



ORDINARY MEETING AGENDA

Tuesday 18 August 2026
commencing at 8:30 AM

Quilpie Shire Council Boardroom
50 Brolga Street, Quilpie

Ordinary Meeting of Council

11 August 2026

The Mayor and Council Members
Quilpie Shire Council
QUILPIE QLD 4480

Dear Members

Notice is hereby given that a Pre Meeting Briefing will be held in the Council Boardroom, on **Tuesday 18 August 2026**, commencing at **8.30 am**.

Notice is also hereby given that an Ordinary Meeting of the Quilpie Shire Council will be held at the Council Chambers, on **Tuesday 18 August 2026**, commencing at **8:30 AM**.

The agenda for the ordinary meeting is attached for your information

Yours faithfully

Justin Hancock
Chief Executive Officer





ORDINARY MEETING OF COUNCIL AGENDA

Tuesday 18 August 2026
Quilpie Shire Council Boardroom
50 Brolga Street, Quilpie

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- 1 OPENING OF MEETING**
- 2 ATTENDANCE**
- 3 APOLOGIES**
- 4 CONDOLENCES**
- 5 DECLARATIONS OF INTEREST**

6 RECEIVING AND CONFIRMATION OF MINUTES**6.1 SPECIAL MEETING OF QUILPIE SHIRE COUNCIL HELD ON TUESDAY 28 JULY 2026****IX: 278507****Author: Callie Dabovich, Executive Officer****Authorisers: Justin Hancock, Chief Executive Officer****Attachments: 1. Minutes of the Special Council Meeting held on 28 July 2026**

RECOMMENDATION

That the Minutes of the Special Council Meeting held on 28 July 2026 be received and the recommendations therein be adopted.



Special Meeting of Council

MINUTES

Tuesday 28 July 2026

Quilpie Shire Council Boardroom
50 Brolga Street, Quilpie



**MINUTES OF QUILPIE SHIRE COUNCIL
SPECIAL COUNCIL MEETING
HELD AT THE QUILPIE SHIRE COUNCIL BOARDROOM, 50 BROLGA STREET, QUILPIE
ON TUESDAY, 28 JULY 2026 AT 8:30 AM**

1 OPENING OF MEETING

The Mayor declared the meeting open at 8:34 AM

2 ATTENDANCE

Mayor Ben Hall, Deputy Mayor Roger Volz, Cr Lyn Barnes, Cr Tony Lander, Cr Milan Milosevic

In Attendance: Mr Justin Hancock (Chief Executive Officer), Ms Lisa Hamlyn (Director Community and Business Development), Mr Eng Lim (Director Infrastructure Services), Ms Sharon Frank (Director Corporate Services) (via Teams), Ms Mwewa Chisenga (Deputy Director Corporate Services), Mr Brian Weeks (Deputy Director Infrastructure Services), and Callie Dabovich (Secretariat).

3 APOLOGIES

Nil

4 DECLARATIONS OF INTEREST

Chapter 5B of the *Local Government Act 2009* (the Act) requires councillors to declare any material personal interest (MPI) or conflict of interest (COI). Councillors must submit the Declaration in writing to the Chief Executive Officer before the Ordinary Meeting of Council.

Nil

5 CORPORATE SERVICES

5.1 CORPORATE PLAN 2026-2031

EXECUTIVE SUMMARY

The purpose of this report is to present a new Corporate Plan 2026- 2031.

RESOLUTION NO: (QSC159-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

1. That Council:

- a) adopt the one-page Corporate Plan 2026 – 2031 and include the Quilpie Shire logo; and
- b) receive and publish the Corporate Planning Process Document 2026 - 2031 for additional background and history.

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5.2 OPERATIONAL PLAN 2026/27

EXECUTIVE SUMMARY

Pursuant to section 174 of the *Local Government Regulation 2012*, Council must prepare and adopt an operational plan for each financial year. Council must also discharge its responsibilities in a way that is consistent with the annual operational plan.

RESOLUTION NO: (QSC160-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

That Council adopt the Operational Plan 2026/27.

5/0

5.3 ADOPTION OF BUDGET 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to adopt the 2026/27 Budget (including the Revenue Statement).

RESOLUTION NO: (QSC161-07-26)

Moved: Cr Lyn Barnes

Seconded: Cr Milan Milosevic

1. That Council:

- a) Pursuant to section 104 of the *Local Government Act 2009*, section 170 of the *Local Government Regulation 2012*, and as prepared in accordance with section 169 of the *Local Government Regulation 2012*, Council resolves to adopt the Budget for the 2026/27 financial year and Long-Term Financial Forecasts 2027-2036 as set out in the pages contained therein and incorporating:
 - The Statement of Income and Expenditure;
 - The Statement of Financial Position;
 - The Statement of Cash Flow;
 - The Statement of Changes in Equity;
 - The Long-Term Financial Forecast;
 - The relevant measures of Financial Sustainability for 2026/27 and the next 9 financial years;
 - The Revenue Statement;
 - The Revenue Policy (Adopted by Council on 18 March 2026 – Resolution No. QSC086-03-26); and
-

- The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the budget for the previous financial year;

as tabled, be adopted; and

- b) Pursuant to section 173(1) of the *Local Government Regulation 2012*, Council resolves that all money spent in the 2026/27 financial year prior to the adoption of the budget has been included in the budget.

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5.4 DIFFERENTIAL GENERAL RATING CATEGORIES AND DESCRIPTIONS 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to adopt categories of rateable land for the levying of differential general rates for the financial year ending 30 June 2027.

Resolution No: (QSC162-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Tony Lander

That Council:

Pursuant to section 81 of the *Local Government Regulation 2012*, the categories into which rateable land is categorised, the description of those categories and, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in its appropriate category below; and

Delegate to the Chief Executive Officer the power, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, to identify the rating category to which each parcel of rateable land belongs.

Differential Rating Categories:

CATEGORY	CATEGORY NAME	CATEGORY DESCRIPTION
1	TOWN OF QUILPIE - RESIDENTIAL <1HA	LAND WITHIN THE TOWNSHIP OF QUILPIE, WHICH IS: (A) LESS THAN 1 HECTARE IN SIZE; (B) PRIMARILY USED, OR CAPABLE OF BEING USED, FOR RESIDENTIAL PURPOSES; (C) SERVICED, OR CAN BE SERVICED, WITH URBAN INFRASTRUCTURE; AND (D) NOT INCLUDED IN ANY OTHER CATEGORY.

2	TOWN OF QUILPIE - RESIDENTIAL 1 TO 10HA	LAND WITHIN THE TOWNSHIP OF QUILPIE, WHICH IS: (A) 1 HECTARE OR MORE, BUT LESS THAN 10 HECTARES, IN SIZE; (B) PRIMARILY USED, OR CAPABLE OF BEING USED, FOR RESIDENTIAL PURPOSES; (C) SERVICED, OR CAN BE SERVICED, WITH URBAN INFRASTRUCTURE; AND (D) NOT INCLUDED IN ANY OTHER CATEGORY.
3	COMMERCIAL	LAND WITHIN THE TOWNSHIPS OF QUILPIE, EROMANGA, ADAVALE OR TOOMPINE, WHICH IS: (A) USED, OR CAPABLE OF BEING USED, IN WHOLE OR IN PART, AND WHETHER PREDOMINANTLY OR NOT, FOR COMMERCIAL PURPOSES; AND (B) SERVICED, OR CAN BE SERVICED, WITH URBAN INFRASTRUCTURE.
4	INDUSTRIAL	LAND WITHIN THE TOWNSHIPS OF QUILPIE, EROMANGA, ADAVALE OR TOOMPINE, WHICH IS: (A) USED, OR CAPABLE OF BEING USED, IN WHOLE OR IN PART, AND WHETHER PREDOMINANTLY OR NOT, FOR INDUSTRIAL PURPOSES; AND (B) SERVICED, OR CAN BE SERVICED, WITH URBAN INFRASTRUCTURE.
5	TOWNSHIP OF EROMANGA - RESIDENTIAL	LAND WITHIN THE TOWNSHIP OF EROMANGA, WHICH IS: (A) PRIMARILY USED, OR CAPABLE OF BEING USED, FOR RESIDENTIAL PURPOSES; (B) SERVICED, OR CAN BE SERVICED, WITH URBAN INFRASTRUCTURE; AND (C) NOT INCLUDED IN ANY OTHER CATEGORY.
6	OTHER RURAL TOWNS - RESIDENTIAL	LAND WITHIN THE TOWNSHIPS OF ADAVALE, TOOMPINE OR CHEEPIE, WHICH IS: (A) PRIMARILY USED, OR CAPABLE OF BEING USED FOR RESIDENTIAL PURPOSES; (B) SERVICED, OR CAN BE SERVICED, WITH URBAN INFRASTRUCTURE; AND (C) NOT INCLUDED IN ANY OTHER CATEGORY.
7	OPAL MINES	LAND HELD UNDER THE <i>MINERAL RESOURCES ACT 1989</i> USED EITHER FOR THE PURPOSE OF EXTRACTING OPALS OR FOR THE PURPOSES OF EXTRACTING OTHER PRECIOUS METALS AND / OR GEMSTONES ON A NON-INDUSTRIAL SCALE.

8	OTHER	LAND NOT INCLUDED IN ANY OTHER CATEGORY.
9	RURAL - PUMPS AND BORE SITES	LAND PRIMARILY USED FOR THE PURPOSES OF OPERATING PUMPS OR BORE SITES.
10	RURAL AND RESIDENTIAL LAND - 10 TO 100HA	LAND, 10HA OR MORE, BUT LESS THAN 100HA IN SIZE, USED, OR CAPABLE OF BEING USED, IN WHOLE OR IN PART, FOR RESIDENTIAL, GRAZING, AGRICULTURE AND NOT INCLUDED IN ANY OTHER CATEGORY.
11	RURAL - GRAZING AND AGRICULTURE ≥100HA	LAND, 100HA OR GREATER IN SIZE, USED, OR CAPABLE OF BEING USED, IN WHOLE OR IN PART, FOR RURAL PURPOSES, INCLUDING GRAZING AND AGRICULTURE AND NOT INCLUDED IN ANY OTHER CATEGORY.
12	RURAL - CARBON CREDITS	RURAL LAND, USED, OR CAPABLE OF BEING USED, IN WHOLE OR IN PART, FOR RURAL PURPOSES, INCLUDING GRAZING AND AGRICULTURE THAT HAS BEEN ISSUED WITH CARBON CREDIT UNITS.
13	TRANSFORMER SITES	LAND PRIMARILY USED FOR THE PURPOSES OF TRANSFORMER OR COMMUNICATION FACILITY.
14	MINING AND OIL	ALL LAND HELD UNDER THE <i>MINERAL RESOURCES ACT 1989</i> , THE <i>PETROLEUM ACT 1923</i> OR THE <i>PETROLEUM AND GAS (PRODUCTION AND SAFETY) ACT 2004</i> , INCLUDING A PETROLEUM LEASE OR A MINING LEASE, OTHER THAN LAND INCLUDED IN CATEGORY 7.
15	OIL DISTILLATION / REFINING	LAND PRIMARILY USED FOR, OR USED IN ASSOCIATION OR CONNECTION WITH THE: - DISTILLATION OF CRUDE OIL OR NATURAL GAS; OR - STORAGE OR TRANSPORT OF CRUDE OIL OR NATURAL GAS.

In the table of differential rating categories, the following definitions apply:

- **Mining Lease** - A mining lease under the *Mineral Resources Act 1989*.
- **Petroleum Lease** - A petroleum lease under the *Petroleum Act 1923* or *Petroleum and Gas (Production and Safety) Act 2004*.

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5.5 DIFFERENTIAL GENERAL RATES 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to decide the differential general rate and minimum general rates for each differential general rate category, for the financial year ending 30 June 2027.

RESOLUTION NO: (QSC163-07-26)

Moved: Cr Lyn Barnes

MINUTES

Seconded: Cr Milan Milosevic

1. That Council:

- a) pursuant to section 94 of the *Local Government Act 2009* and section 80 of the *Local Government Regulation 2012*, the differential general rate to be made and levied for each differential general rate category and, pursuant to section 77 of the *Local Government Regulation 2012*, the minimum general rate to be made and levied for each differential general rate category be as set out in the table below:

CATEGORY	DESCRIPTION	MINIMUM	GENERAL RATE (CENTS IN THE DOLLAR)
1	TOWN OF QUILPIE - RESIDENTIAL <1HA	\$498.48	2.0581
2	TOWN OF QUILPIE - RESIDENTIAL 1 TO 10HA	\$498.48	1.3945
3	COMMERCIAL	\$600.78	2.4264
4	INDUSTRIAL	\$600.48	2.1934
5	TOWN OF EROMANGA - RESIDENTIAL	\$498.48	2.8644
6	OTHER RURAL TOWNS - RESIDENTIAL	\$451.98	8.1459
7	OPAL MINES	\$442.00	21.8239
8	OTHER	\$724.00	55.0652
9	RURAL - PUMPS AND BORE SITES	\$376.00	2.6857
10	RURAL AND RESIDENTIAL LAND - 10 TO 100HA	\$498.48	1.5909
11	RURAL - GRAZING AND AGRICULTURE ≥100HA	\$646.00	0.5016
12	RURAL - CARBON CREDITS	\$1,292.00	0.4588
13	TRANSFORMER SITES	\$4,000.00	10.8150
14	MINING AND OIL	\$54,829.76	188.7582
15	OIL DISTILLATION / REFINING	\$38,703.03	62.2696

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5.6 SETTING THE LIMIT OF INCREASE IN THE AMOUNT OF GENERAL RATES 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to set the limit of the increase in the amount of differential general rates to be levied for the 2026/27 financial year, on each rating category.

RESOLUTION NO: (QSC164-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Lyn Barnes

1. That Council:

- a) pursuant to section 116 of the *Local Government Regulation 2012*, the amount of the differential general rate to be levied for the 2026/27 financial year on the categories of

MINUTES

land identified in the table below, be limited to an amount no more than an amount equal to the amount of general rate levied on that land in the previous financial year increased by the percentage identified in the table below.

CATEGORY	DESCRIPTION	LIMITATION (CAP)
1	TOWN OF QUILPIE – RESIDENTIAL <1HA	DOES NOT APPLY
2	TOWN OF QUILPIE – RESIDENTIAL 1 TO 10HA	DOES NOT APPLY
3	COMMERCIAL	DOES NOT APPLY
4	INDUSTRIAL	DOES NOT APPLY
5	TOWN OF EROMANGA - RESIDENTIAL	DOES NOT APPLY
6	OTHER RURAL TOWNS - RESIDENTIAL	DOES NOT APPLY
7	OPAL MINES	DOES NOT APPLY
8	OTHER	DOES NOT APPLY
9	RURAL - PUMPS AND BORE SITES	DOES NOT APPLY
10	RURAL AND RESIDENTIAL LAND 10 TO 100HA	60%
11	RURAL – GRAZING AND AGRICULTURE ≥100HA	DOES NOT APPLY
12	RURAL – CARBON CREDITS	DOES NOT APPLY
13	TRANSFORMER SITES	DOES NOT APPLY
14	MINING AND OIL	DOES NOT APPLY
15	OIL DISTILLATION / REFINING	DOES NOT APPLY

For the avoidance of doubt, the limitation of increase in the differential general rate will not apply to land where:

- there has been a change in the differential general rating category during the 2026/27 financial year;
- the differential general rating category of the land in 2025/26 financial year, changes in the 2026/27 financial year;
- the rateable assessment is levied the minimum differential general rate for the 2026/27 financial year;
- there has been a change in the area of the lot/s comprising the rateable assessment during the current or previous financial year (including, for example, by way of amalgamation or separation of rateable assessments);
- the general rate was calculated on a valuation to which section 50 of the *Land Valuation Act 2010* applied (i.e. developers' concession);
- the general rate was calculated on a valuation issued pursuant to section 274 of the *Land Valuation Act 2010* (i.e. offset valuation); or
- there has been a change in the valuation of the rateable assessment, (other than the revaluation of the whole of the region) during the current or previous financial year.

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5.7 WATER UTILITY CHARGES 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to make and levy Water Utility Charges for 2026/27.

RESOLUTION NO: (QSC165-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

RECOMMENDATION

1. That Council:

- a) Pursuant to section 92 and 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council make and levy water utility charges, for the supply of water services, as set out in the table below:

Utility Charge	Charge per Unit
Water	\$25.20

- b) Pursuant to section 101(1)(a) and section 101(2) of the *Local Government Regulation 2012*, Council levies water charges wholly according to the water used by each ratepayer. Council has estimated each ratepayer's likely water usage by determining the average amount of water used for each different land use in accordance with the following unit schedule:

Description (Land Use Category)	Water Charging Units
Vacant land – infrastructure	15
Occupied residential land (includes one pedestal)	30
▪ For each extra pedestal	5
Occupied residential land – Cheepie	40
Flat, unit, aged persons home (each unit)	20
Motel (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Hotel, hotel/motel, club (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Fire Brigade/SES	150
Church and residence (includes one pedestal/cistern)	30
▪ For each extra pedestal/cistern	5
Other businesses (includes one pedestal/cistern)	25
▪ For each extra pedestal/cistern	5

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Other businesses with attached dwelling	30
School (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
CWA, cultural society, non-profit	20
Convent, church and residence (includes one pedestal/cistern)	30
▪ For each extra pedestal/cistern	5
Trucking yards	100
Swimming pool	200
John Waugh Park	600
Bulloo Park	600
Shire Office, Depot and Council owned Facilities – including library, public toilets, sport or recreation grounds, halls and museums (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Median strips	600
Washdown Bay – Quilpie	300
Industrial land	30
Rural and Residential land with no sewerage or waste management service and outside the service area	30
Bowling Green	100
Caravan Park (includes one pedestal/cistern)	20
▪ For each extra pedestal/cistern	10
Refinery (includes one pedestal/cistern)	450
Washdown – Eromanga	120
Visitor Accommodation (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Hospital - (including Multi-Purpose Health Services, GP Medical Practice, nurse accommodation units, Director of Nursing house)	240
Motel and Caravan Park (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Commercial Stock Yards, Railway Station Yards, Stock Yards	200
Rural - Grazing and Agriculture ≥100Ha	200

And

- c) The relevant details of the water utility charges to be made and levied are set out in Council's adopted Revenue Statement 2026/27.

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5.8 SEWERAGE UTILITY CHARGES 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to make and levy Sewerage Utility Charges for 2026/27.

RESOLUTION NO: (QSC166-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

1. That Council:

- a) Pursuant to section 92 and 94 of the Local Government Act 2009 and section 99 of the Local Government Regulation 2012, Council make and levy sewerage utility charges for the supply of sewerage services, as set out in the tables below:

UTILITY CHARGE	CHARGE PER UNIT
SEWERAGE	\$20.94

- b) The sewerage charge per unit will be in accordance with the following unit schedule:

Description (Land Use Category)	Sewerage Charging Units
Vacant land – infrastructure	15
Occupied residential land (includes one pedestal)	30
▪ For each extra pedestal	5
Occupied residential land – Cheepie	-
Flat, unit, aged persons home (each unit)	20
Motel (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	5
Hotel, hotel/motel, club (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Fire Brigade/SES	15
Church and residence (includes one pedestal/cistern)	30
▪ For each extra pedestal/cistern	5
Other businesses (includes one pedestal/cistern)	25
▪ For each extra pedestal/cistern	5
Other businesses with attached dwelling	30
School (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
CWA, cultural society, non-profit	20
Convent, church and residence (includes one pedestal/cistern)	30
▪ For each extra pedestal/cistern	5
Trucking yards	-

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Swimming pool	200
John Waugh Park	300
Bulloo Park	300
Shire Office, Depot and Council owned Facilities – including library, public toilets, sport or recreation grounds, halls and museums (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Median strips	-
Washdown Bay – Quilpie	-
Industrial land	-
Rural and Residential land with no sewerage or waste management service and outside the service area	-
Bowling Green	-
Caravan Park	300
Refinery (includes one pedestal/cistern)	30
▪ For each extra pedestal/cistern	5
Washdown – Eromanga	-
Visitor Accommodation (includes two pedestals/cisterns)	-
▪ For each extra pedestal/cistern	-
Hospital - (including Multi-Purpose Health Services, GP Medical Practice, nurse accommodation units, Director of Nursing house)	240
Motel and Caravan Park (includes two pedestals/cisterns)	20
▪ For each extra pedestal/cistern	10
Commercial Stock Yards, Railway Station Yards, Stock Yards	-
Rural - Grazing and Agriculture ≥100Ha	-

And

- c) The relevant details of the sewerage utility charges to be made and levied are set out in Council's adopted Revenue Statement 2026/27.

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5.9 REFUSE REMOVAL AND DISPOSAL SERVICE CHARGES FOR 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to make and levy the Refuse Removal and Disposal Service Charges for 2026/27.

RESOLUTION NO: (QSC167-07-26)

Moved: Deputy Mayor Roger Volz
Seconded: Cr Lyn Barnes

MINUTES

1. That Council:

- a) pursuant to section 94 of the Local Government Act 2009 and section 99 of the Local Government Regulation 2012, Council make and levy Refuse Removal and Disposal Service Charges for the 2026/27 financial year, as set out in the table below:

		FIRST BIN CHARGE	ADDITIONAL BIN CHARGE (PER BIN)
NUMBER OF COLLECTIONS (DAYS PER WEEK)	1	\$740	\$380
	2	\$1,120	\$760
	3	\$1,500	\$1140

The Refuse Removal and Disposal Service Charge shall be levied on:

- i. Each rateable assessment comprising a house, unit or other residential dwelling, designed for separate residential occupation and whether occupied or not;
 - ii. Each rateable assessment comprising a commercial or industrial use receiving, or capable of receiving, Council's kerbside waste collection service;
 - iii. Any other rateable assessment receiving Council's kerbside waste collection service; and
 - iv. All other properties receiving a Council kerbside waste collection service where the owner or occupier has requested that service.
- b) note that the application of the refuse removal and disposal service charges will be in accordance with the further detail provided in Council's adopted Revenue Statement 2026/27.

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5.10 WASTE MANAGEMENT LEVY 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to make and levy a utility charge to be known as the "Waste Management Levy" for 2026/27.

RESOLUTION NO: (QSC168-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

1. That Council:

- a) pursuant to section 99 of the *Local Government Regulation 2012*, Council make and levy a utility charge for the 2026/27 financial year, to be known as the "Waste Management Levy", in the sum of **\$351.00** per rateable assessment on all rateable land in the Shire that is not charged a Refuse Removal and Disposal Service Charge.

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5.11 INTEREST ON ALL OVERDUE RATES AND CHARGES FOR 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to set the level of interest on overdue rates and charges for the financial period ending 30 June 2027.

RESOLUTION NO: (QSC169-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

1. That Council:
 - a) pursuant to section 133 of the Local Government Regulation 2012 (Qld), set the level of interest on overdue rates and charges as compound interest on daily rests at the rate of 12.00% per annum; and
 - b) determine that rates or charges are overdue for the charging of interest from the day rates and charges become overdue.

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5.12 LEVY AND PAYMENT OF RATES AND CHARGES 2026/27

EXECUTIVE SUMMARY

Sections 107 and 118 of the *Local Government Regulation 2012* requires Council to determine:

1. The issue of and period covered by a rate notice; and
 2. The date by which rates or charges must be paid.
-

RESOLUTION NO: (QSC170-07-26)

Moved: Cr Lyn Barnes

Seconded: Deputy Mayor Roger Volz

1. That Council:
 - a) pursuant to section 107 of the Local Government Regulation 2012 (Qld) and section 114 of the Fire and Emergency Services Act 1990 (Qld), levy Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy:
 - i. for the half year 1 July 2026 to 31 December 2026, in August/September 2026; and
 - ii. for the half year 1 January 2027 to 30 June 2027, in February/March 2027; and
 - b) pursuant to section 118 of the Local Government Regulation 2012 (Qld), identify the date that Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy, must be paid as within thirty-one days from the date of issue of the rates notice.

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5.13 TOTAL VALUE OF CHANGE IN RATES AND UTILITY CHARGES**EXECUTIVE SUMMARY**

At its budget meeting each year, Council is required to report the total value of the change in Rates and Utility Charges, expressed as a percentage, pursuant to sections 169(7) and 169(8) of the *Local Government Regulation 2012*.

RESOLUTION NO: (QSC171-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

1. That Council:

- a) pursuant to sections 169(7) and 169(8) of Local Government Regulation 2012, the total value of the change, in the rates and utility charges budgeted to be levied for the 2026/27 financial year compared with the rates and utility charges levied in the previous budget (2025/26 financial year) expressed as a percentage is 13.17%.

For the purpose of this calculation any discounts and rebates are excluded.

5/0

5.14 STATE GOVERNMENT BARRIER FENCE SPECIAL RATE**EXECUTIVE SUMMARY**

The purpose of this report is to make and levy a State Government Barrier Fence Special Rate for 2026/27.

RESOLUTION NO: (QSC172-07-26)

Moved: Cr Lyn Barnes

Seconded: Cr Milan Milosevic

1. That Council:

- a) pursuant to section 94 of the Local Government Act 2009 and section 94 of the Local Government Regulation 2012, Council make and levy a special rate to be known as the 'State Government Barrier Fence Special Rate' on all rateable rural land outlined in the table below. The special rate will fund the cost of the State Government precept for the wild dog Barrier Fence maintenance.

The special rate to be made and levied for each differential rate category, and the minimum amount of the special rate to be fixed, is as follows:

Category	Description	Minimum	State Government Barrier Fence Special Rate
----------	-------------	---------	---

			(cents in the dollar)
11	Rural - Grazing and Agriculture ≥100Ha	\$115.00	0.0364
12	Rural - Carbon Credits	\$115.00	0.0364

The Overall Plan for the State Government Barrier Fence Special Rate is as follows:

1. Service, facility or activity to which the Overall Plan applies

The service, facility or activity for which the plan is made is the cost of the State Government precept for the wild dog Barrier Fence maintenance.

2. Rateable land to which the special rate applies

The rateable land to which the special rate applies is all rateable land categorised as:

- Category 11 - Rural - Grazing and Agriculture ≥100Ha; and
- Category 12 - Rural Land - Carbon Credits

3. Estimated cost of carrying out the overall plan

The estimated cost of carrying out the overall plan is \$141,486. The State Government Barrier Fence Special Rate will levy an estimated \$141,389 towards the total estimated cost of carrying out the activity.

4. Estimated time for carrying out the overall plan

The estimated time for carrying out the overall plan is 1 year ending on 30 June 2027.

The rateable land or its occupier specially benefits from the service, facility or activity funded by the special rate because it will provide management of wild dogs, so as to improve the agricultural activities on the land which will increase productivity for landholders.

5/0

5.15 WILD DOG CONTROL SPECIAL RATE

EXECUTIVE SUMMARY

The purpose of this report is to make and levy a Wild Dog Control Special Rate for 2026/27

RESOLUTION NO: (QSC173-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

That pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, Council make and levy a special rate to be known as the 'Wild Dog Control Special Rate' on all rateable rural land outlined in the table below. The special rate will fund the cost of one coordinated wild dog baiting program across the Quilpie shire.

The special rate to be made and levied for each differential rate category, and the minimum amount of the special rate to be fixed, is as follows:

Category	Description	Minimum	Rate (cents in the dollar)
11	Rural – Grazing and Agriculture ≥100Ha	\$200.00	0.0624
12	Rural Land - Carbon Credits	\$200.00	0.0624

The Overall Plan for the Wild Dog Control Special Rate is as follows:

- a) The service, facility or activity for which the plan is made is the cost of one coordinated wild dog baiting program across the Quilpie shire, including bait meat, areophane hire, staff and Avgas.
- b) The rateable land to which the special rate applies is all rateable land categorised as:
 - Category 11 - Rural – Grazing and Agriculture ≥100Ha; and
 - Category 12 - Rural Land - Carbon Credits
- c) The estimated cost of carrying out the activity the subject of the overall plan is \$242,652. The Wild Dog Control Special Rate will levy an estimated \$242,405 towards the total estimated cost of carrying out the activity.
- d) The estimated time for carrying out the overall plan is one (1) year ending on 30 June 2027.

The rateable land or its occupier specially benefits from the service, facility or activity funded by the special rate because it will provide management of wild dogs, so as to improve the agricultural activities on the land which will increase productivity for landholders.

5/0

5.16 KEEROONGOOLOO ROAD SEALING - SPECIAL CHARGE

EXECUTIVE SUMMARY

The purpose of this report is to make and levy a Keeroongooloo Road Sealing Special Charge for 2026/27.

RESOLUTION NO: (QSC174-07-26)

Moved: Cr Lyn Barnes

Seconded: Cr Milan Milosevic

That pursuant to section 94 of each of the *Local Government Act 2009* and the *Local Government Regulation 2012*, Council resolves to levy a special charge, to be known as the *Keeroongooloo Road Sealing Special Charge*, in accordance with the overall plan contained shown below, to recover the cost Council incurs in having the surface of Keeroongooloo Road, Eromanga sealed in accordance with an agreement (the *upgrade agreement*) made with the lessee of the rateable land that will especially benefit from that project.

Overall Plan

The overall plan for the activity the subject of the special charge is as follows:

- (1) The rateable land to which the plan applies is lot 434 on survey plan 271043 (the *benefited land*), which Georgina Pastoral Company Pty Ltd occupies as lessee from the State of Queensland.
- (2) The activity for which the plan is made is:
 - (a) procuring upgrade of the surface of Keeroongooloo Road:
 - (i) for its full length (from Tenham Road to the rateable land boundary);

- (ii) via the application of a two-coat, 14/10-aggregate bitumen seal to a width of 4 metres (to follow Queensland Reconstruction Authority-funded reinstatement of the road formation and profile following March 2025 flood damage);
 - (b) project-managing performance of the surface upgrade work by the engaged contractor; and
 - (c) recovering from the lessee of the benefited land the cost that Council incurs in procuring and project-managing the upgrade.
- (3) Lot 434 will especially benefit from the Council-procured and supervised upgrade because (as the lessee acknowledges in the upgrade agreement):
- (a) Keeroongooloo Road provides the only vehicular access to the land; and
 - (b) the upgrade will elevate the road to a wet weather service level.
- (4) The estimated cost of implementing the overall plan is \$1,418,400.00, including an estimated \$130,000.00 for project management.
- (5) The estimated time for implementing the overall plan is 4 years, commencing 1 July 2026 and ending on 30 June 2030.

First Annual Implementation Plan

- (6) For the year beginning 1 July, 2026, the implementation plan is:
- (a) to have the road surface seal completed in accordance with the upgrade agreement; and
 - (b) to recover two half-yearly instalments, each of \$147,750, on account of the estimated upgrade cost, each instalment to be levied as a special charge via the half-yearly rate notices issued for the benefited land.

5/0

5.17 WASTE MANAGEMENT LEVY CLASS CONCESSION 2026/27**EXECUTIVE SUMMARY**

The purpose of this report is to adopt a waste management levy class concession for the 2026/27 financial year.

RESOLUTION NO: (QSC175-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Tony Lander

That pursuant to sections 120, 121 and 122 of the *Local Government Regulation 2012*, Council grant a concession, comprising a 100% rebate of the waste management levy, to the assessments identified in the below table, on the basis that Council is satisfied that none of Council's waste transfer or landfill facilities are utilised by the owners or occupiers of these assessments, and all waste generated or handled on these assessments is disposed of in a compliant alternative manner.

Table: Waste Management Levy Class Concession - Assessments

Assessment Number	Assessment Number	Assessment Number	Assessment Number
00004-10000-000	00528-00500-000	00691-30000-000	00852-10000-000
00005-00000-000	00528-50000-000	00691-41000-000	00853-00000-000
00006-00000-000	00529-00000-000	00691-60000-000	00854-00000-000
00007-55000-000	00529-30000-000	00692-00000-000	00854-10000-000

MINUTES

00008-00000-000	00530-10000-000	00695-00000-000	00855-00000-000
00009-00000-000	00530-10010-000	00695-50000-000	00858-00000-000
00012-00000-000	00531-00000-000	00696-00000-000	00858-00002-000
00016-00000-000	00531-10000-000	00697-00000-000	00858-13000-000
00017-00000-000	00531-20000-000	00698-10000-000	00863-00000-000
00018-00000-000	00531-21000-000	00698-30000-000	00872-00000-000
00019-10000-000	00532-00000-000	00698-40000-000	00872-50000-000
00021-40000-000	00532-32000-000	00698-50000-000	00874-10000-000
00026-00000-000	00532-33000-000	00698-55000-000	00875-00000-000
00027-00000-000	00534-10000-000	00699-00000-000	00875-10000-000
00028-00000-000	00535-01000-000	00699-10000-000	00875-50000-000
00031-00000-000	00535-10000-000	00700-00000-000	00876-00000-000
00032-00000-000	00536-11100-000	00702-00000-000	00878-10000-000
00033-00000-000	00536-20000-000	00702-50000-000	00879-00000-000
00039-00000-000	00536-30000-000	00703-00000-000	00879-00600-000
00050-10000-000	00540-00000-000	00704-20000-000	00882-00000-000
00051-00000-000	00546-00000-000	00707-00000-000	00882-00040-000
00052-00000-000	00547-00000-000	00711-00000-000	00883-00000-000
00054-00000-000	00548-00000-000	00724-50000-000	00884-00000-000
00054-50000-000	00552-00000-000	00727-00000-000	00885-00000-000
00056-00000-000	00553-61300-000	00728-60000-000	00886-00220-000
00057-10000-000	00553-61500-000	00730-15000-000	00886-00265-000
00060-00000-000	00553-70000-000	00731-00000-000	00886-00280-000
00063-00000-000	00555-10000-000	00732-00000-000	00886-00290-000
00064-00000-000	00557-10000-000	00732-20000-000	00886-00300-000
00065-00000-000	00560-10000-000	00732-50000-000	00886-00310-000
00071-10000-000	00562-00000-000	00736-00000-000	00886-00320-000
00071-50000-000	00564-10000-000	00738-00000-000	00886-00330-000
00073-00000-000	00564-10001-000	00738-10000-000	00886-00400-000
00093-10000-000	00565-10000-000	00742-00000-000	00886-00500-000
00096-10000-000	00566-00000-000	00745-00000-000	00886-00610-000
00097-20000-000	00569-10000-000	00748-10000-000	00886-00620-000
00100-00000-000	00569-11000-000	00750-00000-000	00886-00630-000
00101-00000-000	00570-00000-000	00755-00000-000	00886-00640-000
00102-10000-000	00573-00000-000	00757-11000-000	00886-00700-000
00107-00000-000	00573-20000-000	00757-14000-000	00886-10000-000
00108-00000-000	00573-30000-000	00757-16000-000	00886-20000-000
00109-00000-000	00573-40000-000	00757-20000-000	01008-20000-000
00110-00000-000	00574-50000-000	00763-10000-000	01009-20000-000
00111-00000-000	00576-10000-000	00763-11000-000	01010-00000-000
00112-00000-000	00576-12000-000	00764-00000-000	01011-00000-000
00113-00000-000	00576-13000-000	00764-20000-000	01015-00000-000
00113-50000-000	00581-14000-000	00764-40000-000	01064-50000-000
00114-00000-000	00581-17200-000	00765-00000-000	01064-60000-000
00115-00000-000	00581-50000-000	00774-10000-000	01103-00000-000
00115-50000-000	00583-10000-000	00775-00000-000	01178-00000-000
00117-00000-000	00591-10000-000	00775-20000-000	01179-00000-000
00123-00000-000	00592-10000-000	00775-40000-000	01184-00000-000

MINUTES

00124-00000-000	00599-50000-000	00775-60001-000	01185-00000-000
00125-10000-000	00600-00000-000	00775-80000-000	01187-00000-000
00125-50000-000	00601-00000-000	00777-00000-000	01188-00000-000
00127-00000-000	00605-00000-000	00777-05000-000	01195-00000-000
00128-00000-000	00605-10000-000	00777-50000-000	01198-00000-000
00133-00000-000	00605-20000-000	00777-55000-000	01202-10000-000
00134-00000-000	00606-00500-000	00777-55500-000	01203-10000-000
00149-92000-000	00606-50000-000	00780-10000-000	01203-20000-000
00158-20000-000	00606-50200-000	00780-50000-000	11020-00000-000
00158-30000-000	00607-10000-000	00787-00000-000	11022-00000-000
00158-40000-000	00607-13000-000	00788-00000-000	11022-10000-000
00158-50000-000	00609-10000-000	00789-00000-000	11024-10000-000
00167-00000-000	00614-10000-000	00790-00000-000	11025-00000-000
00168-00000-000	00614-10099-000	00793-00000-000	11029-00000-000
00168-05000-000	00614-20000-000	00793-50000-000	11030-00000-000
00168-50000-000	00614-50000-000	00795-00000-000	11035-00000-000
00169-00000-000	00615-00000-000	00795-01000-000	11036-00000-000
00174-10000-000	00618-00000-000	00802-00000-000	11037-00000-000
00204-00000-000	00619-00000-000	00806-00000-000	11038-00000-000
00215-00000-000	00621-10000-000	00806-00050-000	11039-00000-000
00233-00000-000	00625-00000-000	00806-00100-000	11041-00000-000
00234-00001-000	00626-00000-000	00806-20000-000	11042-00000-000
00271-00000-000	00627-00000-000	00809-00000-000	11043-00000-000
00337-30000-000	00627-50000-000	00809-50000-000	11044-00000-000
00337-70000-000	00628-55000-000	00810-00000-000	11045-00000-000
00386-47000-000	00633-00000-000	00810-00000-200	11046-00000-000
00398-50000-000	00639-10050-000	00813-10000-000	11047-00000-000
00447-44400-150	00640-22000-000	00815-00000-000	11048-00000-000
00447-44400-200	00647-10000-000	00816-00000-000	11049-00000-000
00447-44400-440	00648-00000-000	00816-50000-000	11051-00000-000
00448-00000-000	00648-10000-000	00817-00000-000	11052-00000-000
00448-20000-000	00648-20000-000	00818-00000-000	11053-00000-000
00469-00000-000	00648-50000-000	00818-10000-000	11054-00000-000
00473-00000-000	00648-70000-000	00828-10000-000	11056-00000-000
00484-00000-000	00649-00000-000	00828-20000-000	11059-00000-000
00485-30000-000	00649-50000-000	00831-10000-000	11060-00000-000
00485-40000-000	00650-10000-000	00832-00000-000	11061-00000-000
00486-00000-000	00650-90000-000	00834-00000-000	11063-00000-000
00488-00000-000	00652-00000-000	00834-20000-000	11065-00000-000
00489-00000-000	00652-10000-000	00834-50000-000	11066-00000-000
00496-00000-000	00653-10000-000	00834-60000-000	11068-00000-000
00497-00000-000	00654-10000-000	00835-00000-000	11069-00000-000
00498-00000-000	00654-30000-000	00835-50000-000	11070-00000-000
00500-00000-000	00654-50000-000	00836-00000-000	11071-00000-000
00501-00000-000	00655-10000-000	00840-30000-000	11072-00000-000
00502-00000-000	00657-00000-000	00844-10000-000	11073-00000-000
00503-00000-000	00658-00000-000	00844-11000-000	11074-00000-000
00504-00000-000	00659-10000-000	00845-00000-000	11075-00000-000

MINUTES

00505-00000-000	00661-63000-000	00845-01500-000	11076-00000-000
00506-00000-000	00662-00000-000	00845-02300-000	11077-00000-000
00507-00000-000	00663-10000-000	00845-02400-000	11078-00000-000
00515-00000-000	00663-50000-000	00845-02900-000	11079-00000-000
00516-00000-000	00667-10000-000	00845-03500-000	11080-00000-000
00517-00000-000	00673-00000-000	00845-91000-000	11081-00000-000
00518-00000-000	00674-00000-000	00845-91600-000	11082-00000-000
00523-50000-000	00675-00000-000	00846-10000-000	11083-00000-000
00525-20000-000	00682-00000-000	00848-10000-000	
00526-00000-000	00684-10000-000	00849-00000-000	
00527-00000-000	00687-00000-000	00850-00000-000	

5/0

5.18 SETTING OF CONCESSION ON RATES AND CHARGES FOR APPROVED PENSIONERS 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to set the concession on rates and charges for approved pensioners for the 2026/27 financial year.

RESOLUTION NO: (QSC176-07-26)

Moved: Cr Tony Lander

Seconded: Deputy Mayor Roger Volz

That pursuant to sections 120, 121 and 122 of the *Local Government Regulation 2012*, Council grant a 50% rebate on differential general rates and utility charges, up to a total of \$600 per annum for land which is owned or occupied by a pensioner, in accordance with Council's Rates and Utility Charges - Pensioner Rebate and Concession Policy

5/0

5.19 DEBT (BORROWING) POLICY 2026/27

EXECUTIVE SUMMARY

It is a requirement of section 192 of the *Local Government Regulation 2012* that a local government prepare and adopt a debt policy for a financial year.

A draft policy is tabled for Council's consideration.

RESOLUTION NO: (QSC177-07-26)

Moved: Cr Lyn Barnes

Seconded: Deputy Mayor Roger Volz

That Council adopt the Debt (Borrowing) Policy for 2026/27.

5/0

5.20 RATES AND UTILITY CHARGES - PENSION REBATES AND CONCESSIONS POLICY

EXECUTIVE SUMMARY

The purpose of this report is to adopt the Rates and Utility Charges – Pensioner Rebate and Concession Policy.

RESOLUTION NO: (QSC178-07-26)

Moved: Cr Lyn Barnes

Seconded: Cr Milan Milosevic

That the Rates and Utility Charges – Pensioner Rebate and Concession Policy be adopted.

5/0

5.21 CONCESSION FOR NOT-FOR-PROFIT COMMUNITY ORGANISATIONS 2026/27

EXECUTIVE SUMMARY

The purpose of this report is to adopt a concession for not-for-profit community organisations for the 2026/27 financial year.

RESOLUTION NO: (QSC179-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

That pursuant to sections 120, 121 and 122 of the *Local Government Regulation 2012*, Council grant a 100% rebate on differential general rates for the financial year 30 June 2027 as identified in the table below and subject to the following:

- a) Property owners must notify Council immediately if there is a substantive change in land use for a property that is receiving a rate concession.
- b) Applications received during the current financial year that fall within this category, will be granted a rate concession following the passing of a resolution by Council.
- c) If a property has been granted a rate concession in the previous financial year, the owner will not be required to re-apply to receive the rate concession for the current financial year. However, proof of ongoing eligibility will be required if requested.

Assessment Number
00137-00000-000
00777-10000-000

5/0

5.22 STATEMENT OF ESTIMATED FINANCIAL POSITION 2025/26

EXECUTIVE SUMMARY

Section 205 of the *Local Government Regulation 2012* requires the Chief Executive Officer to present to Council at its annual budget meeting, a statement of estimated financial position for the previous financial year.

RESOLUTION NO: (QSC180-07-26)

Moved: Cr Lyn Barnes

Seconded: Deputy Mayor Roger Volz

That pursuant to Section 205 of the *Local Government Regulation 2012*, the Statement of Estimated Financial Position for the previous financial year (2025/26) be received and its contents noted.

5/0

5.23 SIGNIFICANT BUSINESS ACTIVITY ASSESSMENT 2026/27

EXECUTIVE SUMMARY

The report presents the assessment of business activities against the threshold for Significant Business Activities for 2026/27.

RESOLUTION NO: (QSC181-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

That the result of the significant business activity assessment be received, noting that no further action is required.

5/0

5.24 CODE OF COMPETITIVE CONDUCT 2026/27

EXECUTIVE SUMMARY

The report presents the Code of Competitive Conduct prescribed under the *Local Government Act 2009* and *Local Government Regulation 2012* applicable to Quilpie Shire Council for the financial year 2026/27.

RESOLUTION NO: (QSC182-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Lyn Barnes

That:

1. Council determines that the business activities categorised as prescribed business activities and listed Table 1 within this report are those activities that meet the prescribed activity threshold of \$340,000 in accordance with Section 39 of the *Local Government Regulation 2012*; and

2. Council resolves not to apply the Code of Competitive Conduct to any business activity in 2026/27 in accordance with section 47(7) of the *Local Government Act 2009*.

Given the level of expenditure in the business activities and the little or no competition for the services' provided, Council sees no public benefit in applying the Code of Competitive Conduct at this time.

5/0

6 LATE ITEMS

7 GENERAL BUSINESS

There being no further business the Mayor declared the meeting closed at 9:16 AM.

These Minutes are to be confirmed at the next Ordinary Meeting. In accordance with the public notice of meetings published by Council, the next Ordinary Meeting will be held on Tuesday 28 July 2026 in the Quilpie Shire Council Boardroom, 50 Brolga Street, Quilpie commencing at 9:30 AM.

6.2 ORDINARY MEETING OF QUILPIE SHIRE COUNCIL HELD ON TUESDAY 28 JULY 2026**IX: 278508****Author: Callie Dabovich, Executive Officer****Authorisers: Justin Hancock, Chief Executive Officer****Attachments: 1. Minutes of the Council Meeting held on 28 July 2026**

RECOMMENDATION

That the Minutes of the Council Meeting held on 28 July 2026 be received and the recommendations therein be adopted.



Ordinary Meeting of Council

MINUTES

Tuesday 28 July 2026

Quilpie Shire Council Boardroom
50 Brolga Street, Quilpie



Unconfirmed

**MINUTES OF QUILPIE SHIRE COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE QUILPIE SHIRE COUNCIL BOARDROOM, 50 BROLGA STREET, QUILPIE
ON TUESDAY, 28 JULY 2026 AT 9:30 AM**

1 OPENING OF MEETING

The Mayor declared the meeting open at 9:41 AM.

2 ATTENDANCE

Mayor Ben Hall, Deputy Mayor Roger Volz, Cr Lyn Barnes, Cr Tony Lander, Cr Milan Milosevic

In Attendance: Mr Justin Hancock (Chief Executive Officer), Ms Lisa Hamlyn (Director Community and Business Development), Mr Eng Lim (Director Infrastructure Services), Ms Sharon Frank (Director Corporate Services) (via Teams), Ms Mwewa Chisenga (Deputy Director Corporate Services), Mr Brian Weeks (Deputy Director Infrastructure Services), and Callie Dabovich (Secretariat).

3 APOLOGIES

Nil

4 CONDOLENCES

Council expressed its condolences to the family of the late Jessica Cooney.

5 DECLARATIONS OF INTEREST

Chapter 5B of the *Local Government Act 2009* (the Act) requires councillors to declare any material personal interest (MPI) or conflict of interest (COI). Councillors must submit the Declaration in writing to the Chief Executive Officer before the Ordinary Meeting of Council.

Information required	Legislation	Declaration
Agenda item number	s254C <i>Local Government Regulation 2012</i>	12.2
Agenda item description	—	AMENDED TELEVISION TRANSITION REDEEMABLE GRANT GUIDELINES
Declaring councillor	s150EI (MPI) and s150EJ (COI) <i>Local Government Act 2009</i>	Councillor Ben Hall
Exemption check	s150ED (general exemptions) and s150EF(2) (COI-specific exemptions) <i>Local Government Act 2009</i>	No exemption applies. Councillor Hall's interest arises from his ownership of a business that sells electrical and home appliances, including devices eligible for reimbursement under the amended guidelines. This interest is not of a kind excluded under s150ED (Qld), and s150EF(2) (Qld) does not apply, as the interest is a MOI rather than a COI.

Information required	Legislation	Declaration
Type of interest	s150EE (MPI) and s150EF(1) (COI) <i>Local Government Act 2009</i>	Material Personal Interest
Person with the interest	s150EE(1) (MPI) and s150EF(1), (3) (COI) <i>Local Government Act 2009</i>	Councillor Ben Hall
Associate (MPI)	s150EG <i>Local Government Act 2009</i>	Not applicable.
Related party (COI)	s150EH <i>Local Government Act 2009</i>	Not applicable.
Particulars for the minutes	s150EI(7) (MPI) and s150EJ(6) (COI) <i>Local Government Act 2009</i>	Councillor Ben Hall declared a material personal interest in Item 12.2, Amended Television Transition Redeemable Grant Guidelines, due to his ownership of Bi-Rite Home Appliances, a business that sells electrical and home appliances, including smart streaming-enabling devices eligible for reimbursement under the amended guidelines. Councillor Hall left the meeting at 11:43 am and took no part in the discussion or vote on this item.
Action	s150EI(2), (4)–(6) (MPI) and s150EJ(2)–(3), (5), (7) (COI) <i>Local Government Act 2009</i>	Councillor Hall left the meeting at 11:43 am in accordance with s150EI(2) (Qld). A councillor with a material personal interest must leave the meeting and has no discretion to remain, unless the Minister has given approval under s150EI(4)–(6) (Qld).

6 RECEIVING AND CONFIRMATION OF MINUTES

6.1 ORDINARY MEETING OF QUILPIE SHIRE COUNCIL HELD ON TUESDAY 16 JUNE 2026

RESOLUTION NO: (QSC183-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

That the Minutes of the Council Meeting held on 16 June 2026 be received and the recommendations therein be adopted.

5/0

6.2 SPECIAL MEETING OF QUILPIE SHIRE COUNCIL HELD ON MONDAY 6 JULY 2026

RESOLUTION NO: (QSC184-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Tony Lander

That the Minutes of the Special Council Meeting held on 6 July 2026 be received and the recommendations therein be adopted.

5/0

7 ITEMS ARISING FROM PREVIOUS MEETINGS

Nil

8 MAYORAL REPORT

Details / Meeting	Date	Location	Hall	Volz	Barnes	Lander	Milosevic
Ordinary Meeting of Council	16/06/2026	Quilpie	1	1	1	1	1
ACLG Awards Ceremony	22/06/2026	Canberra	1	1	1		
ALGA Conference	23-25/06/2026	Canberra	1	1	1		
Special Meeting of Council	06/07/2026	Quilpie	1	1		1	1
Outback Car Hire Launch	06/07/2026	Quilpie		1			
EOFY Budget Breakfast BBQ - Depot staff	07/07/2026	Quilpie	1	1			
EOFY Budget Breakfast BBQ - Administration staff	07/07/2026	Quilpie	1	1			
Councillor Briefing Session	07/07/2026	Quilpie		1	1		
NAIDOC Week Celebrations	22/07/2026	Eromanga		1	1		
Athletics Carnival - St Finbarr's School	24/07/2026	Quilpie	1	1	1		
CWA Annual General Meeting	25/07/2026	Quilpie			1		

9 COUNCILLOR PORTFOLIO REPORTS

Cr Volz and Cr Barnes thanked Council for its support in attending the Australian Local Government Association conference in Canberra, and for the opportunity to attend the Australian Council of Local Government (ACLG) event, where the 2026 National Awards for Local Government winners were announced.

At 9:58 am, Corey Richards joined the meeting.

10 OPERATIONAL STATUS REPORTS**10.1 INFRASTRUCTURE SERVICES STATUS REPORTS****10.1.1 INFRASTRUCTURE SERVICES STATUS REPORT****EXECUTIVE SUMMARY**

This report outlines the key activities and achievements of the Infrastructure Services Directorate for June 2026. It summarises the progress of major infrastructure projects, routine maintenance across the Shire, and the continuing delivery of flood-damage restoration works from the March 2025 rain event. Council operations have largely returned to business-as-usual, noting some delays of works impacted by the more recent February and June 2026 rain events.

RESOLUTION NO: (QSC185-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Tony Lander

5/0

10.2 COMMUNITY AND BUSINESS DEVELOPMENT STATUS REPORTS

10.2.1 DEPUTY DIRECTOR COMMUNITY AND BUSINESS DEVELOPMENT STATUS REPORT

EXECUTIVE SUMMARY

For the month of June, there was positive progress across business development, strategic planning, and community wellbeing. Key outcomes included participation in the Engaging with Defence event, which provided valuable insights into regional defence supply chain opportunities, and the finalisation of the Outback Car Hire project, with operations commencing on 1 July 2026 and a scheduled launch on 6 July 2026.

Work is progressing on the Destination Management and Economic Development Plans, with initial engagement undertaken with Councillors and the leadership team. Engagement scopes are being finalised, with in-region consultations scheduled from 24 August 2026 to 28 August 2026 and the project remaining on track for completion by the end of Quarter 2 of the 2026/27 financial year.

Health and wellbeing programs continued to deliver strong community outcomes through the FRRR Cook and Connect Program, HPO activities, seniors engagement, youth activities, health promotion and regional consultation. June attendance included 46 children at after-school activities, 18 young people at Youth Group and 148 adults across seniors activities.

NDIS services continue to support 27 participants across Quilpie Shire, with Council monitoring the impacts of funding revisions and sector reforms on participant wellbeing. Overall, the period reflects steady progress against Council priorities, with continued community participation, strengthened stakeholder engagement and advancing economic development initiatives.

Overall, the period reflects steady progress against Council priorities, with strong community outcomes and advancing economic initiatives.

RESOLUTION NO: (QSC186-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

5/0

10.2.2 LIBRARY SERVICES STATUS REPORT

EXECUTIVE SUMMARY

This report provides an overview of Quilpie Library's services, programs and performance for the fourth quarter of the 2025-2026 financial year (April to June).

RESOLUTION NO: (QSC187-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Lyn Barnes

5/0

10.2.3 PEST AND LIVESTOCK MANAGEMENT STATUS REPORT

EXECUTIVE SUMMARY

Pest and livestock management activities continued throughout the reporting period, with operational risks being effectively managed. Service delivery, including pest animal control, weed management, and compliance activities, progressed as planned, with no material or emerging risks identified that require Council intervention at this time. Monitoring and management activities remain ongoing to support the effective protection of the Shire's environmental, agricultural, and community assets.

RESOLUTION NO: (QSC188-07-26)

Moved: Deputy Mayor Roger Volz
Seconded: Cr Tony Lander

5/0

10.2.4 COMMUNITY AND BUSINESS DEVELOPMENT STATUS REPORT

EXECUTIVE SUMMARY

Key activities during the reporting period included continued delivery of the Exclusion Fence Restitution Program, with increased regional promotion and community engagement resulting in 71 Expressions of Interest and over 357 kilometres of reported fence damage across participating shires. Council also strengthened local flood recovery efforts through the successful recruitment of two experienced recovery officers, who will commence in July 2026. In preparation for the national rollout of the AusAlert system, Council representatives attended a briefing webinar and are coordinating targeted communications to support vulnerable residents ahead of the national test. The Community and Business Development team continued to support a broad range of strategic meetings, community initiatives and stakeholder engagement activities aligned with Council's recovery, resilience and community development priorities.

RESOLUTION NO: (QSC189-07-26)

Moved: Cr Lyn Barnes
Seconded: Cr Milan Milosevic

5/0

At 11:04 am, Mwewa Chisenga joined the meeting.

10.3 CORPORATE SERVICES STATUS REPORTS**10.3.1 GOVERNANCE STATUS REPORT - JUNE QUARTER****EXECUTIVE SUMMARY**

This report provides Council with an update on governance activities for the June 2026 quarter.

RESOLUTION NO: (QSC190-07-26)

Moved: Cr Tony Lander

Seconded: Cr Lyn Barnes

5/0

At 11:09 am, Lisa Hamlyn left the meeting.

10.3.2 CORPORATE SERVICE STATUS REPORT - JUNE 2026**EXECUTIVE SUMMARY**

This report provides Council with an update on Corporate Services activities and operational matters for the month of June 2026. Key areas covered include procurement of goods and services, rates and charges, information technology, stores and compliance administration, grant funding progress and applications, finance activities, preparations for the 2025/26 financial statements, governance matters, and meetings attended by Corporate Services.

RESOLUTION NO: (QSC191-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

5/0

At 11:12 am, Mwewa Chisenga left the meeting.

At 11:13 am, Lisa Hamlyn returned to the meeting and Corey Richards left the meeting.

At 11:16 am, Corey Richards returned to the meeting.

10.4 OFFICE OF THE CEO STATUS REPORTS**10.4.1 CHIEF EXECUTIVE OFFICER - MONTHLY STATUS REPORT****EXECUTIVE SUMMARY**

This report updates Council on key activities within the Chief Executive Officer's portfolio for the month of June 2026.

RESOLUTION NO: (QSC192-07-26)

Moved: Cr Lyn Barnes

Seconded: Deputy Mayor Roger Volz

5/0

At 11:19 am, Justin Hancock left the meeting and returned at 11:23 am.

11 INFRASTRUCTURE SERVICES

11.1 PRIORITISATION STRATEGY FOR IMPROVEMENT PROJECTS ON HIGHER ORDER RURAL ROADS - UPDATE

EXECUTIVE SUMMARY

This report provides an update on the community consultation and technical assessment undertaken on several higher-order rural roads, with a previous update in March 2026 Council Meeting.

The prioritisation strategy applies a framework that combines technical assessment, cost analysis, and targeted engagement with residents and stakeholders located along the identified routes, ensuring local knowledge and concerns inform decision-making. This approach is designed to provide a consistent, evidence-based, and replicable methodology for assessing and ranking road improvement projects across the shire.

Council is requested to endorse the updated priority list for future works and direct the Chief Executive Officer to apply the same prioritisation framework to other Council roads, reporting back in a future Council meeting.

This approach ensures transparent, equitable, and strategic allocation of resources while enhancing the resilience, safety, and functionality of the rural road network.

RESOLUTION NO: (QSC193-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

That Council:

1. Note the outcome of the engagement with property owners adjacent to Old Charleville Road, Trinidad Road, Old Thargomindah Road, Ray Road, Coonaberry Creek Road and Kiandra Road;
2. Endorse the updated priority list for future works; and
3. Endorse the application of the same prioritisation framework to other Council roads and request that officers report the outcomes at a future Council Meeting.

5/0

11.2 T10 25-26 QSC 25/26 HOUSING PROJECT**EXECUTIVE SUMMARY**

This report recommends not awarding T10 25-26 QSC 25/26 Housing Project and explore further options.

Council received 7 conforming submissions for the T10 25-26 public tender process. The submission was evaluated against published criteria - Price (30%), Experience (20%), Local Content (20%), Capacity to meet Project Timelines (15%) and Safety and Management Processes (15%).

RESOLUTION NO: (QSC194-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Lyn Barnes

That Council:

1. Resolve not to award T10 25-26 QSC 25/26 Housing Project.

5/0

12 COMMUNITY AND BUSINESS DEVELOPMENT**12.1 COMMUNITY ASSISTANCE GRANT APPLICATION - QUILPIE SPORTING CLAYS CLUB****EXECUTIVE SUMMARY**

The Quilpie Sporting Clays Club has submitted a Community Assistance Grant application for the 2026 Quilpie Sporting Clays 2 Day Shoot, scheduled to take place on 8 and 9 August 2026. The event is an established annual fixture that attracts numerous competitors & spectators and is coordinated entirely by volunteers. The applicant requests a cash contribution of \$1,000.00 (inc. GST) to sponsor the Saturday Night Novelty Shoot and in-kind support comprising 10 tables, 40 chairs, a skip bin, a generator and an all-terrain vehicle (ATV). It is recommended that Council approve the application in full.

RESOLUTION NO: (QSC195-07-26)

Moved: Cr Lyn Barnes

Seconded: Deputy Mayor Roger Volz

1. That Council:

- (a) Acknowledges the Community Assistance Grant application received from Quilpie Sporting Clays Club; and
- (b) Approves a direct cash contribution of \$1,000.00 (inc. GST); and
- (c) Approves in-kind support of 10 tables, 40 chairs, 1 skip bin, generator hire and use of a Council all-terrain vehicle (ATV) to be operated by a trained Council staff member.

5/0

At 11:43 am, Mayor Ben Hall left the meeting and Deputy Mayor Roger Volz assumed the chair.

At 11:43 am, Eng Lim left the meeting and returned at 11:51 am.

12.2 AMENDED TELEVISION TRANSITION REDEEMABLE GRANT GUIDELINES**EXECUTIVE SUMMARY**

This report presents the amended documentation for the Television Transition Redeemable Grant Program for Council's consideration and adoption. The program was developed and projected to launch on 01 July 2026 but was delayed due to supply concerns with the VAST solution option. The amended guidelines broaden redeemable expenses to include smart streaming-enabling devices. The switch-off date for the retransmission service is set as a firm deadline of 4 December 2026.

The report includes the updated Redeemable Grant Guidelines and Frequently Asked Questions document, which together establish the framework and communication materials required to deliver the program effectively. No changes were made to the application and acquittal forms.

Adoption of these documents will enable Council to implement a structured and equitable reimbursement program, relaunching on 03 August 2026 for applications.

RESOLUTION NO: (QSC196-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

That Council:

1. Note and adopt the amendments to the Redeemable Grant Guidelines and Frequently Asked Questions;
2. Delegate authority to the Chief Executive Officer to:
 - a) administer the program.
 - b) approve eligible applications within the adopted budget; and
 - c) make minor administrative amendments to the documents as required to support effective program delivery.

4/0

At 11:53 am, Mayor Ben Hall returned to the meeting and resumed the chair.

At 11:54 am, Lisa Hamlyn left the meeting.

12.3 COMMUNITY ASSISTANCE GRANT APPLICATION - KOUNTRY DANCE KOLLECTIVE**EXECUTIVE SUMMARY**

Kountry Dance Kollektive has submitted a Community Assistance Grant application to donate the fees for hire of the Quilpie Shire Hall for their 2026 dance classes. Kountry Dance Kollektive is a newly formed group teaching dance to the children of Quilpie Shire. The classes will run each Monday afternoon from 13 July 2026 to 7 December 2026. The fee for hiring the hall for these sessions will cost \$2,900.00. It is recommended that Council approve the application in full.

RESOLUTION NO: (QSC197-07-26)

Moved: Cr Lyn Barnes

Seconded: Cr Milan Milosevic

-
1. That Council:
 - (a) Acknowledges the Community Assistance Grant application received from Kountry Dance Collective; and
 - (b) Donates the fees for the hire of Quilpie Shire Hall for the 2026 classes totalling \$2,900.00

5/0

At 12:01 pm, Lisa Hamlyn returned to the meeting.

The meeting adjourned for lunch at 12:01 pm and resumed at 12:53 pm.

12.4 OUTBACK QUEENSLAND TOURISM ASSOCIATION PARTNERSHIP AGREEMENT RENEWAL

EXECUTIVE SUMMARY

This report seeks Council's decision regarding renewal of the partnership agreement with Outback Queensland Tourism Association (OQTA) for the 2026-2027 financial year, including consideration of the proposed \$14,960 funding commitment.

RESOLUTION NO: (QSC198-07-26)

Moved: Cr Lyn Barnes
Seconded: Cr Milan Milosevic

That Council approve the renewal of the partnership agreement with the Outback Queensland Tourism Association (OQTA) for the 2026–2027 financial year, with a total funding commitment of \$14,960.

5/0

12.5 EXPRESSION OF INTEREST - LEASE OF EROMANGA COMMON LAND FOR CATTLE GRAZING

EXECUTIVE SUMMARY

An Expression of Interest has been received from Grant and Casey Hurley seeking to lease the Eromanga Common for cattle grazing operations. The applicants have outlined their commitment to sustainable land management, responsible grazing practices, biosecurity compliance, and ongoing land stewardship.

RESOLUTION NO: (QSC199-07-26)

Moved: Deputy Mayor Roger Volz
Seconded: Cr Milan Milosevic

That Council:

1. Note the Expression of Interest received from Grant and Casey Hurley to lease the Eromanga Common for cattle grazing operations; and

2. Decline the request on the basis that it is inconsistent with Council's adopted position to progressively destock Council-managed common land and implement the Cattle for the Community program for the benefit of eligible community organisations within the Quilpie Shire.

5/0

12.6 YELLOW COMPANY PTY LTD - VARIATION TO EXISTING CONTRACT (EXCLUSION FENCE RESTITUTION PROGRAM)

EXECUTIVE SUMMARY

The purpose of this report is to seek Council approval to vary the existing contract with The Yellow Company Pty Ltd to provide additional inspection and acquittal services for the Exclusion Fence Restitution Program (EFRP) through the engagement of a part-time Inspections Officer.

RESOLUTION NO: (QSC200-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Tony Lander

1. That Council:
 - (a) Approve a variation to the existing contract with The Yellow Company Pty Ltd for the provision of additional Inspections Officer services to support the delivery of the Exclusion Fence Restitution Program;
 - (b) Endorse Option 1, being an hourly rate of \$135 per hour (excluding GST) to a maximum value of \$99,900 (excluding GST), plus approved travel and reimbursement expenses; and
 - (c) Authorise the Chief Executive Officer to execute the necessary contract variation documentation.

5/0

12.7 QUILPIE SHIRE COUNCIL CHILD SAFETY AND WELLBEING POLICY

EXECUTIVE SUMMARY

This report is to seek Council's adoption of the Child Safety and Wellbeing Policy and associated Child Safety and Wellbeing documentation as presented to Councillors during the Council Briefing Session held on 7 July 2026.

RESOLUTION NO: (QSC200-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

That Council:

1. Adopt the C.103 Child Safety and Wellbeing Policy as presented
2. Adopt the Child Safety and Wellbeing Procedure as presented

3. Adopt the Child Safety and Wellbeing Risk Assessment and Risk Management Plan for Special Events and High-Risk Activities as presented.
4. Authorise the Chief Executive Officer to make any minor administrative, formatting or legislative amendments required to maintain currency of the documents.

5/0

At 1:50 pm, Mwewa Chisenga joined the meeting.

13 CORPORATE SERVICES

13.1 POLICY REVIEW - G.10 ADVERTISING SPENDING POLICY

EXECUTIVE SUMMARY

Council is required to adopt an Advertising Spending Policy in accordance with Part 6, section 197 of the *Local Government Regulation 2012*.

The purpose of this report is to present a revised Advertising Spending Policy for Council's consideration and adoption.

RESOLUTION NO: (QSC201-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Lyn Barnes

That Council adopt the Advertising Spending Policy.

5/0

At 2:04 pm, Justin Hancock left the meeting and returned at 2:06 pm.

13.2 FINANCIAL SERVICES REPORT MONTH ENDED 30 JUNE 2026

EXECUTIVE SUMMARY

The purpose of this report is to present the Monthly Finance Report for the period ending 30 June 2026, in accordance with section 204 of the *Local Government Regulation 2012* (Qld).

The report provides a summary of Council's financial performance against the adopted budget, including operating results, revenue and expenditure, capital activity, and cash and investment positions.

It is recommended that Council receive and note the Monthly Finance Report for the period ending 30 June 2026.

RESOLUTION NO: (QSC202-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

That Council receive and note the Monthly Finance Report for the period ending 30 June 2026.

5/0

At 2:41 pm, Lyn Barnes left the meeting and returned at 2:42 pm.

13.3 NOTICE TO AMEND RESOLUTION NO: QSC009-01-26

EXECUTIVE SUMMARY

Original Resolution Meeting Date: 29 January 2026

Original Resolution Number: (QSC009-01-26)

Original Resolution:

1. That in accordance with section 236(1)(c)(iv) of the *Local Government Regulation 2012*, Council resolves to dispose of a portion of Lot 3 on SP258470 at market value to the applicant noting there is not another person who owns other adjoining land (approximately 1 acre / alternative 2);
2. The market value be determined by a valuer registered under the *Valuers Registration Act 1992*; and
3. The applicant must pay Council for all associated costs including:
 - (a) Survey costs;
 - (b) Market valuation; and
 - (c) Council's conveyancing/legal costs for the sale.

RESOLUTION NO: (QSC203-07-26)

Moved: Cr Milan Milosevic

Seconded: Cr Tony Lander

1. That in accordance with section 236(1)(c)(iv) of the *Local Government Regulation 2012*, Council resolves to dispose of a portion of Lot 3 on SP258470 at market value to the applicant noting there is not another person who owns other adjoining land (land area – 7600m²);
2. It is required by Council that the buyers' current lot is amalgamated with the proposed purchase area that will be created by a survey plan;
3. The market value of the proposed purchase area be determined by a valuer registered under the *Valuers Registration Act 1992*; and
4. The applicant must pay Council for all associated costs including:
 - (a) Survey costs;
 - (b) Market valuation; and
 - (c) Council's conveyancing/legal costs for the sale.

5/0

At 3:00 pm Mwewa Chisenga left the meeting.

14 OFFICE OF THE CEO

14.1 MOTION LOCAL GOVERNMENT ASSOCIATION QUEENSLAND (LGAQ) ANNUAL CONFERENCE

EXECUTIVE SUMMARY

The Local Government Association of Queensland (LGAQ) invites submissions of agenda items and motions for consideration at its Annual Conference in October 2026. All motions must be submitted by Friday, 31 July 2026. Following review by the Agenda Committee, a Preliminary Agenda will be distributed to Member Councils four weeks prior to the Conference.

RESOLUTION NO: (QSC204-07-26)

Moved: Cr Lyn Barnes

Seconded: Cr Milan Milosevic

1. That Council:

- (a) Endorse the following motion for the Local Government Association Queensland 2026 Annual Conference:
 - (i) That the Local Government Association of Queensland (LGAQ) calls on the Queensland Government to implement an annual reporting mechanism that provides each local government area with a detailed report of all royalties and State-generated revenues derived from resource, petroleum, gas, and mining leases operating within their respective local government boundaries.
- (b) Appoints the Mayor and Deputy Mayor of Quilpie Shire Council as Council's delegates for the 2026 LGAQ Annual Conference to participate in voting of motions; and
- (c) Delegates authority to the Chief Executive Officer in accordance with the Local Government Act 2009 to make amendments, if required, to the motion.

5/0

15 CONFIDENTIAL ITEMS

RECOMMENDATION

In accordance with the provisions of section 254J(3) of the *Local Government Regulation 2012*, that Council resolve to close the meeting to the public to discuss a confidential item that its Councillors consider is necessary to close the meeting.

In accordance with Section 254J(3) of the *Local Government Regulation 2012*, the following table provides:

- (a) the matter that is to be discussed; and
- (b) an overview of what is to be discussed while the meeting is closed.

Agenda Item	Reasons Matters to be discussed (to close the meeting under the <i>Local Government Regulation 2012</i>)	Overview
15.1 Delegation of Authority to the Chief Executive Officer — Confidential Information Sharing Arrangements, Eromanga Natural History Museum	(g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government;	This report seeks Council's delegation of authority to the CEO to negotiate, finalise and execute arrangements associated with the Eromanga Natural History Museum.

MOVE INTO CLOSED SESSION

RESOLUTION NO: (QSC205-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Milan Milosevic

That Council moves into closed session at 3:08 pm.

5/0

MOVE OUT OF CLOSED SESSION

RESOLUTION NO: (QSC206-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

That Council moves out of closed session and resumes the Ordinary Meeting at 4:01 pm.

5/0

**15.1 DELEGATION OF AUTHORITY TO THE CHIEF EXECUTIVE OFFICER —
CONFIDENTIAL INFORMATION SHARING ARRANGEMENTS, EROMANGA
NATURAL HISTORY MUSEUM**

EXECUTIVE SUMMARY

This report seeks Council's delegation of authority to the Chief Executive Officer to negotiate, finalise and execute arrangements associated with the Eromanga Natural History Museum.

RESOLUTION NO: (QSC207-07-26)

Moved: Cr Milan Milosevic

Seconded: Deputy Mayor Roger Volz

1. That Council delegates to the Chief Executive Officer the authority to negotiate, finalise and execute arrangements with relevant parties to permit the exchange of confidential information in the delivery of Stage 3 of the Eromanga Natural History Museum.

5/0

16 LATE ITEMS**17 GENERAL BUSINESS**

17.1 REQUEST FOR SPECIAL HOLIDAYS 2026 – SUBMISSION AND COUNCIL DECISION**EXECUTIVE SUMMARY**

Each year, local governments are invited to request special holidays for districts in their area for the following year under the *Holidays Act 1983* (Qld). Council received correspondence from the Office of Industrial Relations dated 11 June 2026 advising that requests for 2027 special holidays must be submitted by Friday, 7 August 2026.

Council is asked to nominate Friday, 10 September 2027 as the Quilpie Show public holiday and authorise the Chief Executive Officer to submit the completed request form to the Office of Industrial Relations once the Quilpie Show Society confirms the 2027 show date.

RESOLUTION NO: (QSC208-07-26)

Moved: Deputy Mayor Roger Volz

Seconded: Cr Tony Lander

1. That Council:

- (a) nominates Friday, 10 September 2027 as the Quilpie Show public holiday for 2027; and
- (b) authorises the Chief Executive Officer to submit the completed request form to the Office of Industrial Relations at info@oir.qld.gov.au by no later than Friday, 7 August 2026, upon confirmation of the 2027 show date.

5/0

Councillors were invited to raise any matters they wished to discuss. Matters raised included:

Cr Lyn Barnes: raised whether Toogunna and the Lake could apply for funding under the Grant Funding Guidelines for disability accessibility infrastructure. Council discussed the delineation between general maintenance and the intent of the grant, and noted the guidelines allow Council to amend the criteria at any time. Council agreed the applicant should apply, with Council to consider the application against the guidelines at that time. Local business innovation grant applications were also noted as coming forward through the grant register for final approval by Council.

Cr Lyn Barnes: noted the economic development consultants are scheduled to meet with Council the week of 24 August 2026, including one-on-one sessions with individual councillors. Council discussed the importance of consulting industry and investment professionals rather than broad community consultation, given the community has already been extensively consulted over a long period. Councillors nominated specific pastoral and business industry contacts for the consultants to engage directly. Council was advised the consultants are also engaging with the Eromanga Natural History Museum, APA, and RoadTek, and are reviewing a situational analysis report to establish a baseline for the strategy. Council noted the strategy will comprise a high-level advocacy plan and an operational actions plan, will be structured around lead, facilitate, planning, investment attraction, support, and advocacy functions, and will identify responsible parties and measurable targets for each action. Council noted comparable strategies from Western Downs Regional Council and Charters Towers Regional Council as useful reference models.

Cr Lyn Barnes: discussed the shortage of short-term accommodation in Quilpie, attributed in part to RoadTek's workforce occupying available rooms, and its flow-on effect on tourism, health, and education service delivery. Council noted a recent communication gap regarding accommodation availability for visiting health workforce and agreed this required follow-up. Council noted a private accommodation development of four units is under construction, with a projected opening around 7 September 2026, and a community event planned for the week of 31 August 2026. Further investigation identified that rooms were available the week of 27 July and not all rooms have been booked by RoadTek.

Cr Lyn Barnes: discussed arrangements for staffing and program delivery at the pool ahead of its reopening, including community enquiries regarding continuity of aquatic program providers.

Cr Lyn Barnes: noted a complaint regarding caravan and vehicle parking on the Main Street. Council discussed options including a designated loading zone or disabled parking bay, and agreed the matter would be taken to a Main Street business meeting for consultation before any formal parking policy or signage is implemented. Council also discussed investigating the old railway station precinct, now road reserve, as a potential additional parking and business access area, requiring formal investigation of options.

Cr Lyn Barnes: was advised temporary fencing has been installed at the Military Museum precinct for insurance and security purposes ahead of permanent fencing works, with the matter to come back to Council for strategic direction.

Cr Lyn Barnes: noted the recent announcement of the Dark Side project and agreed Council should formally congratulate Bulloo Shire Council.

Cr Roger Volz: reminded Council that the upcoming spring growing season is likely to increase overgrown allotments requiring attention, noting current resourcing constraints following the loss of an additional firefighter position.

Cr Roger Volz: noted positive community feedback on recent footpath accessibility works completed outside the hardware store, improving access for mobility scooter users.

Mayor Ben Hall: raised a tree obstructing the footpath near Chipu and Pegler Street, noting it originates on private land, with a request for the arborist to attend.

18 MEETING DATES

The next Ordinary Meeting of Quilpie Shire Council will take place on Wednesday 12 August 2026 in the Quilpie Shire Council Boardroom, 50 Brolga Street, Quilpie commencing at 9:30 AM.

There being no further business the Mayor declared the meeting closed at 4:39 pm.

These Minutes are to be confirmed at the next Ordinary Meeting. In Accordance with the public notice of meetings published by Council, the next Ordinary Meeting will be held on Wednesday 12 August 2026 in the Quilpie Shire Council Boardroom, 50 Brolga Street, Quilpie commencing at 9:30 AM.

6.3 SPECIAL MEETING OF QUILPIE SHIRE COUNCIL HELD ON TUESDAY 4 AUGUST 2026**IX: 278509****Author: Callie Dabovich, Executive Officer****Authorisers: Justin Hancock, Chief Executive Officer****Attachments: 1. Minutes of the Special Council Meeting held on 4 August 2026**

RECOMMENDATION

That the Minutes of the Special Council Meeting held on 4 August 2026 be received and the recommendations therein be adopted.



Special Meeting of Council

MINUTES

Tuesday 4 August 2026

Quilpie Shire Council Boardroom
50 Brolga Street, Quilpie



Unconfirmed

**MINUTES OF QUILPIE SHIRE COUNCIL
SPECIAL COUNCIL MEETING
HELD AT THE QUILPIE SHIRE COUNCIL BOARDROOM, 50 BROLGA STREET, QUILPIE
ON TUESDAY, 4 AUGUST 2026 AT 8:30 AM**

1 OPENING OF MEETING

The Mayor declared the meeting open at 8:35 am.

2 ATTENDANCE

Mayor Ben Hall, Deputy Mayor Roger Volz, Cr Lyn Barnes, Cr Tony Lander, Cr Milan Milosevic

In Attendance: Mr Justin Hancock (Chief Executive Officer), Ms Lisa Hamlyn (Director Community and Business Development), Mr Eng Lim (Director Infrastructure Services) (via Teams) , Mr Brian Weeks (Deputy Director Infrastructure Services), Mr Corey Richards (Deputy Director Community and Business Development), and Callie Dabovich (Secretariat).

Mr Peter van Esseveld (PVE Civil Solutions Pty Ltd) attended via Teams to respond to Councillor questions on the Quilpie Airport Upgrade.

3 APOLOGIES

Nil

4 DECLARATIONS OF INTEREST

Chapter 5B of the *Local Government Act 2009* (the Act) requires councillors to declare any material personal interest (MPI) or conflict of interest (COI). Councillors must submit the Declaration in writing to the Chief Executive Officer before the Ordinary Meeting of Council.

Nil

5 INFRASTRUCTURE SERVICES

5.1 T13 25-26 QUILPIE AIRPORT UPGRADE

EXECUTIVE SUMMARY

This report recommends awarding T13 25-26 Quilpie Airport Upgrade to Durack Civil Pty Ltd, for the reconstruction and resurfacing of the Quilpie Airport Main Runway, Taxiway and Apron.

The procurement was conducted through VendorPanel, via open Public Tender. Durack Civil Pty Ltd achieved highest weighted score of 87/100 and demonstrates having best value for money, having regard to price and proven experience.

RESOLUTION NO: (QSC209-08-26)

Moved: Cr Lyn Barnes
Seconded: Cr Tony Lander

1. That Council:

- (a) Select Durack Civil Pty Ltd as the recommended tenderer for Tender T13 25-26 Quilpie Airport Upgrade;

MINUTES

- (b) Authorise the Chief Executive Officer (or delegate) to enter into final negotiations with Durack Civil Pty Ltd, noting an approved contract value up to \$8,818,441.15 including GST (\$8,016,764.68 excluding GST) and execute the contract if the final terms are acceptable; and
- (c) Delegate authority to the Chief Executive Officer (or delegate) to negotiate and confirm provisional sums and other contract particulars, provided that any increase resulting from such negotiations does not exceed 10% of the approved contract value (noting the nature of the contract and the variability associated with the project).

5/0

6 LATE ITEMS

7 GENERAL BUSINESS

There being no further business the Mayor declared the meeting closed at 8:59 AM.

These minutes are to be confirmed at the next Ordinary Meeting. In accordance with the public notice of meetings published by Council, the next Ordinary Meeting will be held on Tuesday 18 August 2026 in the Quilpie Shire Council Boardroom, 50 Brolga Street, Quilpie commencing at 8:30 AM.

7 ITEMS ARISING FROM PREVIOUS MEETINGS

Nil

8 MAYORAL REPORT

Nil

9 COUNCILLOR PORTFOLIO REPORTS

Nil

10 OPERATIONAL STATUS REPORTS

10.1 INFRASTRUCTURE SERVICES STATUS REPORTS

10.1.1 INFRASTRUCTURE SERVICES STATUS REPORT

IX: 278607

Author: Eng Lim, Director Infrastructure Services

Authorisers: Justin Hancock, Chief Executive Officer

Attachments: 1. Proterra Group Monthly Progress Report - July 2026

KEY OUTCOME

Nil

EXECUTIVE SUMMARY

This report outlines the key activities and achievements of the Infrastructure Services Directorate for June 2026. It summarises the progress of major infrastructure projects, routine maintenance across the Shire, and the continuing delivery of flood-damage restoration works from the March 2025 rain event. Council operations have largely returned to business-as-usual, noting some delays of works impacted by the more recent February and June 2026 rain events.

ACTION ITEMS

Nil

OPERATIONAL UPDATE

General

Council crews have resumed normal operations following recent rain disruptions. Road crews continue to provide assistance to Transport and Main Roads (TMR) on state-controlled road networks as required.

Roads

- **New Lockabie Road:** The third concrete floodway is budgeted for delivery this financial year. In July, the Department of Natural Resources and Mines (DNRM) advised that its offer for the permanent road closure would require Council to contribute approximately \$67,000, representing a significant cost to Council. Council officers have continued negotiations with DNRM and have secured an extension until 30 September to meet the department's offer requirements. Officers are also working on shortlist of potential names for the new road, which will be subject to community consultation.
- **Baldy Top Walking Path:** The foundation design work has been finalised. Due to recent wet weather, the bridge installation will likely commence in August.

RMPC and TIDS works

- **RMPC:** One road crew is continuing maintenance works on Quilpie to Charleville Road in the month of July and now moved to Quilpie to Thargomindah Road as per RMPC contract.
- **Adavale–Blackall Road (TIDS):** Council road crew is planning for the works on the next TIDS section in the later months of 2026, progressing north from the Milo Road intersection for

another 6 kilometres, in coordination with the TMR flood damage works also being performed by Council road crews.

Flood Damage Works

- **Council roads:** A detailed progress report for July 2026 is attached.
- **TMR roads:** Site works commenced in April and progressing well on site with approximately 35% of the works completed. The works are expected to be fully completed by December 2026. New gravel locations and water sourcing with landowners are ongoing.

Concrete and Structures

- **Concrete footpaths in Quilpie:** A local contractor have completed the footpath (70 metres) on Chipu Street next to Caravan Park as well as a short accessible section at the Hardware Store in July.
- **Eromanga pool:** The installation of the shed by a local contractor is now expected to be completed by end of August.

Council Buildings and Facilities

- **Renovation works:**
 - All renovation works in Unit 17 Gyrica Garden have been completed.
 - Most works on 6 Neal St in Eromanga are completed with painting works remaining.
- **Community services storage shed:** Shed has been ordered where there is currently a 6-week lead time from the supplier (Metrol) for shed manufacturing. Shed and concrete slab will be constructed by QSC carpenters.
- **Depot office redesign:** Physical works for the workshop office are close to completion with electrical wiring to follow.

Water and Sewerage

- **Drinking Water Quality Management Plan (DWQMP)**
 - The draft DWQMP submitted in January 2026 received a formal response via an Information Requirement Notice (IRN) on 30 March 2026 to the regulator.
 - A recent in-person meeting with the regulator discussed the draft Council responses to the IRN and the one-off testing for PFAS and *Naegleria fowleri* that is scheduled for 18 August. Once feedback from the regulator is received, Council officers will finalise the IRN responses and submit formally before the deadline of 30 September.

Town Services

In addition to routine activities such as mowing, watering, whipper-snipping, waste management, and cleaning of public amenities, the crew were heavily engaged supporting a high volume of community events and functions. Activities included venue setup and pack-down, cleaning, delivery of tables, chairs and bins. The team supported several events and operations in July, including:

- Setup of the Quilpie Terminal Building for the hire launch.
- Replenishment of the fossicking area.
- Delivery and collection of equipment for the Toompine event, including 32 tables, 250 chairs, 10 wheelie bins and a skip bin.
- Support for the Julion Rugby League event at John Wren Park.
- Setup and support for Church activities at the Supper Room.
- Support for Kollektive Dance activities at the Town Hall and Supper Room on three occasions.

- Setup for Country Dance at the Town Hall.
- Support for QRIDA activities at the Supper Room.
- Setup and support for the Athletics Carnival at John Wren Park.
- Support for Cook and Collect activities at the Supper Room.
- Cleaning of Unit 3 and the Gyrica Garden area.
- Provision of crockery and cutlery for Gyrica Garden events.
- Support for RFSQ activities at the Supper Room.
- Support for Rainbow Gateway activities at the Supper Room.
- Setup and support for CCCOPE activities at the Quilpie Town Hall.
- Setup for the CWA meeting at the Gyrica Gardens Multipurpose Centre.
- Delivery of tables to the Library.

Aerodromes

- **Quilpie**

A meeting is held on 13 August with the successful tenderer, Durack, to discuss the details of the project and go through various provisional items.

- **Toompine**

The fencing installation under Remote Airports Upgrade Program (RAUP) Round 11 have been completed in March 2026. A final end of progress report is planned for submission before end of August, ahead of schedule with the final close-out payment expected in September.

Fleet and Workshop

Fleet maintenance program continues under business as usual, supporting a fleet of 322 vehicles and plant items with 22 scheduled services and 5 unscheduled breakdowns recorded during July.

Workshop activities remained focused on maintaining fleet availability and operational readiness. The batching plant was taken out of service due to gearbox failure, with a replacement gearbox being sourced. Starlink installation across the fleet continued, together with measures to reduce vehicle battery drain.

WHS performance remained positive, with no lost time injuries (LTIs) or medical treatment injuries (MTIs) recorded. Workshop expenditure remained within budget.

Further process improvement is planned to include reporting of Fleet Utilisation Percentage in next month's report in order to provide further insight into fleet usage and performance.

CONSULTATION (Internal/External)

Not applicable.

LEGAL IMPLICATIONS

Nil.

FINANCIAL AND REVENUE IMPLICATIONS

All activities are being delivered within Council's approved budget.

RISK MANAGEMENT IMPLICATIONS

Risks are being managed in accordance with Council's Risk Management Policy and Framework.



MONTHLY PROJECT REPORT
JULY 2026

QUILPIE SHIRE COUNCIL
DRFA – FLOOD RESTORATION PROJECTS

March 2025 Event - Emergent Works Completed

March 2025 Event - REPA Construction phase progressing

February 2026 Event - Emergent Work

June 2026 Event - Emergent Work

**QSC – DFRA MONTHLY PROJECT REPORT****July 2026****AMENDMENT, DISTRIBUTION and APPROVAL**

ISSUE	AUTHOR	REVIEWER	APPROVED FOR ISSUE		
			NAME	SIGNATURE	DATE
1	Peter Polizzi	David Bell	Peter Polizzi		4/08/26

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QSC – DFRA MONTHLY PROJECT REPORT

July 2026

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**QSC – DFRA MONTHLY PROJECT REPORT****July 2026****CONTRACT SUMMARY**

Contract Number	RFQL13 24-25
Principal Representative's Delegate	PROTERRA GROUP
Project Manager	Peter Polizzi
Target Date for Practical Completion of March 2025 event works	30 June 2027
Target Date for Practical Completion of 23/24 event works	30 December 2026

FINANCIAL STATEMENT

Description	Status	Percentage Completed
2026-February event works Submissions		
Emergent Works	Works started	100%

Description	Status	Percentage Completed
2025-March event works Submissions		
Emergent Works	Completed	100%
Completed submissions Sub 90,76	Completed	100%
QSC.0071;72;73;74;75;76;77;78;79;80;81;82;83;84;85;86;88 and QSC.0090.0106,103 2425 QSC.	Approved	45%
QSC.0102,	Waiting for approval	95%

Event date	Percent Complete	Estimated Final Cost
4 January 2024	79%	\$12,852,077.00
March 2025	46%	\$80,000,000.00
Feb 2026	2%	\$8,500,000
June 2026	1%	TBA



QSC – DFRA MONTHLY PROJECT REPORT

July 2026

FINANCIAL STATEMENT

Description	Status	Percentage Completed
2026-February event works Submissions		
Emergent Works	Completed	100%
Submission Building in progress		22%

Description	Status	Percentage Completed
2026-June event works Submissions		
Emergent Works	Works started	28%
Ray Road Ch 42,000 to Ch 50,000 is closed due to flooding		2%



QSC – DFRA MONTHLY PROJECT REPORT

July 2026

FINANCIAL DISCUSSION

All funds for submissions approved by QRA have had the required upfront funds transferred to QSC.

For the November 2024 event, several roads were rolled over and reassessed, with the work being completed under current contracts as agreed with QRA. Costs to date on those submissions are being claimed in full from QRA.

VARIATIONS / SCOPE CHANGES

Stabilcorp Variations as per Council resolution (Flood Damage FD V1,V2,V4,V7; Council-funded Var V5 V6) are summarised in table below under section 6.2

PROGRAM

Following the March 2025 weather event, Proterra Group has progressed well with assessments across the network, and this section of the work is now complete. All known damages have been claimed under the QRA guidelines, except for the section on Adavale Charleville Rd Ch75.000 that is a separate submission for this work that has been submitted to repair the damaged sections. The Ambathalla Road Gravel package has now been completed. The Quilpie seal package has also been completed, and construction has commenced on several roads, including the reconstruction of damaged sections on Pinkenetta Road.

Several screening packages have been awarded for material preparation. As material becomes available, physical works will commence following the tender process.

Heavy rainfall in June 2026 has delayed progress on current road packages. Site commencement for Old Thargomindah Road has not yet commenced. Tobermory Road, Ingerberry Road, Mulliana Road and (Kyabra Road Drainage package) has commenced work but has been delayed due to wet weather.

EMERGENT WORK - February 2026 Rain Event 100% complete.

EMERGENT WORK - June 2026 Rain Event

Following the June 2026 weather event, affected areas are being rectified to restore safe public access. Multiple locations were impacted, and repair works are progressing well. The June 2026 emergent works are approximately 28% complete. Ray Road remains closed from Ch 42,700 to Ch 50,000 due to flooding and limited access. Once the area is accessible, the remaining June 2026 emergent repair works will commence.

PROCUREMENT

6.1 UPCOMING TENDERS

- RFQL29 25-26 Flood Damage Keeroongooloo Road Gravel Pkg – tender release on the 12th of June 2026 with closing date on the 17th of July 2026.
- This Tender is a joint DRFA (30%) and QSC funded project (70%)
Possible delay due June rain event.
- RFQL03 26-27 Flood Damage Cheepie-Adavale Road Gravel Pkg – tender release on the 31st of July 2026 with closing date on the 14th of August 2026

**QSC – DFRA MONTHLY PROJECT REPORT****July 2026****March 2025 Event Completed Road List**

Road Completed	Start Chainage	End Chainage	Sealed Road Gravel Road	Completion Date
Adavale Black Road	Ch 0.0	Ch 96.092	Seal and gravel Road	Nov 25 – March-26
Adavale Link Road	Ch 0.0	Ch 15.119	Gravel Road	October 2025
Adavale Airport Road	Ch 0.0	Ch 3.854	Gravel Road	October 2025
Adavale-Charleville Road	Ch 0.0	Ch 81.200	Seal and gravel Road	December 2025
Arranfield Road	Ch 0.0	Ch 4.300	Gravel Road	March 2026
Big Creek Road	Ch 0.0	Ch 61.400	Gravel Road	July 2025
Black Water Street Adavale	Ch 0.0	Ch 522	Seal and gravel Road	December 2025
Canaway Downs Road	Ch 0.0	Ch 36.400	Gravel Road	March 2026
Duck Creek Road	Ch 0.0	Ch 26.400	Gravel Road	July 2025
Humeburn Road	Ch 0.0	Ch 61.00	Gravel Road	July 2025
Mickinlay Street Adavale	Ch 0.0	Ch 1.44	Seal and gravel Road	October 2025
Mumberry Street	Ch 0.0	Ch .3	Seal and gravel Road	December 2025
Napoleon Road	Ch 0.0	Ch 27.500	Seal and gravel Road	December 2025
Nelson Street	Ch 0.0	Ch 1.1	Gravel Road	October 2025
Nickavilla Road	Ch 0.0	Ch 4.3	Gravel Road	October 2025
Nimboy Road	Ch 0.0	Ch 21.00	Gravel Road	November 2025
Old Charleville Road	Ch 0.0	Ch 96.000	Gravel Road	April 2026
Onion Creek Road	Ch 0.0	Ch 19.300	Gravel Road	April 2026
Patrica Park Road	Ch 0.0	Ch 10.600	Gravel Road	December 2025
Rosella Road	Ch 0.0	Ch .700	Seal and gravel Road	December 2025
Shepherd Street	Ch 0.0	Ch.3	Seal and gravel Road	December 2025
Trinidad Road	Ch 0.0	Ch 93.700	Gravel Road	April 2026
Wareo Road	Ch 0.0	Ch 35.400	Gravel Road	December 2025

**QSC – DFRA MONTHLY PROJECT REPORT****July 2026**

Road Completed	Start Chainage	End Chainage	Sealed Road Gravel Road	Completion Date
Ambathalla Road	Ch 0.0	Ch 47.100	Gravel Road	May 2026
Patrica Park Service Road	Ch 0.0	Ch 0.135	Seal Road	May 2026
Eromanga Dump Road	Ch 0.0	Ch 0.275	Seal Road	May 2026
Adavale Bore Road	Ch 0.0	Ch 0.033	Seal Road	May 2026
Adavale Link Road	Ch 1.700	Ch 1.800	Seal Road	May 2026
Coonaberry Creek Road	Ch 10.000	Ch 20.000	Seal Road	May 2026
Eulo Road	Ch 3.400	Ch 3.500	Seal Road	May 2026
Mt Margaret Road	Ch 6.000	Ch 21.932	Seal Road	May 2026
Ray Road	Ch 20.073	Ch 20.100	Seal Road	May 2026
Kyabra Road Various locations	Ch 1.700	Ch 84.000	Seal Road	May 2026
Boondoon Road	Ch 0.0	Ch 17.800	Gravel Road	May 2026
Cane Grass Road	Ch 0.0	Ch 6.500	Gravel Road	May 2026



QSC – DFRA MONTHLY PROJECT REPORT

July 2026

6.2 TENDERS/QUOTES AWARDED- March 2025 Event Works

Tender	Contractor	Total (incl GST) & Variation	Status	Award Date
RFQL01 25-26 FD Adavale Black Road Pkg	Travers	\$4,631,131.63	Completed	28 August 2025
RFQL04 25-26 FD Screening Tender – Old Charleville Rd Area	Tolbra Earthmoving and haulage	\$550,431.99	Completed	15 July 2025
RFQL05 25-26 FD Patricia Park Rd Pkg	APV Contracting	\$756,941.90	Completed	28 August 2025
RFQL14 25-26 FD Old Charleville Rd Pkg	SA Travers & SL Travers	\$2,806,443.68	Completed	28 October 2025
RFQL16 25-26 FD Napoleon Rd Pkg	APV Contracting	\$688,176.62	Completed	28 October 2025
RFQL17 25-26 FD Quilpie Screening -Part 1	Tolbra Earthmoving and haulage	\$1,752,341.02	35% complete	28 October 2025
RFQL20 25-26 FD Sealed Road Reconstruction - Pkg 1	Stabilcorp Pty Ltd	\$2,222,414.31	Completed	28 October 2025
RFQL21 25-26 FD Quilpie Screening-Part 3	APV Contracting	\$2,204,367.41	61% complete	19 November 2025
RFQL22 25-26 FD Quilpie Screening-Part 4	APV Contracting	\$1,813,047.56	33% complete	19 November 2025
RFQL22 25-26 FD Quilpie Screening-Part 4 Variation 01	APV Contracting	Original contract value \$1,813,047.56 V1 \$202,898.12 New Contract value \$2,015,945.67	45% complete	30 April 2026
RFQL06 25-26 Flood Damage Tobermory Area Screening	APV Contracting	\$1,666,108.62	Completed	17 December 2025



QSC – DFRA MONTHLY PROJECT REPORT

July 2026

Tender	Contractor	Total (incl GST) & Variation	Status	Award Date
RFQL25 25-26 Flood Damage	APV Contracting	\$930,316.20	Completed	17 December 2025
RFQL27 25-26 Flood Damage Trinidad Road	APV Contracting	\$3,311,064.25	Completed	29 January 2026
RFQL20 25-26 Variations 1 & 2	Stabilcorp Pty Ltd	\$561,488.73	Completed	29 January 2026
RFQL20 25-26 - Various Variations	Stabilcorp Pty Ltd	Original: \$2,222,414.3 V04– \$61,821.08 V05– \$119,664.00 V06 – \$15,308.00 V07– \$180,443.20 V08 - \$105,079.28 New Contract: \$3,148,196.43	Completed	29 January 2026
RFQL23 25-26 Ambathalla Road Pkg	SA Travers & SL Travers	\$2,883,040.18	Completed	17 February 2026
NVP-01 Kyabra Road Drainage Pkg	Stu Bowen	\$923,421.25	51% complete	10 March 2026
Arranfield Road Pkg	Stu Bowen	\$131,360.00	Completed	Quote
RFQL30-25-26 Tobermory Gravel Pkg	APV Contracting	\$7,357,623.90	6% complete	18 March 2026
RFQL37-25-26 Pinkenetta Road Pkg	SA Travers & SL Travers	\$1,225,215.72	2% complete	5 May 2026
RFQL39 25-26 Flood Damage Old Thargomindah Road Pkg	SA Travers & SL Travers	\$1,923,723.00	Work has not commenced.	16 June 2026

**QSC – DFRA MONTHLY PROJECT REPORT****July 2026****6.3 GRAVEL SCREENING**

RFQL17 has also been awarded to Tolbra Earthmoving and Haulage, where works have commenced on Trinidad Road and is ongoing currently.

RFQL21 was awarded to APV Contracting, and work has started near Toompine.

RFQL22 was awarded to APV Contracting. Work commenced Jan 2026.

RFQL06 was awarded to APV Contracting. Work commenced Jan 2026. Completed.

6.4 ROAD PACKAGES

Arranfield Road Pkg awarded to Stu Bowen. Works completed in March 2026.

NPV-01 Kyabra Drainage Pkg was awarded to Stu Bowen work has commenced.

RFQL30 25-26 Tobermory gravel package was awarded to APV Contracting. Work has commenced.

RFQL37 25-26 Pinkenetta Road package was awarded to SA Travers & SL Travers.

Work has commenced. May 2026

RFQL39 25-26 Flood Damage Old Thargomindah Road Package awarded to SA Travers & SL Travers Work has not commenced. June 2026.

6.5 WATER ISSUES

Recent rain falls from the February/June rain event (2026) will help with this issue.

A program is in place to signpost approved water sources that are subject to agreements between local landowners and Quilpie Shire Council (QSC).

The current works program for March 2025 will be tendered to secure access to water resources until sufficient rainfall occurs. Where water sources are unavailable, water cartage will be required as the only viable option to support the works program.

QRA LIAISON

Since the March 2025 event, officers from the Queensland Reconstruction Authority (QRA) have visited Quilpie on several occasions to assist Council in fast-tracking damage assessments and progressing funding approvals associated with that event.

The latest meeting was held on 9th of July 2026 Online between Regional Liaison Officer RLO, Jai Green with Eng Lim (Director Infrastructure Services) Peter Polizzi (Project Manager, Proterra Group) via telephone to review progress and discuss outstanding submissions. The March 2025 program is currently progressing well however we have had a lot of recent rainfall weekly of up to 50mm per week which is now delaying progress on various sites and has caused the June 2026 Rain Event.

A follow-up meeting has been scheduled for 6th of August 2026 at 2:00pm with Jai Green.

Council has also kept QRA informed of the recent June 2026 rainfall event and its impacts, ensuring early visibility of potential damage and funding implications.

**QSC – DFRA MONTHLY PROJECT REPORT****July 2026****EMERGENT WORK - February 2026 Rain Event completed.**

On 11th February 2026, Quilpie Shire experienced a significant rainfall event, with some locations recording more than 180mm overnight. Storms and heavy rainfall impacted multiple areas across the Shire and surrounding regions.

Since Quilpie Shire does not have a local weather radar, it has been challenging to accurately determine the precise locations and intensity of rainfall across the network. The event resulted in temporary road closures, with access to Adavale, Quilpie, and Thargomindah cut off due to flooding.

Council crews have been working closely with Proterra to inspect, document, and prioritise damage across the affected road network. Engagement is ongoing with impacted landholders to identify the most severely affected areas and ensure works are undertaken to rectify hazards and restore safe access as quickly as practicable.

Council continues to provide regular updates to the community regarding affected roads and locations via the Council dashboard, social media platforms, and direct phone communication.

The Emergent work for Feb 2026 has now been completed. We are now assessing the volume of REPA works to repair the damaged to the assets.

EMERGENT WORK - June 2026 Rain Event.**Weather and Impact Overview**

Between 9th of June and 2nd of July 2026, the Quilpie Shire experienced heavy, consistent rainfall. This severe weather impacted multiple areas across the Shire and surrounding regions. Because the region lacks a local weather radar, accurately tracking the precise location and intensity of the rain proved difficult. The consistent downpour resulted in widespread temporary road closures

Council Action and Inspections

Council crews have partnered closely with Proterra to inspect, document, and prioritise damage across the affected road network. Our teams are actively engaging with impacted landholders. This helps us identify the most severely affected areas so we can clear hazards and restore safe access as quickly as possible. Currently road repairs are under way for the following roads: Ray Road, Old Charleville Road, Big Creek Road, Duck Creek, Wareo Road, Trinidad Road, Humberburn Road, Telephone Bore Road, Cooma Road, Congie Road, Corowa Road, Boondook Road, Coonaberry Creek. We are waiting for water levels to recede on several remaining roads. Once accessible, emergent work repairs will begin immediately. Ray Road remains closed from Ch 42,700 to Ch 50,000 due to flooding and limited access. Once the area is accessible, the remaining June 2026 emergent repair works will commence.

Community Updates

We remain committed to keeping the community informed. We provide regular updates on affected roads and locations via the following channels.

- [Quilpie Shire Council Dashboard](#)
- Quilpie Shire Council's [Official Facebook Page](#)
- Direct phone communication.



QSC – DFRA MONTHLY PROJECT REPORT

July 2026

Photo Below of Congie Road flood damage-Rain event 9th June 2026.



Photo Below of Keeroongooloo Road Rain event 9th June 2026.





QSC – DFRA MONTHLY PROJECT REPORT

July 2026

Photos Below of Raymore Road flood damage-Rain event 9th June 2026.



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026**

Photos Below of Wallyah Road flood damage-Rain event 9th June 2026.



Photo below of Emergent work June 2026 repair commenced on Coonaberry Creek Road by APV.



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026**

Photo below of Emergent work June 2026 repair commenced on Trinidad Road by Stu Bowen.



Photo Below of Emergent work June 2026 repair commenced on Old Charleville Road by Mascotts Earthmoving.





QSC – DFRA MONTHLY PROJECT REPORT

July 2026

Photo Below of Emergent work June 2026 Damage on Hell Hole Gorge Road.



Photo Below of Emergent work June 2026 repair completed by Tolbra on Hell Hole Gorge Road.



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026**

RFQL21 25-26 -APV Gravel Screening Pkg. Photos below of APV Screening on Telephone Bore Road Ch 24.



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026**

RFQL22 25-26- Gravel Screening Pkg by APV Corowa Road Photos below



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026****RFQL 17 25-26 Tolbra - Screening Works**

Photos below show Tolbra Completed screening on Gooyea Road.



Photos below show Tolbra Completed screening on Milo Road Ch 01



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026****NPV01 25-26 Kyabra Drainage package**

Photos below show Stu Bowen Drainage works on Kyabra Road.

Delays Due to June 2026 wet weather.



RFQL37 25-26 Pinkenetta Road package Photo below show Mascott earthmoving work has commenced.



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026**

RFQL30 25-26 Tobermory Road package. Photos below show APV working on Tobermory Road.

Delays Due to June 2026 wet weather.



**QSC – DFRA MONTHLY PROJECT REPORT****July 2026**

Photo Below of Blackwater Cr 1km east of Adavale -Rain event 18th Feb 2026.



Photo below of flight over Adavale near Milo Road.





QSC – DFRA MONTHLY PROJECT REPORT

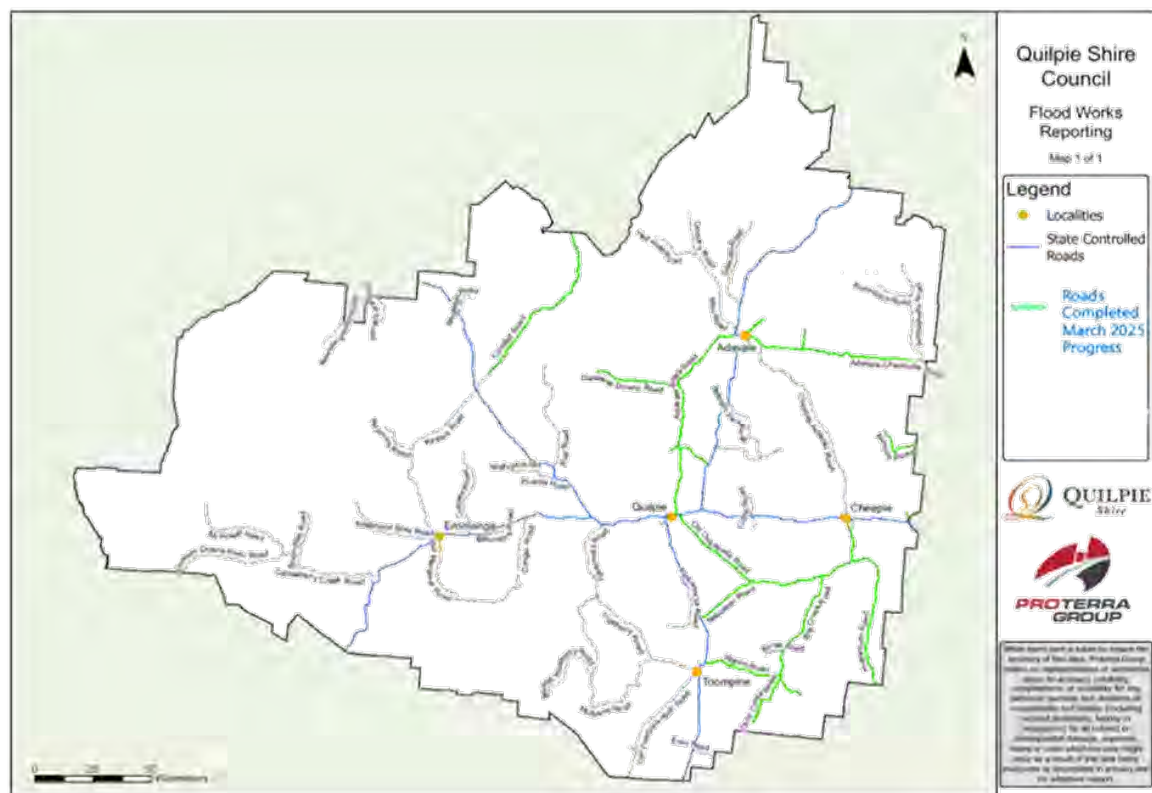
July 2026

Link to View below

<https://proterrapg.maps.arcgis.com/apps/dashboards/691f6bb3309545ee95f9d5177b299597>



APPENDIX A – MAP



10.2 COMMUNITY AND BUSINESS DEVELOPMENT STATUS REPORTS

10.2.1 COMMUNITY AND BUSINESS DEVELOPMENT STATUS REPORT

IX: 278410

Author: Lisa Hamlyn, Director Community and Business Development

Authorisers: Justin Hancock, Chief Executive Officer

Lisa Hamlyn, Director Community and Business Development

Attachments: Nil

KEY OUTCOME

Nil

EXECUTIVE SUMMARY

The Community and Business Development Directorate continued to progress several key recovery, resilience and community development initiatives during the reporting period. Significant effort has been directed towards advancing Exclusion Fence Restitution Program applications, supporting flood recovery activities through the commencement of dedicated recovery officers, and participating in the 2026 IGEM Disaster Management Plan Assessment. Opportunities are also being explored with Southern Queensland Landscapes to support catchment rehabilitation and pest weed management, while discussions with TMR regarding future stock grid management have resumed. In addition, preparations for the 2026-2027 swimming pool season in both Quilpie and Eromanga are well underway, with a strong focus on community engagement and service delivery.

ACTION ITEMS

Condolences

Formal condolences from Council were forwarded to the family of Leonard Williams ('Wakka').

OPERATIONAL UPDATE

Exclusion Fence Restitution Program

During the reporting period, officers continued to work closely with landholders to progress and finalise applications under the Exclusion Fence Restitution Program, with several new expressions of interest and applications received in recent weeks. In addition to advancing applications, significant effort is being directed towards compiling evidence to support a potential request for an extension of time for the project. Key factors impacting project delivery include ongoing weather and rainfall events, as well as challenges in securing suitably qualified contractors to undertake fencing works. A DPI Taskforce meeting is scheduled for 14 August 2026 to discuss program progress and project-related matters.

Flood Recovery

The Community Recovery and Resilience Officer and Community Recovery and Rebuild Support Officers commenced work within the Quilpie Shire community. Elizabeth Drumm visited the region during the week commencing 20 July 2026, with both Elizabeth Drumm and Cameron Barwick on site during the week commencing 10 August 2026. Both officers bring extensive experience in disaster recovery and emergency management and have commenced engagement with Council, stakeholders and community members. Initial efforts have focused on planning and coordinating the delivery of activities identified within the Program Activity Plan to support the Shire's ongoing recovery, resilience and rebuilding objectives.

2026 IGEM Disaster Management Plan Assessment

Council participated in the 2026 IGEM Disaster Management Plan Assessment on 11 August 2026, attended by the Chief Executive Officer, Director Community & Business Development, Community Recovery and Resilience Officer (CRRO) and Community Recovery and Rebuild Support Officer (CRRSO). The assessment was facilitated by Emergency Management Coordinator Scott Walsh and Charleville District Disaster Management Group Executive Officer (Relieving), Kylie Larfield. The process considered ten assessment questions focused on the effectiveness and implementation of the current Local Disaster Management Plan and provided an opportunity to discuss disaster management successes, challenges and areas for improvement. The assessment outcomes will help inform future disaster management planning and continuous improvement activities. Council has recently secured funding under the QRRRP Stream 3 Human and Social Recovery Package Fund (HRPF) Flood Recovery Management Program (FRMP) Work Package to undertake a comprehensive review and update of the Quilpie Local Disaster Management Plan and associated sub-plans.

SQ Landscapes

During the month Council was approached by Southern Queensland Landscapes regarding a potential joint funding opportunity under the Western Queensland Surface Trough and Associated Rainfall and Flooding Catchment Rehabilitation Program. Opportunities are currently being explored to include properties that sustained significant ground surface damage during the March 2025 flood event, as well as properties with identified significant pest weed infestations. Discussions with affected landholders are underway to determine interest and suitability for participation in the program. Subject to a positive response from identified landholders and the progression of a funding application, Council's involvement is expected to include the provision of a letter of support and in-kind assistance to help facilitate project delivery and achieve catchment rehabilitation outcomes across the region.

TMR – Stock Grid Management Program

Department of Transport and Main Roads (TMR) held a TEAMS meeting during the month to revisit the Stock Grid Management Program, which was originally scheduled for consultation with Council in April 2025 but was postponed due to the March 2025 flood event. Current discussions are focused on stock grids located within Quilpie Shire, including those situated on the Quilpie Common. Given the anticipated reduced reliance on these grids following the implementation of the Cattle for the Community Program, Council officers are preparing a presentation for the September Councillor Briefing Session outlining potential options for fencing the Quilpie Common. TMR representatives will also attend the 2026 Quilpie Show to engage with the community regarding the South Comongin Upgrade project and utilise the opportunity to consult with landholders on future stock grid management arrangements within the Shire.

2026-2027 Swimming Pool Season

Eromanga

All About Aquatics has submitted the Eromanga Pool Season Schedule for the 2026-2027 season. An Expression of Interest (EOI) was issued to the community, with three responses received. Feedback provided through the EOI process has been incorporated into the proposed timetable, resulting in adjustments to pool operating hours to better meet community needs. The pool season is scheduled to commence on 28 September 2026, with operating hours structured to reflect seasonal demand, taking into account the cooler shoulder months at the beginning and end of the season and the warmer period from November through to February.

Quilpie

Liaison has continued with the Director of LeisureSafe as preparations progress for the operation of the Quilpie Swimming Pool. The swimming pool lease has now been formally executed, and LeisureSafe is currently finalising its facility management plans, local branding and website development ahead of the 2026-2027 season. A community Meet and Greet sausage sizzle is

currently being organised for the week prior to the season opening to introduce LeisureSafe to residents and provide information on pool operations, programs and services for the upcoming season.

Table 1 Meeting and Events – July

Date	Type	Title	Location
1 July	Meeting	NAIDOC Week 2026	Boardroom
2 July	Meeting	Parent Group Meeting	Bicentennial Park
6 July	Meeting	EFRP – PLG	TEAMS
6 July	Meeting	Strategic Management Team Weekly Catch Up	TEAMS
6 July	Meeting	Special Council Meeting	Boardroom
6 July	Event	Outback Care Hire Launch	Quilpie Airport
7 July	Meeting	Councillor Briefing Session	Boardroom
8 July	Meeting	Capital Catch Up	Boardroom
9 July	Meeting	Community Recovery – Dept Families, Seniors, Disability Services & Child Safety	TEAMS
10 July	Meeting	DPI Taskforce Exclusion Fence Restitution Program	TEAMS
13 July	Meeting	Playbook Champions	TEAMS
13 July	Webinar	Queensland AusAlert	TEAMS
13 July	Meeting	Strategic Management Team Weekly Catch Up	TEAMS
13 July	Meeting	Sparrowly – EDP / DMP Priorities	TEAMS
15 July	Meeting	Business System – Draft Scope Discussion	TEAMS
15 July	Meeting	Old is Beautiful Project	TEAMS
17 July	Meeting	Community & Business – Team Catch Up	Library
20 July	Meeting	EFRP – PLG	TEAMS
21 July	Meeting	PEAK Services – Grant Support	TEAMS
21 July	Famil	Adavale – CRRO / CRRSO	Adavale
22 July	Meeting	Capital Catch Up	Boardroom
22 July	Famil	Eromanga – CRRO / CRRSO	Eromanga
22 July	Meeting	SWHHS – Community Town Hall	TEAMS
23 July	Meeting	Warrego District – Permit to Light Fire Info Session	TEAMS
27 July	Meeting	EFRP – PLG	TEAMS
27 July	Webinar	GCA & WQPHN Healthy Ageing Education Series	TEAMS
27 July	Meeting	Strategic Management Team Weekly Catch Up	TEAMS
28 July	Meeting	Ordinary Meeting of Council	Boardroom
29 July	Meeting	Website Development / LGAQ	TEAMS
30 July	Meeting	Hon. David Littleproud	Boardroom

Table 2 Upcoming Meetings and Events – August

Date	Type	Title	Location
03 August	Meeting	EFRP – PLG	TEAMS
03 August	Meeting	TMR – Grid Management Program	TEAMS
03 August	Meeting	Strategic Management Team Weekly Catch Up	TEAMS
04 August	Meeting	Councillor Briefing Session	Boardroom

Date	Type	Title	Location
05 August	Meeting	CRRO / CRRSO Community Recovery Weekly Catch Up	TEAMS
06 August	Meeting	Local Government Playbook Champions – Meeting 2	TEAMS
06 August	Meeting	Nathan Rose – Imperial Hotel	Boardroom
10 August	Meeting	EFRP – PLG	TEAMS
10 August	Training	New AV Equipment Operation	Boardroom
10 August	Meeting	Strategic Management Team Weekly Catch Up	TEAMS
10 August	Meeting	Aspire – AI Demonstration	TEAMS
11 August	Meeting	IGEM – Local Disaster Management Plan Assessment	Depot Training Room
11 August	Meeting	Scope of Works Planning – New Business System	Boardroom
13 August	Meeting	Infrastructure Catch Up	Office
13 August	Meeting	Community Recovery Program	TEAMS
14 August	Meeting	DPI Exclusion Fencing Taskforce	TEAMS
17 August	Meeting	Local Laws Review Project	Boardroom
17 August	Meeting	Quilpie Care Collective Program	TEAMS
17 August	Meeting	Strategic Management Team Weekly Catch Up	TEAMS
17 August	Meeting	Mental Health Consumer Advisory Committee	TEAMS
18 August	Meeting	Ordinary Council Meeting	Boardroom
19 August	Meeting	Post Ordinary Meeting – Staff Meeting	Office
19 August	Meeting	Capital Catch Up	Office
19 August	Meeting	CRRO / CRRSO Community Recovery Weekly Catch Up	TEAMS
24 August	Meeting	EFRP – PLG	TEAMS
24 August	Meeting	Strategic Management Team Weekly Catch Up	TEAMS
26 August	Meeting	CRRO / CRRSO Community Recovery Weekly Catch Up	TEAMS
26 August	Meeting	Community Town Hall (SWHHS)	TEAMS
31 August	Meeting	EFRP – PLG	TEAMS
31 August	Meeting	Quilpie Community Advisory Committee	MPHS
31 August	Meeting	Strategic Management Team Weekly Catch Up	TEAMS

CONSULTATION (INTERNAL/EXTERNAL)

Chief Executive Officer

Executive Leadership Team

Deputy Director Community and Business Development

Council Staff

Community

Program Stakeholders

Local, State and Commonwealth Government representatives

LEGAL IMPLICATIONS

No legal impacts are noted that are relevant to this report.

FINANCIAL AND REVENUE IMPLICATIONS

Programs within this directive operate within the 2026-2027 Quilpie Shire Council budget.

RISK MANAGEMENT IMPLICATIONS

Programs are delivered in accordance with Council's Enterprise Risk Management Policy (G.11) and Framework (G.11-A).

OPERATIONAL STATUS REPORTS

PEST AND LIVESTOCK MANAGEMENT STATUS REPORT

ORDINARY COUNCIL MEETING AGENDA

18 AUGUST 2026

10.2.2 PEST AND LIVESTOCK MANAGEMENT STATUS REPORT

IX: 278411

Author: Damien McNair, Pest and Livestock Management Coordinator

Authorisers: Lisa Hamlyn, Director Community and Business Development
Justin Hancock, Chief Executive Officer

Attachments: Nil

KEY OUTCOME

Nil

EXECUTIVE SUMMARY

During this reporting period, Council continued its biosecurity and local laws programs, with no wild dog scalps presented under the Wild Dog Bonus Program. A total of 16,400 kg of bait meat was distributed through the Wild Dog and Feral Pig Baiting Program, commons and reserves remained in good condition following recent rainfall and pest weed management activities included treatment of Coral Cactus and Parthenium infestations. Three additional wild dog control records were submitted to FeralScan, while local laws activities included the surrender of dogs with one to potentially be rehomed and ongoing distribution of cat traps to residents and businesses.

ACTION ITEMS

There were no action items undertaken during the month.

OPERATIONAL UPDATE

Table 1 Wild dog scalps presented to Council 1 July 2026 to 31 July 2026

Property	No of Scalps			Amount of Payment
	Male	Female	Pups	
Nil	-	-	-	0
Total	-	-	-	0

Table 2 Wild Dog Scalps – Comparative Data Table

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Male	42	82	12	27	10	0
Female	17	39	7	16	8	0
Pups	8	8	-	20	0	0
Total	67	129	19	63	18	0

Table 3 Commons and Reserves

Reserve	Condition	Notes
Quilpie Common	Very Good	Condition remains good following recent rainfall.
Eromanga Common	Very Good	Condition remains good following recent rainfall.

Reserve	Condition	Notes
Adavale Common	Good	Condition holding following recent rainfall
Warrabin Lane	Good	Condition holding following recent rainfall
Dillon's Well	Good	Condition holding following recent rainfall

Wild Dog / Feral Pig Baiting Program

Funded Baiting Program Summary (June / July)

Date	Airstrip	Meat Quantity (kg)
06/06/2026	Boran	2,500
18/06/2026	Regleigh	700
26/06/2026	Gunnadorah	2,200
26/06/2026	Coolbinga	1,500
08/07/2026	Adavale	2,500
09/07/2026	Toompine	1,500
15/07/2026	Eromanga	2,200
16/07/2026	Ray	2,200
21/07/2026	Bowalli	1,100
Total		16,400

*A total of 64L of 1080 was utilised during the baiting program

* NQ Meats delivered 6480kg (6 pallets) of meat on 5 August 2026

Hot Spot Baiting

Hot spot baiting activities undertaken during the reporting period are summarised in Table 4, with meat bait quantities distributed across identified properties for the control of feral pigs and wild dogs.

Table 4 Hot Spot baiting information

Property	Dog	Pig	Meat Quantity (kg)
North Comongin	✓		40

FeralScan

A total of 125 control records for wild dogs have been submitted to FeralScan to date, three (3) were entered during the current reporting period (see Table 5).

Table 5 Submitted FeralScan control records

	2024	2025											
Prior	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
7	2	12	48	3	2	3	8	7	0	9	1	0	1

2026												
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
0	0	5	8	5	1	3						125

Pest Weed Management

Pest weed treatment activities undertaken during the reporting period are outlined in Table 6. Ongoing monitoring and surveillance of pest weeds across the Shire continues, with a particular focus on known infestation sites and priority locations to support early detection and effective management. Council received one new report of Coral Cactus infestation on South Comongin / Nyngarie.

Table 6 - Pest Weed Management

Species	Location	Treatment
Parthenium	Wellclose	Inspected during the month. Very dry with no new plants evident. Ongoing management of pest weed in conjunction with landholder.
Coral Cactus	Adavale	Treated with biological control insect to assist in its eradication.
Coral Cactus	South Comongin / Nyngarie	Inspected and biological control insect released to assist in its eradication.

Local Laws

Animals

During the reporting period, several dogs were lawfully surrendered by a resident. One dog has been assessed across a variety of social environments and is currently progressing through the rehoming process.

Cat traps continue to be distributed to community members and businesses as required.

General

- Currently reviewing the draft Biosecurity Programs with Director Community & Business Development to provide comment and feedback to Biosecurity Queensland.
- Providing information to Director Community & Business Development to form an agenda item for the September Councillor Debrief Session in regard to the TMR Stock Grid Management Project, particularly those located on the Quilpie Common.

CONSULTATION (Internal/External)

Internal: Director Community and Business Development, D/Director Community and Business Development, Deputy Director Infrastructure Services, and relevant Council staff.

External: Landholders and community members who are animal owners

LEGAL IMPLICATIONS

No legal implications have been identified for activities outlined in this report.

FINANCIAL AND REVENUE IMPLICATIONS

Program activities are funded within the adopted *Operational Budget 2026–27* and do not result in additional financial impacts to Council.

RISK MANAGEMENT IMPLICATIONS

Operational risks associated with pest and livestock management activities are managed under Council's Enterprise Risk Management Policy (G.11) and Framework (G.11-A). No material or emerging risks requiring Council intervention have been identified during the reporting period.

10.2.3 DEPUTY DIRECTOR COMMUNITY AND BUSINESS DEVELOPMENT STATUS REPORT

IX: 278606

Author: Corey Richards, Deputy Director of Community and Business Development

**Authorisers: Lisa Hamlyn, Director Community and Business Development
Justin Hancock, Chief Executive Officer**

Attachments: Nil

KEY OUTCOME

Nil

EXECUTIVE SUMMARY

For the month of July 2026, business development activities continued to focus on strengthening community partnerships through attending the Darling Downs South West Economic Development Forum and progressing funded initiatives such as the Quilpie Travel and Transport Precinct EOI. The Local Business Innovation Fund launched in early July. Further, identifying new wellbeing and service opportunities, enhancing access to information and support services, and coordinating community events that contribute to a connected and healthy Quilpie Shire.

ACTION ITEMS

There are no outstanding action items arising from previous Council resolutions in relation to this report.

OPERATIONAL UPDATE

Business Development

[Quilpie Travel and Transport Precinct \(QTTP\) EOI](#)

The Quilpie Travel and Transport Precinct (QTTP) was released on VendorPanel as a public EOI on 6 July 2026 and closes on 17 August 2026. As of 30 July, over 7000 organisations had been sent the EOI and 35 are currently following. The desired outcome from the process is to test the market for investors and developers. The QTTP represents a unique regional opportunity and aligns with Quilpie Shire's vision for the Q1000 and Western Enabling Network (WEN) sealing in the future; all projects are set to increase business and the wider regional economy centred in Quilpie Shire.

[Economic Development Officers Forum](#)

On 30 and 31 July, D. Director Community and Business Development Corey Richards attended the Economic Development Officers Forum at Goondiwindi, which was held alongside the Darling Downs South West Council of Mayors (DDSW COM). Attending presented the opportunity to share and contrast the Economic Development priorities of the other regions. Presentations were also conducted, with the most notable from Bianca Park from Trade Investment Queensland (TIQ) on project eligibility and the nuances of international investment into Queensland. Other topics of notable interest include the Census and ABS data, with the impending Census being of great importance to particularly our smaller Councils. Finally, the EDOs attended a session hosted by the Goondiwindi Chamber of Commerce around Olympics Procurement. Dominique Lamb, who is leading the procurement process for the Olympics, spoke and advised attendees on the best way to engage and also discussed how to achieve long-term benefits from the Olympics in 2032.

[Destination Management and Economic Development Plan – Project Update](#)

The Destination Management and Economic Development Plans are progressing; the in-region consultations will be held from 24 August 2026 to 28 August 2026. The Situational Analysis has been finalised and will be circulated at the next briefing session. The fortnightly project update meetings are on track, and the project is on track to be completed by the end of Quarter 2, 2026/27 FY.

Local Business Innovation Fund

The Local Business Innovation Fund (LBIF) launched on 1 July 2026 with correspondence being released for eligible businesses within the Quilpie Shire. Round one of the grant program closes on 28 August 2026, with applications then being assessed for consideration at the October Council meeting.

Health and Wellbeing Programs

Community Service Coordinator Updates July 2026

- Enhanced community wellbeing initiatives by exploring opportunities for a Chair Yoga program in Quilpie, receiving positive stakeholder feedback and progressing discussions on potential local delivery.
- Continued coordination of key community engagement activities, including planning for the Just a Farmer community screening in partnership with TRACC and supporting FRRR's promotional video showcasing the impact of Cook & Connect.
- Strengthened service awareness and regional partnerships through clarification of speech pathology referral pathways, planning attendance at the Charleville Aged Care Expo, and promoting staff wellbeing through participation in the Queensland Health Steps Challenge

CONSULTATION (Internal/External)

Chief Executive Officer

Executive Leadership Team

Director Community and Business Development

Council Staff

Community

Program Stakeholders

Local, State and Commonwealth Governments

LEGAL IMPLICATIONS

No legal impacts are noted that are relevant to this report.

FINANCIAL AND REVENUE IMPLICATIONS

Programs within this directive operate within the 2026-2027 Quilpie Shire Council budget.

RISK MANAGEMENT IMPLICATIONS

Programs are delivered in accordance with Council's Enterprise Risk Management Policy (G.11) and Framework (G.11-A).

10.3 CORPORATE SERVICES STATUS REPORTS

10.3.1 CORPORATE SERVICES STATUS REPORT - JULY 2026

IX: 278416

Author: Mwewa Chisenga, Deputy Director of Corporate Services

Authorisers: Sharon Frank, Director Corporate Services
Justin Hancock, Chief Executive Officer

Attachments: Nil

KEY OUTCOME

Key Outcome: 9. Finances and Resources

Key Initiative: 9.3 Financial planning
9.4 Financial accountability
9.5 Financial policies and processes

EXECUTIVE SUMMARY

Corporate Services activities in July 2026 spanned procurement of goods and services, rates and charges, information technology, stores and compliance administration, applications for grants and subsidies, finance operations, preparations for the 2025/26 financial statements, governance matters, and meetings attended by Corporate Services staff.

This report is provided for Council's information. No decision or resolution is required.

ACTION ITEMS

For information only.

OPERATIONAL UPDATE

Procurement of Goods and Services

- Prepared expenditure by area reporting and Quilpie area spend analysis – monthly and year to date reporting.

[Table 1 Tenders and requests for large quotes](#)

TENDERS AND REQUESTS	STATUS
T13 25-26 Quilpie Airport Upgrade Project	Evaluated and resolved
T02 26-27 Quilpie Rural Residential and Industrial Subdivision Civil Works	Request
RFQL29 25-26 Flood Damage Keeroongooloo Road	Request and evaluation
RFQL01 26-27 Quilpie Airport Upgrade Material Screening	Request and evaluation
RFQL02 26-27 Flood Damage Blackall- Adavale Road Pkg	Request
RFQL02 26-27 Flood Damage Cheepie Adavale Road Pkg	Request

Number of purchase orders: 120

Estimated value: \$2,965,537.51

Expenditure by area reporting

The table and graphs below provide an overview of Council's expenditure on goods and services, categorised by the locations where the businesses operate. Expenditure within the Quilpie Shire encompasses all businesses within the region, highlighting the importance of every business to our community and local economy.

Graph 1 Expenditure by area – July 2026

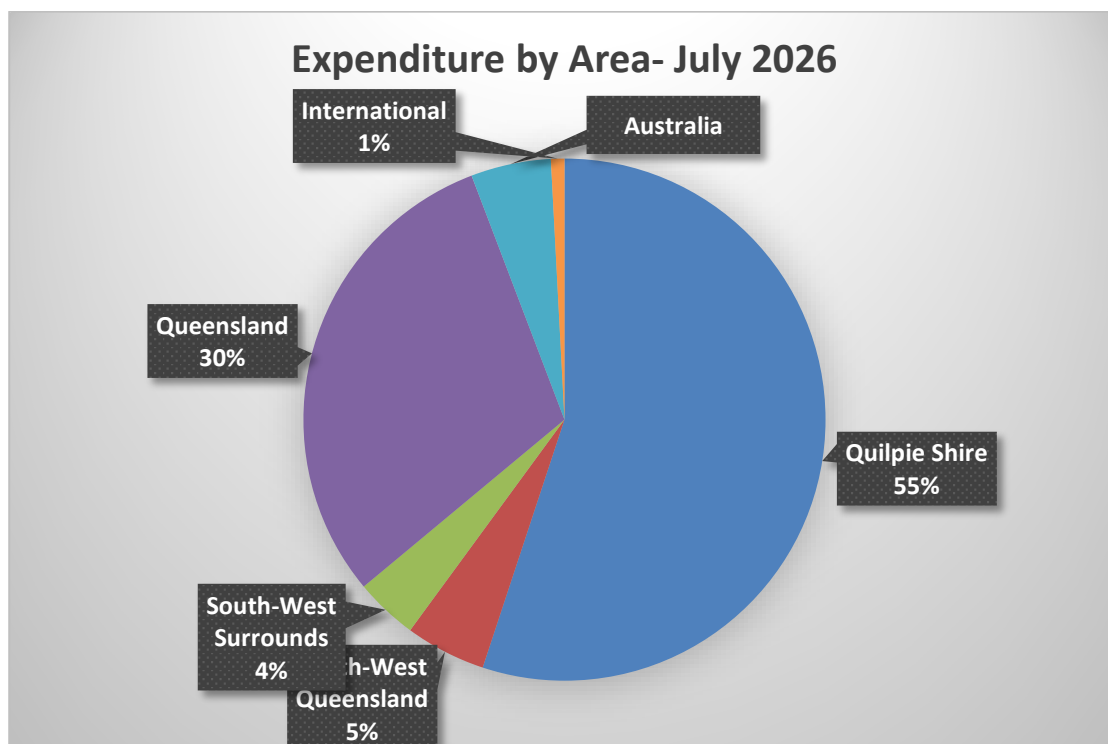


Table 2 Procurement of goods and services 2026/27

July 2026

Expenditure By Area

Area	July	%	2026/27 YTD Total	YTD %
Quilpie Shire	1,529,524	55.1%	1,529,523.79	55.1%
South-West Queensland	138,589	5.0%	138,589.18	5.0%
South-West Surrounds	108,209	3.9%	108,209.35	3.9%
Queensland	840,087	30.2%	840,086.90	30.2%
Australia	137,687	5.0%	137,686.70	5.0%
International	23,143	0.8%	23,143.26	0.83%
TOTAL PAYMENTS FOR GOODS AND SERVICES BY AREA	\$ 2,777,239	100%	2,777,239.18	100%

	July	YTD
TOTAL PAYMENTS	10,983,436	10,983,436.13
Less:		
Government Agency	34,331	34,331.37
Tax Payments	150,763	150,763.44
Internal Adjustments - Quilpie Shire Council	-	-
Investment Movements	7,800,000	7,800,000.00
NAB Purchase Card	55,909	55,909.15
Superannuation	85,004	85,003.77
Local Government Arrangement	80,189	80,189.22
	<u>8,206,197</u>	<u>8,206,196.95</u>
NET CREDITOR PAYMENTS	\$ 2,777,239	2,777,239.18

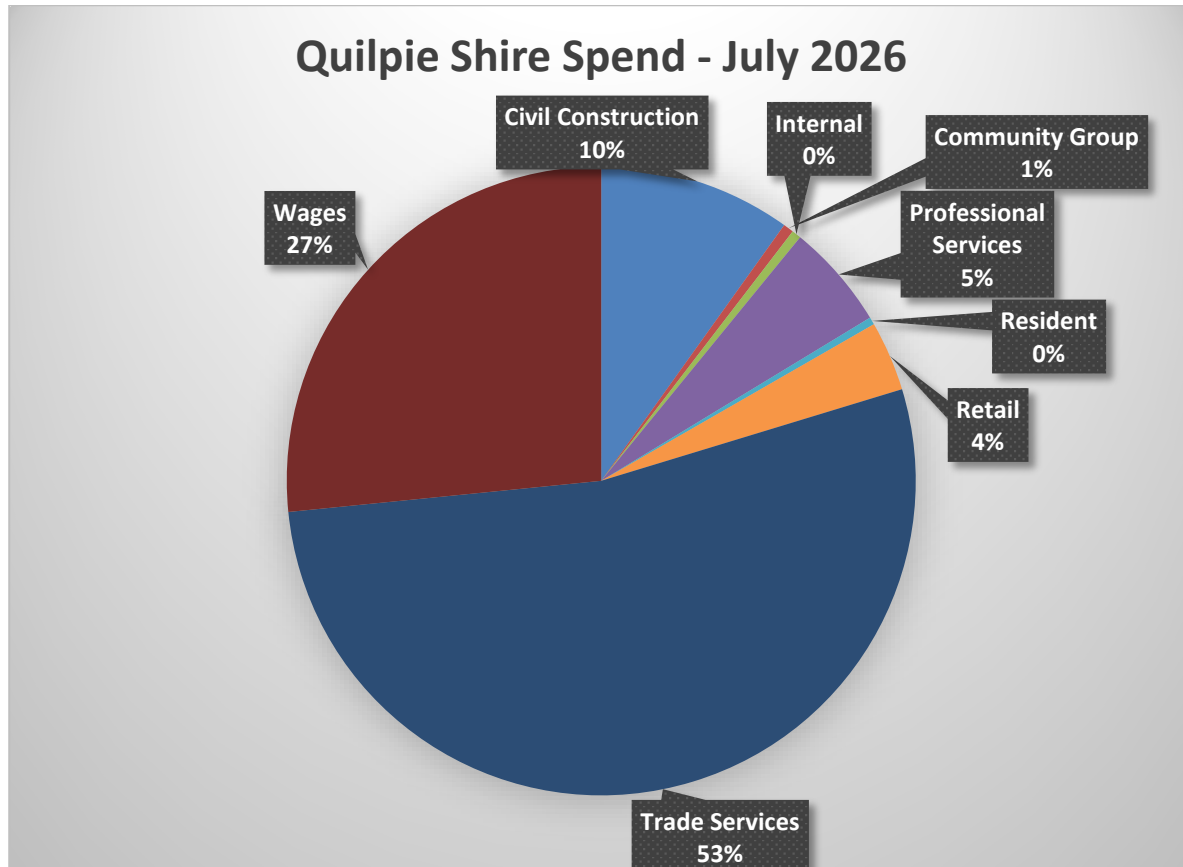
Table 3 Expenditure by area - definitions

Expenditure by Area - Definitions	
Area	Area Definition
Quilpie Shire	Procurement of good and/services from suppliers operating within the Quilpie Shire.
South-West Queensland	Procurement of good and/services from suppliers operating within the other five South West Queensland Council areas which include Balonne, Bulloo, Maranoa, Paroo and Murweh.
South-West Surrounds	Procurement of good and/services from suppliers operating in local government areas that surround South West Queensland council areas - Banana, Barcoo, Blackall-Tambo, Central Highlands, Goondiwindi, Longreach and Western Downs.
Queensland	Procurement of good and/services from suppliers operating within the rest of Queensland (excluding suppliers operating from Quilpie Shire, South-West Queensland and South-West Surrounds areas).
Australia	Procurement of good and/services from suppliers in NSW, Victoria, ACT, SA, WA, NT and Tasmania.
International	Procurement of good and/services from international suppliers i.e. from outside Australia.
Exclusions:	
Government Agency	Includes the Queensland Government, a government entity, a corporatised business entity or another local government; or another Australian government or an entity of another Australian government; or a local government of another State.
Australian Taxation Office	Taxation Obligations - PAYG, GST, FBT
Internal Adjustments - Quilpie Shire Council	Example between QSC General and Trust Accounts
Investment Movements	Queensland Treasury Corporation and Term Deposits
National Australia Bank Purchase Card Payment	NAB is not the supplier of the goods or service. Council uses NAB to transact the purchase.
Superannuation	Includes Council and individual contributions
Local Government Arrangement	LGAQ, Local Government Mutual Insurance Scheme, Local Government Workcare

Quilpie Shire spend analysis reporting

The tables below provide a *general spend analysis of the purchase of goods and services from within the shire (e.g. civil construction, trade services, retail, professional services, community groups, wages and salaries, residents)*.

Graph 3 Quilpie Shire spend analysis – July 2026



Rates and charges

- End of Financial Year (EOFY) rollover
- Submitted all information for EML audit
- Audit on vacant land and rubbish collection Quilpie
- Provision of final year audit information
- PRSS verification and audit submitted

Information technology

- Participated in cyber security training exercises with Qld Cyber security unit.
- Rollout of replacement laptops continuing
- Continuing with onboarding of outdoor staff to the network and training in Outlook and Phriendly Phishing.

Stores

- Review and deactivation of inactive stores items
- Maintaining store stock levels and issuing store items ongoing

Compliance administration

- Liaison with Planner and Building Certifier in relation to enquiries
- Assistance with planning and building applications
- Compliance correspondence
- Physical records disposal
- Food recall notices
- General records duties and assistance
- Website updates

Customer Service

- Managing Council's social media platforms
- Issued Community newsletter for July
- General customer service duties

Applications for grants and subsidies

Table 4 Competitive grant funding application submissions 2025/26

Funding Program	Funded By	Project	Subsidy Request	Status
Local Government Battery Collection	Queensland Government: Department of the Environment, Tourism, Science and Innovation	The project will install permanent fireproof battery collection boxes at four waste facilities to safely manage problem batteries and includes community awareness activities about the new collection points.	Funding request: \$80,000 Total project cost: \$100,000 Council in-kind support valued at \$20,000	Application Successful
Resource Recovery Boost Fund (Stream 1 – Small)	Queensland Government: Department of the Environment, Tourism, Science and Innovation	The project will procure a mobile horizontal grinder and material handling attachment (rotating grab / grapple bucket) for existing council loader or excavator and the construction of a concrete waste processing bay.	Funding request: \$654,000 Total project cost: \$730,000 Council in-kind support valued at \$20,000	Application successful
Regional Tech Hub	Regional Tech Hub Grant	Quilpie Connectivity Catch-ups – Quilpie, Eromanga	Funding requested: \$1,000	Application successful Planning in progress
Lit Up	Australia Reads	Literacy Program being delivered in collaboration with schools	Funding Requested	Application successful

Funding Program	Funded By	Project	Subsidy Request	Status
2026 Australia Day Community Events Grants Program	National Australia Day Council	Australia Day Awards and Community Connect Events being held Friday 23 January 2026 and Monday 26 January 2026	Funding Request: \$10,000.00 Total Project cost: \$17,740.00 Council contribution: \$7,740.00	Application successful
Cat C - Community Health and Wellbeing Package (CRO) (CRRSO)	Department of Families, Seniors, Disability Services and Child Safety	Employment of Community Recovery and Resilience Officer Employment of Community Recovery Rebuild Support Officer Associated activities	Funding Request: \$927,000.00 CRRO - \$669,000 CRRSO -\$258,000	Application Successful
Early Intervention Aged Care (EIAC) Program	WQPHN Western Qld Primary Health Network	Employment and activities relating to Health and Wellbeing for Seniors	Funding Request: \$150,000.00	Application Successful
Arts Queensland	Regional Arts Development Fund (RADF)	Funding to boost local arts and cultural activities	Funding Request: \$26,250.00 (25-26) *muti-year funded Council in kind contribution: \$5,000.00	Application Successful
Care Collective South-West Primary Care Pilot Program	Queensland Health	Employment of Community Services Coordinator (PT)	Funding Request: \$95,040.00	Application Successful
Active Transport Grant Program 2026/27	Queensland Government Department of Transport and Main Roads	Application 1: Planning Project category – preparation of Walking Network Plan (WNP) Application 2: Design & Construct – Footpath sections on Gyrica Street and Chulungra Street	Funding Request: \$37,500 Council contribution: \$12,500 Total project cost: \$50,000 Funding Request: \$232,500 Council Contribution: \$77,500 Total project cost: \$310,000	Application Submitted

Funding Program	Funded By	Project	Subsidy Request	Status
Safer Local Roads & Infrastructure Program (SLRIP)	Federal Government Department of Infrastructure, Transport, Regional Development Communications and the Arts (DITRDCA)	Construction of a new rest area on the Diamantina Development Road (93B) next to the intersection with Kyabra Road	Funding request: \$1,840,000 Council contribution: \$230,000(26/27) and \$230,000 (27/28) Total project cost:\$2.3m	Application submitted
Residential Activation Fund (RAF) – Round 2	Queensland Government Department of State Development, Infrastructure, and Planning	Quilpie Sewage Treatment Plant	Total project cost: \$13,173,197 Funding request: \$11,861,191 Council Contribution: \$1,312,006	Application unsuccessful
Residential Activation Fund (RAF) – Round 2	Queensland Government Department of State Development, Infrastructure, and Planning	Powerhouse Residential Estate - Stage 2 (Trunk Infrastructure)	Total project cost: \$6,387,944 Funding request: \$6,002,455 Council Contribution: \$385,489	Application submitted
Disability Standards Upgrade Program (DSUP)	Queensland Government Department of Transport and Main Roads	Retrofitting accessibility requirements for Quilpie Airport terminal building	Total project cost: \$153,750 Funding request: \$78,750 Council Contribution: \$75,000	Application Successful

Finance

- Prepared the monthly Finance Report – for the prior month.
- Undertook the grant and contract assessment – monthly review with revenue recognition and adjustments for contract assets and contract liabilities as required. Some new grants that have been approved and received are still being assessed for the correct accounting treatment under the accounting standards.
- Reconciled the work in progress and capital expenditure.
- Processed monthly journals.
- Manage investments as required.
- Held budget workshops
- Preparation and presented budget for 2026/27

Preparations for financial statements 2025/26

- Identified capital projects advised as complete for capitalisation
- Held initial audit meeting with RSM Australia
- Reviewed financial statements plan for 2025/26
- Coordination and collation of external audit requests for information

- Processing and reconciling general ledger accounts in preparation of final year external audit
- Collation and preparation of draft financial statements for 2025/26

Governance

- Review and updating policy register
- Presentation to council of policies for adoption

Meetings

Table 6 Meetings

DATE	MEETING
6 JULY	ATTENDED OUTBACK CAR HIRE LAUNCH AT QUILPIE AIRPORT
7 JULY	BUDGET WORKSHOP
8 JULY	EXTERNAL AUDIT MEETING WITH RSM AUSTRALIA
15 JULY	INITIAL DRAFT SCOPE OF BUSINESS SYSTEM
21 JULY	PROCUREMENT AND STORES OFFICER INTERVIEWS
21 JULY	GRANT SUPPORT SERVICE INITIAL MEETING WITH PEAK SERVICES
28 JULY	SPECIAL COUNCIL MEETING AND ORDINARY COUNCIL MEETING

CONSULTATION (Internal/External)

Chief Executive Officer

Corporate Services Team

Directors

LEGAL IMPLICATIONS

None noted.

FINANCIAL AND REVENUE IMPLICATIONS

In accordance with Council's adopted 2026/27 budget.

RISK MANAGEMENT IMPLICATIONS

Low, in accordance with Council's Risk Management Policy.

10.4 OFFICE OF THE CEO STATUS REPORTS

10.4.1 CHIEF EXECUTIVE OFFICER - MONTHLY STATUS REPORT

IX: 278517

Author: Justin Hancock, Chief Executive Officer

Authorisers: Justin Hancock, Chief Executive Officer

Attachments: Nil

KEY OUTCOME

Nil

EXECUTIVE SUMMARY

This report updates Council on key activities within the Chief Executive Officer's portfolio for the month of July 2026.

ACTION ITEMS

- **LGAQ Motion:** Council submitted a motion to the Local Government Association Queensland 2026 Annual Conference on 31 July 2026. This motion will be debated in October 2026.

OPERATIONAL UPDATE

- **Monthly meetings:** Key meetings held in July 2026 are listed in Table 1.
- **Planned meetings:** Strategic, governance, and community engagement meetings are scheduled from August to December 2026. See Table 2 for the full schedule.
- **Advocacy:** Work has commenced on the Western Enabling Network (WEN), with a first edition advocacy document anticipated to be ready for print by the WQAC Conference. This project has also been adopted as one of the priority transport projects advocated for by the Darling Downs and South West Queensland Council of Mayors.

Table 1 Monthly meetings

Date	Event	Location
2 July	AusIndustry meeting with Quilpie Shire Council and DesertSky Powerhub initiative	Online
2 July	ENHM Stage 3 - PWG fortnightly meeting	Online
3 July	Quarterly Discussion with the Office of the Independent Assessor	Online
6 July	Special Meeting of Council	Quilpie
6 July	Outback Car Hire Launch	Quilpie
7 July	EOFY Staff BBQ	Quilpie
7 July	Councillor Briefing Session	Quilpie
7 July	Aspire AI Presentation	Quilpie
7 July	Department of Housing	Online

Date	Event	Location
7 July	Sparrowly - Economic Development and Destination Management Plans	Online
7 July	Desert Sky and Innovative Resources	Online
7 July	Architectus - ENHM Stage 3 Presentation	Online
8 July	EDA/ SEGRA Webinar	Online
9 July	LGMA - QRA Briefing on Changes to Disaster Recovery Funding	Online
9 July	QRA Monthly Meeting	Online
9 July	TMR Monthly Meeting	Online
10 July	Childcare Centre Planning	Online
13 July	AusAlert Webinar	Online
13 July	Sparrowly - Economic Development and Destination Management Plans ELT	Online
14 July	Minderoo Meeting	Online
21 July	Peak Services – Grant Writing Introduction	Online
21 July	LGAQ new Legislative Compliance Register Demonstration	Online
23 July	Warrego District - Permit to Light Fire Information Session	Online
23 July	H5 bird flu update for local government	Online
24 July	Quilpie and District School Sport annual Athletics Carnival	Quilpie
27 July	National Emergency Text Message – 2PM	Online
28 July	Ordinary Council Meeting	Quilpie
30 July	ENHM Stage 3 - PWG fortnightly meeting	Online
30-31 July	Darling Downs and South West Queensland Council of Mayors	Goondiwindi

Table 2 Planned meetings: August – December 2026

Date	Event	Location
4 August	Special Meeting of Council	Quilpie
4 August	Councillor Briefing Session	Quilpie
5 August	TMR/ SWQROC Regulated Air Services	Online
6 August	TMR Annual Disaster Management Preseason Exercise	Online/ Roma
6 August	QRA Monthly Meeting	Online
6 August	WQAC – Housing Solutions	Online
7 August	LGMA Board Meeting	Brisbane

Date	Event	Location
11 August	LDMP Plan Assessment	Quilpie
13 August	TMR Catch Up	Online
13 August	ENHM Stage 3 - PWG fortnightly meeting	Online
14 August	Audit Close Out Meeting	Quilpie
14 August	DNRMMRRD and Quilpie and Bulloo Shires	Online
14 August	Santos & QSC Catch Up	Quilpie
18 August	Queensland Opal Miners Association Inc. Meeting	Quilpie
18 August	Special Commiss. for Regional and Rural Qld Meeting	Online
18 August	Ordinary Council Meeting	Quilpie
24 August	Department of Resources Meeting	Brisbane
24 August	Meeting with Minister Last	Brisbane
25 August	SWQROC F2F (including meeting of the SWQRWC)	Brisbane
25-27 August	Western Queensland Alliance of Councils Assembly	Brisbane
27 August	ENHM Stage 3 - PWG fortnightly meeting Online	Online
27 August	Meeting with Minister Nicholls	Brisbane
1 September	Councillor Briefing Session	Quilpie
3 September	DPI Disaster Information Session	Online
3 September	QRA Monthly Meeting	Online
8 September	Audit Committee	Quilpie
8-10 September	LGMA Annual Conference	Gold Coast
10 September	ENHM Stage 3 - PWG fortnightly meeting	Online
11 September	Quilpie Show – Public Holiday	
15 September	Ordinary Council Meeting	Quilpie
24 September	ENHM Stage 3 - PWG fortnightly meeting	Online
1 October	QRA Monthly Meeting	Online
5 October	King's Birthday	
6 October	Councillor Briefing Session	Quilpie
6 October	QTC Dinner	Quilpie
8 October	TMR Catch Up	Online
8 October	ENHM Stage 3 - PWG fortnightly meeting	Online

Date	Event	Location
12 October	Councillor Workshop – Draft Planning Scheme Amendment Update	Quilpie
12-13 October	Quilpie Housing Summit	Quilpie
18 October	DDSWQCOM Meeting	Cairns
19 October	SWQROC AGM	Cairns
19-21 October	LGAQ Annual Conference	Cairns
22 October	ENHM Stage 3 - PWG fortnightly meeting	Online
26-27 October	John Oberhardt Training	Quilpie
27 October	Ordinary Council Meeting	Quilpie
29 October	QRA Monthly Meeting	Online
3 November	Councillor Briefing Session	Quilpie
5 November	DLGWV - COI Workshop	Quilpie
5 November	ENHM Stage 3 - PWG fortnightly meeting	Online
6 November	DLGWV – CSV Meeting	Quilpie
12 November	TMR Catch Up	Online
17 November	Ordinary Council Meeting	Quilpie
19 November	ENHM Stage 3 - PWG fortnightly meeting	Online
23-24 November	SWQROC F2F (including mtg of the SWQRWC)	Thargomindah
26 November	QRA Monthly Meeting	Online
26 November	LGMA CEO Meeting	Brisbane
26 November	LGMA Board Meeting	Brisbane
1 December	Councillor Briefing Session	Quilpie
3 December	ENHM Stage 3 - PWG fortnightly meeting	Online
14 December	SWQROC (including meetings of the SWRRTG and SWQWSA)	Online
15 December	Ordinary Council Meeting	Quilpie

CEO leave and acting appointment

Council has approved annual leave for CEO Justin Hancock from 11 September until 4 October 2026 (inclusive). Under clause 3.2 (Appointment of an Acting CEO) of Policy G.117 Appointment of Acting Chief Executive Officer:

- The CEO may appoint a Director to the role of Acting CEO, at the CEO's discretion, subject to officer performance and dependent on availability and operational requirements.
- The CEO must make the appointment in writing.
- The CEO may only appoint a Director as Acting CEO for periods of leave up to four weeks.

- Where the CEO appoints a Director as Acting CEO, the CEO must advise all Elected Members in writing of the appointment and the period it covers.

In accordance with the policy, the CEO will appoint Director Infrastructure Services Mr Eng Lim as Acting CEO for the period 11 September 2026 until 4 October 2026 (inclusive).

CONSULTATION (Internal/External)

Councillors

LEGAL IMPLICATIONS

There are no legal implications associated with this report.

FINANCIAL AND REVENUE IMPLICATIONS

There are no financial or revenue implications associated with this report.

RISK MANAGEMENT IMPLICATIONS

There are no risk management implications associated with this report.

11 INFRASTRUCTURE SERVICES**11.1 ACTIVE TRANSPORT FUND (TRANCHE 2) - GRANT APPLICATION****IX:** 278315**Author:** Eng Lim, Director Infrastructure Services**Attachments:** Nil**KEY OUTCOME****Key Outcome:** 3. Transport**Key Initiative:** 3.3 Footpaths**Key Outcome:** 5. Strategic Partnerships**Key Initiative:** 5.2 Tourism**EXECUTIVE SUMMARY**

An application under the Active Transport Fund (Tranche 2) Program is presented to Council for support, to design and construct a footpath connecting the Quilpie Town Centre, the proposed Travel and Transport Precinct, Quilpie Airport and Baldy Top attraction.

The Active Transport Fund is an ongoing Australian Government program that funds bicycle and walking pathways addressing road safety, transport emissions or liveable communities. The program provides up to \$5 million per eligible project and requires a 50% co-contribution from Council, although officers will seek a higher Australian Government contribution given Quilpie's regional circumstances.

The proposed footpath supports Council's Corporate Plan objectives for community connection and a flourishing economy, aligns with the Quilpie Main Street Masterplan and the 2026 Quilpie Footpath Masterplan, and improves safety, tourism access and liveability. The total estimated project cost is \$540,000, with Council's co-contribution estimated at \$270,000 if the application is successful.

Applications close on 30 September 2026, with a funding outcome expected June 2027. If successful, Council will need to allocate up to \$270,000 in the 2027–28 budget to meet its co-contribution.

RECOMMENDATION

1. That Council supports an application under the Active Transport Fund (Tranche 2) Program, subject to Council budgeting up to \$270,000 in the 2027–28 financial year if the application is successful.

BACKGROUND

The Australian Government has made the Active Transport Fund an ongoing program, as part of its commitment under the National Road Safety Strategy 2021–30 to improve road safety outcomes for

vulnerable road users such as cyclists and pedestrians. The program also supports the Australian Government's commitment to reducing transport emissions and encouraging active and liveable communities.

The program is application-based and merit-assessed and is open to all state and territory governments and Local Government Authorities (LGAs). The program provides \$50 million in funding each year.

Applications must be for bicycle or walking pathways and must directly address at least one of the program's focus areas. The focus areas are:

- road safety
- reducing transport emissions
- active and liveable communities

The program gives Council flexibility to address current and emerging active transport priorities.

The Australian Government administers projects under this program under the *National Land Transport Act 2014* (Cth) and makes payments to states and territories under the Federation Funding Agreement – Infrastructure (FFA) and the Land Transport Infrastructure Projects FFA Schedule (FFAS).

Eligibility

Eligible projects must:

- be new builds or upgrades of an existing bicycle or walking pathway
- directly address at least one focus area, supported by evidence
- be located on a publicly owned road asset or corridor accessible to the public, and not on private land
- be a whole and complete project, not reliant on other works.

Maintenance-only or design-only projects, and non-road-based assets, are not eligible under this program.

Co-contribution

The program contributes up to a maximum of \$5 million in Australian Government funding for each eligible project.

All projects require a 50% funding co-contribution from LGAs. The Australian Government recognises that some LGAs, particularly those in regional areas such as Quilpie Shire Council, may have limited ability to provide a 50% co-contribution. Applicants seeking a higher Australian Government contribution must provide strong justification for the request.

REPORT

Council officers propose a project to design and construct a footpath connecting the Quilpie Town Centre, the proposed Travel and Transport Precinct, Quilpie Airport and Baldy Top attraction. The project aligns with the objectives of the Active Transport Fund by improving connectivity, promoting active lifestyles and supporting tourism in the region.

The project meets the Active Transport Fund's three focus areas:

- **Road safety:** the footpath separates pedestrians and cyclists from vehicles, reducing the risk of road trauma for residents and visitors, and supports the Vulnerable Road User priority of the National Road Safety Strategy 2021–30.
- **Reducing transport emissions:** the footpath gives Quilpie residents an active transport option instead of driving to destinations including the airport and Baldy Top.

- **Active and liveable communities:** the footpath encourages walking and outdoor activity by providing a safer off-road walking and cycling route.

The project also supports two of Council's other objectives:

- **Tourism potential:** the footpath links key local landmarks, improving the visitor experience.
- **Economic growth:** the footpath increases foot traffic through the town centre, supporting local businesses.

The proposal draws on Project 2 of the Quilpie Main Street Masterplan (CUSP Consultants, August 2021), which identifies an extension of Mulga Walk connecting Quilpie Airport with the town centre (Figure 1).



Figure 1 Quilpie Main street masterplan

This proposed project also has strategic alignment with Council's recently endorsed 2026 Quilpie Footpath Masterplan and prepare for broader economic development and tourist strategy, advocating for a systemic approach to road safety to maximise its benefit.

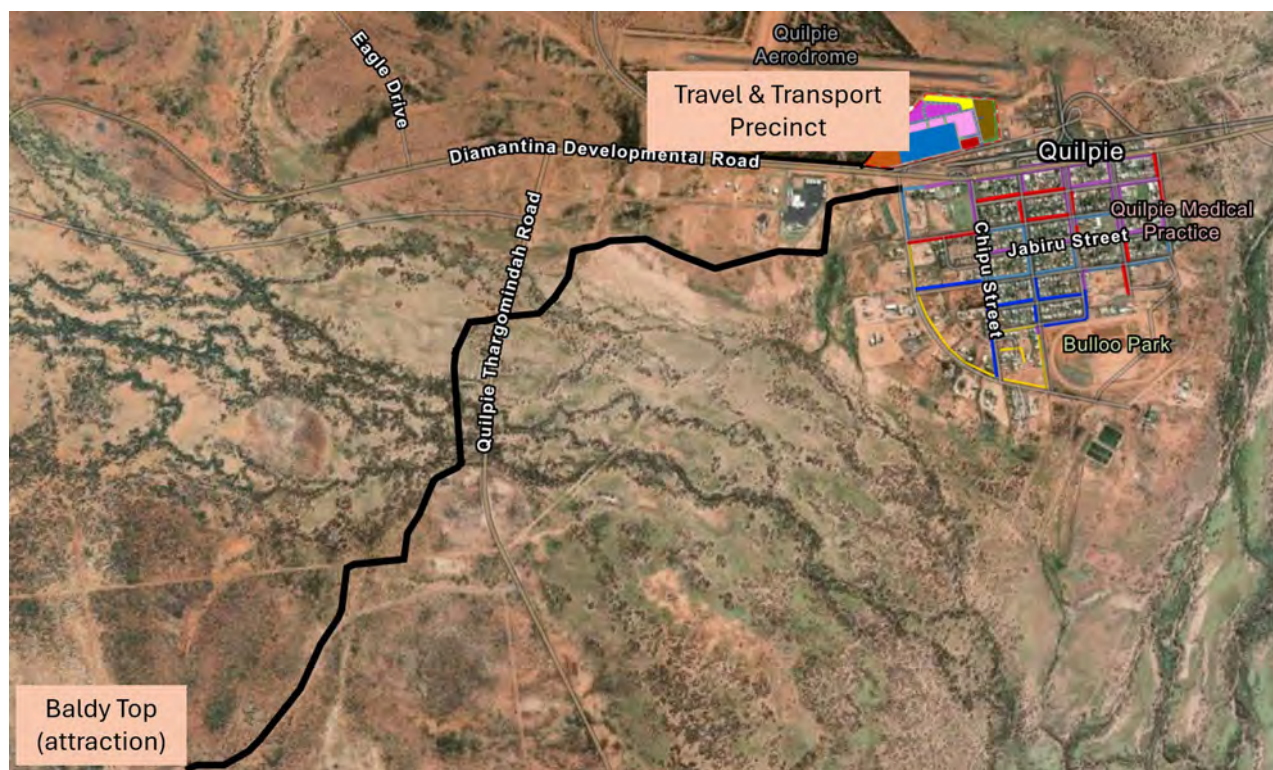


Figure 2 The strategic plan on how to connect Quilpie Town with the recently constructed Baldy Top Walking Track from Quilpie Town to Baldy Top (shown in black)

During the design phase, Council will investigate two footpath alignments with a combined length of approximately 1.02 kilometres: a northern footpath of approximately 900 metres and a southern footpath of approximately 120 metres (Figure 3).

The proposed alignments maximise connectivity with the Brolga Street to Baldy Top walking track completed under Council's 2025–26 Operational Plan, and with the upcoming Quilpie Airport runway upgrade. The project will also improve access to the proposed airport-adjacent hangar lots and support future connections to the Travel and Transport Precinct on the Diamantina Developmental Road.

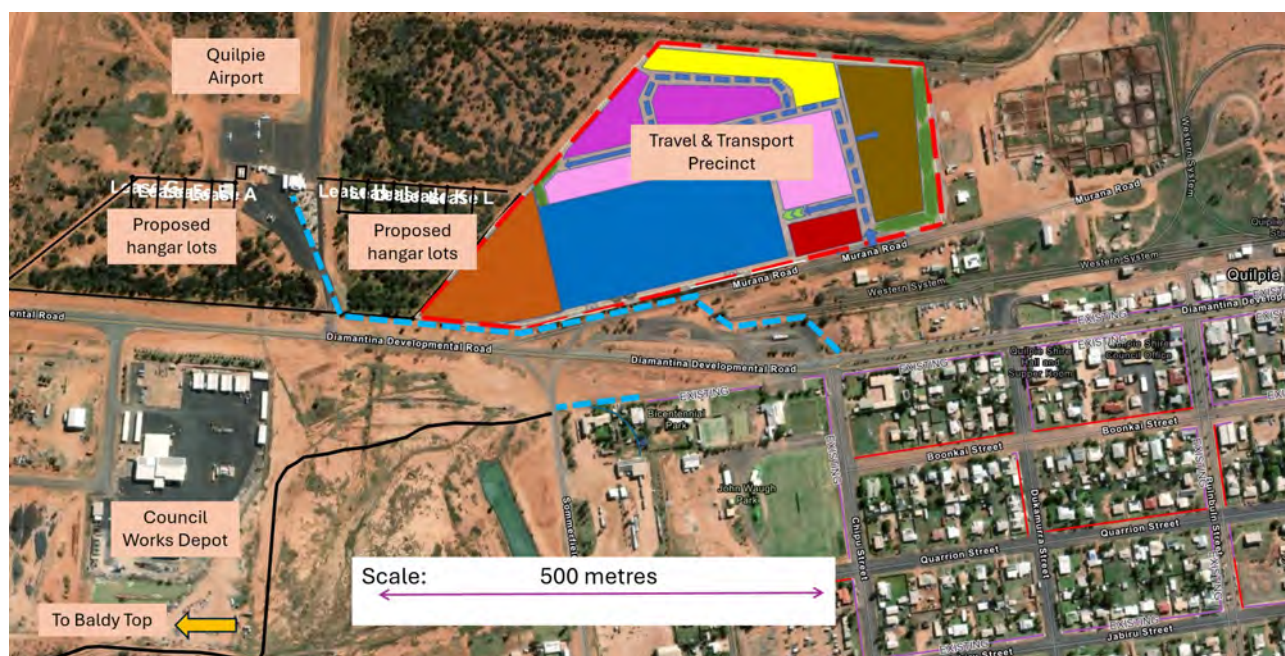


Figure 3 Two alignments of the proposed footpath (shown in blue)

If the funding application is successful, a detailed design will be undertaken to develop an Issue For Construction drawing as well as a more accurate costing. At this stage, a high-level project costing is shown in Table 1 below.

Table 1 High-level project costing

Item description	Unit rate	Cost estimate
Construction cost for 1.02 km of 2 m wide concrete footpath	~ \$420 / lin.m	\$ 430,000
Detailed design cost including survey		\$ 20,000
Subtotal of Design and Construction (D&C) Costs		\$ 450,000
Project management cost	~ 10% of D&C cost	\$ 45,000
Contingencies	~ 10% of D&C cost	\$ 45,000
Total project costs		\$ 540,000

Council's contribution is budgeted at 50% of the total project cost, equating to \$270,000. Officers will submit a strong justification seeking a higher Australian Government contribution, but Council should budget on the basis of a 50% co-contribution.

Applications close on 30 September 2026. Under the program's funding guidelines, assessment, approval, negotiation and funding offer processes may take at least 20 weeks for successful projects. Council does not expect a funding outcome before around June 2027, subject to delays. If successful, Council will need to allocate up to \$270,000 in the 2027–28 budget to meet its co-contribution.

OPTIONSOption 1 – Recommended

1. That Council supports an application under the Active Transport Fund (Tranche 2) Program, subject to Council budgeting up to \$270,000 in the 2027–28 financial year if the application is successful.

Option 2

1. That Council do not make an application under the Active Transport Fund (Tranche 2) Program.

CONSULTATION (Internal/External)

Councillors

Chief Executive Officer

Council officers within the Infrastructure Services directorate

LEGAL IMPLICATIONS

Nil.

POLICY AND LEGISLATION

The application must comply with the Active Transport Fund (Tranche 2) Program guidelines. The program operates under the *National Land Transport Act 2014* (Cth), the Federation Funding Agreement – Infrastructure (FFA) and the Land Transport Infrastructure Projects FFA Schedule (FFAS), as set out in the Background section above.

FINANCIAL AND RESOURCE IMPLICATIONS

Table 1 above sets out the total estimated project cost of \$540,000. The Active Transport Fund is expected to contribute 50% of this amount, with the remaining \$270,000 to be met by Council. Officers will submit a strong justification seeking a higher Australian Government contribution, but Council should budget on the basis of a 50% co-contribution.

Council expects the funding outcome to be announced by the end of the 2026–27 financial year. If successful, Council will need to allocate up to \$270,000 in the 2027–28 budget to meet its co-contribution.

The program allows a project timeline of up to four years, and all projects must be physically and financially complete by 30 June 2029. Council expects to complete the design within 12 months of a funding offer, with construction commencing within 24 months of funding approval.

This extended delivery timeframe spreads the workload over a longer period, which minimises the resource impact on Council staff.

ASSET MANAGEMENT IMPLICATIONS

Expanding the concrete footpath network will increase Council's future maintenance costs. Council must weigh this cost against the liability and reputational risks it faces if missing footpath links remain unaddressed, particularly as the airport runway upgrade, the proposed hangar lots and the Travel and Transport Precinct come online.

RISK MANAGEMENT IMPLICATIONS

Council has assessed the risks associated with this report in line with the Enterprise Risk Management Policy (G.11) and the Risk Management Framework (G.11-A).

Council considered two scenarios to support decision-making. Under the do-nothing scenario, Council does not build a dedicated off-road footpath. Under the do-something scenario, Council delivers the footpath through a successful "design and construct" application under the Active

Transport Fund (Tranche 2) Program, which would also reduce the risks identified under the do-nothing scenario. Table 2 sets out the risk implications of each.

Table 2 Risk scenario

Scenario	Dimension	Implication
Do-nothing	Safety	Pedestrians or cyclists sharing the roadway with vehicles face a higher risk of collision, particularly in areas with limited visibility or high-speed traffic. Vulnerable users, including children, elderly residents and mobility-impaired people, face greater risk when roads lack designated pedestrian pathways.
	Community accessibility	Restricted mobility due to a lack of off-road paths may deter walking or cycling and disproportionately affects people without access to a vehicle.
	Social inclusion	Families with strollers, wheelchair users and other vulnerable groups may find it difficult or impossible to access key destinations.
	Legal and reputational	Continued reliance on shared roadways increases the likelihood of complaints, liability claims and negative community perception.
Do-something	Safety	A planned, prioritised pedestrian network separates pedestrians from vehicles, reducing conflict points and improving road safety.
	Health and active transport	Improved connectivity encourages walking and cycling, supporting community health and wellbeing and reducing reliance on vehicles.
	Positive media coverage	Funding success enhances Council's reputation as a leader in improving community outcomes.
	Economic and tourism benefits	Safer, connected pathways improve the visitor experience, support tourism growth and generate flow-on benefits for local businesses.
	Reputation and strategic alignment	Delivering active transport initiatives strengthens Council's reputation and aligns with its strategic objectives for safety, liveability and sustainable infrastructure.

Based on this assessment, submitting a grant application through the Active Transport Fund (Tranche 2) Program will reduce Council's risk exposure, improve safety, foster community inclusion and wellbeing, promote tourism, and align with Council's strategic objectives for sustainable and active transport infrastructure.

HUMAN RIGHTS CONSIDERATION

Section 58 of the *Human Rights Act 2019* (Qld) makes it unlawful for a public entity to act or decide in a way that is not compatible with human rights, or to fail to properly consider relevant human rights. Council is a public entity under section 9(1)(d).

Council considered all 23 human rights protected under the Act. Two rights are directly relevant:

- **Freedom of movement (s 19):** the footpath improves residents' and visitors' ability to move safely and freely around Quilpie.
- **Protection of families and children (s 26):** separating pedestrians from vehicles reduces risk to children and other vulnerable users.

The decision does not limit any human right. It promotes freedom of movement and public safety. This decision is compatible with human rights under section 8(a) of the *Human Rights Act 2019* (Qld).

12 COMMUNITY AND BUSINESS DEVELOPMENT

12.1 COMMUNITY ASSISTANCE GRANT - QUILPIE SHOW AND RODEO

IX: 278461

Author: Hannah Tully, Community and Business Development Officer

Authorisers: Corey Richards, Deputy Director of Community and Business Development

Lisa Hamlyn, Director Community and Business Development

Justin Hancock, Chief Executive Officer

Attachments: 1. Community Assistance Application - Quilpie Show

KEY OUTCOME

Key Outcome: 7. Community Services and Facilities

Key Initiative: 7.1 Community services

7.2 Community facilities

EXECUTIVE SUMMARY

The Quilpie Show Society (Quilpie Show and Rodeo) has submitted a Community Assistance Grant application to Council for the 2026 Quilpie Show, Rodeo and Tech and Ag Field Day scheduled to take place on 11 and 12 September 2026. This is the group's annual event, which attracts a large number of attendees and visitors to the Shire and is coordinated entirely by volunteers. The applicant has requested in-kind support comprising Bulloo Park fee waiver, one (1) skip bin, a generator, twenty (20) wheelie bins, portable lighting (if any available) and a Saturday morning rubbish collection. It is recommended that Council approve the application in full.

RECOMMENDATION

1. That Council:

- (a) acknowledges the Community Assistance Grant application received from Quilpie Show Society; and
- (b) approves in-kind support of:
 - (i) Bulloo Park fee waiver;
 - (ii) one (1) skip bin;
 - (iii) a generator;
 - (iv) twenty (20) wheelie bins;
 - (v) portable lighting (if any available); and
 - (vi) a Saturday morning rubbish collection.

BACKGROUND

The Quilpie Show Society has applied for Community Assistance Grant support in each of the previous four financial years. Most recently, in September 2025, Council approved the Quilpie Show Society's Community Assistance Grant application, providing in-kind support for generator hire, portable lighting, skip bin hire and wheelie bin hire.

The Quilpie Show is one of the Shire's premier community events, attracting a significant proportion of local residents as well as visitors from across the region.

As a key annual event on the community calendar, it delivers substantial social, economic and tourism benefits to the Quilpie Shire, bringing together community members, local businesses and visitors in celebration of the region's agricultural heritage and community spirit.

Table 1 Community Assistance Grant funding previously awarded to the Quilpie Show Society

Support component	2022-23	2023-24	2024-25	2025-26
Cash contribution	\$0	\$5,000	\$0	\$0
In-kind support	Generator hire Portable lighting	Water Truck and Driver 50,000 litres of potable water Generator hire Portable lighting	Waiver of Bulloo Park fee Waiver of Quilpie Town Hall fee Generator hire Portable lighting Skip Bin hire 20 wheelie bins	Generator hire Portable lighting Skip bin hire 15 wheelie bins

REPORT

The Quilpie Show and Rodeo is the Quilpie Show Society's annual event held the second weekend of September. The Ag and Tech Field Day is a newly established part of the event, held triennially and for the second time in 2026.

In previous years, the event has averaged weekend attendance of over 500 people, made up of a mix of Quilpie Shire locals, visitors from surrounding Shires, and travellers passing through the region. The event is completely volunteer-organised and is one of the major events of the Quilpie Shire Community events calendar. Designed to provide a family-friendly event that encourages community pride through attendance, participation and displaying local talents in the pavilion, the weekend allows Quilpie Shire and surrounding community members a space to come together to have fun and celebrate the uniqueness of Quilpie.

In-kind support for this event has been requested to help facilitate the event. Items requested include Bulloo Park fee waiver, one (1) skip bin, a generator, twenty (20) wheelie bins, portable lighting (if any available) and a Saturday morning rubbish collection. The Saturday morning rubbish collection assists the committee with keeping the Bulloo Park space clean and tidy across the two-day event.

OPTIONS

Option 1 (recommended)

1. That Council:
 - (a) acknowledges the Community Assistance Grant application received from Quilpie Show Society; and
 - (b) approves in-kind support of Bulloo Park fee waiver, one (1) skip bin, a generator, twenty (20) wheelie bins, portable lighting (if any available) and a Saturday morning rubbish collection.

Option 2

1. That Council:

- (a) acknowledges the Community Assistance Grant application received from Quilpie Show Society and does not approve the application.

CONSULTATION (Internal/External)

Quilpie Shire Council

Director Community and Business Development

Deputy Director Community and Business Development

Quilpie Show Society (Quilpie Show and Rodeo)

INTERESTED PARTIES

Quilpie Show Society (Quilpie Show and Rodeo)

Note: The identification of interested parties is provided on a best endeavours basis by Council Officers and may not be exhaustive.

LEGISLATION / LEGAL IMPLICATIONS

Council exercises its discretion to provide grants under *Local Government Regulation 2012*, Part 5 – Community Grants. Council ensures compliance by:

- Granting support only if it serves the public interest.
- Confirming Quilpie Show Society meets eligibility criteria under Council's *Community Assistance Program Policy C.01*.
- Following policy procedures to approve, monitor, and record in-kind support.

Council applies these legal provisions to ensure transparency, accountability, and consistent use of public resources.

POLICY IMPLICATIONS

Council applies *Policy C.01 – Community Assistance Program* by:

- Reviewing applications against priority criteria, including community benefit, event enhancement, and economic development.
- Ensuring grant approvals follow merit-based assessment.
- Monitoring facility use and compliance with conditions, such as maintaining cleanliness and hygiene.

This approach aligns policy intent with operational delivery.

FINANCIAL AND RESOURCE IMPLICATIONS

Table 2 2026 / 27 Community Assistance Grant - approved applications

Budget	\$50,000.00
Direct Cash Contributions to date	\$6,000.00
In-kind Contributions to date (approx.)	\$5,790.00

Table 3 Community Assistance Grant application (current) - financial implications

Direct Cash Contribution	\$0
In-kind Contribution (approx.)	\$1,800.00

ASSET MANAGEMENT IMPLICATIONS

The in-kind support items approved under this resolution, Bulloo Park, skip bin, generator, Wheelie bins, portable lighting (if any available), are existing Council assets that will be returned to Council following the event. The rubbish collection will be performed by the approved Council staff member in the approved Council vehicle.

No new assets are created, acquired or disposed of as a result of this decision. Normal asset maintenance and management obligations apply during the period of use.

RISK MANAGEMENT IMPLICATIONS

Risks are managed in accordance with G.11 Enterprise Risk Management policy and G.11-A Risk Management Framework.

Table 4 Risk assessment

Risk Name & Description	Current Controls	Impacts	Risk Assessment			Risk Treatment
			Likelihood	Consequence	Risk Rating	
Project objectives differ from community expectation	None	Reduced support for program Increased costs for organisation Review delivery scope of event	Rare	Minor	Low	Quilpie Shire Council Community Assistance Grant Policy – C.01 Secure adequate Sponsorship

HUMAN RIGHTS CONSIDERATION

Section 58 of the *Human Rights Act 2019* (Qld) requires public entities to act and make decisions in a way compatible with human rights. In accordance with that obligation, the 23 human rights protected under the *Human Rights Act 2019* (Qld) have been considered as part of this decision.

The following rights are most relevant to this decision:

- **Taking part in public life (s 23):** the event supports community participation in sporting and recreational activity, which aligns with the right of every person to take part in the conduct of public affairs and to have access to the public service.
- **Cultural rights generally (s 27):** the event contributes to the cultural and recreational life of the Quilpie community, supporting the right of persons belonging to a community to enjoy their culture and take part in cultural activities.
- **Recognition and equality before the law (s 15):** Council's merit-based assessment process under Policy C.01 ensures that all Community Assistance Grant applicants are assessed equitably and without discrimination.

Approving this application supports rather than limits these rights. It has been determined that this decision does not limit any of the 23 human rights protected under the *Human Rights Act 2019* (Qld).



COMMUNITY ASSISTANCE PROGRAM APPLICATION FORM

Type of Support

- "In Kind" support - generally means a provision of goods or services or a waiver of fees etc. and is not a direct cash contribution (for example plant or equipment hire, waiver of fees or charges and provision of materials such as loam or gravel).
- "Financial" support - means a direct cash donation to an organisation or person for a Council approved event, project or fundraising activity.

The following local organisations will be eligible for assistance under this policy:

- Charities, Not for Profit or Religious Organisations, Sporting or Hobby Groups / Bodies.

In determining the level of assistance required, Council shall:

- Establish the level of funding available in terms of its coming budget requirements;
- Apportion such funding across each application eligible for funding.

Council shall have sole discretion in determining the type and level of support to be provided to each applicant.

Notification of the assistance to be provided by Council will be in written format to the nominated contact person as detailed in the application.

Applications will be assessed against the following Program priorities:

Program Priorities

The identified priorities for funding under this program are:

- To assist a community organisation where there is a genuine need or hardship preventing them from operating or undertaking core activities;
- To enhance existing events or programs to increase the benefits to the community;
- To enhance economic development and the skills base in the Shire;
- To develop open spaces, sport and recreation facilities within the Shire; and
- To promote active participation from a range of community sectors such as youth, aged, family, urban, rural etc.

1.1 Type of assistance being sought:	
☐ Direct cash contribution	☒ In-kind/Fee Waiver
☐ Provision of assets	☐ Concession
1.2 Applicant details:	
Organisation/Individual Name:	Quilpie District Show Society (Quilpie Show & Rodeo)
Contact Person:	Danielle Stevenson
Postal Address:	PO Box 222 QUILPIE QLD 4480
Email Address:	quilpieshow@gmail.com
Telephone No:	0408 700 480
1.3 Event/Project/Activity Details:	
Name of event/project/activity: 2026 Quilpie Show, Rodeo & Ag and Tech Field Day	
Date of event/project/activity: 11 th & 12 th September 2026	
Please provide a brief description of the event/project/activity for which assistance is being requested: The 2026 Quilpie Show, Rodeo & Ag and Tech Field Day is the show committees' annual event that will run on the 11 th & 12 th of September. This will be the second time we have run the Ag and Tech Field Day, with 32 confirmed stall holders attending and more to come.	
We are seeking In-kind/fee waiver support for various items needed for our event. Whilst we are currently financial and received a high level of sponsorship this year, we are working towards upgrading the Bulloo Park Rodeo Arena and yards, which we are trying to save money to do so. To organise and operate the show each year, it generally costs us over \$95,000, half of which is usually covered by sponsorship whilst the other half is from whatever we have in savings and takings from the weekend.	
We request the following In-kind/fee waiver support for:	
• Fee waiver for the hire of Bulloo Park (complete facility) • Fee waiver for the hire of 1 skip bin • Fee waiver for hire of the generator plus PODS & leads. • 20 Wheelie bins for Bulloo Park. • Portable lighting (if any available) • A Saturday morning rubbish collection. (Bins will be lined on the track for collection by 8am Saturday 12th)	
(Please attach additional information if required – ie. Poster, Sponsorship form)	
1.4 Funding: (only complete if requesting a direct cash contribution)	
Amount Requested from Council	\$
Amount Provided by the Applicant	\$
Amount Provided by Others	\$
Total Estimated Cost of Event/Project/Activity	\$
Are you GST registered?	☐ Yes ☐ No
Bank Details	
Account Name:	
BSB:	Account Number:
1.5 Event/Project/Activity timeframe:	
Event/Project/Activity Start Date	11/09/2026
Event/Project/Activity End Date	13/09/2026
Acquittal Report Due (8 weeks after end date)	08/11/2026

Community Assistance Application

1.6 Details of other endeavours to raise funds:		
We have been lucky enough to receive sponsorship from several local and outside businesses who are what makes our show continue each year. This year we have received \$45,000.00 in sponsorship.		
1.7 Financial position: Please include copy of a recent bank statement and brief explanation on why Council assistance is requested:		
1.8 Previous Assistance?		
Have you received previous Council Assistance?	☒ Yes	☐ No
If Yes, please list (limit to last 4 years)	Previous years have included similar request of fee waiver and items. A Direct Cash Contribution from Council has not been requested.	
Have previous programs been acquitted?	☐ Yes	☒ No
If No, please provide reasoning	Acquittal process for fee waiver or item use is not a requirement.	
1.9 Please outline the aims of the project and the direct benefits to the community as a result of this project:		
Run by a small volunteer committee group, the aim is to create a family friendly event that encourages community pride through attendance, participation and displaying local talents in the pavilion. The weekend allows Quilpie Shire and surrounding community members a space to come together to have fun, and celebrate the uniqueness of Quilpie.		
1.10 DECLARATION:		
We, the undersigned do hereby certify that we believe the information contained in this application to be accurate and reliable.		
Committee Member / Authorised Persons:		
Dannielle Stevenson		01/08/2026
Name	Signature	Date
Committee Member / Authorised Persons:		
Name	Signature	Date

Note: The Community Assistance Acquittal Form must be postmarked or hand delivered to the Quilpie Shire Council NO LATER than eight (8) weeks after the completion of your project. Further assistance will not be given until Acquittal reports are received.

Community Assistance Application

<u>Office Use Only</u>	
<u>Major or Minor Request</u>	
<u>Approved</u>	
<u>Not Approved</u>	
<u>Comments</u>	

Community Assistance Application

12.2 REQUEST FOR ASSISTANCE - QUILPIE SHOW AND RODEO OFFICE REPAIRS AND RELOCATION

IX: 278462

Author: Hannah Tully, Community and Business Development Officer

Authorisers: Corey Richards, Deputy Director of Community and Business Development

Lisa Hamlyn, Director Community and Business Development

Justin Hancock, Chief Executive Officer

Attachments: 1. Assistance Request - Quilpie Show

KEY OUTCOME

Key Outcome: 7. Community Services and Facilities

Key Initiative: 7.1 Community services

7.2 Community facilities

EXECUTIVE SUMMARY

The Quilpie Show Society (Quilpie Show and Rodeo) have submitted a letter to Council seeking assistance to repair and relocate the Quilpie Show and Rodeo Office located at Bulloo Park. The applicant has received a quote for the works and is requesting Council provide in-kind assistance by covering the labour component of the repair works totalling \$2,600.00. It is recommended that Council approve this request.

RECOMMENDATION

1. That Council:

- (a) acknowledges the request received from Quilpie Show Society (Quilpie Show and Rodeo); and
- (b) approves the request to cover the labour costs of repairs to the rodeo office totalling \$2,600.00.

BACKGROUND

The rodeo office located beside the rodeo arena at Bulloo Park is a Council-owned asset that is mainly used by the Quilpie Show Society during the annual Show and Rodeo. During the March 2025 flooding event, excessive rain caused significant water damage to the structure. While the building remains structurally suitable for use, it requires repairs to restore it to a safe and functional condition.

REPORT

The Quilpie Show Society recently applied for funding under the Games On! Grassroots Infrastructure Program with the aim of upgrading the existing rodeo area and arena at Bulloo Park to be larger and allow for more functionality and the introduction of new events to the existing rodeo

program. The grant received strong interest, and unfortunately the group's application was not successful.

The Quilpie Show Society are committed to upgrading the rodeo arena and are actively researching additional funding opportunities to fund the project. They are now working on other areas of the rodeo arena that need improvement – upgrades to the rodeo office is identified as a key need.

In the group's design plans for the rodeo's new arena, the current location of the office falls within the boundary of the arena and therefore needs to be moved. The proposed and best-located area for the office is between the existing canteen/bar and toilets, on the opposite side of the existing arena. Moving the building to this location would not impact the visual aspect, as the facility would be directly in line with existing infrastructure. Additionally, moving the office building would facilitate the opportunity for the facility to be used for additional events such as Polocrosse, due to the suggested location being centrally located between the rodeo arena and the polocrosse fields.

The group are asking for Council's support to assist in covering the labour costs associated with the repairs, and all other costs, including moving the building, to be covered by the Quilpie Show Society.

OPTIONS

Option 1 (recommended)

1. That Council:
 - (a) acknowledges the request received from Quilpie Show Society (Quilpie Show and Rodeo); and
 - (b) approves the request to cover the labour costs of repairs to the office totalling \$2,600.00.

Option 2

1. That Council:
 - (a) acknowledges the request received from Quilpie Show Society (Quilpie Show and Rodeo) and does not support the request.

CONSULTATION (Internal/External)

Quilpie Shire Council

Director Community and Business Development

Deputy Director Community and Business Development

Quilpie Show Society (Quilpie Show and Rodeo)

INTERESTED PARTIES

Quilpie Show Society (Quilpie Show and Rodeo)

Quilpie Shire Council

Note: The identification of interested parties is provided on a best endeavours basis by Council Officers and may not be exhaustive.

LEGISLATION / LEGAL IMPLICATIONS

Council exercises its discretion to provide grants under *Local Government Regulation 2012*, Part 5 – Community Grants. Council ensures compliance by:

- Granting support only if it serves the public interest.
- Confirming Quilpie Show Society meets eligibility criteria under Council's *Community Assistance Program Policy C.01*.
- Following policy procedures to approve, monitor, and record in-kind support.

Council applies these legal provisions to ensure transparency, accountability, and consistent use of public resources.

POLICY IMPLICATIONS

Council applies *Policy C.01 – Community Assistance Program* by:

- Reviewing applications against priority criteria, including community benefit, event enhancement, and economic development.
- Ensuring grant approvals follow merit-based assessment.
- Monitoring facility use and compliance with conditions, such as maintaining cleanliness and hygiene.

This approach aligns policy intent with operational delivery.

FINANCIAL AND RESOURCE IMPLICATIONS

Table 1 2026 / 27 Community assistance approved applications

Budget	\$50,000.00
Direct Cash Contributions to date	\$6,000.00
In-kind Contributions to date (approx.)	\$5,790.00

Table 2 Community assistance application (current) - Financial implications

Direct Cash Contribution	\$0
In-kind Contribution (approx.)	\$2,600.00

ASSET MANAGEMENT IMPLICATIONS

The rodeo office is a Council-owned asset. Upgrades to the office will extend the useful life of the asset. No new assets are created, acquired or disposed of as a result of this decision.

RISK MANAGEMENT IMPLICATIONS

Council will manage risks in accordance with G.11 Enterprise risk management policy and G.11-A Risk Management Framework.

Table 3 Risk assessment

Risk Name & Description	Current Controls	Impacts	Risk Assessment			Risk Treatment
			Likelihood	Consequence	Risk Rating	
Repairs and relocation works are not completed, resulting in the rodeo office remaining damaged and unsuitable for ongoing use.	Council asset management practices and collaboration with the Quilpie Show Society.	Reduced functionality of the facility and diminished support for community events held at Bulloo Park.	Unlikely	Minor	Low	Approve the requested labour assistance and coordinate works in consultation with the Quilpie Show Society.
Failure to provide assistance may impact Council's relationship with the Quilpie Show Society and the delivery of future community events.	Existing partnerships and regular communication between Council and community organisations.	Reputational impact and reduced stakeholder confidence in Council's support of community infrastructure.	Possible	Minor	Low	Maintain open communication with the organisation and provide support in line with Council policies and available resources.
The relocated office does not meet future operational requirements or planned infrastructure upgrades.	Proposed location has been identified by the Quilpie Show Society as part of future rodeo arena planning.	Additional costs or relocation works may be required in the future.	Rare	Minor	Low	Confirm the proposed location aligns with future infrastructure plans before relocation occurs.

HUMAN RIGHTS CONSIDERATION

Section 58 of the *Human Rights Act 2019* (Qld) requires public entities to act and make decisions in a way compatible with human rights. In accordance with that obligation, the 23 human rights protected under the *Human Rights Act 2019* (Qld) have been considered as part of this decision.

The following rights are most relevant to this decision:

- **Taking part in public life (s 23):** the event supports community participation in sporting and recreational activity, which aligns with the right of every person to take part in the conduct of public affairs and to have access to the public service.
- **Cultural rights generally (s 27):** the event contributes to the cultural and recreational life of the Quilpie community, supporting the right of persons belonging to a community to enjoy their culture and take part in cultural activities.
- **Recognition and equality before the law (s 15):** Council's merit-based assessment process under Policy C.01 ensures that in-kind requests for assistance are assessed equitably and without discrimination.

Approving this request for assistance supports rather than limits these rights. It has been determined that this decision does not limit any of the 23 human rights protected under the *Human Rights Act 2019* (Qld).



24 July 2026

To: Quilpie Shire Council

Subject: Request for Assistance to Restore and Relocate the Quilpie Show & Rodeo Office

Dear whom it may concern,

On behalf of the Quilpie Show & Rodeo Committee, we are writing to request Council's assistance with restoring and relocating the rodeo office at Bulloo Park.

Following the flooding last year, the rodeo office sustained significant water damage. While the building remains structurally suitable for use, it requires repairs to restore it to a safe and functional condition.

As part of these restoration works, we would also like to propose relocating the office to the western side of the rodeo grounds, between the rodeo bar and the rodeo toilets. This location would allow the office to be used for a wider range of events, making it a more versatile community asset. In addition, if our future plans to upgrade the rodeo yards are successful, the office would need to be relocated regardless, so undertaking the move now is the most practical and cost-effective option.

Adam Rea has inspected the office and provided the following quotation for the proposed works:

Repairs to water-damaged floor and reseal roof

- Materials: \$2,200
- Labour: \$1,900

Replace timber floor and install vinyl plank flooring

- Included in the above materials and labour costs.

Install a second servery window

- Materials: \$450
- Labour: \$700

Relocate office to the western side of the arena

- Plant: \$1,540
- Materials: \$1,620

The total estimated cost of these works is **\$8,410**.



The Quilpie Show & Rodeo is an important community event that brings together residents and visitors each year while contributing to the local economy. Restoring and relocating the office will improve its functionality and protect it from further deterioration.

We were wondering if Council would consider providing **in-kind assistance by undertaking or covering the labour component of these works**, with the Quilpie Show & Rodeo Committee funding the remaining costs, including materials and plant hire. We believe this would be a practical partnership that would enable these important improvements to be completed while sharing the overall cost of the project.

We would greatly appreciate Council considering this request and look forward to hearing from you. Thank you for your time and consideration, and we would be happy to provide any further information or discuss the proposal in more detail.

Yours sincerely,

Kind regards,

Dannielle Stevenson

President
0408 700 480
Quilpie Show & Rodeo
PO Box 222
Quilpie Qld 4480
quilpieshow@gmail.com

12.3 VALUE OF VISITOR INFORMATION CENTRE'S RESEARCH PROJECT

IX: 278599

Author: Jessica Tully, Senior Tourism Officer

Authorisers: Corey Richards, Deputy Director of Community and Business Development

Lisa Hamlyn, Director Community and Business Development

Justin Hancock, Chief Executive Officer

Attachments:

1. The role of Queensland's VICs in the Digital Era Proposal
2. Visitor Information Centre Satisfaction Survey for Victoria - Fonto - September 2024
3. Value of Visitor Centres - Research Report

KEY OUTCOME

Key Outcome: 5. Strategic Partnerships

Key Initiative: 5.2 Tourism

EXECUTIVE SUMMARY

This report presents a request from The Tourism Group for Quilpie Shire Council to support a University of Queensland research project examining the value and future role of Accredited Visitor Information Centres (AVICs) in Queensland.

Research undertaken in Western Australia and Victoria demonstrates that Visitor Information Centres contribute to visitor satisfaction, influence visitor expenditure, and support regional tourism outcomes. The proposed Queensland study, led by Professor Gabby Walters from the University of Queensland, seeks to quantify the economic and strategic value of AVICs and identify opportunities for Visitor Information Centres to remain relevant and effective in an increasingly digital tourism environment.

Council is requested to consider providing financial support of \$5,000 towards the research project and a letter of support. Participation in the study may provide evidence to support future tourism planning, visitor servicing, funding advocacy and strategic decision-making for Quilpie Shire Council and the wider Queensland Visitor Information Centre network.

RECOMMENDATION

1. That Council:
 - (a) note the request from The Tourism Group
 - (b) agree to financially support the research to the value of \$5,000; and
 - (c) provide a letter of support to The Tourism Group.

BACKGROUND

Research attached in this report was brought to the attention of Deputy Director of Community and Business Development, Corey Richards and Senior Tourism Officer Jess Tully by Wayne Clift, Director of The Tourism Group.

The Tourism Group are contracted by Tourism and Events Queensland (TEQ) as the Program Manager for the Accredited Visitor Information Centre (AVIC) network.

The research includes the Western Australian *Value of Visitor Centres* study and the Victorian Visitor Satisfaction Survey completed by Fonto. Both studies look at how visitors use information centres and how this can influence their spending.

The University of Queensland, with the research led by Professor Gabby Walters, has prepared a proposal to undertake similar research in Queensland. The research would look at the value of AVICs and how they can continue to provide value to visitors in the digital age.

The Tourism Group has requested a letter of support and any level of funding support in raising the funding as a consortium from VICs across Queensland. Council officers recommend providing \$5,000 in financial assistance and issuing a letter of support for the application.

OPTIONSOption 1 (recommended)

1. That Council:
 - (a) note the request from The Tourism Group
 - (b) agree to financially support the research to the value of \$5,000; and
 - (c) provide a letter of support to The Tourism Group.

Option 2

1. That Council:
 - (a) review and note the request from The Tourism Group; and
 - (b) do not agree to financially support the study; and
 - (c) do not provide a letter of support to The Tourism Group.

Option 3

1. That Council:
 - (a) review and note the request from The Tourism Group; and
 - (b) provide a letter of support to The Tourism Group, with no financial commitments.

CONSULTATION (Internal/External)

Chief Executive Officer

Deputy Director Community and Business Development

Director Corporate Services

Wayne Clift, Director, The Tourism Group

INTERESTED PARTIES

The Tourism Group

University of Queensland

Note: The identification of interested parties is provided on a best endeavours basis by Council Officers and may not be exhaustive.

LEGISLATION / LEGAL IMPLICATIONS

Council's consideration of financial and written support for the proposed research should be undertaken in accordance with the *Local Government Act 2009*, including the local government principles of transparent and effective decision-making in the public interest, good governance and ethical and legal behaviour.

If the financial contribution is treated as a grant, sponsorship, donation or other form of assistance to an external organisation, Council should also consider the requirements of the *Local Government Regulation 2012*, including whether the contribution is for a public interest purpose and consistent with any applicable Council policy.

POLICY IMPLICATIONS

The recommendation is consistent with Council's strategic planning objectives relating to tourism, economic development, regional advocacy and strategic partnerships. If the proposed \$5,000 contribution is treated as a grant, sponsorship, donation or other form of financial assistance, it should be assessed and administered in accordance with any applicable Quilpie Shire Council policy, including Council's financial delegation, procurement, budget management and community grants or sponsorship requirements where relevant. The decision should also be supported by clear documentation of the public benefit, the intended purpose of the contribution, any agreed conditions, and the expected research outputs to ensure transparency, accountability and alignment with Council's governance framework.

FINANCIAL AND RESOURCE IMPLICATIONS

The requested contribution of \$5000 is minimal and can be accommodated within the existing tourism budget. No significant additional staff or Council resources are expected to be required.

ASSET MANAGEMENT IMPLICATIONS

There are no asset management implications as a result of this engagement.

RISK MANAGEMENT IMPLICATIONS

Council will manage risks in accordance with G.11 Enterprise risk management policy and G.11-A Risk Management Framework.

Risk Name & Description <i>What could happen and why?</i>	Current Controls <i>Are there current controls for the risk</i>	Impacts <i>Impact if the risk eventuates</i>	Risk Assessment			Risk Treatment <i>Depending on risk rating - implement additional controls / mitigation strategy (to reduce risk rating)</i>
			Likelihood	Consequence	Risk Rating	
			Risk calculator provided for measures			
Financial risk: Council contributes \$5,000 to research that may not deliver clear local value or usable outcomes for Quilpie Shire.	Defined contribution amount; Council resolution required; budget oversight by responsible officers.	Minor financial impact and reduced confidence in future research or tourism investment decisions.	Possible	Minor	Low	Confirm scope, expected outputs and reporting arrangements before funds are released.
Reputational risk: Council support may be perceived as funding research without sufficient local benefit or relevance.	Transparent Council report; attachments outlining research proposal; officer assessment and recommendation.	Potential criticism from community or tourism stakeholders if benefits are not communicated.	Unlikely	Minor	Low	Clearly communicate the purpose of the research and its potential benefit to regional tourism advocacy and service planning.
Strategic opportunity risk: If Council does not participate, Quilpie Shire may have reduced influence in Queensland-wide VIC research and advocacy.	Existing tourism networks; engagement with The Tourism Group and the AVIC network; Council tourism planning.	Reduced access to evidence supporting VIC investment, regional visitor servicing and future advocacy.	Possible	Moderate	Medium	Support participation and seek access to final findings to inform future VIC service planning and advocacy.
Delivery risk: The research may be delayed, changed in scope or not provide findings specific enough to inform local decision-making.	University-led proposal; defined research intent; engagement through The Tourism Group.	Reduced usefulness of findings for Council planning, tourism investment or stakeholder engagement.	Possible	Minor	Low	Request project milestones, final report access and opportunities for regional or local insights to be shared with Council.

RISK EVALUATION AND CONCLUSION

The primary risks identified relate to the proposed \$5,000 financial contribution, the need to ensure the research delivers value for Quilpie Shire, the potential reputational impact if the purpose and benefits of the research are not clearly communicated, and the strategic opportunity risk if Council does not participate in Queensland-wide research into the value of Visitor Information Centres.

The residual risk associated with supporting the research is assessed as low to medium. The highest residual risk relates to the potential missed strategic opportunity if Council does not support or engage with the research, noting that participation may assist future advocacy, visitor servicing decisions and tourism investment planning.

Overall, the risk assessment demonstrates that the recommendation can proceed in accordance with Council's Enterprise Risk Management Policy and Framework. The financial commitment is limited and defined, appropriate governance controls are available through Council's decision-making and budget processes, and additional treatments can be applied by confirming the research scope, expected outputs, reporting arrangements and access to final findings before releasing funds.

HUMAN RIGHTS IMPLICATIONS

Under section 58 of the *Human Rights Act 2019* (Qld), Council must act and make decisions in a way that is compatible with human rights and give proper consideration to any human rights relevant to the decision. The recommendation in this report relates to Council's consideration of financial and written support for proposed research into the value of Visitor Information Centres in Queensland. The rights potentially engaged include the right to take part in public life, as the proposed research may support better understanding of visitor services, regional tourism participation and access to

information about local communities, events, services and businesses; cultural rights, including the cultural rights of Aboriginal peoples and Torres Strait Islander peoples, as Visitor Information Centres may assist in promoting local cultural identity and tourism experiences where this is undertaken appropriately and respectfully; and property rights, as the proposed \$5,000 contribution involves the allocation of Council resources but does not acquire, restrict or interfere with private property. The proposal is administrative and strategic in nature, does not limit access to Council services, and does not impose obligations on individuals or businesses. Council considers that the recommendation is compatible with human rights and that no human rights are limited or negatively impacted by the decision.



THE UNIVERSITY
OF QUEENSLAND
AUSTRALIA

CREATE CHANGE

The role of Queensland Visitor Information Centres in the digital era

A research proposal exploring the future of visitor information services and their role in Queensland's tourism economy



Queensland's Visitor Information Centres (VICs) are at a crossroads. As digital technologies and AI reshape how tourists seek information, VICs must evolve to remain relevant

Research is needed to generate timely, critical insights for those managing Queensland's VICs. This findings of this research will enable improvements that support sustainable tourism growth, competitiveness, and long-term value for the state's tourism stakeholders.

The Challenge

Industry leaders and UQ Tourism researchers agree: Queensland's Visitor Information Centres (VICs) are at a crossroads. As technology reshapes how tourists seek information, VICs risk losing relevancy and currency, despite their critical importance to the tourism economy

While there has been significant research investment to assess the feasibility and benefits of VICs in other Australian states, little is known as to the current use patterns of Queensland's VICs and the benefits they bring both socially and economically. Further, to understand how VIC's can contribute to the enhancement of the digital consumer journey (Destination, 2045) we must first understand how visitors are using technology to access information and what they believe will add value to their tourism experience.

The Opportunity

VICs are valuable strategic assets for any tourism economy. They play a critical role in driving visitor engagement, increasing length of stay, and boosting regional tourist expenditure. By promoting authentic local experiences, VICs strengthen destination appeal and foster community connections that enhance a region's brand as a welcoming and distinctive destination.

From a demand side, Tourism is an industry defined by human connection. While technology and AI are continuing to evolve as welcome support tools for travellers, when it comes to the provision of visitor information, it is important we get the balance right.

UQ Tourism invites prospective partners to consider this proposal, which outlines a research program designed to address the identified knowledge gaps and deliver on four key objectives:

- 1) Reveal how Queensland Visitors are currently accessing information during their stay
- 2) Measure the impact of Queensland VICs on their host destination's tourism economy
- 3) Evaluate the social value that VICs bring to their host community
- 4) Provide research led insight as to how VICs can leverage digital technologies and other innovative strategies to contribute to the enhancement of the digital consumer journey whilst sustaining their social and economic value.

This project, led by Professor Gabby Walters, brings together a team of academic experts from the Tourism, Economics, and Innovation fields.

The team will work closely with key industry stakeholders - including Queensland's VIC Accreditation Manager, Wayne Clift, local tourism organisations, and councils - to ensure the project meets industry knowledge needs and delivers practical, actionable recommendations for Queensland's visitor information services.

The Research Approach

This research will be undertaken across four distinct phases in alignment with its four objectives. The methodological approach is outlined as follows.

1. Primary data collection to reveal how QLD visitors access and utilise information during their trip.

This phase involves the collection of primary data via online survey questionnaires to reveal the information search behaviour of Queensland tourists. The surveys will be distributed via the state's VICs across Queensland's regional and city destinations with broader reach being achieved via incentivised calls for participation with the assistance of DMO's and tourism operators.

As part of the analysis, key differences in visitor information search behaviours between regional and city locations and visitor profiles (e.g. age, purpose of travel, place of origin, etc). This will enable the research team to provide more targeted recommendations that align with the needs and travel characteristics across different segments.

2. Economic analysis to reveal the impact of QLD's VIC's on the regional tourism economy.

The economic analysis will draw on visitor data sources available through ABS, Tourism Research Australia, Tourism Satellite Account, VICs and Tourism and Events Qld data to estimate the economic contribution that VICs bring to Queensland's regions.

This objective will be achieved via a two-phase approach. First, we will combine the available datasets to estimate the economic impacts that tourists who have visited a VIC have on the regional economy. Specifically, we will calculate the regional input-output multipliers for the tourism sector and apply these to visitor spending data to estimate the impact of Queensland's VICs on the regional economy.

In the second phase, we isolate the economic impact attributable to the VIC itself by

estimating the difference in the spending between users and non-users. This information will be complemented by existing datasets. The resulting estimated expenditure differences, together with the regional input-output multipliers, will produce an aggregate estimate of the economic impact attributable to VICs.

3. Measurement of the social benefits and value that VIC's bring to their host communities.

Social benefits and value in the context of this research refers to the positive or negative outcomes from the presence and operations of a VIC, its projects, and/or initiatives. In particular, the research will adopt a mixed methods design featuring case studies and a survey questionnaire to understand and measure the impact of VICs on individuals and host communities. Within the scope of this study, social impact will be determined by the social value and well-being experienced by those that are either directly or indirectly associated with their local VIC.

The case studies will feature four Queensland regions. Within each region, the research team will undertake face to face interviews with VIC stakeholders and volunteers to determine the indices that represent social value and well-being. This will be followed by the distribution of survey questionnaire to measure their prevalence across all Queensland VIC host communities more broadly. Previous research will also be evaluated to inform the development of interview questions and survey items.

4. Deliver research led insight as to how VICs can remain relevant in a digital era

This phase will draw on the expertise of our innovation specialist to produce practical and actionable recommendations for the modernisation and uplift of Queensland's VICs. Informed by the research outcomes of phases 1,2 & 3, these recommendations will provide strategic guidance to VICs to ensure they are digitally enabled and future-ready to meet the expectations of contemporary travellers.

Anticipated research impact

This project will provide Queensland's tourism industry with a comprehensive, evidence-based understanding of the value that Visitor Information Centres can bring for both visitors and host communities in a digital era. The anticipated outcomes and benefits include:

Outcomes

- Provision of much needed insight into how digital consumers navigate information search and decision making during their travel
- Practical decision-enabling recommendations for the digital uplift and modernisation of VIC services that respond to evolving visitor behaviour
- A rigorous assessment of the economic and social value of Queensland's VICs
- Policy-relevant insights to support regional tourism growth, community engagement and visitor satisfaction

Benefits

- Informed strategic investment for Queensland's visitor economy
- Enhanced digital experiences for Queensland visitors
- Sustained social and economic value for Queensland's regional tourism destinations
- Enhanced visitor dispersal, personalised itinerary planning and smart tourism development for the 2032 Olympic and Paralympic Games

The Research Team

This project will be delivered by a cross-disciplinary team of experienced researchers with expertise across tourism, economics and innovation. Our nominated project team demonstrates a strong and verifiable track record in leading, managing, and delivering complex, policy relevant research projects of comparable scale, scope, and governance requirements to the proposed VIC study.



Professor Gabby Walters (Project Lead)

Gabby has a substantial background in tourism marketing with an emphasis on consumer psychology and decision behaviour. She has conducted numerous consultancies and projects with national and international tourism industry organisations seeking to enhance or revitalise their tourism offering and better understand visitor experience more generally. Her specialist knowledge in tourist behaviour and visitor experience has been applied to a broad range of contexts, including but not limited to; climate change and extreme weather events, alpine tourism and adaptive capacity, responsible tourism and overcoming seasonality.



Associate Professor Henri Burgers (Innovation Specialist)

Henri Burgers is the Head of the Strategy & Entrepreneurship Discipline at UQ. His research focuses on the intersection of corporate entrepreneurship, managerial and organisational capabilities, and institutional contexts with the aim of helping individuals and organisations unlock their innovation potential. He has worked with leading firms, industry associations and governments across the globe. Henri's research has been funded by two prestigious grants from the Australian Research Council to improve innovation and entrepreneurship in the natural resources industries.

**Dr Juan Soto (Economist)**

Juan is an econometrician whose research lies on the intersection of the fields of economic geography, international trade, development economics, and resource and environmental economics. Broadly speaking, his research aims to develop a better understanding of *the spatial economy* for the design of policies that promote economic growth and development.

In Summary

This proposed program of research has been compiled in response to a call from Queensland's VIC stakeholders for market research to enhance their visitor information services and assess their economic and social value.

This research will not only be of direct benefit to Queensland's visitor services industry, the findings and implications of this study will also inform the development of scalable digital visitor engagement systems that will continue to support tourism growth, accessibility and destination competitiveness in the lead up to the 2032 Olympic and Paralympic Games and beyond.

Contact:

Professor Gabby Walters

E: g.walters@uq.edu.au

T: 0402 085 497

Version: June 2026



Visitor Information Centre Satisfaction Survey VTIC | Fonto

2024 Visitor Servicing Summit

September 2024

1

Agenda

- I. Key Takeaways
- II. Project Overview
- III. Survey Results: Understanding the Visitor Profile
- IV. Survey Results: Visitor Information Centre Satisfaction and Experience
- V. Translating to SPEND

Key Takeaways

Almost **half** of Information Centre visitors are from **Interstate** (primarily NSW, SA, and QLD)

Visitors are spending an average of **3.5 nights** in the region

They are generally **very satisfied** with their Information Centre experience

Nearly **all** visitors ended up spending **more money** in the region **as a direct result** of their stop at the Information Centre

Project Overview



4



Objective

better understand the **value** Visitor Information Centres bring to the **community** – travellers, local businesses, local councils, VTIC partners

- I. Understand **traveller profiles**
- II. Understand **spend patterns** of Travellers
- III. Understand Visitor Centre **Satisfaction**



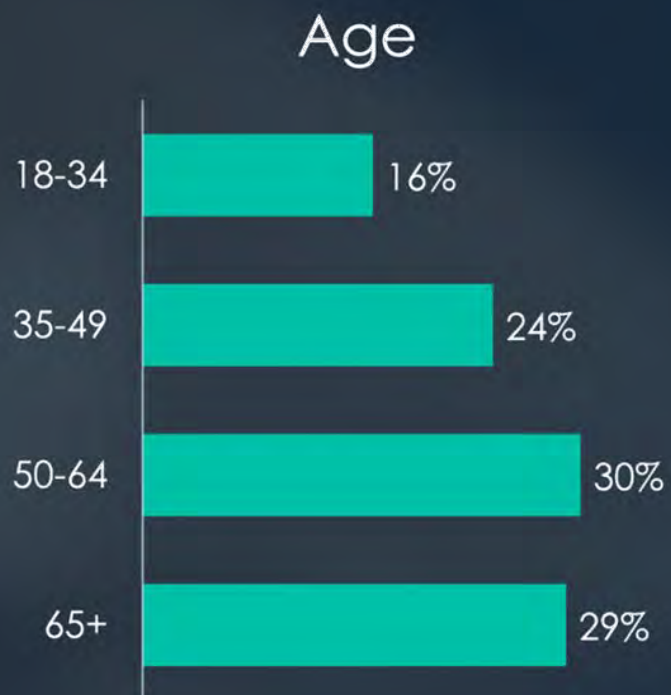


Understanding the Visitor Profile



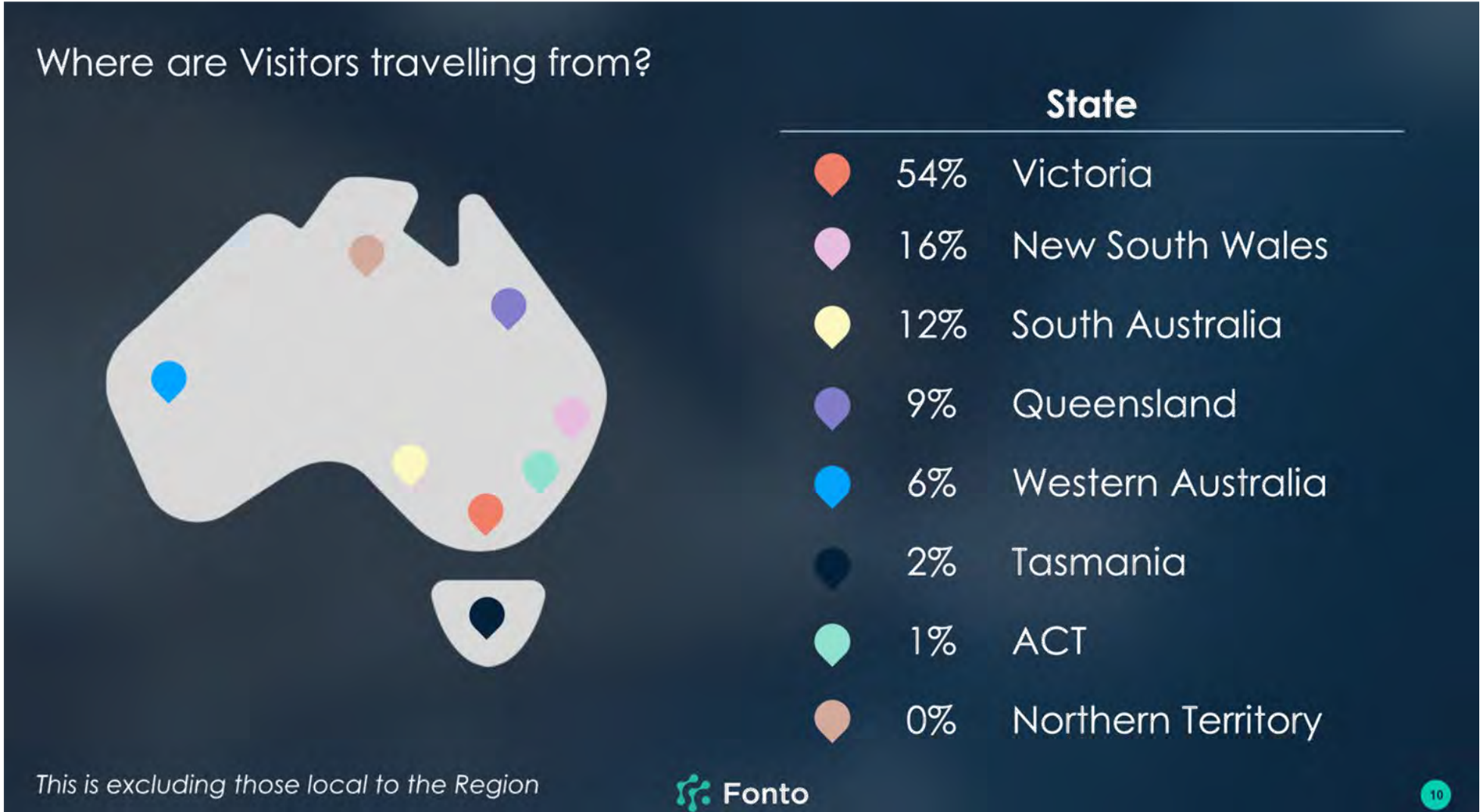
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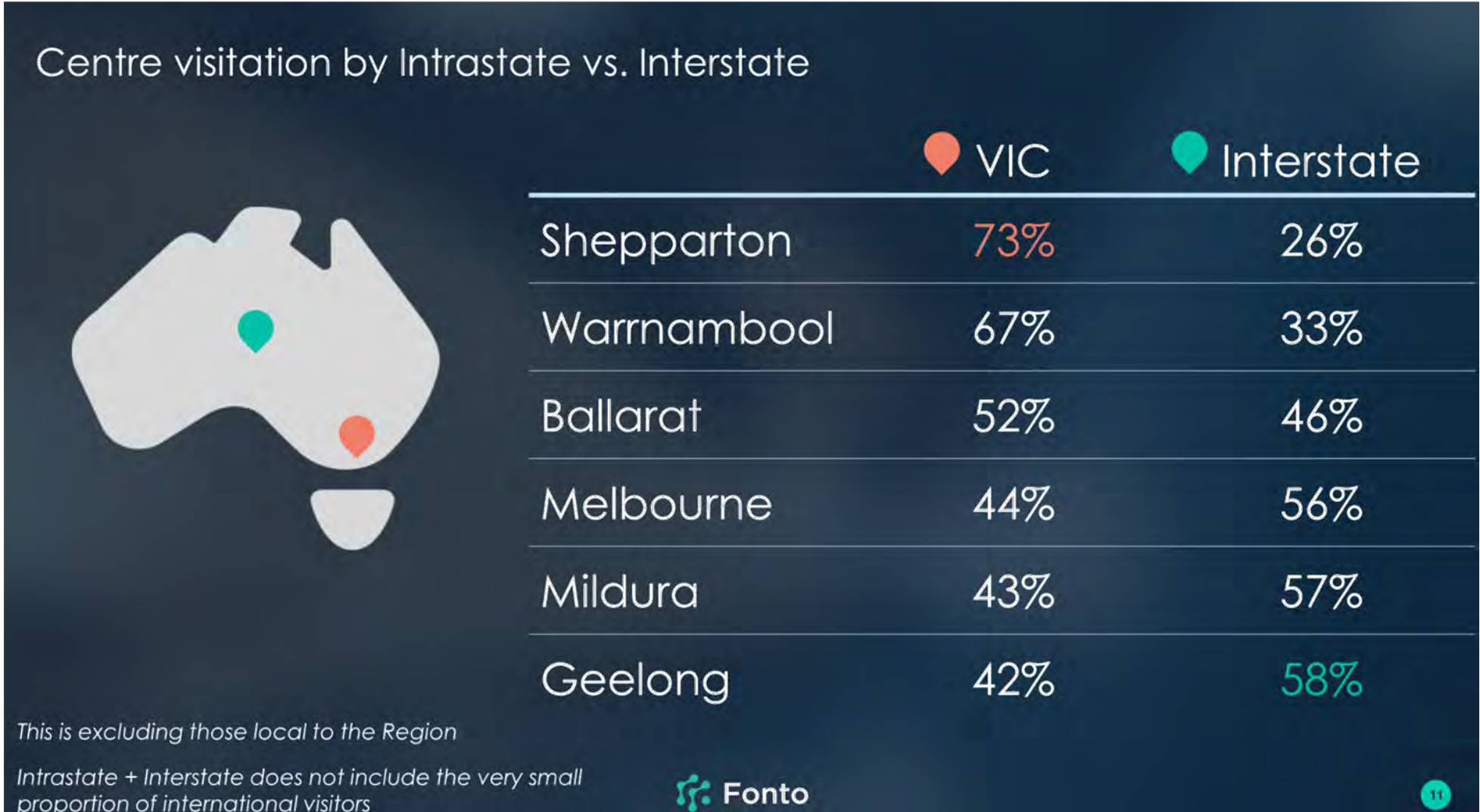
Who are our respondents?



Melbourne and Warrnambool had more visitors under 49 years old

Mildura and Ballarat had more visitors over 55 years old





Why visit the Region?

33%

for an **experience**
or **event** in the
region (cuisine,
markets, wineries,
etc)

32%

to **spend quality**
time with friends /
family

29%

are on a **stop-**
over along on a
road trip

11%

live locally

First-time Visitors to the Region

57%

are visiting the region
for the **first time**

This is excluding those local to the Region

First-time visitors by Centre

65% of **Warrnambool** visitors

60% of **Ballarat** visitors

60% of **Geelong** visitors

58% of **Mildura** visitors

53% of **Shepparton** visitors

31% of **Melbourne** visitors



First-time Visit to the Region by Home State

83% of **Western Australian** visitors

72% of **Queenslander** visitors

61% of **New South Wales** visitors

→ **51%** of **Victorian** visitors

47% of **South Australian** visitors

this is excluding those local to the Region

 Fonto

14

How long are Visitors staying in the Region?

Visitors spent an
average of

3.5

nights in the
Region

**Between Jun 2024 and Sep 2024*

4.5 in Melbourne

3.8 in Mildura

3.5 in Shepparton

3.4 in Ballarat

3.2 in Geelong

2.9 in Warrnambool

this is excluding those local to the Region

 Fonto

15

First-time Visitors vs. Repeat Visitors

First-time visitors
spent an average of

3.3

nights in the Region

VS.

Repeat visitors spent
an average of

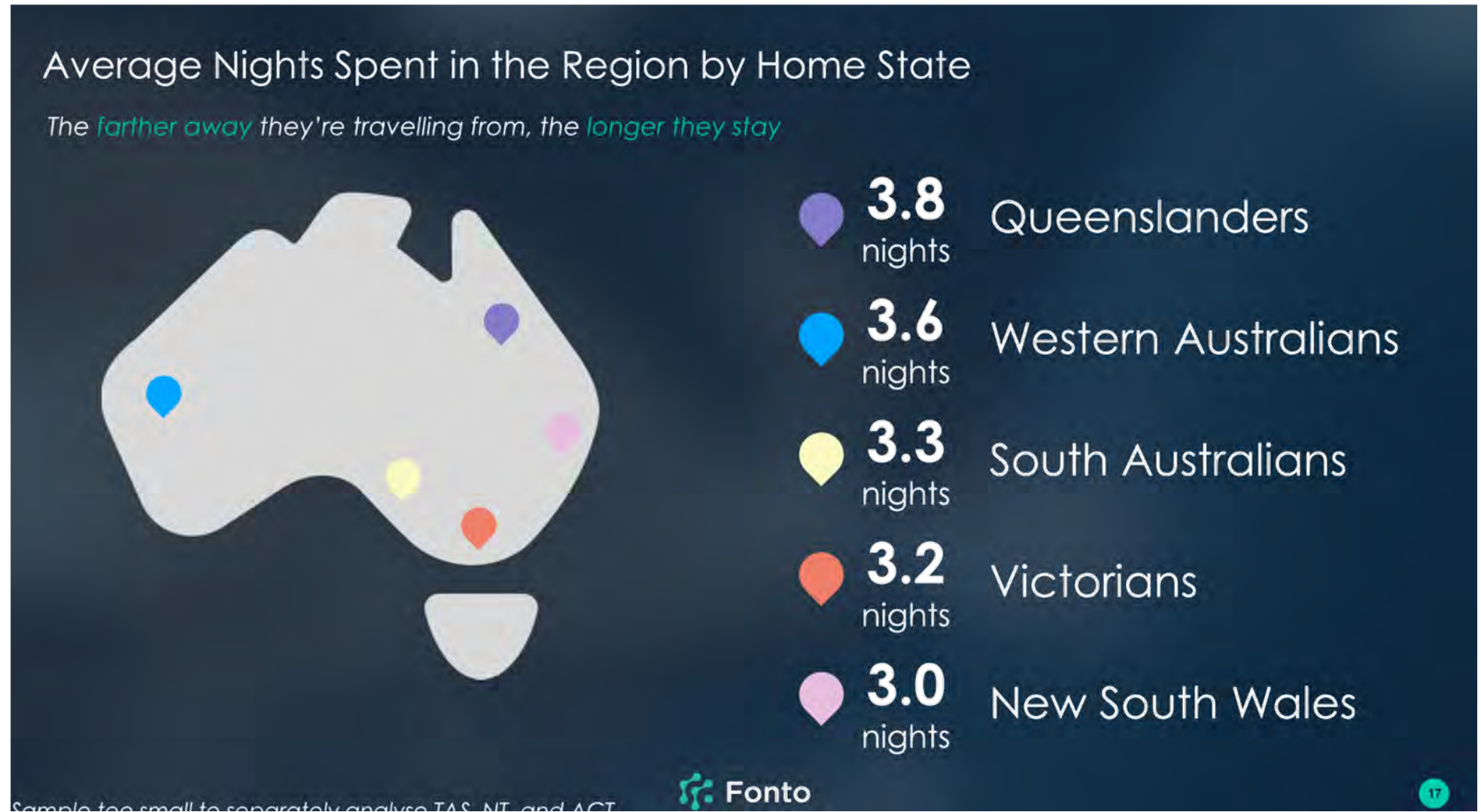
3.9

nights in the Region

this is excluding those local to the Region



16



Average Nights Spent in the Region by Trip Type

3.9
nights

for visitors in the
region for an
experience or
event

3.7
nights

for visitors in the
region to spend
quality time with
friends / family

2.9
nights

are on a stop-
over along on a
road trip

Who are they travelling with?



16% are travelling with **children**



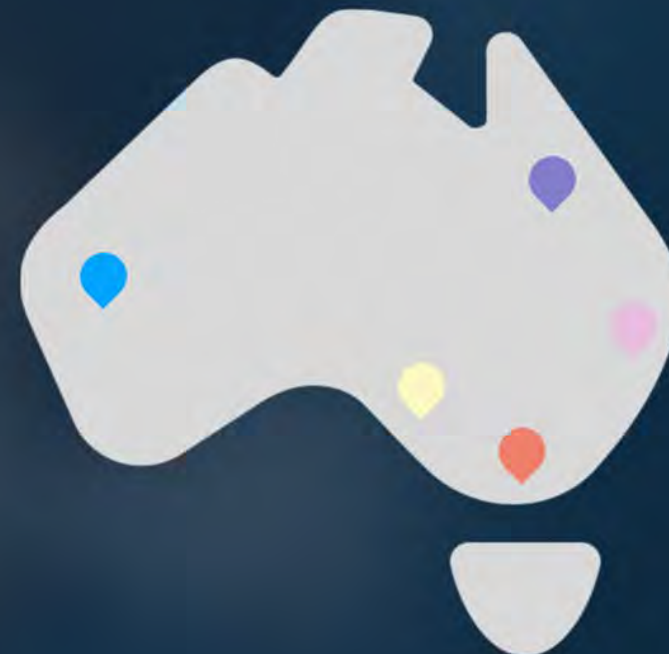
65% are travelling with their **partner**



19% are travelling with '**Other**' (friends, solo, a tour group, etc.)

Which State is travelling with children?

-  **20%** of **Victorian** visitors
-  **20%** of **South Australian** visitors
-  **14%** of **Western Australian** visitors
-  **9%** of **New South Wales** visitors
-  **5%** of **Queenslander** visitors



Sample too small to separately analyse TAS, NT, and ACT

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20

Visitor Satisfaction



21

99%

would **recommend**
visiting the VIC to
their friends and
family

96%

thought the staff
were **friendly,**
helpful, and
welcoming

86%

intend to **visit an**
Information Centre
again during their
future travels

92%

reported receiving
“a great *local insight* into the
region”

89%

said they learned
of *local events* or
activities in the
region

85%

received a tip on
hidden gems in the
region

92%

said they gained
new **knowledge**
and **appreciation**
for the region

91%

reported being
able to **navigate**
the region **more**
easily afterwards

84%

learned about
scenic spots **along**
the way **within** the
region

Visitor Experience



25

What did Visitors hope to do at the Information Centre?

Intend

78%

get brochures and regional itineraries, and information on local events / attractions

69%

speak to someone face-to-face for local recommendations, directions and advice

27%

purchase merchandise or locally made produce

21%

wanted to book tours, attractions, or accommodation

What did Visitors achieve at the Information Centre?

Intend

Success

78%



73%

got brochures or regional itineraries, information on local events or attractions

69%



64%

spoke to someone face-to-face, got local recommendations, directions and advice

27%



23%

purchased merchandise or locally made produce

21%



18%

booked tours, attractions, or accommodation

For the Visitors who weren't intending...

Intend

Success

0%



24%

got **brochures** or regional itineraries, information on **local events** or attractions

0%



36%

spoke to someone **face-to-face**, got local **recommendations**, directions and advice

0%



12%

purchased merchandise or locally made produce

0%



22%

booked tours, attractions, or accommodation

For the 23% of Visitors that were just stopping by...

76%

got brochures / regional itineraries, or information on local events / attractions

78%

spoke to someone face-to-face and received local recommendations, directions or advice

44%

made a purchase of merchandise or locally made produce

17%

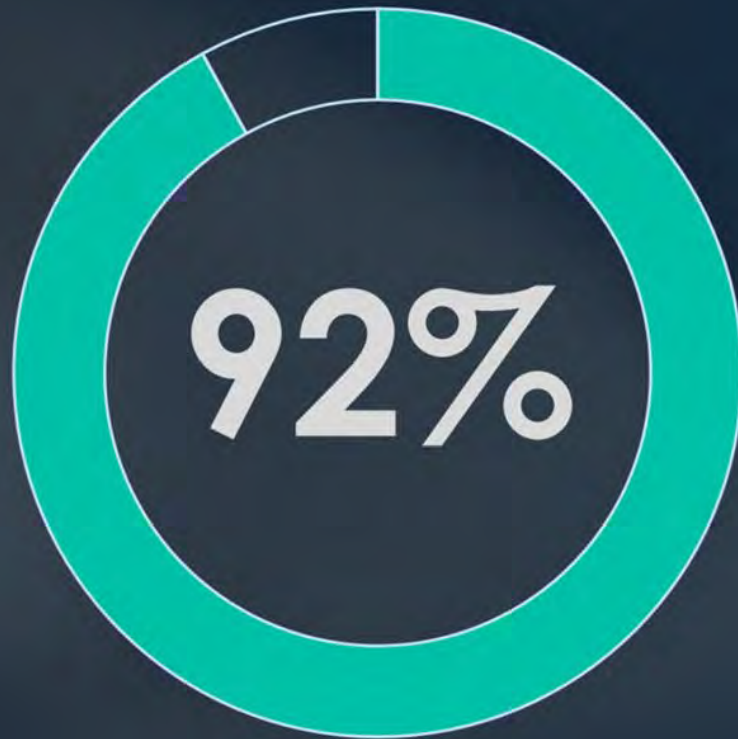
booked tours, attractions, or accommodation

**Those that were stopping to use facilities, stretch their legs, or were just wandering and happened to pop in*



Translating all of this to \$\$





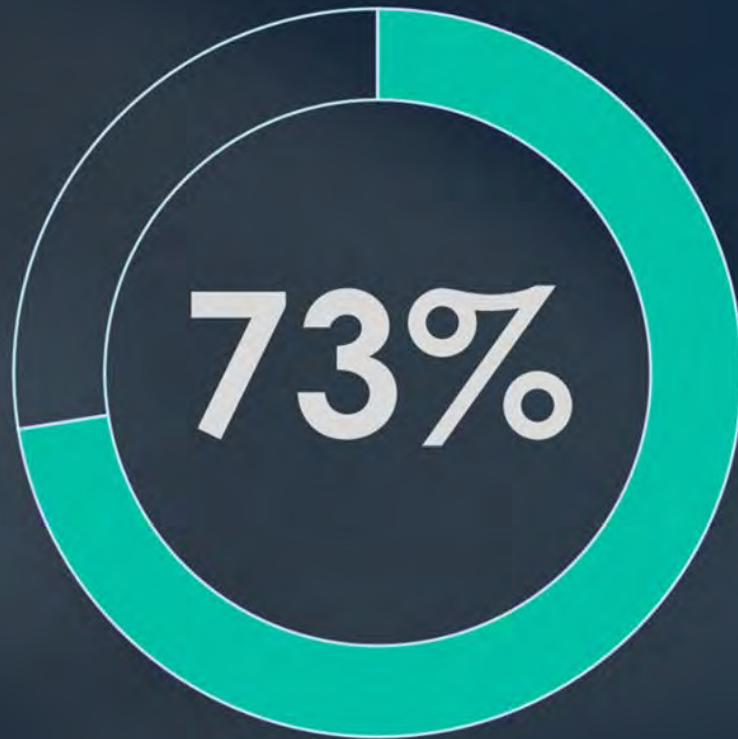
Of visitors estimate that **because**
of their visit to the Information
Centre, they ended up spending
additional money in the region



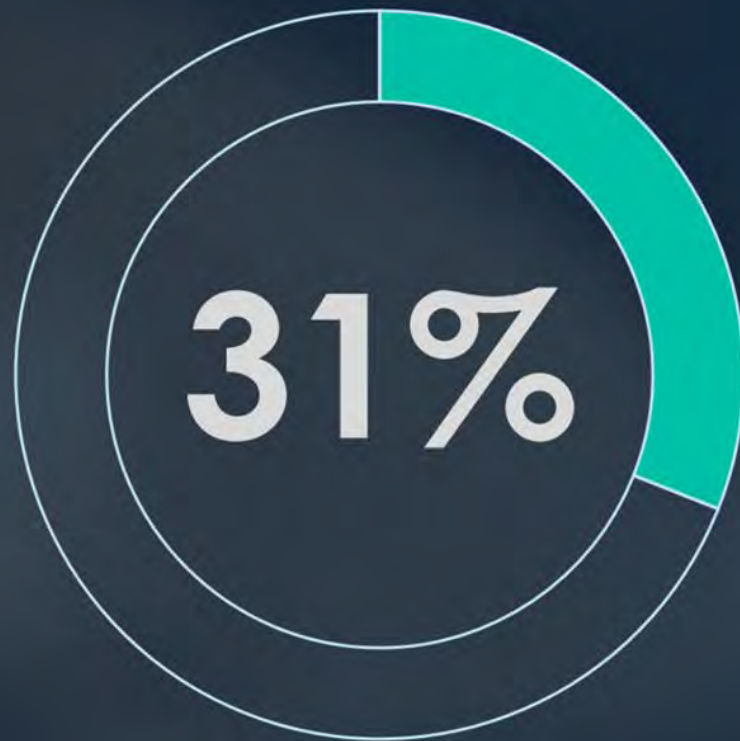
How much \$\$



33



Of visitors reported that they spent **\$100 or more** in the region as a *result of their stop* to the Visitor Information Centre



Of visitors reported that they spent **more than \$500** in the region as a *result of their stop* to the Visitor Information Centre

Where are they spending \$\$



36

Methodology



All data is de-identified, aggregated and fully privacy compliant. We are **ISO 27001 certified**.

Travellers joining **Surveyz**, a wholly-owned consumer app that links behavioural transaction data with perception data and feeds into our **Fonto Data Ecosystem**.

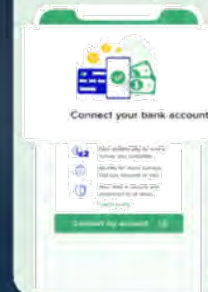
Surveyz



Help businesses make better decisions



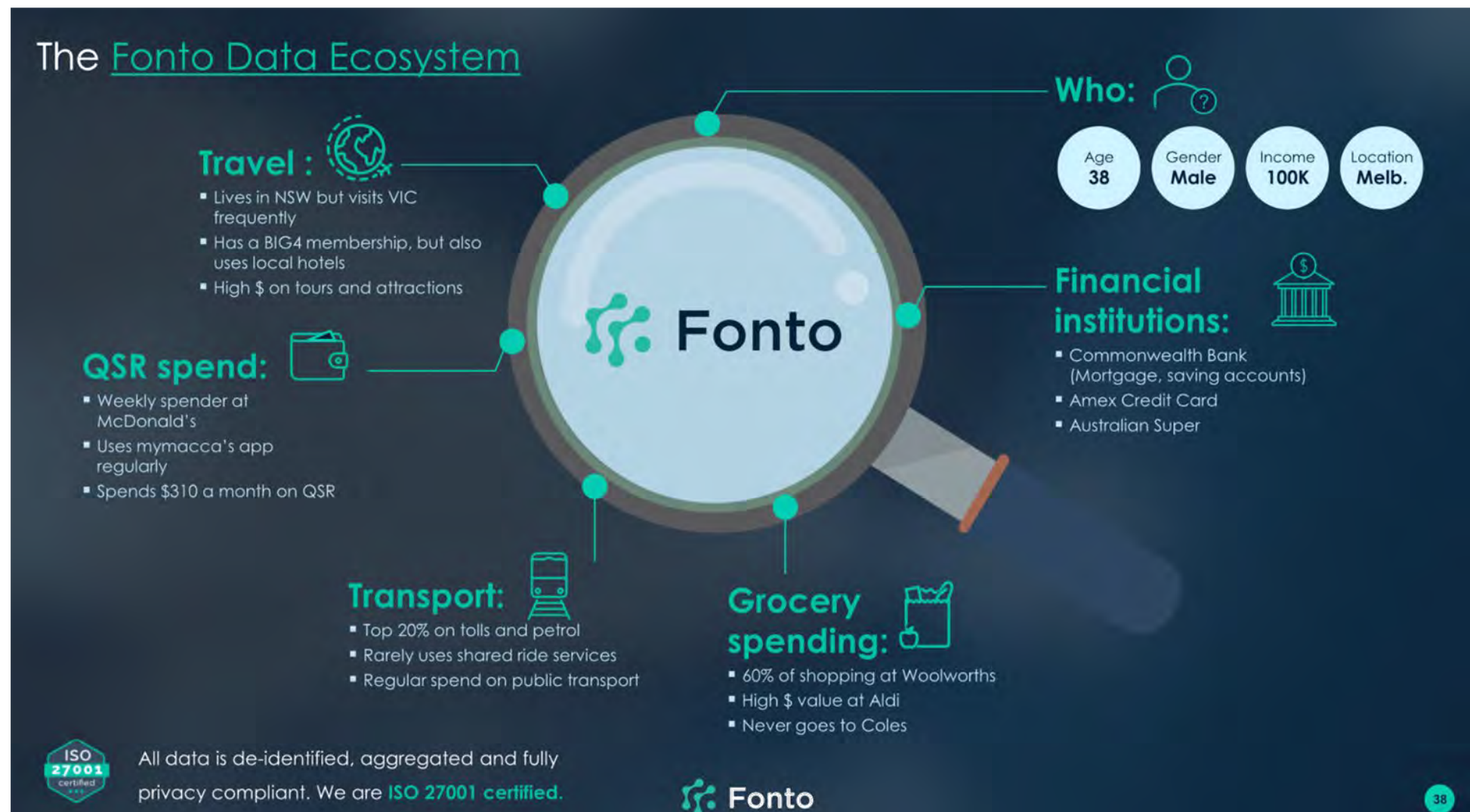
Connect your bank accounts to earn double pay



200,000+
panel members

76,000+
connected
financials

 **Fonto**



Outcomes

Compare **tourism spend** of visitors who **stopped** at an Information Centre to spend of visitors **who didn't stop** at an Information Centre

Understand **how much** visitors spent in the region **before** and **after** their stop at an Information Centre

Identify which **VTIC partners** visitors **booked after their stop** at an Information Centre, understand **how much they spent**, and compare that against those **who didn't stop** at a Centre

Understand how travel & spend patterns differ across different **times of year** and different **regions of Victoria**

Questions



40



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Measuring the Value of Visitor Centres in WA

Tourism WA

May 1st 2024

Report prepared by Painted Dog Research



Project Background & Methodology



Background to the project

Across Western Australia, there are 60 accredited Visitor Centres (VCs), and many other centres. In 2015, Tourism Research Australia (TRA), together with Tourism WA and Tourism Council WA, commissioned research on the influence of Visitor Centres on WA Tourist Behaviour. The research provided invaluable research for WA destinations, VC operators, and tourism businesses

Since the 2015 research, many market and technology factors have changed. In particular, the Visitor Centres experienced a significant change in role and renewed engagement with destination marketers, tourism businesses and travellers during COVID.

Therefore, the need to reassess the importance and value of VCs in relation to visitor experience, behaviours and spending in this new landscape is crucial – to help demonstrate the value they continue to bring to the WA tourism economy, and to ultimately secure ongoing support for the operation and funding of VCs across the state by local governments and industry.



Strategic aim & objectives



The aim of this research was to provide evidence and a business case for advocating the ongoing funding of VCs as well as identify ways to optimise their role, services, and performances in order to maximise their contribution to the Australian visitor economy.

Research Objectives

To fulfil the strategic aim, this research met the following informational objectives:

1. Updated the profile of visitors to/within WA who use VCs during their trip (users), including demographics, attitudes, values and behaviours
2. Compared users with visitors to/within WA who do not use VCs during their trip (non-users)
3. Determined reasons for use (and non-use) of visitor centres when travelling and evaluated visitor expectations of visitor centres including the services they should provide
4. Determined visitor satisfaction with visitor centres and identified any areas where they excel and/or need to improve
5. Measured the degree to which visitor centres influence visitor behaviour in terms of spend, length of stay, participation in activities, attractions/locations visited, intention for repeat visitation and perception of the region and WA;
6. Determined the influence that VCs have on visitor spend in the region.
7. Compared the above results between Tourism Regions.

At the outset of this project, 10 destinations were selected to conduct face-to-face engagement in.

A number of criteria were applied to select the most appropriate locations:

**REPRESENTATION**

- At least one VC per region
- Number of destinations per region should be relative to visitation
- Need a good representation of different ways VCs are used by visitors

**SAMPLE ACHIEVABILITY**

- Locations must allow for sufficient sample to be captured for statistically powerful and reliable analysis (i.e. strong visitor numbers)

**FIELDWORK LOGISTICS**

- Allow for a sensible / seasonally appropriate fieldwork schedule



Research methodology

Four methodological approaches were used in order to ensure a robust, representative sample was achieved across three core audiences.



Destination Intercepts

- As the primary methodology, face-to-face engagement was carried out in 10 selected destinations across WA.
- In both the Visitor Centres and other parts of town, travellers were intercepted and encouraged to take part in an online survey – a strategy which engaged both VC users and non-users.
- A sample of **n=2,307** was achieved via this approach (exceeding the target sample of n=2,000).



VC Contact Lists

- To supplement the face-to-face engagement carried out across the 10 core destinations (particularly in locations where peak season had passed before fieldwork had commenced), where possible, contact lists of recent VC users were supplied by the centres.
- An online survey was emailed to these contacts.
- A sample of **n=182** additional VC users was achieved via this approach.



QR Code Posters

- To ensure all VCs across WA had the opportunity to take part in the research, and all travellers could take part, posters were displayed in **64** additional VCs (beyond the 10 selected).
- Users of these VCs were encouraged to scan the QR code and complete the online survey.
- A total sample of **n=376** additional VC users was achieved via this approach.



Online Panel

- In order to obtain the perspective of the general population across WA, but also the East Coast (VIC, NSW and QLD), a representative sample was sourced via an ISO-accredited online panel.
- A total sample of **n=1083** was achieved via this approach (n=409 WA, n=674 East Coast).

Survey sample

The survey was conducted among three core audiences: the **Australian general population, WA VC users and non-users**. Large, reliable samples of each audience were achieved in each region. Among WA travellers, a spread of intrastate, interstate and international respondents were engaged.

WA VC users	WA VC non-users	AUS General population
Total sample: n=1,472	Total sample: n=1,393	Total sample: n=1,083

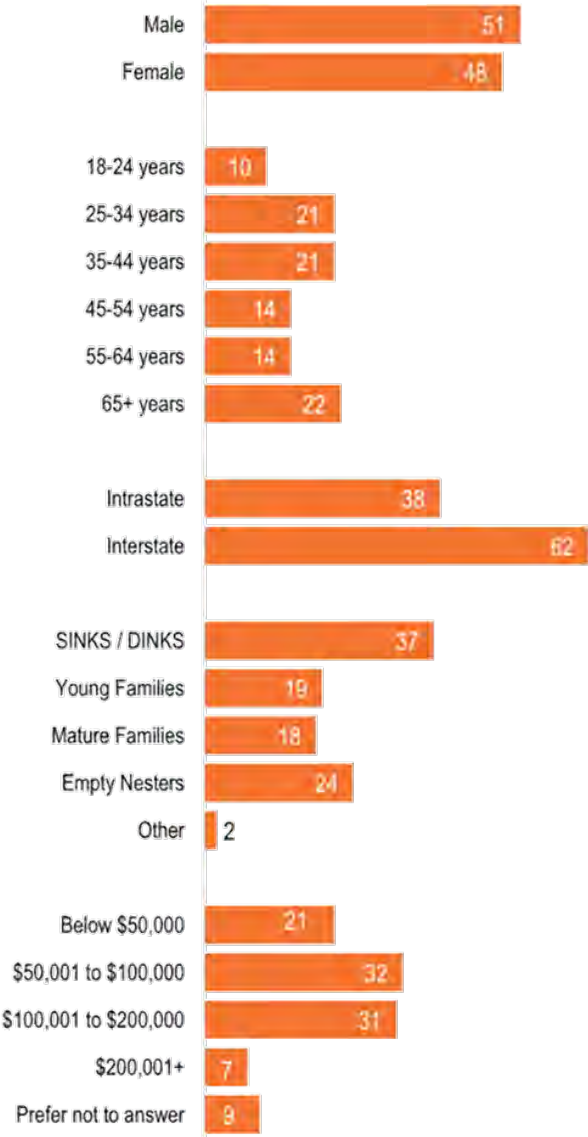
Among WA Travellers...		
Intrastate: n=1,698	Interstate: n=716	International: n=451

DP: n=1,068	ASW: n=661	AGO: n=452	ACC: n=240	ANW: n=444
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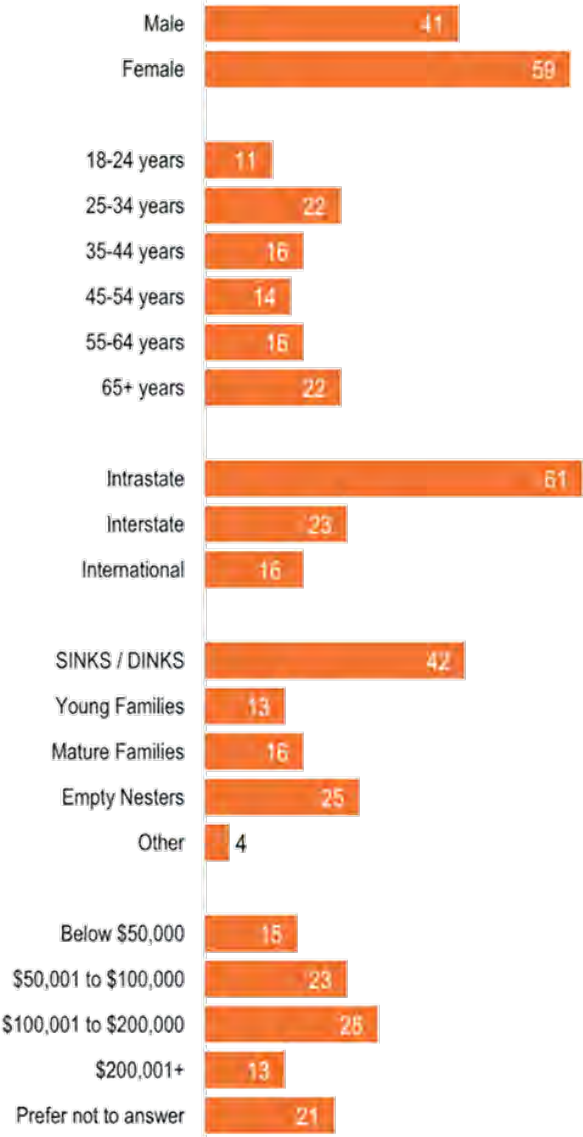
Demographic profile snapshot: General population

Our sample of the general population audience of n=1,083 is shown right.
These respondents came from WA (n=409) and NSW, VIC, and QLD (n=674).



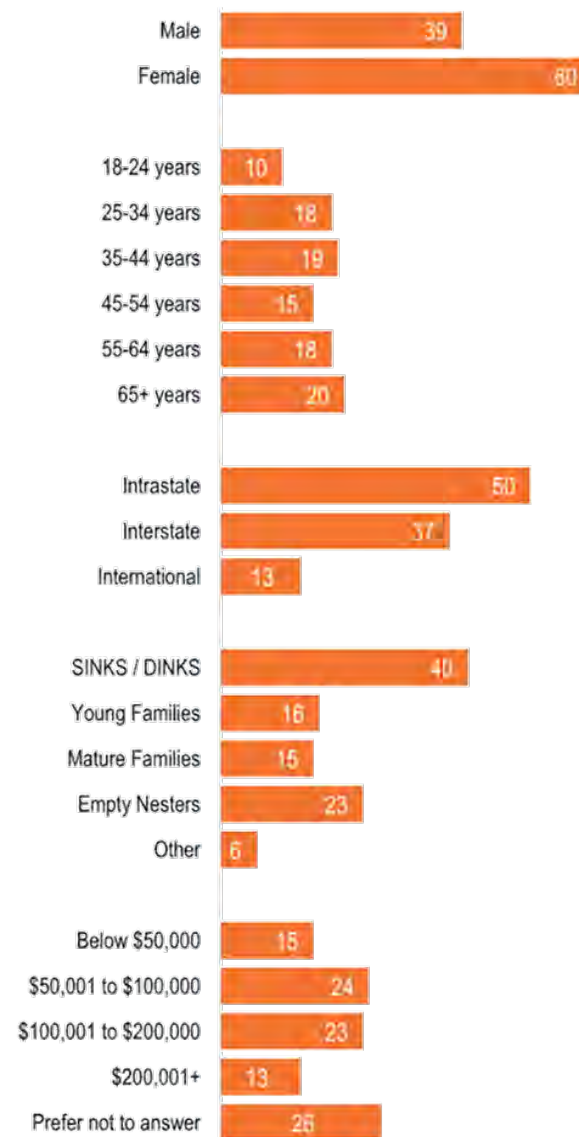
Demographic profile snapshot: Intercepted travellers

Our sample of the intercepted travellers from the 10 key Visitor Centres of n=2,489.



Demographic profile snapshot: Other travellers

- Armadale
- Bridgetown
- Bunbury
- Busselton
- Central Wheatbelt
- Coolgardie
- Cue District
- Dongara
- Dwellingup
- Geraldton
- Jurien Bay
- Kalamunda
- Kalbarri
- Karratha
- Kojonup
- Lancelin
- Laverton
- Mount Barker
- Mundaring
- Narrogin
- Perth CBD
- Port Hedland
- Rottnest Island
- Shark Bay
- Shoalwater
- Tom Price
- Toodyay
- Walpole



Post-weighting approach



General Population

The general population was quota sampled and post-weighted to general population proportions of state, age, gender and regional status (as per ABS, 2021 Census).



Intercept and Other VCs

Data collected among travellers was also weighted to reflect accurate visitation figures. The samples we collected were intentionally not naturally representative of this, as quotas were set to ensure sufficient minimum samples of groups of interest (e.g. VC users, international travellers, equal number of visitors intercepted in each town etc.). VC users and non-users were post-weighted to 2023 IVS/NVS proportions by market (intrastate, interstate, and international) and the region they visited.

VC users were also weighted by their known usage of VCs (as per IVS/NVS) by their market of origin (intrastate, interstate, and international), to again account for the deliberate oversampling of particular users (to



The Broader Context of Visitor Centres in Aus



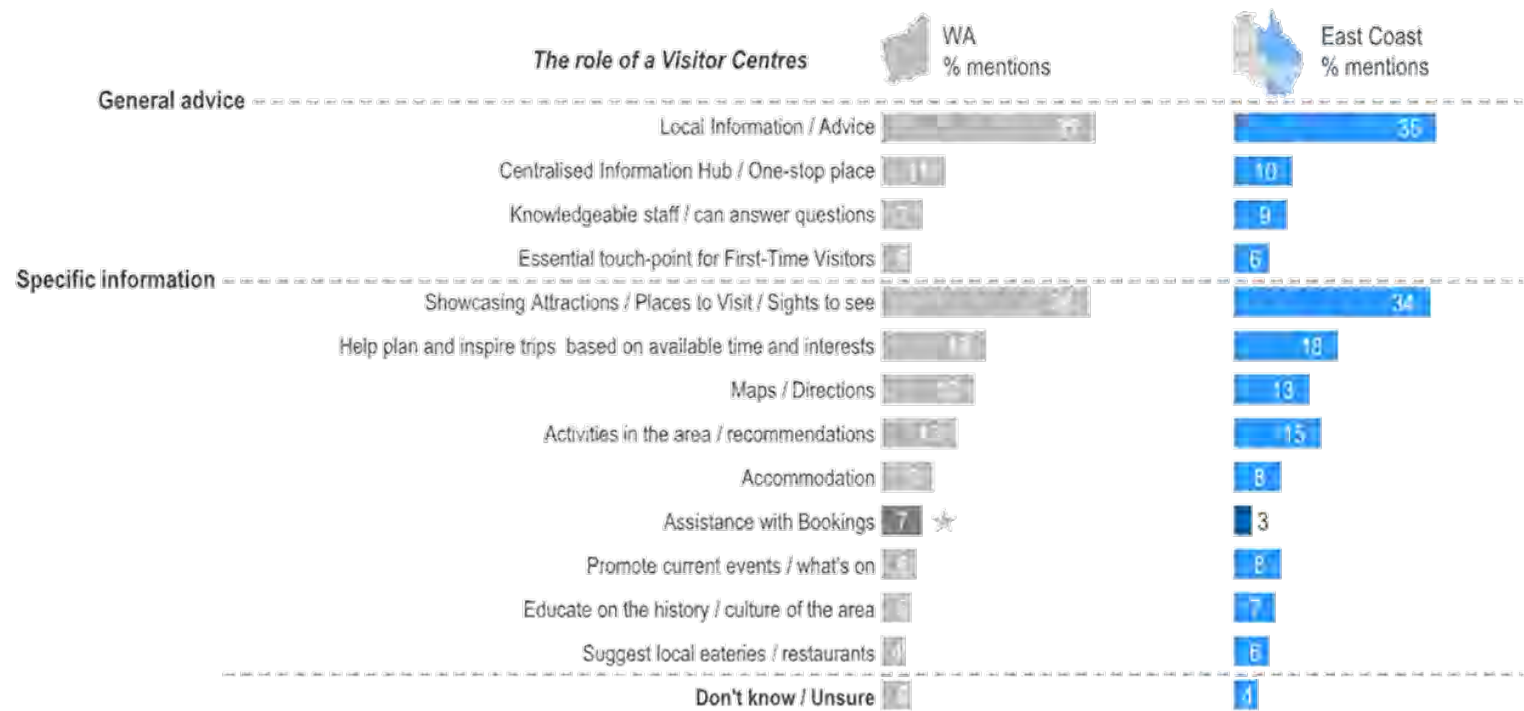
Measuring Visitor Centre usage in Australia

- What do Australians know about Visitor Centres?
- When and why would they use a Visitor Centre?
- How many have visited a Visitor Centre?



Most Australians have some level of understanding about VCs, mostly knowing they provide info and advice about local attractions.

State-to-state, the understanding of VCs is similar. The only difference is that West Australians are more likely to mention that the role of a VC is to provide assistance with bookings.



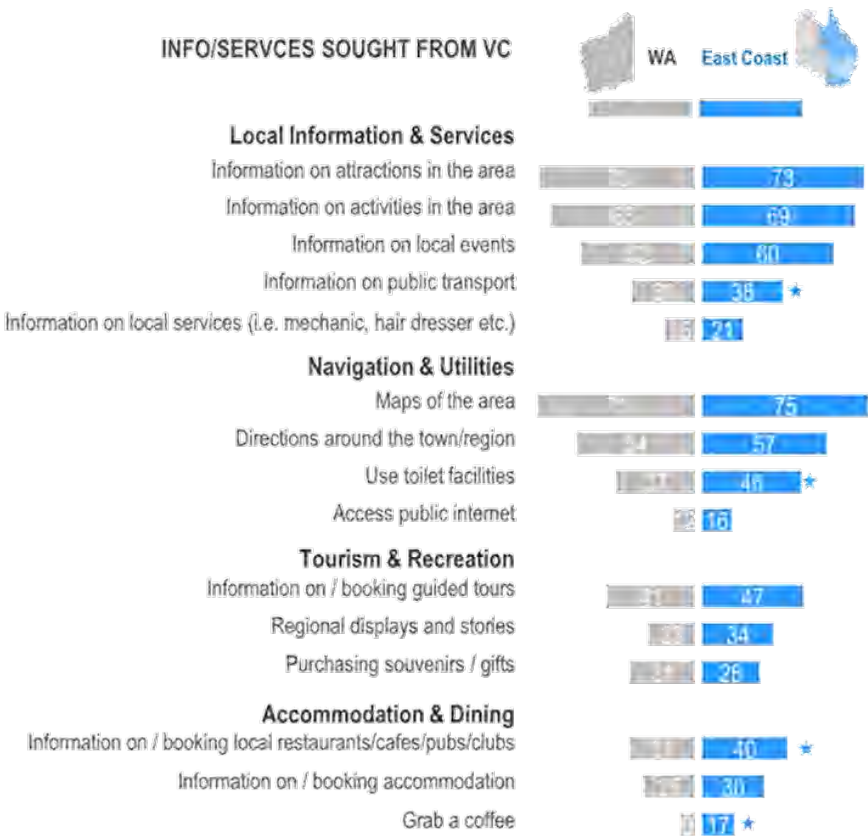
Visiting a destination for the first time is a key trigger for using a VC.

Those who live on the East Coast are even more likely to agree with this (73% vs 67% in WA).



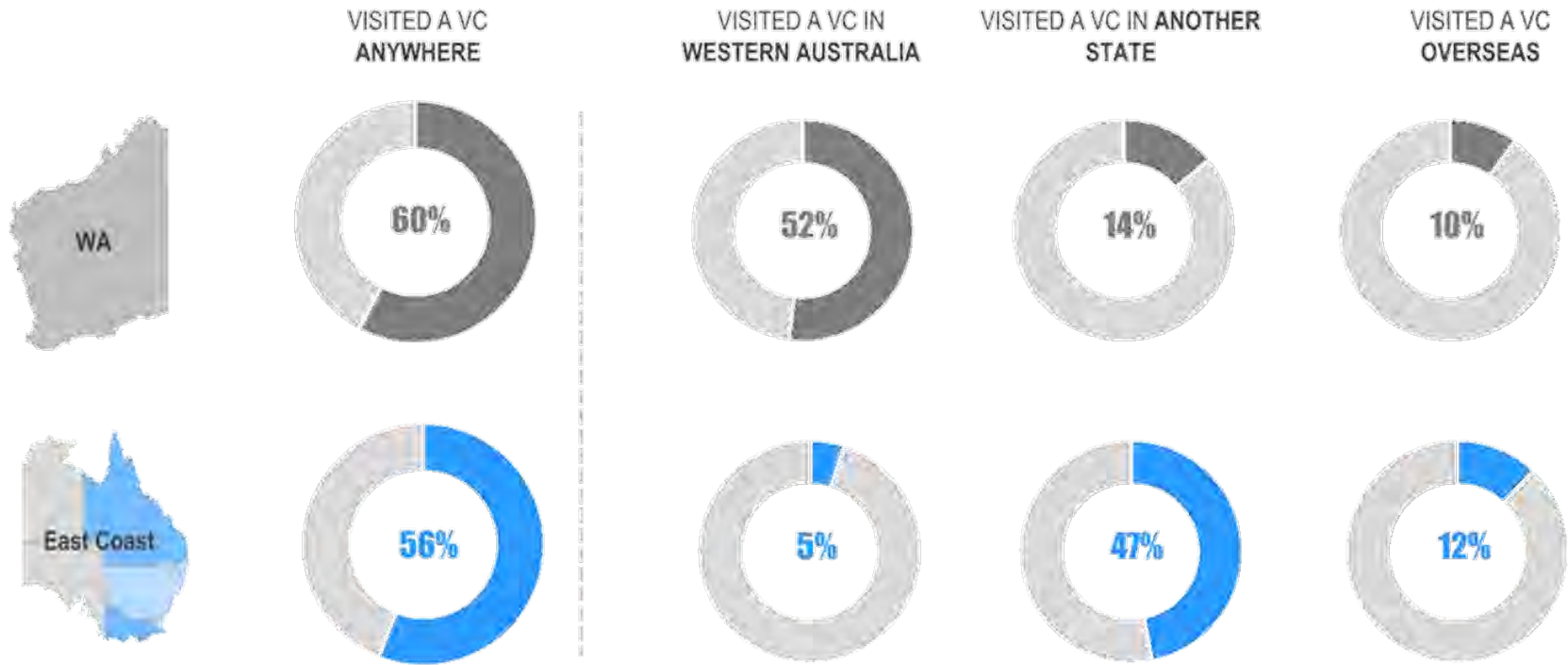
Maps and information on attractions / activities are the main services travellers would seek from a VC.

The overall trends are the same between the East Coast and WA, although the East Coast are more likely to use VCs for seeking information on restaurants and public transport.



Over half say they have visited a VC either in Australia or overseas in the past 3 years.

Usage is slightly higher among West Australians.

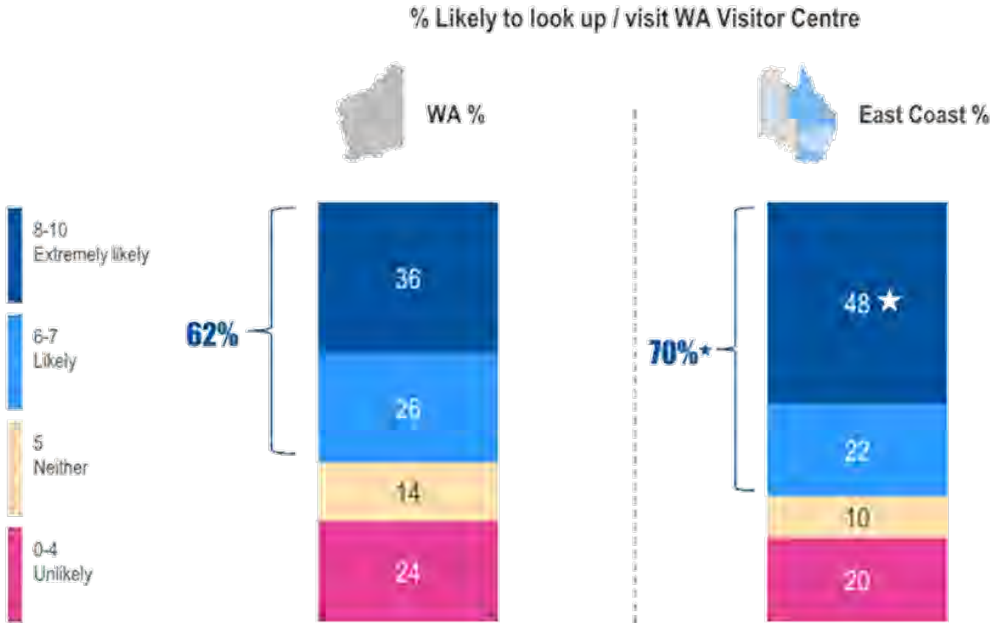


So, how likely are Australians to use a Visitor Centre when travelling in WA?



Encouragingly, the vast majority say they are likely to look up or visit a VC when holidaying in WA.

Intentions to engage with a VC when holiday in WA are significantly stronger among East Coast travellers – reflecting their lower levels of familiarity with WA. But likelihood still remains strong among the intrastate audience.



However, a preference for accessing information online is a barrier to VC usage for 1 in 2, across both markets.

In addition, East Coast travellers are significantly more likely to lack awareness about Visitor Centres in WA, including where they're located and what they have to offer. Exploring ways to build awareness and knowledge among out-of-state travellers may increase usage of VC services on arrival.

Unlikely to use a WA VC: Top 10 Reasons

- Prefer using online resources for information about a destination
- Prefer to plan my own itinerary and don't need additional information
- Prefer self-guided exploration / discovering places on my own
- Don't know where there are Visitor Centres in Western Australia
- Don't know enough about what they have to offer
- Prefer to avoid crowds and long lines during peak tourist seasons
- Inconvenient location or limited operating hours of Visitors Centres
- Don't want to speak to someone / just want the resources not advice
- There is usually limited time in my holiday itineraries to visit a Visitor Centre
- The services and resources they offer aren't relevant to me / my interests

 WA %	 East Coast %
51%	48%
35%	35%
26%	21%
5%	21% ★
8%	16% ★
15%	15%
8%	14%
8%	12%
6%	11%
6%	9%

Understanding WA VC users



Who we are

Users of WA Visitor Centres, we are typically intrastate travellers, often have children living at home. We usually travel with our immediate family and in small groups of 3 to 4 people, and we typically like exploring new destinations on overnight trips.

For our WA trips, we typically stay in rented hotels / motels and travel around by car. Our holidays in and around WA are usually for relaxation or leisure – and we’re less likely to be visiting friends / family. When it comes to planning our trips, we typically take charge ourselves – relying on cross-referencing multiple online travel platforms for reliable reviews and information. Some of us also do consult Visitor Centres ahead of our trip, to help us plan our stay.

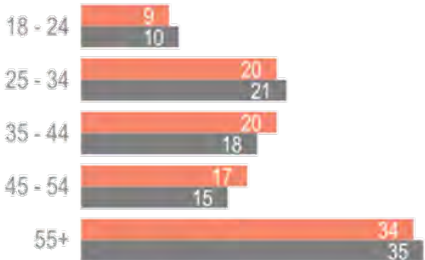
VC usage as per IVS and NVS (International and National Visitor Survey)

USERS		NON-USERS*	
64%	Intrastate	80%	Intrastate
18%	Interstate	13%	Interstate
18%	International	5%	International

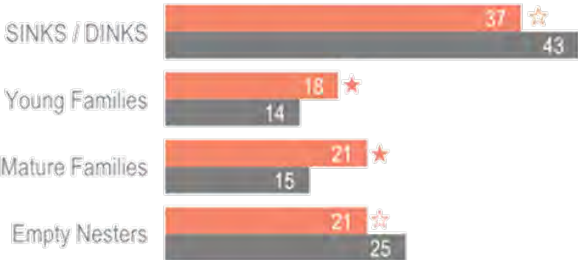


Users ■ Non-users

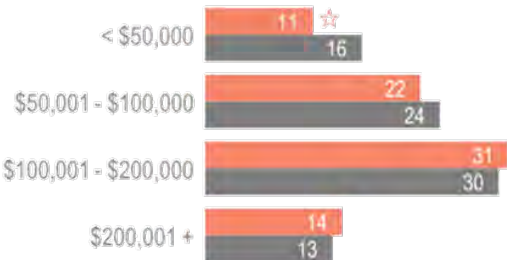
We're a similar age



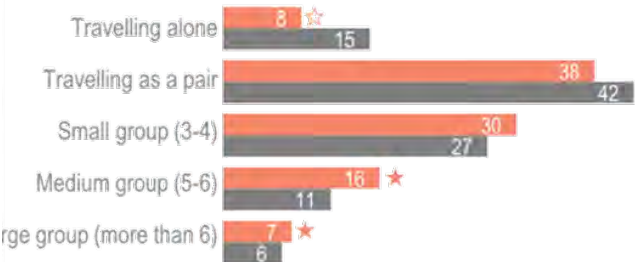
We are more likely to have kids living at home



We have slightly higher HH incomes (>\$50k)



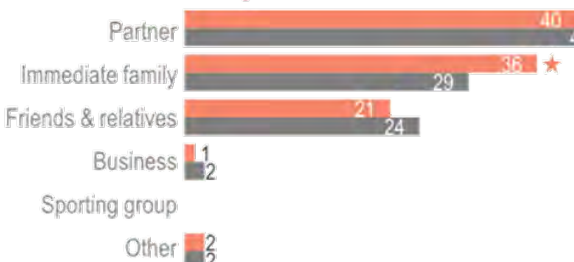
We are more likely to travel in a group



On average, we travel in groups of 3-4



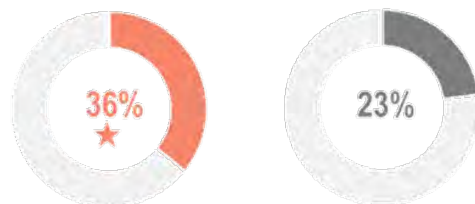
We tend to travel with our partners and immediate family



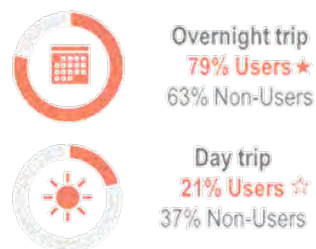
How we travel

Users Non-users

We're more likely to be **first time visitors** to our destinations



We tend to **stay overnight** in our destinations



Accommodation type

The majority of us travel for **leisure**



Holiday / leisure

77% Users ★ 53% Non-Users



Entertainment

6% Users ☆ 12% Non-Users



Sport

1% Users 1% Non-Users



Visiting friends / family

7% Users ☆ 19% Non-Users



Work

4% Users ☆ 7% Non-Users



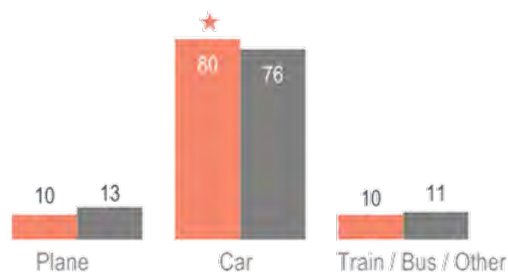
Other

5% Users 8% Non-Users

Hotel / motel / room 51% users; 52% non-users

	User	Non-user
Rented / Airbnb / apartment	19% ★	14%
Standard hotel / motel / resort	13%	18%
Luxury hotel / 4-5 star resort	9%	10%
Serviced apartment	5%	4%
Guest house / B&B	3%	1%
Backpacker / hostel	1%	4%

We mostly **travel by car** within Western Australia

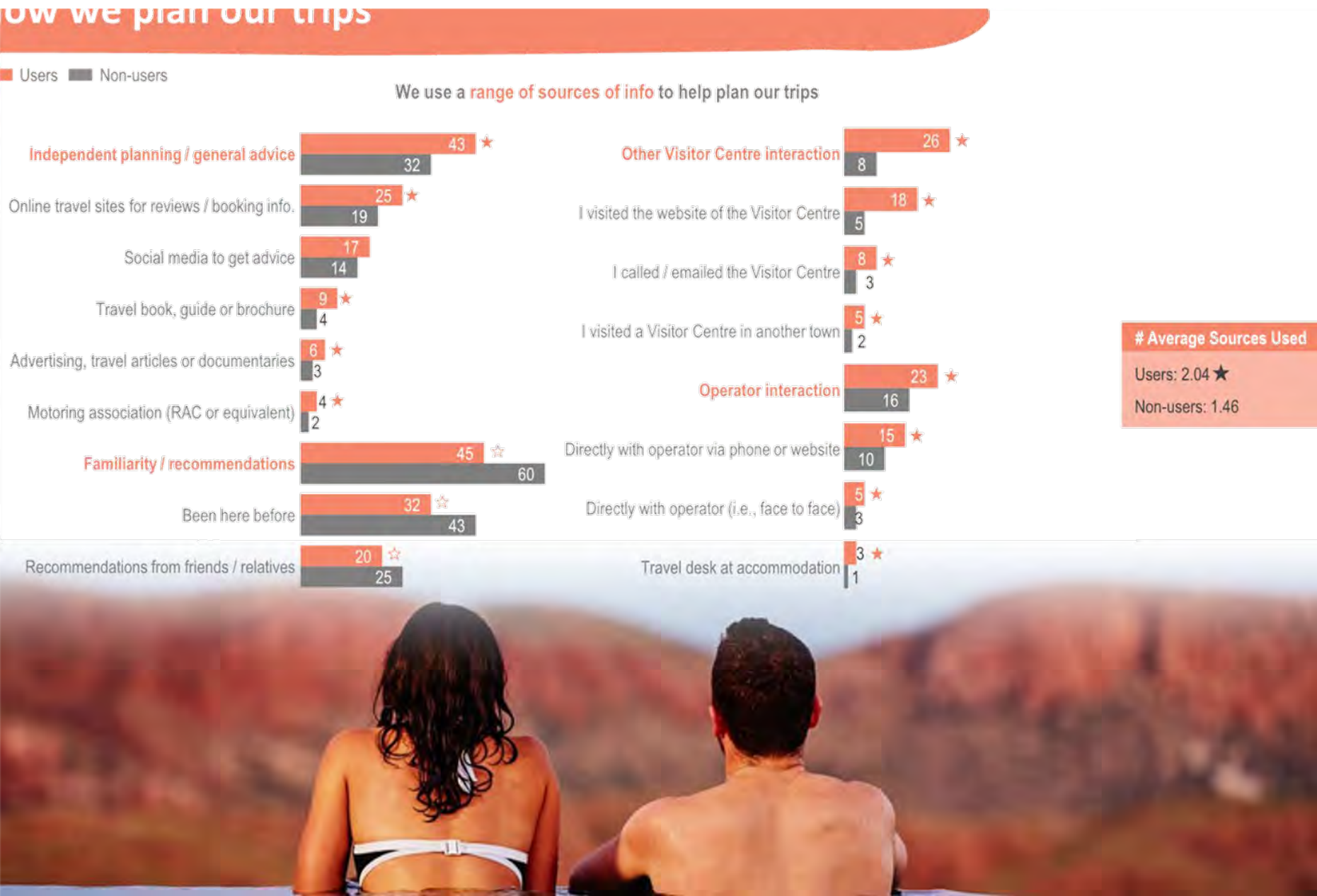


Camping / caravan 32% users ★; 20% non-users

	User	Non-user
Caravan park / staying in a caravan	13% ★	7%
Camping, caravan park	10% ★	5%
Cabin, caravan park	5%	4%

Friends & Relatives 10% users ; 20% non-users

Self-drive / informal 5% users; 4% non-users



The profile of VC users differs by region, highlighting the diversity of travellers serviced by VCs in WA.

Developing this profile of VCs users by region is key to enhancing service delivery, relevance of information and tailoring recommendations that deliver on what travellers are seeking. These profiles also show where opportunities may exist to expand the reach and appeal of VCs, so a broader range of visitors to each region feels compelled to visit a VC.

	Destination Perth	North West	Coral Coast	Golden Outback	South West
	Age Bracket (%)				
18-34	26	41	44	21	24
35-54	38	25	46	33	41
55+	36	35	11	46	35
	Household Structure (%)				
Single / Double Income (no children)	37	42	35	37	36
Young Families (eldest child ≤12)	17	18	34	11	17
Mature Families (eldest child ≥13)	20	17	21	24	22
Empty Nesters (children not at home)	21	22	8	25	23
	Market (%)				
Intrastate	64	83	93	89	92
Interstate	20	11	3	7	4
International	16	5	4	4	4
	Informational sources prior to trip (average number)				
Sources	1.9	2.5	2.15	2.01	1.83
	Accommodation type (% among overnight users)				
NET: Hotel / Motel / Room	60	44	31	54	54
Rented or Airbnb house / apartment / unit	15	7	12	19	29
Standard hotel / motel / resort (< 4 star)	16	16	6	21	9
Luxury hotel / resort (4 or 5 star)	13	15	8	6	7
Serviced apartment	7	3	6	3	7
Guest house/bed and breakfast	6	1	0	6	2
NET: Camping / Caravan Park	22	33	50	29	27
Caravan park, travelling with a caravan	9	16	21	10	10
Caravan park, camping	7	5	21	8	8
Caravan park, cabin	5	5	3	6	6
NET: Self-drive/Informal	2	6	10	6	3
NET: Friends or relatives	10	11	7	10	11

Now, we want to take a closer look at the experience that travellers have at a VC

- Do VC users pre-plan to go into a centre?
- What are travellers seeking when they go into a VC?
Do they receive this?
- Do they make bookings or extend their stay in town as a result of visiting the VC?

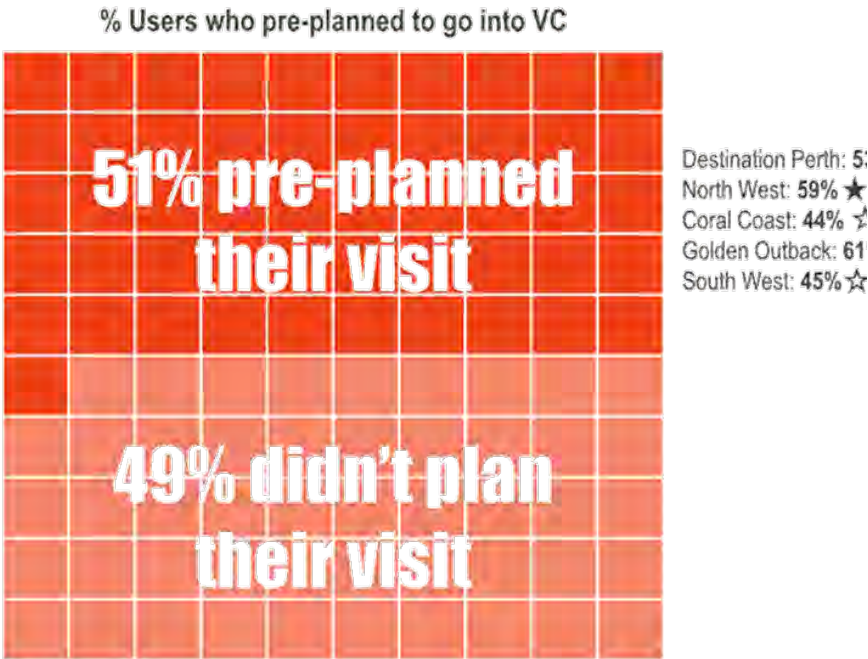


Around half of travellers who use a VC in WA pre-plan to visit the centre.

However, this means that for the other half of users, their visit to the VC was more spontaneous. This aligns with the finding that walking or driving by a VC is a major trigger to visit a centre among the general population.

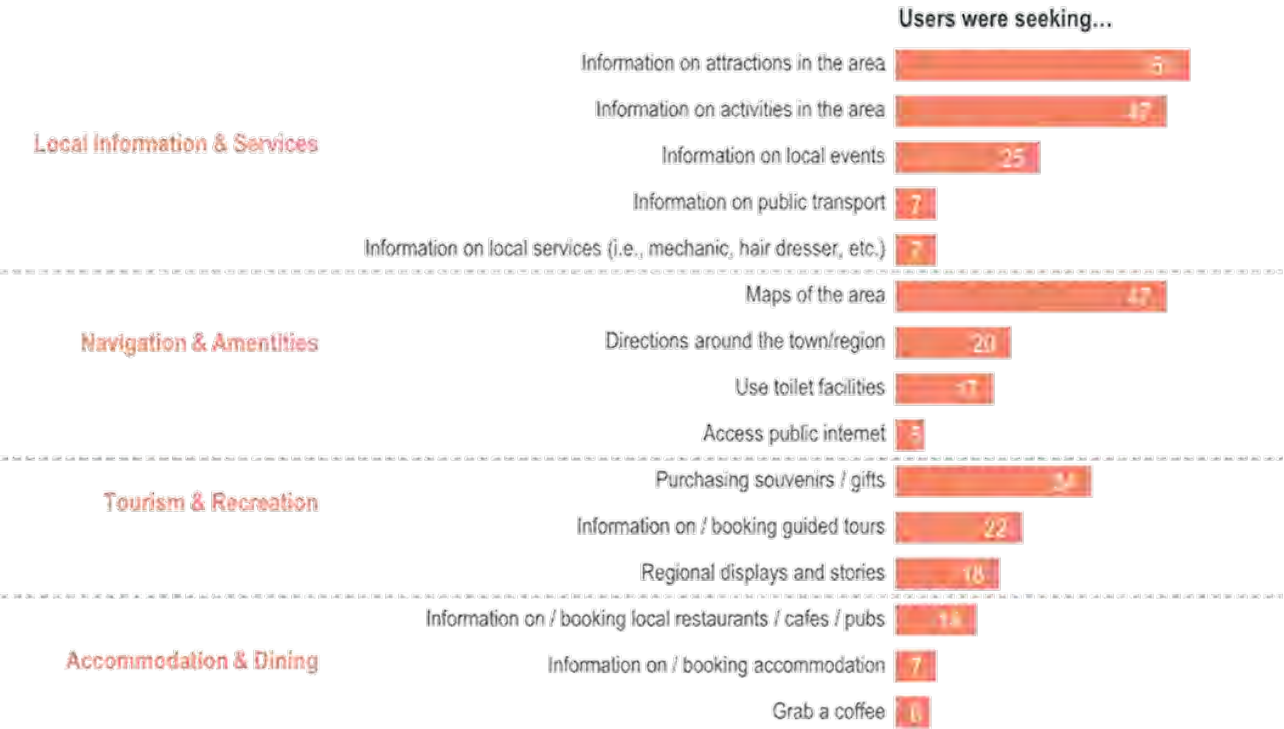
The proportion of users pre-planning their visit is highest in the North West and Golden Outback, suggesting that VCs and their services are more salient/needed among travellers to these regions.

The Coral Coast and South West see the lowest proportion of planned visits, aligning with results that walking or driving-by VCs is a lead motivator for going in among travellers in these regions. In these regions, there is therefore an opportunity to further promote the VCs to increase pre-planned visits.



While half of users may not plan their visit to the VC, they are all drawn in for a reason.

Users indicate that they come into a VC seeking a diverse range of information and services – but mainly information on local attractions, activities and for maps of the area.



The information and services that users end up receiving in the VC align closely with what they initially seek.

These results suggest that VCs are largely meeting expectations and delivering what travellers need them to. Conversion between the services sought and received reinforces this, with most services/information being delivered at or above expectations.

However, delivering information on local activities, local events, public transport and services, as well as showcasing regional displays and providing assistance with booking tours present the biggest opportunities for improvement – as not all users who were seeking these services or information ended up receiving them in the VC.



More specifically, there are some gaps in each region, between what users were seeking and what they ultimately received from the VC.

These gaps are most apparent in the South West, where significantly fewer users received information on attractions and activities in the area compared to the proportion who were seeking this information. Similarly, fewer VC users ended up purchasing souvenirs and gifts relative to those going in for this purpose. These gaps (in all regions) suggest that there is an opportunity to better align the VC offerings with traveller expectations and needs – something that could improve satisfaction and intentions to return among future travellers.

Significantly lower Significantly higher

		Destination Perth		North West		Coral Coast		Golden Outback		South West	
		Sought	Received	Sought	Received	Sought	Received	Sought	Received	Sought	Received
Local Information & Services	Information on attractions in the area	49	49	61	53	41	42	67	59	48	40
	Information on activities in the area	46	41	46	43	43	37	48	43	48	37
	Information on local events	27	22	33	28	21	16	15	21	27	23
	Information on public transport	11	10	16	11	8	8	4	1	3	3
	Information on local services (i.e., mechanic, hair dresser, etc.)	6	5	14	17	13	6	6	3	5	4
Navigation & Utilities	Maps of the area	50	54	56	55	45	45	55	58	39	41
	Directions around the town/region	24	25	29	30	17	16	26	31	12	14
	Use toilet facilities	17	20	19	21	23	30	14	21	16	23
	Access public internet	3	5	14	12	10	9	4	3	1	3
Tourism & Recreation	Purchasing souvenirs / gifts	21	17	33	31	40	40	34	34	43	33
	Information on / booking guided tours	21	21	40	37	26	19	23	20	15	12
	Regional displays and stories	16	14	18	15	21	17	14	14	20	15
Accommodation & Dining	Information on / booking local restaurants/cafes/pubs/clubs	10	11	19	20	15	12	16	19	13	13
	Information on / booking accommodation	7	7	17	18	7	6	6	5	5	3
	Grab a coffee	6	5	9	10	7	12	8	11	4	5

Further to this, 1 in 4 users make a booking while they're in a VC.

This proportion differs significantly by region, with 59% of North West VC users indicating that they made a booking while in centre. South West users by comparison see the lowest rate of bookings, potentially reflecting the misalignment between services sought and services received – which further highlights the opportunity to better meet the needs of these users.

Guided tours and attractions are the two most common types of bookings made in all centres – with 1 in 10 of all who use a VC doing so for each.

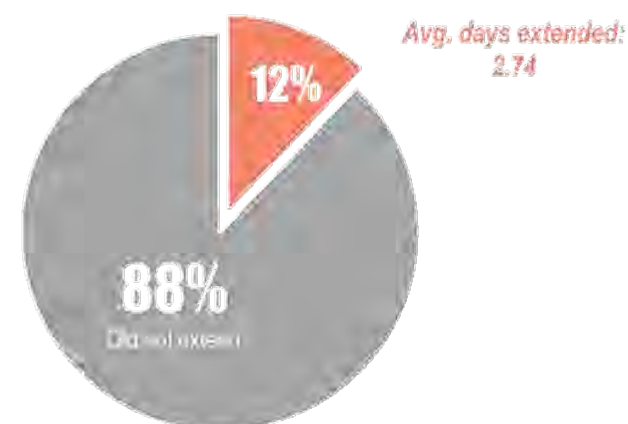


Beyond making bookings, 1 in 10 users on overnight trips extend their stay in town as a result of their VC visit.

We know that more than 1.2 million overnight travellers used a WA VC in 2023 - so with these results, we can extrapolate this out to suggest that around 144,000 WA travellers extended their stay in town as a result of a VC in 2023.

Using the average of 2.74 extended days, this suggests that VCs played a role in extending stays in WA towns by 394,560 days.

% Users who extended their stay in town



Are users of WA VCs satisfied with their experiences?

- Are those who use a VC satisfied with their visit to the centre? And does this influence their attitudes?
- How does VC usage relate to overall trip satisfaction?
- Would they recommend visiting the VC to other travellers in town?



Users agree that visiting a VC is an important part of their destination experience and perceptions.

% Users who agree (6-10/10)

89%

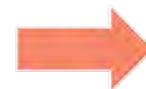
...of users agree that they know more about things to see and do in town, after going to the VC

88%

...of users agree that a VC is an important part of their destination experience

82%

...of users agree that their VC experience positively influenced how they think about the destination



Intrastate *Interstate* *International*

89 ☆

94 ★

91

88

92 ★

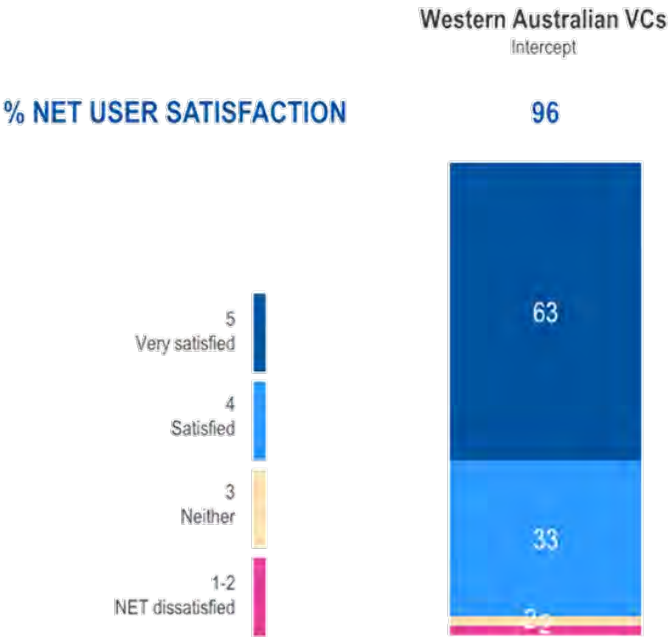
82

82

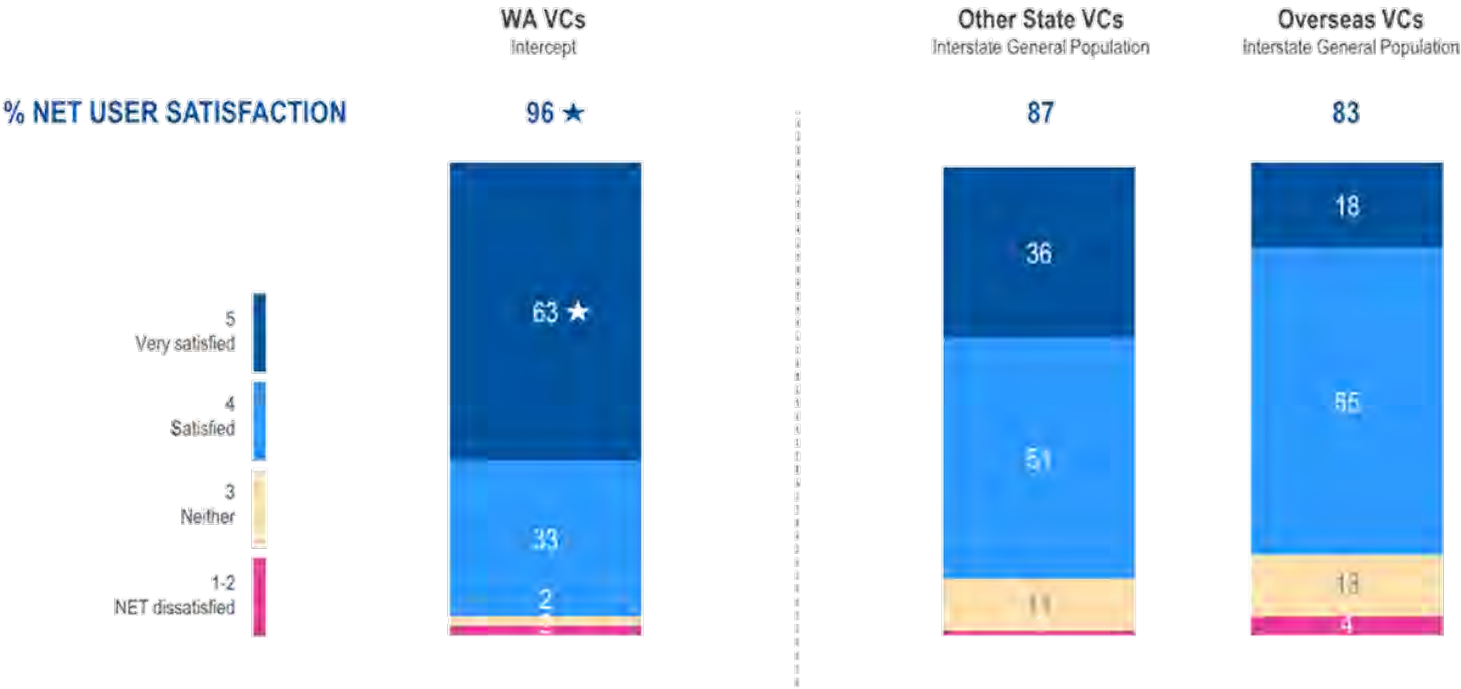
86 ★

78 ☆

Almost all users are satisfied with their WA VC experience!

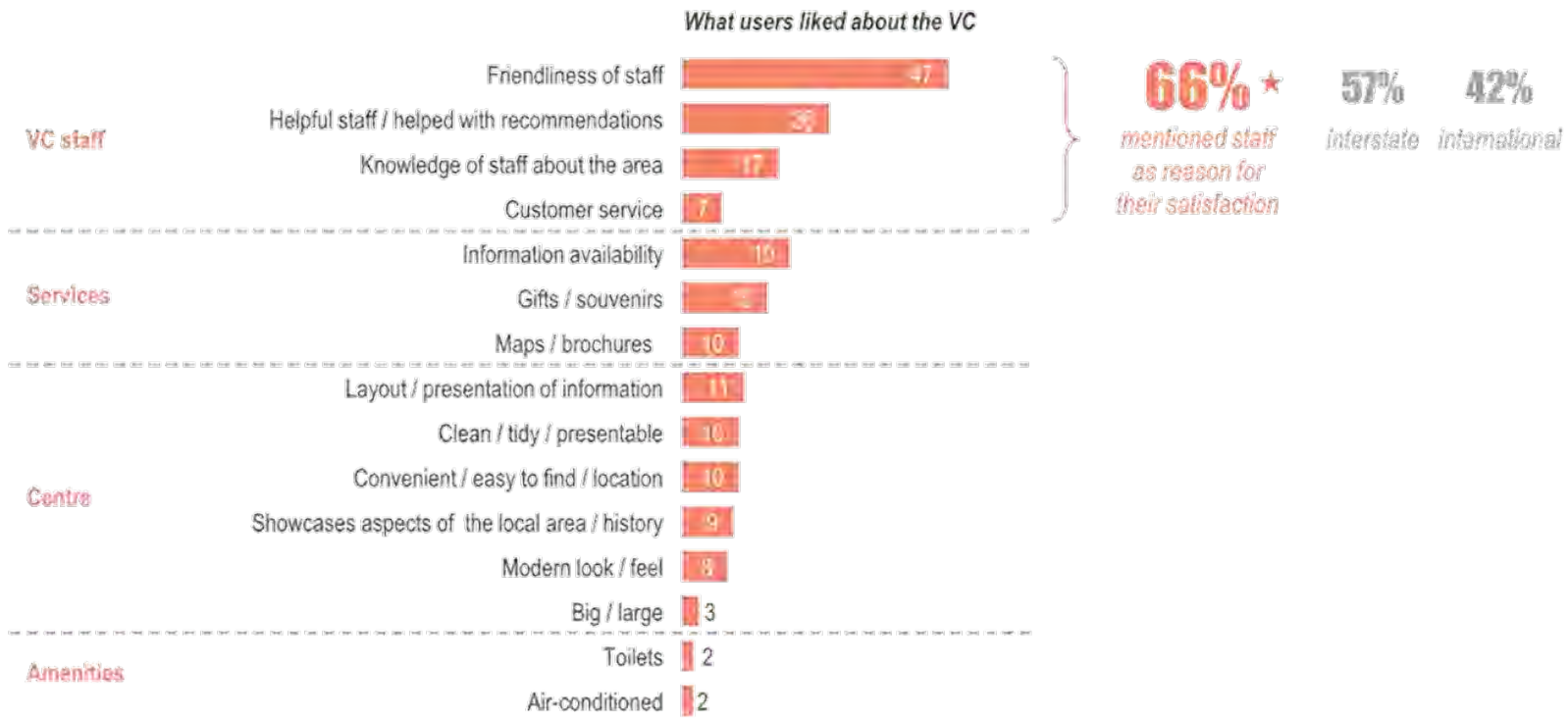


WA VCs outperform VCs in other states and overseas.



WA VC users mention friendly and helpful staff as key reasons for their positive experiences.

Overall, 2 in 3 (66%) of satisfied VC users mentioned centre staff as a reason for their satisfaction – which is the main differentiator in satisfaction between WA VC users and those who have used other VCs.



However, there are still opportunities to improve on VC user experiences.

This is most evident in the Coral Coast, where users are less likely than users in other regions to mention friendly and helpful staff and personalised recommendations – being instead more likely to mention just having their general informational needs met. Fewer users of VCs in the Golden Outback also tend to suggest modernity of the centre and the presentation of the information was a driver of their satisfaction.

Significantly lower Significantly higher

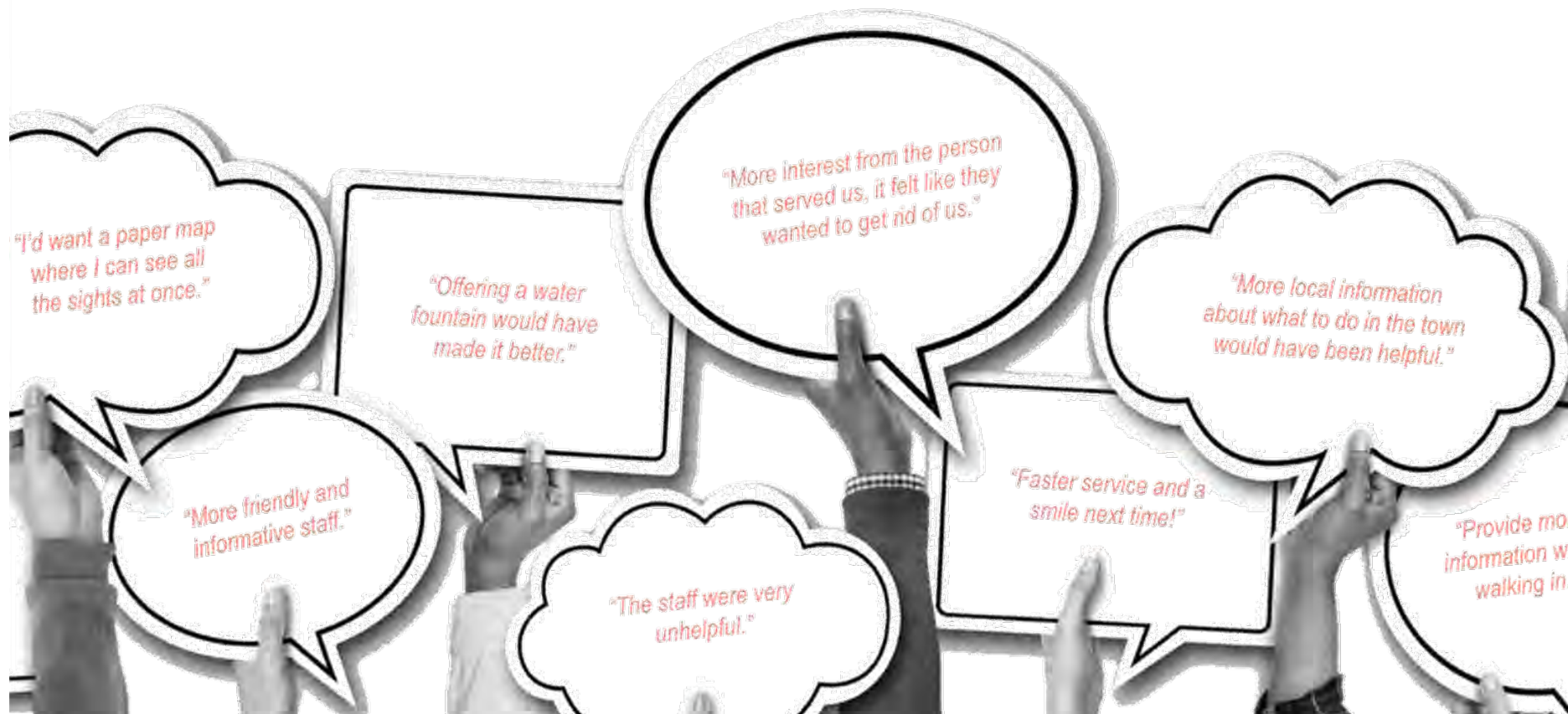
	Destination Perth	North West	Coral Coast	Golden Outback	South West
<i>Reasons for Satisfaction with VC (% mention)</i>					
Friendly / helpful staff	47	49	29	44	54
Recommendations	30	35	14	31	22
Had what I needed / info	13	19	25	18	20
Maps / brochures	10	10	6	15	9
Modernity and design	9	1	15	6	9
Presentation of info	8	12	16	5	10
Gifts / souvenirs	8	9	12	8	28
Displays	7		26	3	10

Satisfied VC users

In their own words



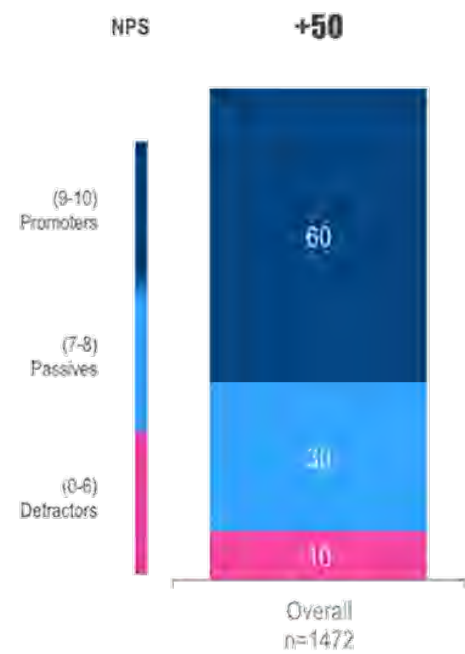
Only a handful of WA VC users felt
there was room for improvement...
In their own words



As a result of these experiences, users are highly likely to recommend the VC to other visitors to the area.

Among users, 60% are strong advocates of the VC they went to and would be extremely likely to recommend a visit.

This is particularly positive, as we know the importance placed on personal recommendations as a source of information when planning a trip (particularly among those who didn't use a VC, who are *significantly* more likely to rely on recommendations when planning a trip).

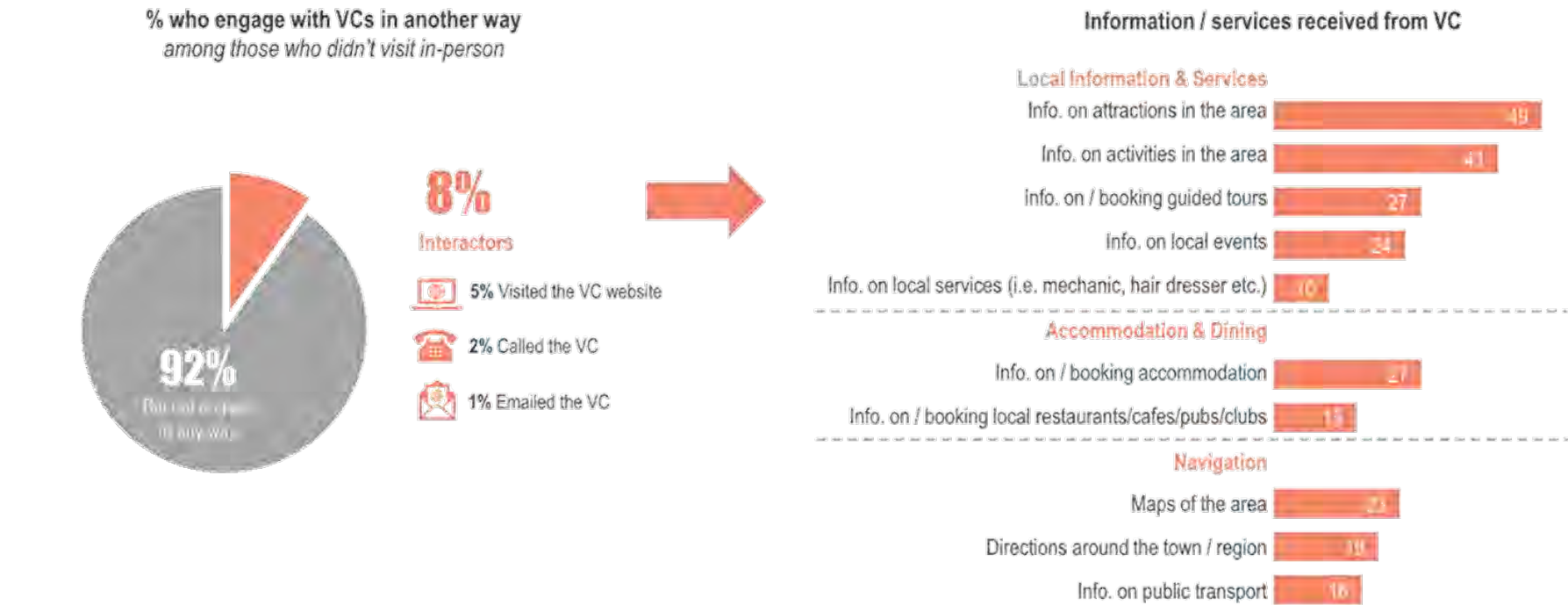


What about those who don't physically enter a VC, but engage with it in other ways?

- What other ways are people interacting with a VC?
- What information are they seeking from the VC when interacting?
- How do interactors feel towards VC and their services?
- Why don't interactors physically enter into a VC for information? Is there something missing?



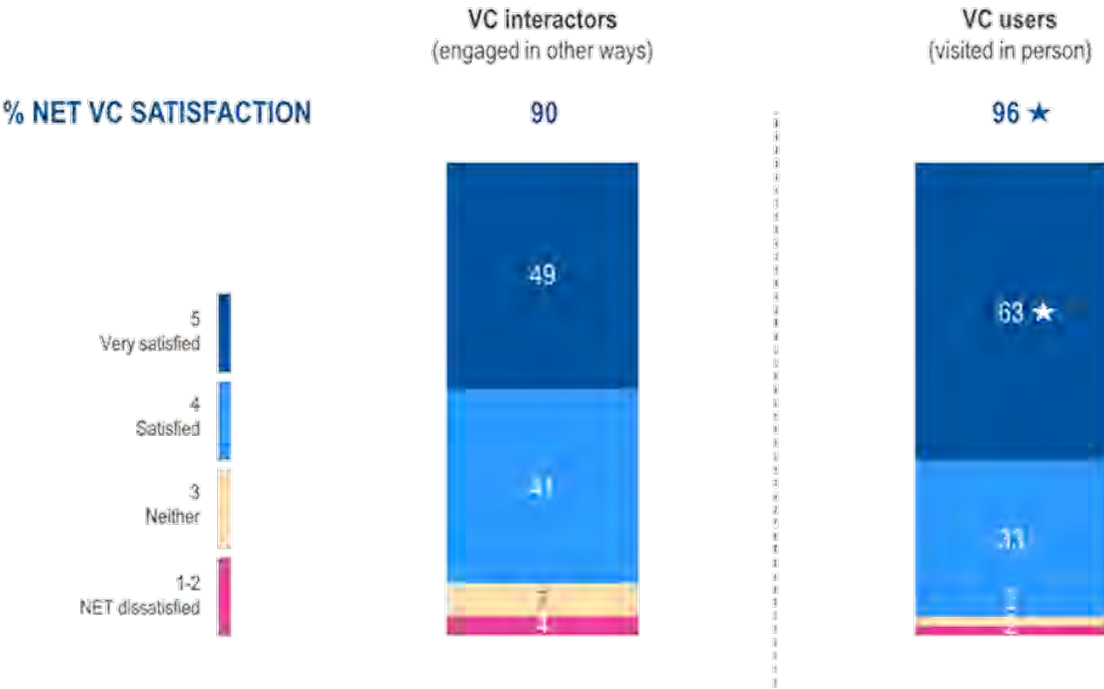
Around 1 in 10 who don't go into a VC still engage with the centre in another way – predominantly online.



Q11 And on this last most recent visit (have you been/did you go into the Visitor Centre in BILCATON)? Q14 Which of these services did you use to obtain information or make bookings for this trip to BILCATON? Base: Non-users

The majority of those who have interacted with a VC are still satisfied with their experience...

...however they are *less* highly satisfied than those who visited a VC in-person during their trip.



Their main reason for not visiting the VC in-person was the helpfulness of the staff online or over the phone.

This demonstrates that while satisfaction is slightly lower among those who engage with a VC (but not in-person), they are still receiving excellent service – so much so that visiting in-person is not required. But, as we know that satisfaction further increases with in-person visits, this is something that staff could encourage when interacting with visitors remotely (by phone or online).

Top reasons unlikely to visit s VC in-person
% among interactors



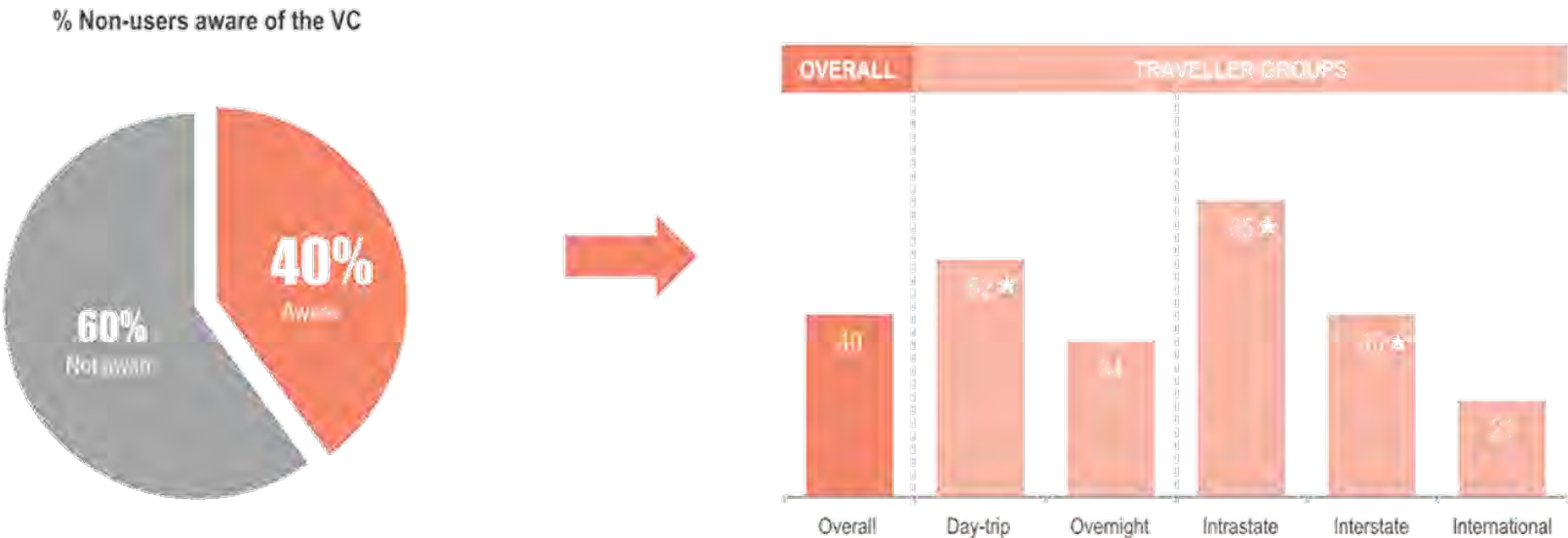
And what about those that didn't visit a VC while travelling in WA?

- Were they aware there was a VC in town?
- Beyond awareness, what were their reasons for not visiting?
- What could a VC offer that would encourage them to visit next time they're in town?



Among those who didn't use a VC, awareness is a key barrier to their engagement.

Just 40% of non-users were aware of the VC in the town they were visiting – which was lowest among those staying overnight and international travellers.



Aside from a lack of awareness, prior familiarity with the location and already being well-researched were key reasons for not using the VC.

Around 2 in 5 claim to be already familiar with the town (and therefore don't see the need to visit the VC) and a further 1 in 4 had planned their trip prior to arriving in town and already had sought all the information they needed.



Just under half of non-users would be likely to enter a VC if they happened to go past it – with coupons or deals the biggest drawcard.



VCs in each region each have unique challenges and opportunities to attract more travellers to use their services.

Awareness of VCs among non-users is lowest in Destination Perth at 46%, being highest among non-users in the South West. However familiarity with the area is a leading barrier and reason for not using a VC among visitors to the South West – suggesting that to increase visitation, something more unique or valuable would need to be offered at this VC to draw people in.

Destination Perth	North West	Coral Coast	Golden Outback	South West
<i>Awareness of VC in Region (% among those who did not go into the VC)</i>				
46%	63%	67%	67%	81%
<i>Top Reasons for Not Visiting (% mentions among those aware of VC)</i>				
○ Familiar with area (35%) ○ Got info elsewhere (27%) ○ Didn't need to (18%) ○ Friends/family in the area (12%) ○ Short / day trip (6%)	○ Got info elsewhere (29%) ○ Familiar with area (24%) ○ Didn't need to (17%) ○ Too busy / no time (11%) ○ Friends/family in the area (9%)	○ Familiar with area (31%) ○ Got info elsewhere (22%) ○ Didn't need to (14%) ○ Too busy / no time (9%) ○ Got info from another VC / email / phone / previous trip (9%)	○ Familiar with area (35%) ○ Got info elsewhere (34%) ○ Didn't need to (16%) ○ Friends/family in the area (8%) ○ On a work trip (7%)	○ Familiar with area (46%) ○ Got info elsewhere (23%) ○ Didn't need to (16%) ○ Friends/family in the area (8%) ○ Short / day trip (7%)
<i>Top Factors that Would Encourage Future Usage (% mentions)</i>				
○ Deals / offers / discounts (27%) ○ Not to be missed attractions (15%) ○ Unique local recommendations not available elsewhere (12%) ○ Advertising / was unaware (11%) ○ More visible / accessible location (10%)	○ Deals / offers / discounts (27%) ○ Advertising / was unaware (17%) ○ General information on area (10%) ○ More visible / accessible location (10%) ○ Onsite café / food / drinks (9%)	○ Deals / offers / discounts (21%) ○ Unique local recommendations not available elsewhere (19%) ○ Information on 'what's new' (14%) ○ Advertising / was unaware (14%) ○ More visible / accessible location (9%)	○ Unique local recommendations not available elsewhere (21%) ○ Deals / offers / discounts (17%) ○ Advertising / was unaware (12%) ○ Awareness of services / 'what can it do for me?' (8%) ○ Not to be missed attractions (7%)	○ Deals / offers / discounts (38%) ○ Unique local recommendations not available elsewhere (20%) ○ Not to be missed attractions (13%) ○ Onsite café / food / drinks (11%) ○ Information on 'what's new' (7%)

Understanding the Influence of VCs



What influence does usage of a VC have on a traveller's behaviour?

- Do those who use a VC spend different amounts on their trips?
- Does their length of stay differ, compared to those who don't use a VC?
- Do they participate in different activities? And what *direct* influence does their visit to the VC have on what they choose to do in town?
- Do their visits meet or exceed expectations, more so than those who don't use a VC?



This not only demonstrates that VCs service High Yield Travellers in WA, but signals that those who visit are VC are likely *influenced* to participate in more paid-for activities while on their trip – but let's confirm that!

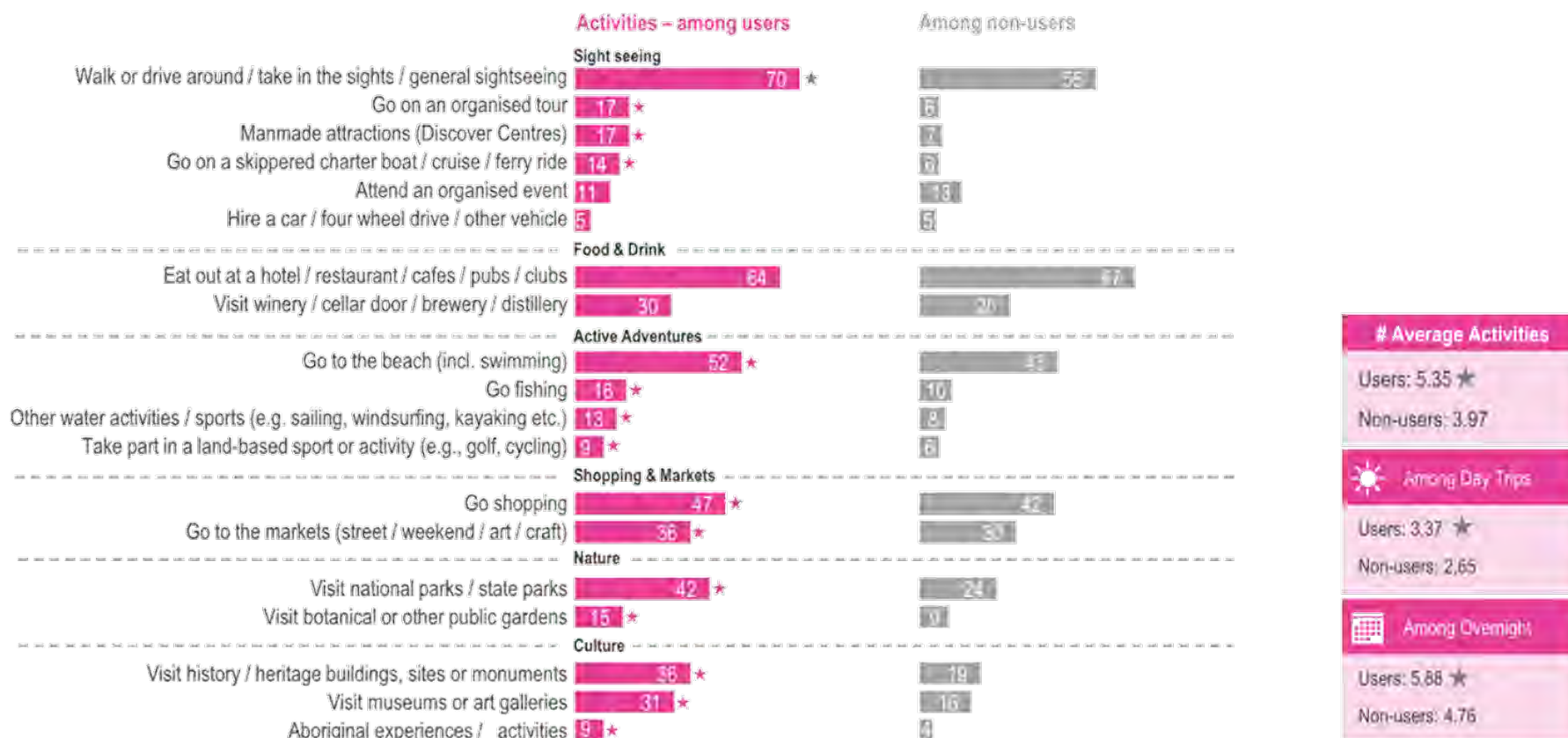
Spend per person (per night)

Spend per person (whole trip)

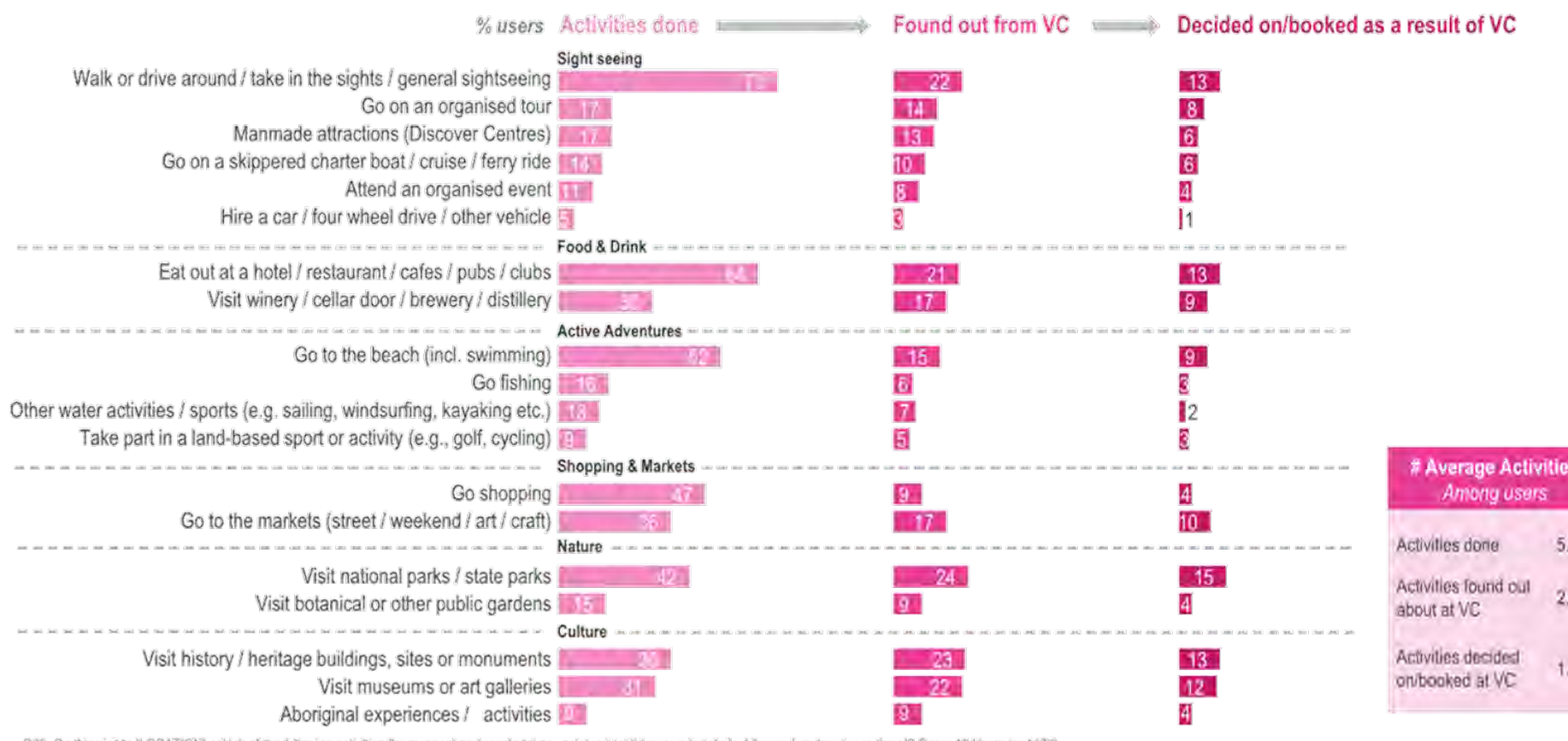
<i>Spend on tours</i>	\$76.60 ★	\$36.67
<i>Spend on attraction entrance fees</i>	\$26.01 ★	\$17.04
<i>Spend on other tourist activities</i>	\$34.11 ★	\$22.62

VC users do engage in more activities – both paid and unpaid.

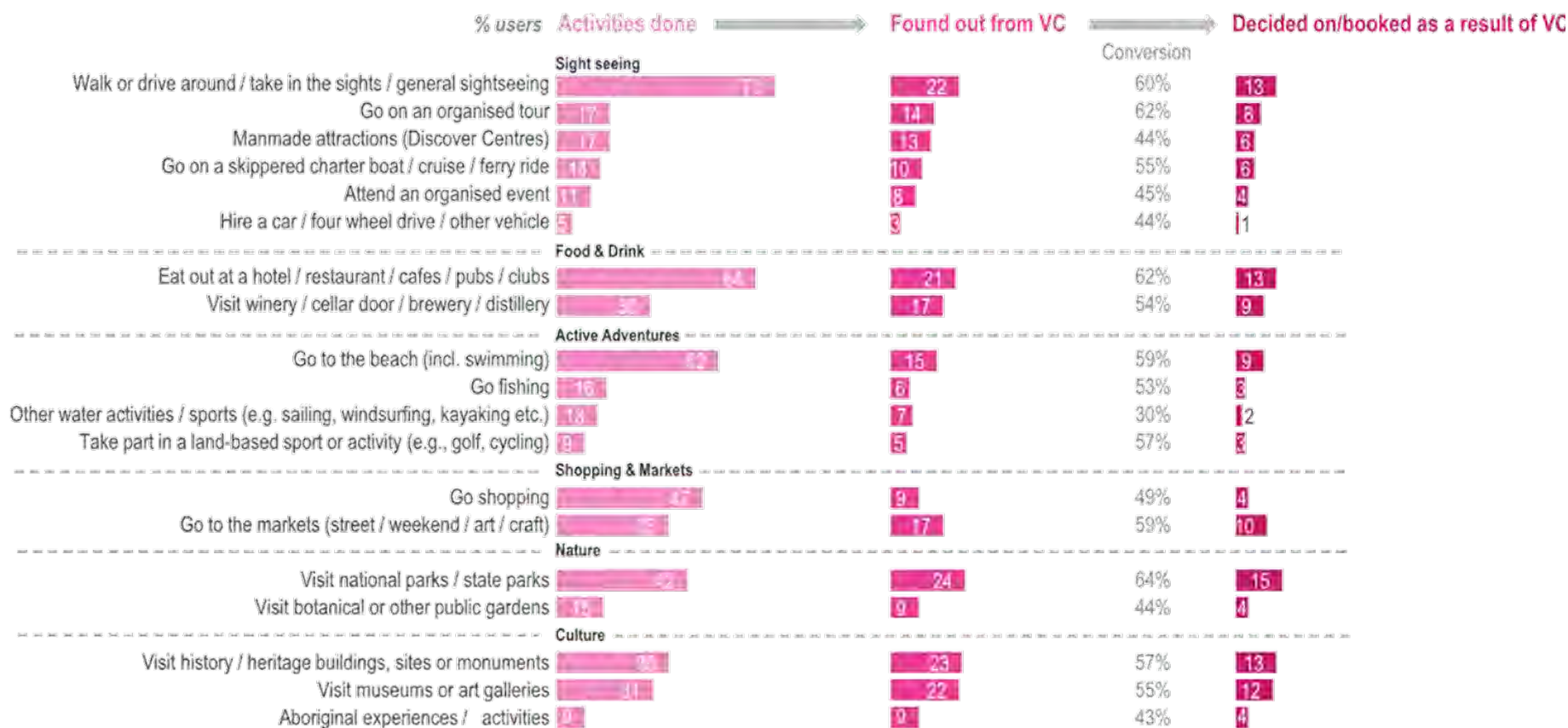
On average, they participate in 5+ activities during their stay in town, whereas those that don't visit a VC participate in around 4. This is consistently seen among both day-trippers and overnight travellers.



But this isn't just because VC users have longer stays and like doing more – their visit to the VC is driving this!



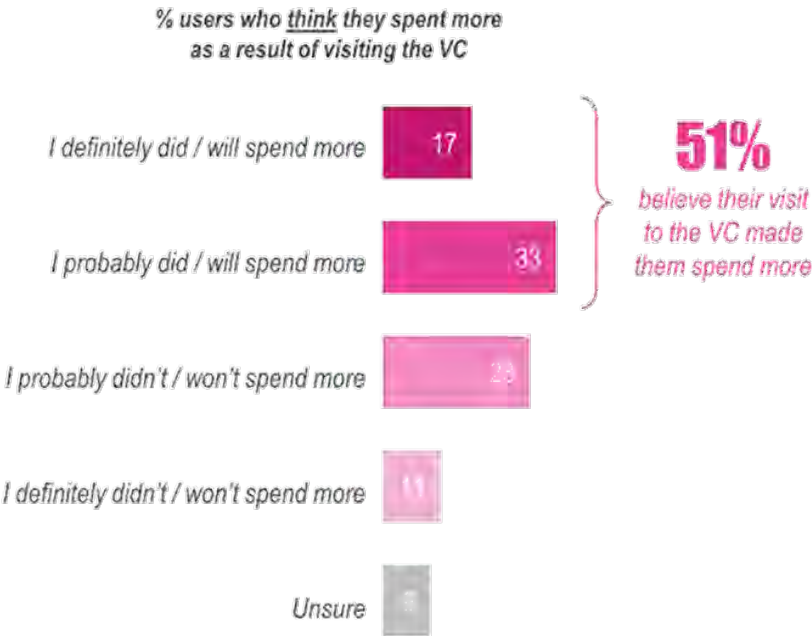
This is demonstrated when looking at the conversion between finding out and deciding on as a result of VCs.



Around 1 in 2 feel their visit to the VC influenced them to spend more on their trip – averaging \$179 more.

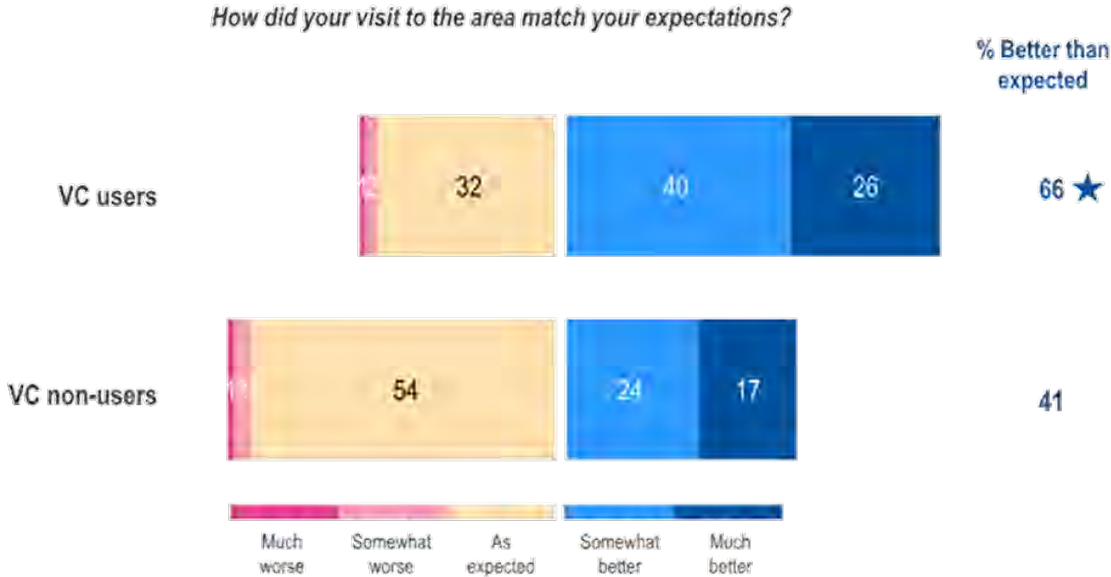
While this stated additional spend does have some limitations (people are typically not great at fully considering these sorts of influences on their spend), it is still indicative that around half of those who use a VC end up spending more on their trip than they may have otherwise.

\$ users <u>directly</u> attribute to VC*	
	User spend
Avg. spend on bookings made at the VC	\$85.30
Avg. spend on items bought at the VC (e.g. souvenirs)	\$33.66
Avg. spend on other things you found out about from the VC (e.g. attractions)	\$59.95
AVG. TOTAL SPEND ATTRIBUTABLE TO VC	\$178.91



Not only do VC users spend and do more, but they are also more likely to say their trip exceeded expectations!

Significantly more users agree that their trip was better than expected, while the majority of those who didn't visit a VC were likely to say their trip was as they expected. This again demonstrates that visits to VCs help to enhance experiences for and bring value to travellers in WA.



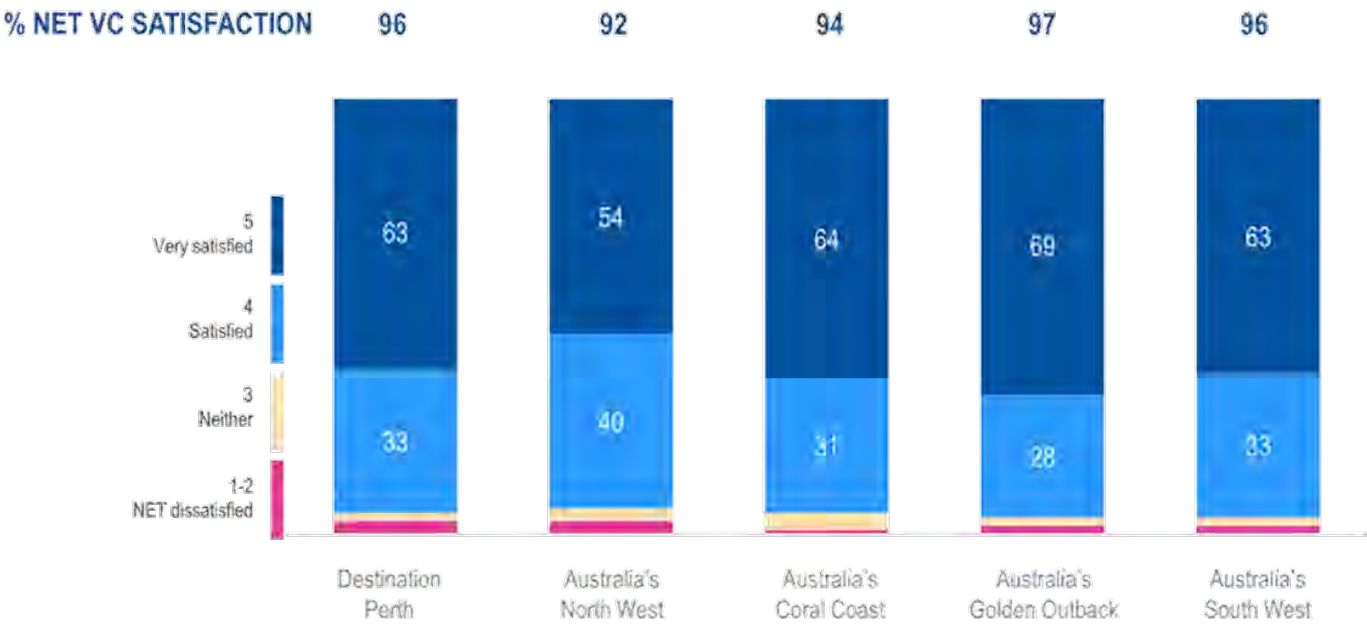
What influence are VCs having on travellers across WA's regions?

- How satisfied are users of VCs across the state? Would they each recommend the VC to other visitors?
- By each region, what are the differences between users' and non-users' trip lengths and what they do while in town?
- Do users spend more than non-users in each region?
- Does a visit to a VC help to improve how well a trip meets expectations, for travellers to each region?

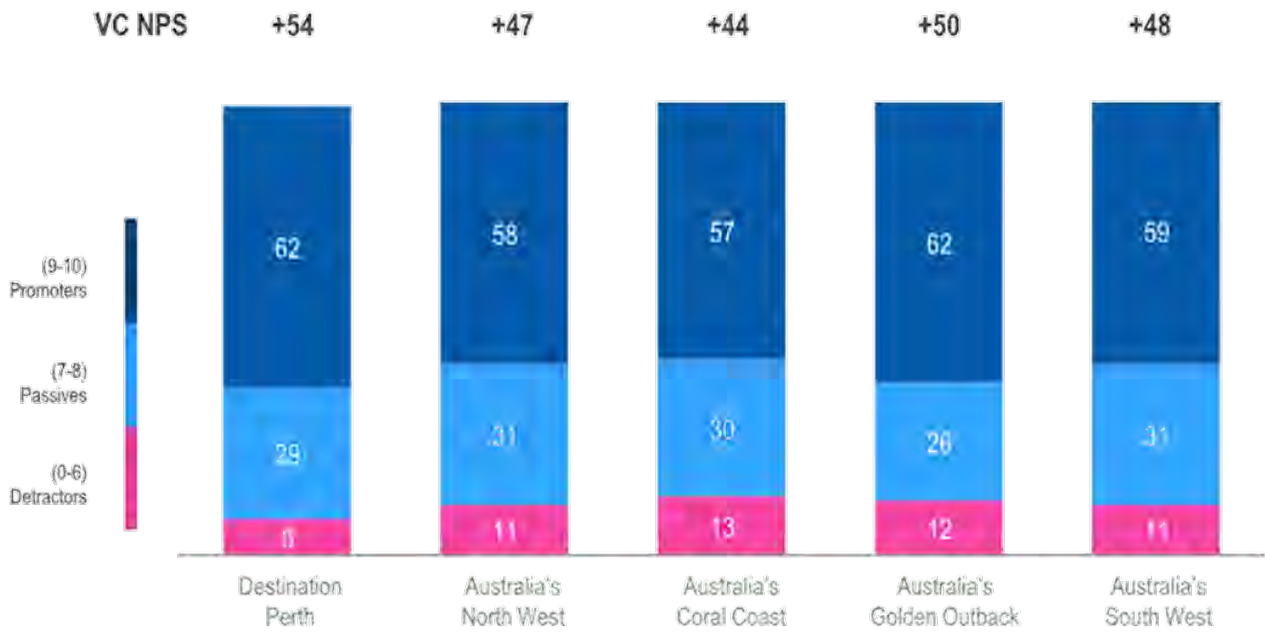


VC users across the state are all extremely satisfied with their experiences at the centres.

While users in all regions are equally satisfied with their VC experiences overall, users in the Golden Outback stand-out, as over 2 in 3 (69%) are *very* satisfied. Conversely, while still a strong score, users of VCs in the North West are the least satisfied, with just over 1 in 2 (54%) feeling *very* satisfied.

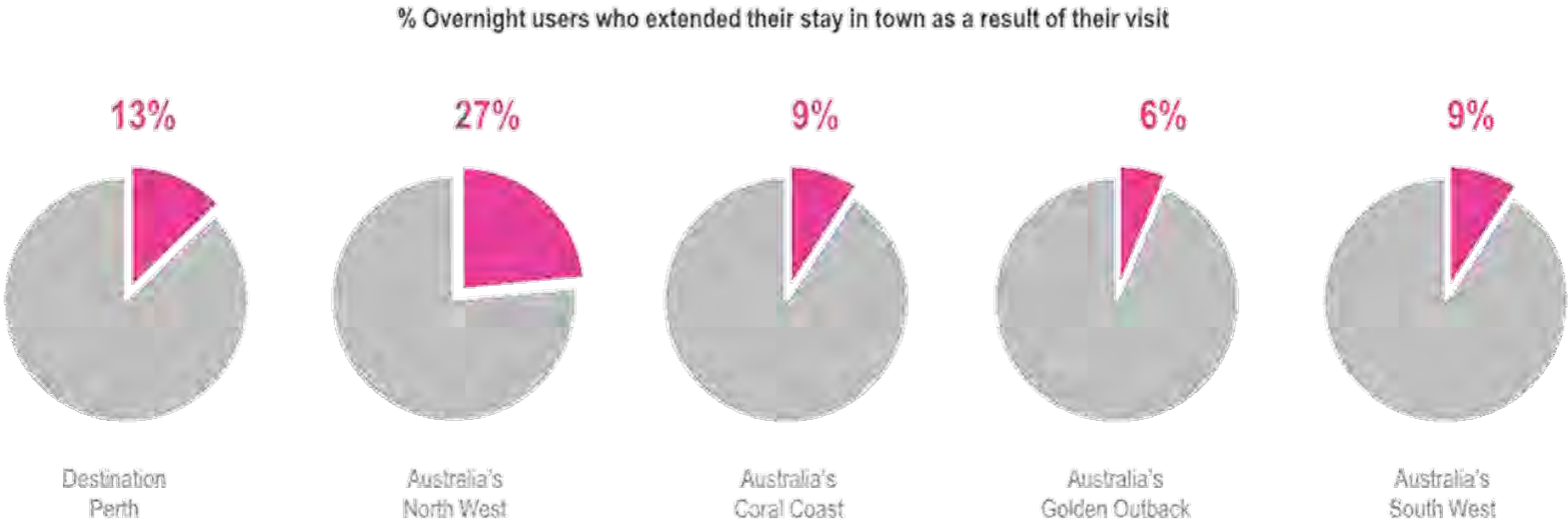


And as a result, they are all highly likely to recommend the VC to other travellers in town.



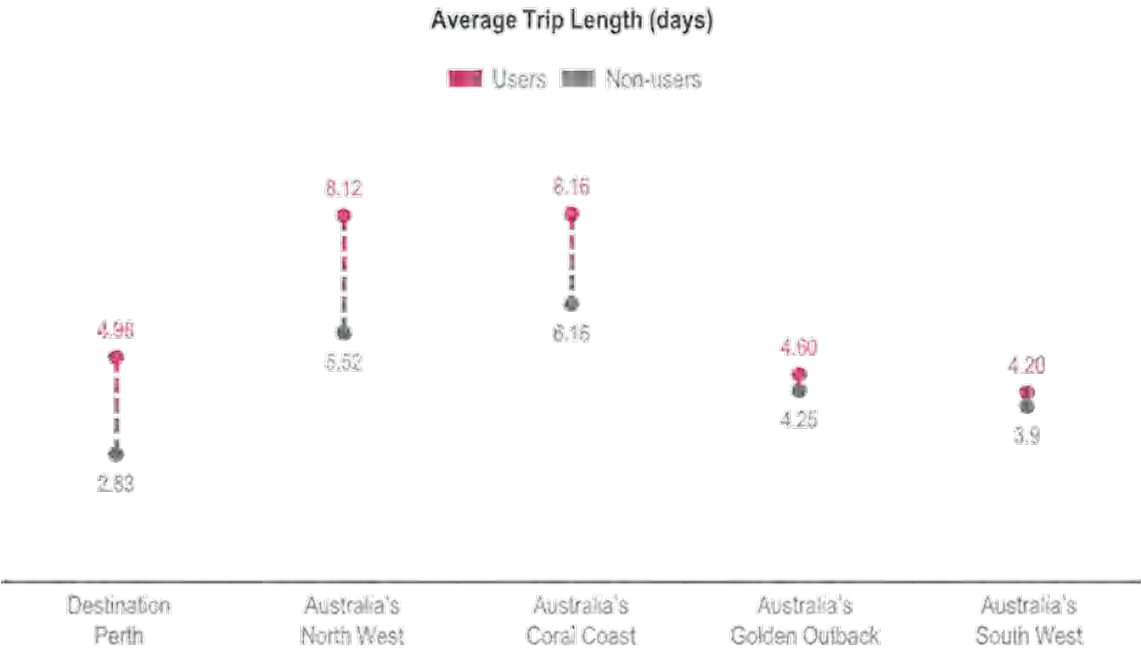
A proportion of VC users in all regions are likely to extend their stay in town – though this is highest in ANW.

While the ability of travellers to extend their stay in town may be limited by the nature of their trips and plans, understanding how VCs can position information for different traveller types could help drive more people choosing to extend their stay in town – i.e., opportunities for accommodation, 'bucket list' experiences that people cannot miss, 'off the beaten track' opportunities unique to the region, low-cost ways to entertain the family for longer etc..



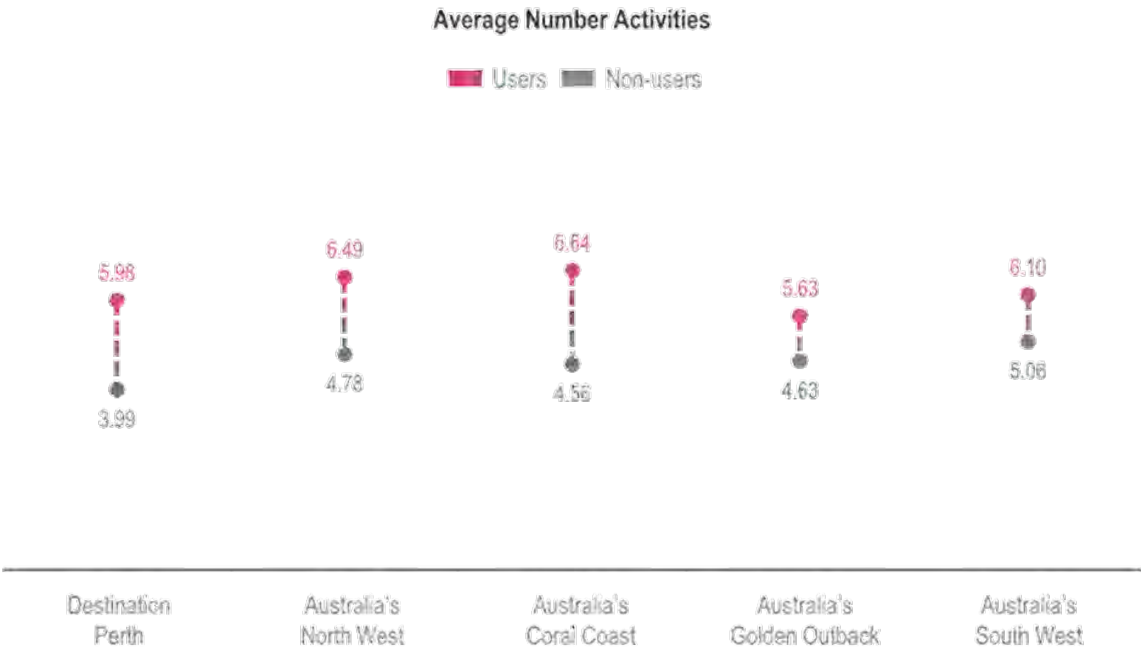
Comparing users and non-users in each region, users take longer trips across the state...

...however, it is greatest between VC users and non-users who visit DP, ANW and ACC. This gap being driven in part by the higher proportion of users in these regions who extend their stay.



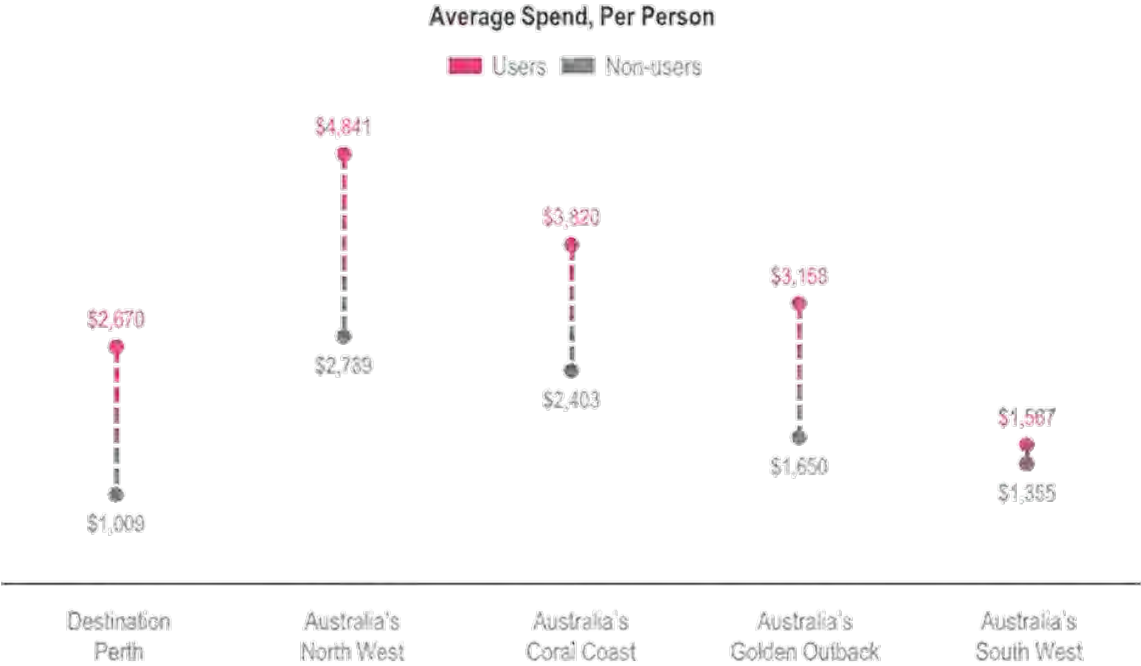
AC 18844 Related the total length of users in the NCCATM (55). However, it was not clear that non-users were an average of 5.52 days in the NCCATM, as much of the following 5.52 days were spent in the Destination Perth.

Across the state, VC users are also doing more on their trips, compared to non-users.

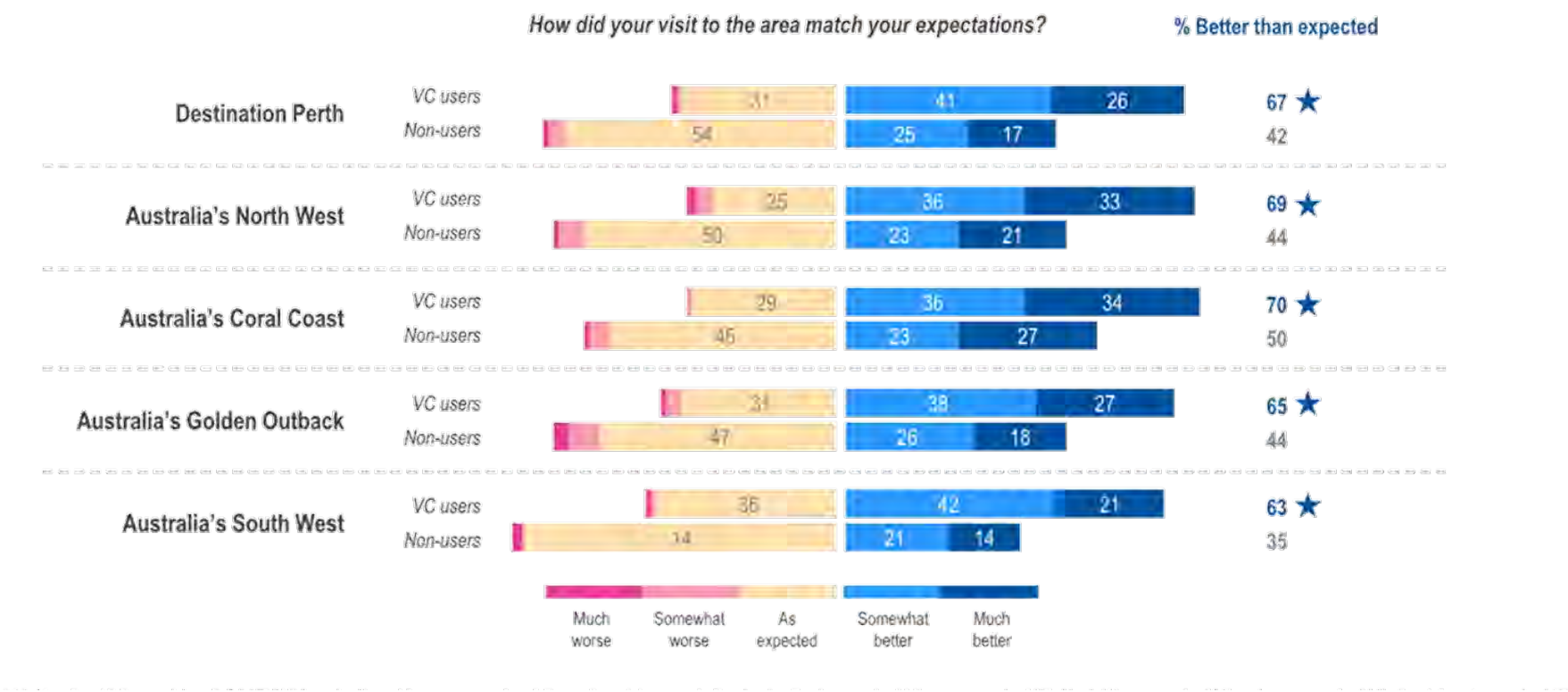


And VC users are spending more than non-users in all regions.

Although, it's apparent that South West VC usage is not associated with the same degree of increased spend comparatively. This is something which may be influenced by more closely aligning VC service and information delivery with traveller expectations and needs.



Finally, those who use a VC anywhere across WA are significantly more likely to have their trip expectations exceeded!



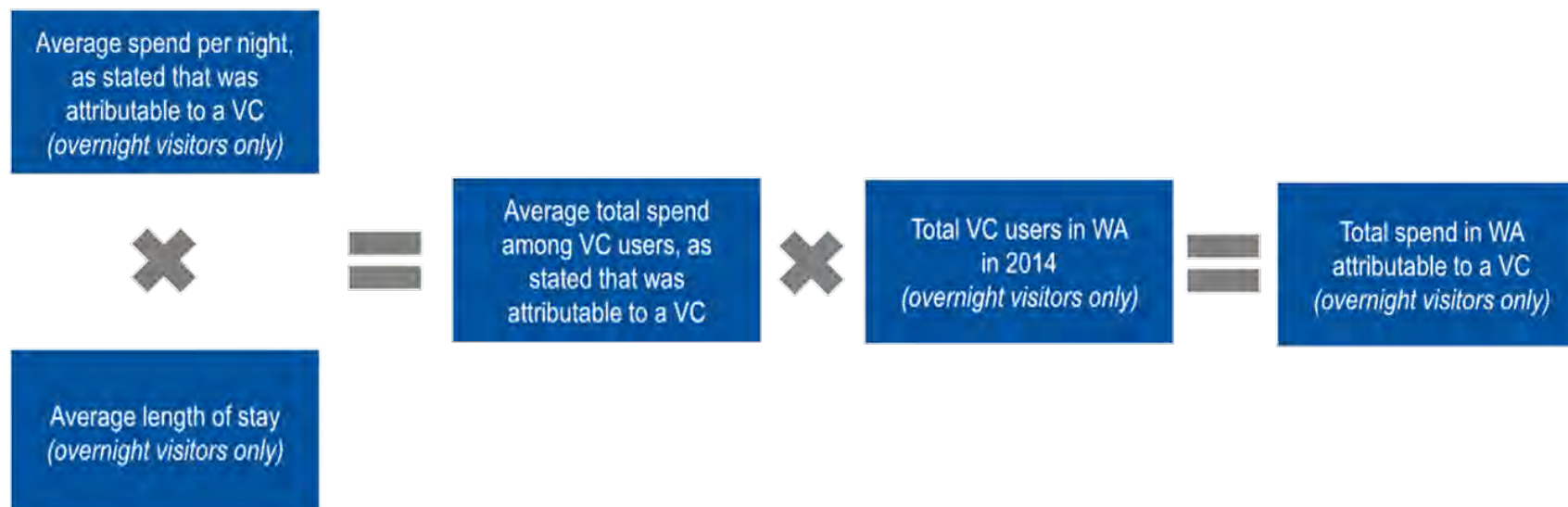
The Economic Impact of WA Visitor Centres



The economic impact formula used in 2015...

The below formula is based on the following assumptions:

- The impact of a VC can be measured by looking at the spend of *only* overnight visitors
- Visitors can reliably state the additional expenditure they incurred as a direct result of their visit to a VC



Using the exact same method of calculating economic value as was used in 2015, we see that VCs generated over \$226 million in 2023.

	2015 <i>overnight only</i>	2023 <i>overnight only</i>	
Number of VC users in WA per annum [IVS / NVS]	1,117,743	1,277,000	
Average Spend Per Person, Per Day	\$139.89	\$449.27	Why has this increased? ↑ cost of living ↑ accomm. costs ↑ demand for travel
Proportion of User Spend Attributable to VC	11.2%	5.1%	
User Spend Per Day Attributable to VC in Dollars	\$15.67	\$22.85	
Average Length of Stay in Destination	6.66 days	7.77 days	
User Spend Per Trip Attributable to VC	\$104.36	\$177.49	
Total Overnight Visitor Spend in WA Attributable to VCs	\$116,650,119	\$226,660,201	

But, there are a number of ways we suggest to evolve the VC impact calculation this year...

- Speaking to only to people who have finished their trip (not mid-trip) and have a complete and accurate picture of their total trip spend
- Including not just VC users who are overnight travellers, but also include day-trippers
- Weighting the data to be representative of WA traveller profile as per NVS (by the % of intrastate, interstate and international visitors)



By including the spend of day trippers attributable to a VC, an additional \$34 million is added to this impact.

	2015 <i>overnight only</i>	2023 <i>overnight only</i>	2023 <i>day-trippers only</i>
Number of VC users in WA per annum [IVS / NVS]	1,117,743	1,277,000	698996
Average Spend Per Person, Per Day	\$139.89	\$449.27	\$182.93
Proportion of User Spend Attributable to VC	11.2%	5.1%	27.2%
User Spend Per Day Attributable to VC in Dollars	\$15.67	\$22.85	\$49.66
Average Length of Stay in Destination	6.66 days	7.77 days	1 day
User Spend Per Trip Attributable to VC	\$104.36	\$177.49	\$49.66
Total Visitor Spend in WA Attributable to VCs	\$116,650,119	\$226,660,201	\$34,712,455

The combined impact of overnight and day trip VC users was more than \$261 million in 2023.

However this value is still weighted to 2015 visitor proportions (by market), and is not truly representative of WA travellers in 2023.

	2015 <i>overnight only</i>	2023 <i>overnight only</i>	2023 <i>day-trippers only</i>
Number of VC users in WA per annum [IVS / NVS]	1,117,743	1,277,000	698996
Average Spend Per Person, Per Day	\$139.89	\$449.27	\$182.93
Proportion of User Spend Attributable to VC	11.2%	5.1%	27.2%
User Spend Per Day Attributable to VC in Dollars	\$15.67	\$22.85	\$49.66
Average Length of Stay in Destination	6.66 days	7.77 days	1 day
User Spend Per Trip Attributable to VC	\$104.36	\$177.49	\$49.66
Total Visitor Spend in WA Attributable to VCs	\$116,650,119	\$226,660,201	\$34,712,455
		\$261,372,656	

When weighted, this more accurate figure still demonstrates that WA VCs created over **\$201 million** in direct economic impact in 2023.

	2015 <i>overnight only</i>	2023 <i>overnight only</i>	2023 <i>day-trippers only</i>
Number of VC users in WA per annum [IVS / NVS]	1,117,743	1,277,000	698996
Average Spend Per Person, Per Day	\$139.89	\$449.27	\$182.93
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User Spend Per Trip Attributable to VC	\$104.36	\$177.49	\$49.66
Total Visitor Spend in WA Attributable to VCs	\$116,650,119	\$226,660,201	\$34,712,455
		\$261,372,656	
		\$201,328,972	
		<i>when weighted to 100% day-trippers</i>	

Impact of representative weighting to International and National Visitor Survey.

	DIRECTLY ATTRIBUTABLE <i>Weighted to 2015 sample proportions</i>		DIRECTLY ATTRIBUTABLE <i>Weighted to IVS and NVS market proportions</i>	
	2023 <i>overnight only</i>	2023 <i>day-trippers only</i>	2023 <i>overnight only</i>	2023 <i>day-trippers only</i>
Number of VC users in WA per annum [IVS / NVS]	1,277,000	698,996	1,277,000	698,996
Average Spend Per Person, Per Day	\$449.27	\$182.93	\$450.47	\$177.26
Proportion of User Spend Attributable to VC	5.1%	27.2%	4.3%	27.6%
User Spend Per Day Attributable to VC in Dollars	\$22.85	\$49.66	\$19.39	\$48.90
Average Length of Stay in Destination	7.77 days	1 day	6.75 days	1 day
User Spend Per Trip Attributable to VC	\$177.49	\$49.66	\$130.89	\$48.90
Total Visitor Spend in WA Attributable to VCs	\$226,660,201	\$34,712,455	\$167,146,073	\$34,182,899
	\$261,372,656		\$201,328,972	

There's also another way of looking at a more holistic value of what VCs both generate *and* support in WA

- Rather than relying on the stated spend that users believe they spent as a direct result of visiting the VC, we can instead look at the overall difference in total trip spend between users and non-users.
- While not every additional dollar spent by those that use a VC may directly attributable to their VC visit, it does in more holistic way reflect the higher value of VC users.
- This evolved version of the impact calculation considers both the direct value that VCs generate, but ALSO the indirect value that they support.



Travellers who used a VC spent \$740 million more than other travellers.

We know that VC users are more likely to be on a leisure trip and take longer trips on average, so this isn't to say that VCs generated *all* of this value directly. Rather, it demonstrates the high value of the travellers they support.

	Indirect Value Supported	
	Weighted to IVS and NVS market proportions	
	2023	2023
	overnight only	day-trippers only
Number of VC Users in WA per annum [IVS / NVS]	1,277,000	698,996
Average VC User Spend Per Person, Per Day	\$485.03	\$117.64
Average Non VC User Spend Per Person, Per Day	\$386.24	\$98.24
Average Difference in User / Non-User Spend, Per Day	\$98.79	\$19.40
Average VC User Length of Stay in Destination	5.76 days	1 days
Average Difference in User / Non-User Spend Total Trip	\$569.14	\$19.40
Total Value Supported by VCs	726,786,657	13,558,296
	\$740,344,953	

Over \$200 million can be directly attributed to VCs, and they indirectly support users spending 3-4x more.

	Directly Attributable <i>Weighted to IVS and NVS</i>			Indirect Value <i>Weighted to IVS and NVS</i>	
	<i>Overnight</i>	<i>Day Trips</i>		<i>Overnight</i>	<i>Day Trips</i>
Number of VC users in WA per annum	1,277,000	698,996	Number of VC Users in WA per annum	1,277,000	698,996
Avg. Spend Per Person, Per Day	\$450.47	\$177.26	Avg. VC User Spend Per Person, Per Day	\$485.03	\$117.64
Proportion of User Spend Attributable to VC	4.3%	27.6%	Avg. Non VC User Spend Per Person, Per Day	\$386.24	\$98.24
User Spend Per Day Attributable to VC	\$19.39	\$48.90	Avg. Difference in Spend, Per Day	\$98.79	\$19.40
Avg. Length of Stay in Destination	6.75 days	1 day	Avg. VC User Length of Stay in Destination	5.76 days	1 days
User Spend Per Trip Attributable to VC	\$130.89	\$48.90	Avg. Difference Spend Total Trip	\$569.14	\$19.40
Total Spend Directly Attributable to VCs	\$167,146,073	\$34,182,899	Total Value Supported by VCs	726,786,657	13,558,296
	\$201,328,972			\$740,344,953	

Note calculation steps and processes differ. Directly attributable spend formula uses closest replication of steps taken in 2015, including filtering of data at separate steps of the calculation process (used in 2015 due small samples restricting

The insights...



Overall, it's clear that Visitor Centres help to generate a lot of value and have a significant, positive impact on the WA tourism economy.

This research has evidenced this by demonstrating:

- \$201 million of visitor spend can be directly attributed to WA VCs in 2023.
- VCs indirectly support users spending 3-4x more than this, reinforcing the broader impact of centres on the traveller economy.
- 96% of all VC users are satisfied with their experiences, and 60% are highly likely to recommend the services to others. This satisfaction with VCs is seen consistently across WA's tourism regions.
- With 12% of VC users extending their stays in town, this suggests that VCs played a role in extending stays in WA towns by 394,560 days!
- VC users tend to have longer trips, spend more, and engage in more activities compared to non-users. Their visits to VCs influence them to spend more on their trips and often lead to their trips exceeding expectations.
- 88% of VC users agree that visiting a VC is an important part of their destination experience and perceptions.

These insights demonstrate the significant role VCs play in shaping travel behavior, enhancing visitor experiences, and contributing to the value of Western Australia's tourism industry. As such, there is ample evidence to support the continued effort and investment into Visitor Centres across WA.



There are a number of important strategic implications that could help drive further VC usage in WA:

1. Consider enhancing the VC's online presence and services available digitally. We know that a significant proportion of the general population prefer accessing information digitally – and this could be a trigger for them to also want to visit the centre in person.
2. Continue to find ways to further personalise visitor services, which becomes a point of difference from information sourced online and extra value that centres can offer.
3. Expanding the awareness and usage of VCs via promotion of their services – to reduce the barrier of awareness among non-users.
4. Further strengthen partnerships with local tourism stakeholders, including accommodation providers, tour operators and attractions, to enhance the overall visitor experience (and increase their spend!).
5. Explore ways to continuously collect feedback on visitor experiences. This could help inform a system for continuous improvement and evaluation to monitor the effectiveness of VC operations and services.



Optimisation opportunities: by region

Destination Perth	North West	Coral Coast	Golden Outback	South West
Satisfaction and likelihood to recommend the DP VCs were among the strongest results across WA. This is likely driven by the fact that there are no significant gaps between the information sought and the information users received from the VC they visited, suggesting that users largely getting what they come in for. However, slightly fewer users indicated that they received information about activities, relative to the proportion who were seeking this information. This aligns with fewer travellers in this region being likely to mention the centre as having lots of information as a driver of their satisfaction. This may highlight an opportunity to deliver more activity-based recommendations and resources in DP VCs. Among travellers who didn't go into the DP VCs, awareness that the VCs exist is lowest relative to other regions. Those who could be encouraged to visit the VC next time mentioned deals, information about what 'not to miss', and unique recommendations not available elsewhere as key drawcards – again highlighting the importance of local knowledge and service.	While still very strong, users of VCs in ANW have the lowest satisfaction. However, they praise staff helpfulness and recommendations, with the presentation of information also mentioned as a key driver of overall satisfaction (more so than it was in other regions) VC users in the North West are the most likely to have made a booking while in the centre, suggesting that the quality service and recommendations do largely convert through to bookings – and that this should continue to remain a priority in ANW VCs. A majority of VC users also indicate that they had pre-planned to come in centre, reinforcing the degree to which the centres are an important part of the traveller experience, particularly in more remote regions. The high degree of pre-planned visits and bookings highlight the economic impact of VCs in this region and the opportunity value of drawing more visitors into VCs. Of those travellers who didn't visit a VC in ANW, deals, advertising and greater visibility of the VC were listed as top reasons that could drive visitation in the future.	While satisfaction is strong, likelihood to recommend the ACC VCs is lower than in all other regions – which may be a reflection of the fact that they are the least likely VC users to mention staff friendliness, helpfulness and recommendations as a reason for their satisfaction. However, ACC VC users are complimentary of the centre design and high-quality displays on offer. When it comes to the information / services visitors sought from the ACC VCs compared what they received, there is a gap in information and bookings of guided tours, and information on local services (such as hairdressers / mechanics etc.). Improving delivery of this information and services could be an opportunity to future satisfaction (and bookings). ACC VC users are more likely to be young families and less likely to be empty nesters compared to other regions, so tailoring recommendations for these audiences is an important consideration. Non-users mention deals, unique local recommendations not available elsewhere, and an update on 'what's	AGO VC users are the most satisfied across WA! Satisfied users are highly likely to mention friendly and helpful staff who provide quality recommendations, as well as the maps and brochures available, as the key drivers of their satisfaction. However, there is a gap between the proportion of VC users who go into centres looking for information on location attractions and public transport, and those who receive this information. Instead, AGO VC users tend to end up receiving more information on local events, facilities and directions. Travellers in this region are more likely to have pre-planned their VIC visit relative to most other regions, reinforcing that AGO VCs are an established part of the local traveller experience and deliver on needs. Non-users feel that next time they're in town, unique local recommendations and deals would make them more likely to visit an AGO VC in the future, although a group of these travellers also mention wanting to know more about what services that VCs could offer.	Satisfaction and likelihood to recommend the ASW VCs were also among the strongest results across WA. The souvenirs and gifts available stand out as a driver of satisfaction compared to other regions, with general information available also emerging as a highlight. Although, compared to other regions, personalised recommendations are a less significant driver of satisfaction. In terms of delivering on expectations, significantly fewer users of ASW VCs received information on local attractions and activities, relative to the proportion who went into the VC for this purpose – presenting an opportunity to improve the experience. Awareness of VCs among non-users is highest relative to elsewhere in WA, with a high degree of familiarity with the area being the top reason for not going in among non-users – suggesting those who are repeat visitors to the region could be the biggest opportunity for user growth. Deals, local recommendations and 'don't miss' attractions and experiences were mentioned as the

Hunt Smarter.



Painted Don Research Suite 1 Level 2 658 Newcastle Street Leederville WA 6007

13 CORPORATE SERVICES

13.1 FINANCIAL SERVICES REPORT MONTH ENDED 31 JULY 2026.

IX: 278412

Author: Mwewa Chisenga, Deputy Director of Corporate Services

Authorisers: Sharon Frank, Director Corporate Services
Justin Hancock, Chief Executive Officer

Attachments: 1. Finance Report July 2026.pdf

KEY OUTCOME

Key Outcome: 9. Finances and Resources

Key Initiative: 9.3 Financial planning
9.4 Financial accountability
9.5 Financial policies and processes

EXECUTIVE SUMMARY

The purpose of this report is to present the monthly financial report to Council in accordance with section 204 of the Local Government Regulation 2012 (Qld) for the period ended 31 July 2026.

RECOMMENDATION

1. That Council:
 - (a) receive and note the Monthly Finance Report for the period ending 31 July 2026.

BACKGROUND

Section 204 of the *Local Government Regulation 2012* (Qld) requires a financial report to be presented at a meeting of Council each month. The report must provide an update on Council's progress against the adopted budget for the financial year, covering a period as close as practicable to the end of the preceding month. This ensures that Councillors receive timely and accurate financial information to support informed oversight and decision-making.

The Monthly Finance Report is prepared to provide Council with accurate, timely, and transparent financial information to support informed oversight, decision-making, and accountability. It includes:

1. Operating results, revenue, and expenditure;
2. Capital revenue and expenditure;
3. Cash, investment, and liquidity positions;
4. Budget variances and explanations; and
5. Progress against key financial ratios and performance indicators.

REPORT**Operating result**

The month of July 2026 constitutes 8% of the 2026/27 financial year. The operating position 31 July 2026 is an operating surplus of \$494,254.

Operating revenue

Operating revenue recognised to the end of July 2026 is \$1.65 million, which is 1.5% of the adopted budget for 2026/27:

- Net rates and utility charges is at (\$228) with levy 1 to be issued late August 2026.
- Fees and charges income of \$66,274 is at 32% and ahead of budget%.
- Rental income is \$79,540 and on budget at 10%.
- Interest received includes bank interest and interest received from overdue rates and utility charges. Total interest received is at 9% of the budget:
 - Queensland Treasury Corporation investment interest received to July is \$137,895
 - Term deposit investments with NAB, AMP, Defence and Judo Banks have slightly higher interest rates returning \$134,854 (interest received and accrued) to date; and
- Other income totalling \$498,256 is significantly over budget following receipt of \$500k from insurance claims.
- Recoverable works revenue includes sales revenue; contract works for the Department of Transport and Main Roads and other private works. Revenue for contract works (RMPC and Contracts) may be impacted by the timing of claims. The revenue to July is at 9% of the Recoverable works budget.
- Operating grants and subsidies are at 0.1% of the budget.

Operating expenses

Operating expenses of \$1.15 million have been expended to the end of July 2026 which is 1% of the budget:

- Corporate governance is on budget at 9%, with \$168k expended.
- Administration costs are at \$0.26 million and below budget at 4%.
- Community service expenses are below the budget at 1%. Expenditure is expected to increase following the onboarding of community and resilience officers.
- Utilities costs are the expenses associated with providing water, sewerage and waste services. These costs to 31 July 2026 total \$68,548 which is 4% of the budget.
- Recoverable works and flood damage expenses are at 1% of budget estimates. This is expected to increase in the coming months. Flood damage expense budgets are based on the total of all QRA approved submissions.
- Environmental health expenses include pest management, stock routes, reserves, animal control. Expenditure to July totalled \$54,199 or 7% of the budget.
- Net plant operations are on par with budget at (\$124,202) which represents 9% of the budget.
- Tourism and economic development expenditure is at \$49,773 and below the budget at 4%.
- Infrastructure maintenance costs are below budget at 4%, totalling \$0.141 million in expenditure.
- Finance costs are administration costs associated with the at call investment with Queensland Treasury Corporation which is higher than budget at 12%.

- Depreciation expense at the end of July is nil. It will be processed once the financial statements for 2025/26 are finalised and the asset module is rolled forward.

Capital revenue

Capital revenue includes both grants and subsidies where the funding has been confirmed and where funding is yet to be approved. Capital grant revenue is revenue recognised based on actual expenditure and the funding agreement terms.

Capital grant revenue recognised to July is \$41,250

Table 1 Capital revenue

Capital Grant	Actual YTD	Budget
ENHM Stage 3	-	14,800,000
Energy Funding	-	77,081
QRA		1,270,640
Eromanga Bore (subject to external funding application and approval)	-	1,380,000
R2R Revenue	-	1,352,401
Gyrica Gardens extension (Design)	-	250,000
Sewerage Treatment Plant (subject to external funding application and approval)	-	11,861,194
Quilpie Aerodrome DSUP	41,250	75,000
SLRIP	-	1,840,000
W4Q 24-27	-	710,000
Residential Activation Fund (subject in part to external funding application and approval)	-	8,630,261
Airport Pavement Reconstruction	-	11,607,375
Childcare centre (subject to external funding application and approval)	-	3,000,000
Battery Collection Project	-	37,099
TOTAL	\$41,250	\$56,891,051

Capital expenditure

Payments for property plant and equipment to 31 July 2026 is **\$0.51 million**.

The adopted capital budget for 2026/27 is \$73.74 million, with a few large projects included to commence early this year.

Cash and investments

At 31 July 2026, Council's total cash and investments amounted to \$68,872,951 with the detailed breakdown provided in Table 2.

Table 2 Cash and investments

Description	Balance
National Australia Bank (NAB) Ltd - Cash/General Fund	\$637,584 *
Queensland Treasury Corporation Call Cash Fund	\$33,185,348 *
National Australia Bank (NAB) Ltd EFRP – Corporate account	\$15,050,019
National Australia Bank (NAB) Ltd – Term Deposit (3 months at 4.9%)	\$3,000,000
National Australia Bank (NAB) Ltd – Term Deposit (3 months at 4.9%)	\$2,000,000
National Australia Bank (NAB) Ltd – Term Deposit (6 months at 5.1%)	\$2,000,000

Description	Balance
National Australia Bank (NAB) Ltd – Term Deposit (6 months at 5.15%)	\$2,000,000
Defence Bank – Term Deposit (9 months at 4.8%)	\$5,000,000
Judo Bank – Term Deposit (3 months at 4.95%)	\$3,000,000
Judo Bank – Term Deposit (6 months at 5.25%)	\$3,000,000
TOTAL	\$68,872,951

* including accrued interest

Council's restricted cash at the end of July was \$40,605,032 (unspent grant receipts).

Council's unrestricted cash at the end of July was \$28,252,919

Unrestricted cash expense cover ratio

Type	Liquidity
	<i>Total Cash and Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit less Externally Restricted Cash</i>
Calculation	<i>Total Operating Expenditure less Depreciation and Amortisation less Finance Costs x 12</i>
Description	The unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. It represents the number of months a council can continue operating based on current monthly expenses.
Target	Tier 7 – greater than 4 months
Actual Current Yr.	3.3 months

Externally restricted cash

As at 31 July 2026, Council's total contract liabilities amounted to \$40,605,032, representing advance payments for grants and other funding received. In accordance with Accounting Standards, this revenue is not recognised until the associated works have been completed. A detailed breakdown of contract liabilities is provided in Table 3.

Table 3 Grant / Contract Liabilities on 31 July 2026

Grant / Contract	Contract Liability
Sundry Apprentice Incentive Funds	\$1,099
Community Energy upgrade	\$23,125
Battery Collection Project	\$2,263
Works for Queensland - 24-26	\$403,614
DRFA Airport Upgrade	\$3,482,212
Residential Activation Fund	\$1,967,107
DRFA Mar 2025 Restoration Works	\$7,744,587
Road to Recovery	\$204,032
EFRP Program Administration	\$826,961
EFRP Grant Delivery	\$14,148,068

Townhouse Estate Development	\$4,801,964
ENHM Stage 3	\$7,000,000
Total	\$40,605,032

Grant/Contract assets

At 31 July 2026, Council's total contract assets amounted to \$2,422,854. These represent grant and contract funds yet to be received, where revenue is recognised based on actual expenditure incurred in accordance with the relevant funding agreements. A detailed breakdown of contract assets is provided in Table 4.

Table 4 Grant / Contract Assets on 31 July 2026

Grant / Contract	Contract Asset
DRFA Sept 2022 Restoration Works	\$15,463
DRFA 2023 Restoration Works	\$67
DRFA Nov 2024 Emergent Works	\$31
DRFA Mar 2025 Emergent Works	\$7,467
DRFA Mar 2025 Immediate Restoration Works	\$1,349,755
DRFA 24 Restoration	\$517,591
W4Q	\$62,457
Toompine Aerodrome Upgrade	\$37,153
Road to Recovery (R2)	\$432,871
Total	\$2,422,854

OPTIONS

Option 1 (Recommended)

1. That Council:
 - (a) Receive and note the Monthly Finance Report for the period ending 31 July 2026.

Option 2

1. That Council:
 - (a) Does not accept the Monthly Finance Report for the period ending 31 July 2026.

CONSULTATION (Internal/External)

Chief Executive Officer

Executive Leadership Team

Finance and Administration Team

LEGAL IMPLICATIONS

The Monthly Finance Report has been prepared and presented in compliance with section 204 of the *Local Government Regulation 2012* (Qld).

Specifically, the report:

- Has been prepared for the relevant reporting period and presented to Council within the required monthly timeframe;
- Reports on Council's financial performance against the adopted budget for the financial year to date, using information current to a date as near as practicable to the end of the preceding month; and
- Presents financial information in a form that enables Council to assess operating results, revenue and expenditure trends, capital performance, liquidity, and financial position.

The content, structure, and timing of the report ensure Council meets its statutory obligation to monitor and oversee financial performance on an ongoing basis. Internal financial controls, reconciliation processes, and review by senior management support the accuracy and reliability of the information presented.

Accordingly, receipt and noting of this report satisfies Council's legislative reporting obligations and does not give rise to any non-compliance, enforcement, or legal risk.

POLICY IMPLICATIONS

Not applicable

FINANCIAL AND REVENUE IMPLICATIONS

As outlined in this report and the attachments.

ASSET MANAGEMENT IMPLICATIONS

Not applicable

RISK MANAGEMENT IMPLICATIONS

The risks associated with the Monthly Finance Report have been assessed in accordance with Council's Enterprise Risk Management Policy (G.11) and Risk Management Framework (G.11-A).

The preparation and presentation of the report utilise established financial systems, internal controls, reconciliations, and management review processes that are embedded in Council's monthly financial reporting cycle. These controls mitigate risks relating to financial misstatement, incomplete reporting, non-compliance with statutory timeframes, and decision-making based on inaccurate or untimely information.

Table 5 Risk Register

Risk Name & Description <i>What could happen and why?</i>	Current Controls <i>Are there current controls for the risk</i>	Impacts <i>Impact if the risk eventuates</i>	Risk Assessment			Risk Treatment <i>Depending on risk rating - implement additional controls / mitigation strategy (to reduce risk rating)</i>
			Likelihood	Consequence	Risk Rating	
			Risk calculator provided for measures			
Financial report not monthly	Standard agenda item	Non-compliance with legislative requirements	Rare	Minor	Low	Ensure that more than 1 staff member can prepare monthly finance report
Financial report does not state progress in relation to budget	Template for monthly finance report includes required format	Non-compliance with legislative requirements Financial information presented to Council not in required format	Rare	Minor	Low	Not applicable

Following assessment, the residual risk associated with receiving and noting the report is assessed as **low**. On this basis, the risks associated with the report are considered acceptable and appropriately managed within Council's existing governance and financial management frameworks.

HUMAN RIGHTS CONSIDERATION

In preparing and presenting the Financial Services Report, Council has considered its obligations under s 58 *Human Rights Act 2019* (Qld) to act and make decisions in a way that is compatible with human rights and to give proper consideration to human rights relevant to the decision.

The decision before Council is administrative and financial in nature, and relates solely to receiving and noting information on Council's financial performance against the adopted budget.

The human rights relating to equality before the law, participation in public life, privacy and reputation, and access to information are engaged through the transparent reporting of Council's financial position in an open Council meeting, consistent with statutory reporting requirements. These rights are supported by providing Councillors and the community with accurate, timely, and accessible financial information to enable informed oversight and accountability.

No human rights are limited by the preparation or consideration of this report. The reporting process supports good governance, transparency, and accountability, and is therefore compatible with all human rights protected under the *Human Rights Act 2019* (Qld).

Income Statement

For the month ending 31 July 2026

Year Elapsed 8%

	Actual July	Actual YTD	Original Budget	%
REVENUE				
Operating Revenue				
Rates, Levies and Charges	(228)	(228)	10,212,812	0%
Fees and Charges	66,274	66,274	209,625	32%
Rental Income	79,540	79,540	834,318	10%
Interest Received	275,282	275,282	3,021,775	9%
Other Income	498,256	498,256	20,000	2491%
Recoverable Works Revenue	604,725	604,725	6,411,716	9%
Grants and Subsidies	126,326	126,326	89,060,447	0.1%
Total Operating Revenue	1,650,175	1,650,175	109,770,693	1.5%
EXPENSES				
Operating Expenses				
Corporate Governance	167,741	167,741	1,927,266	9%
Administration Costs	257,506	257,506	6,380,798	4%
Community Service Expenses	242,386	242,386	32,931,583	1%
Utilities Costs	68,548	68,548	1,542,985	4%
Recoverable Works / Flood Damage	295,332	295,332	55,396,344	1%
Environmental Health Expenses	54,199	54,199	740,273	7%
Net Plant Operations	(124,202)	(124,202)	(1,320,355)	9%
Tourism and Economic Development	49,773	49,773	1,192,854	4%
Infrastructure Maintenance	141,401	141,401	3,315,754	4%
Finance Costs	3,238	3,238	28,000	12%
Depreciation and Amortisation	-	-	8,602,759	0%
Total Operating Expenses	1,155,922	1,155,922	110,738,261	1%
NET OPERATING SURPLUS / (DEFICIT)	494,254	494,254	(967,568)	
Capital Revenue				
Grants and Subsidies	41,250	41,250	56,891,051	0%
Gain / (Loss) on Disposal of PPE	-	-	-	
Total Capital Revenue	41,250	41,250	56,891,051	0%
NET RESULT	535,504	535,504	55,923,483	1%

Statement of Financial Position

For the month ending 31 July 2026

	Actual July	Original Budget	%
Current Assets			
Cash and Equivalents	68,872,951	26,218,897	263%
Trade Receivables	3,618,347	1,176,786	307%
Rate Receivables	897,582	527,573	170%
Inventories	1,220,874	1,063,019	115%
Total Current Assets	74,609,754	28,986,275	257%
Non-Current Assets			
Trade and Other Receivables	29,997	34,479	87%
Property, Plant and Equipment	328,388,919	312,847,238	105%
Capital Works in Progress	4,935,755	68,298,830	7%
Total Non-Current Assets	333,354,671	381,180,547	87%
TOTAL ASSETS	407,964,425	410,166,822	99%
Current Liabilities			
Trade and Other Payables	40,863,131	460,764	8869%
Employee Leave Provisions	1,348,016	1,349,222	100%
Total Current Liabilities	42,211,147	1,809,986	2332%
Non-Current Liabilities			
Employee Leave Provisions	115,104	75,469	153%
Total Non-Current Liabilities	115,104	75,469	153%
TOTAL LIABILITIES	42,326,251	1,885,455	2245%
NET COMMUNITY ASSETS	365,638,174	408,281,367	90%
Community Equity			
Shire Capital Account	88,402,906	142,293,956	62%
Asset Revaluation Reserve	244,241,842	230,766,104	106%
Current Year Surplus	493,317	55,923,483	1%
Accumulated Surplus (B/Fwd)	32,500,110	- 20,702,176	-157%
TOTAL COMMUNITY EQUITY	365,638,174	408,281,367	90%

Cash Flow Statement

For the month ending 31 July 2026

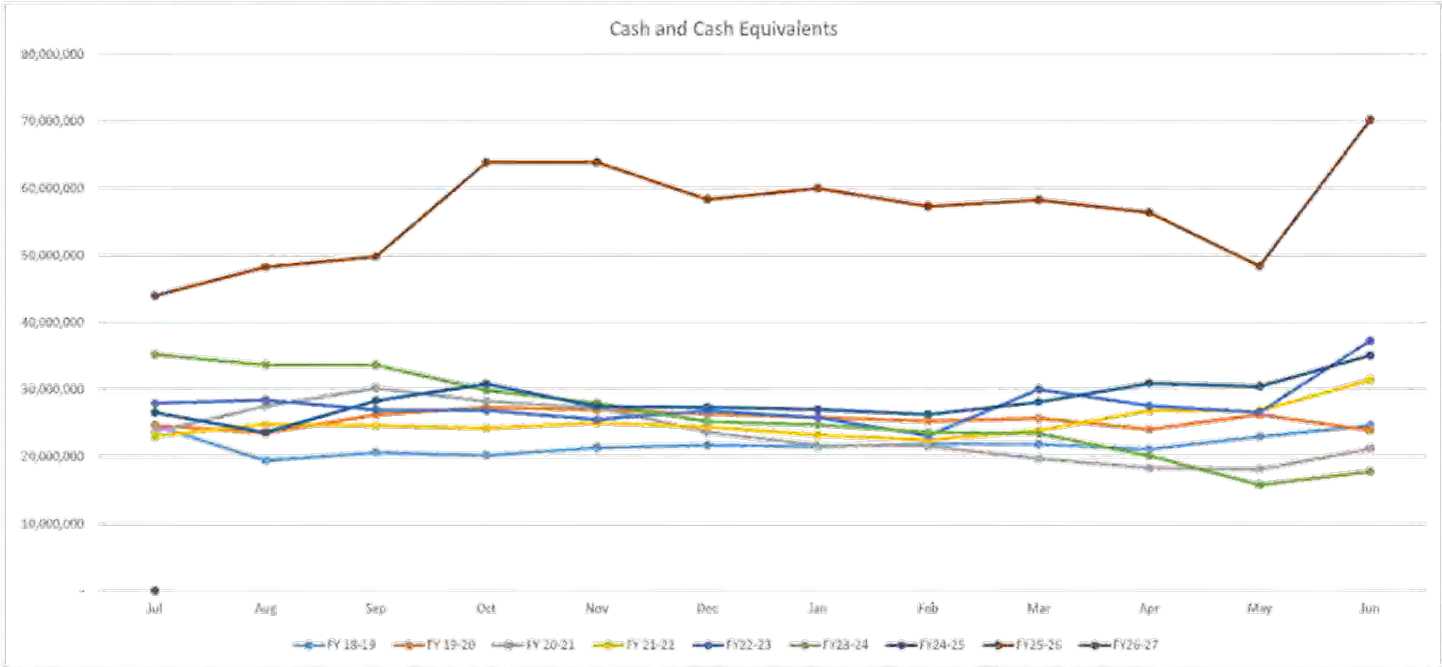
Year Elapsed 8%

	Actual July	Original Budget	%
Cash Flows from Operating Activities			
Receipts from customers	1,373,136	16,854,153	8%
Payment to suppliers and employees	(2,639,778)	(102,135,502)	3%
	(1,266,644)	(85,281,349)	1%
Interest received	190,958	3,021,775	6%
Rental income	79,540	834,318	10%
Operating grants and subsidies	122,326	68,004,196	0%
Net Cash Inflow (Outflow) from Operating Activities	(873,819)	(13,421,060)	7%
Cash Flows from Investing Activities			
Payments for property, plant and equipment	(510,657)	(70,541,088)	1%
Payments for Intangible Assets	-	0	
Net movement on loans and advances	-	3,750	0%
Proceeds from sale of assets	-	-	0%
Capital grants and subsidies	41,250	39,961,119	0%
Net Cash Inflow (Outflow) from Investing Activities	(469,407)	(30,576,219)	2%
Cash Flows from Financing Activities			
Repayments of loans	-	-	0%
Net Cash Inflow (Outflow) from Financing Activities	-	-	0%
Net Increase (Decrease) in Cash Held	(1,343,226)	(43,997,279)	
Cash at beginning of reporting period	70,216,177	70,216,177	
Cash at End of Reporting Period	68,872,951	26,218,897	

Financial Data

For the month ending 31 July 2026
Cash and Equivalents

Cash and Equivalents held at the end of each month for a period of 6+ years



Month	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
FY 18-19	24,645,339	19,416,468	20,658,115	20,218,396	21,367,850	21,712,663	21,496,078	21,904,409	21,840,431	21,121,655	23,013,177	24,645,339
FY 19-20	24,671,551	23,535,958	26,256,800	27,367,857	26,953,500	26,393,586	25,865,667	25,326,981	25,726,670	24,102,136	26,312,322	23,927,800
FY 20-21	23,726,766	27,543,742	30,208,159	28,241,316	27,312,776	23,654,673	21,675,829	21,585,261	19,715,656	18,319,491	18,093,239	21,191,653
FY 21-22	23,086,462	24,832,275	24,642,707	24,261,564	25,072,828	24,452,004	23,258,895	22,491,538	23,871,859	26,878,307	26,817,458	31,457,677
FY 22-23	27,939,994	28,445,824	26,999,467	26,892,016	25,530,823	26,841,302	25,836,843	23,147,162	30,022,835	27,590,275	26,616,525	37,291,120
FY 23-24	35,261,406	33,667,778	33,667,880	29,928,198	27,974,197	25,216,741	24,783,957	23,619,505	23,440,639	20,157,423	15,793,453	17,776,932
FY 24-25	26,585,358	23,589,316	28,332,175	30,832,212	27,442,532	27,367,285	27,083,502	26,317,857	28,133,022	30,936,088	30,470,103	35,109,061
FY 25-26	43,998,462	48,274,162	49,839,312	63,909,037	63,896,597	58,380,341	60,008,997	57,324,199	58,289,043	56,411,887	48,412,310	70,216,177
FY 26-27	68,872,951											

Revenue and Expenditure Report

For the month ending 31 July 2026

Year Elapsed 8%

1000-0001	CORPORATE GOVERNANCE	Resp. Off	Actual			EXPENSE			COMMENTS
			ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
1000-0002	EXECUTIVE SERVICES								
1000-2000-0000	Executive Services Salaries and Oncostrs	CEO				22,124	568,057	4%	
1000-2020-0000	Executive Services Expenses	CEO				3,031	162,720	2%	
1000-2025-0000	Subscriptions	CEO				53,998	133,673	40%	Annual subscriptions
1000-0002	EXECUTIVE SERVICES		-	-	0%	79,154	864,450	9%	
1100-0002	COUNCILLORS EXPENSES								
1100-2000-0000	Councillor Wages	CEO				-	333,154	0%	
1100-2001-0000	Councillor Remuneration - Meetings	CEO				-	65,253	0%	
1100-2020-0000	Councillors Allowances & Expenditure	CEO				12,127	4,500	27%	
1100-2025-0000	Councillor Superannuation	CEO				3,954	47,809	8%	
1100-2026-0000	Councillor Advocacy	CEO				-	30,000	0%	
1100-2027-0000	Councillor Community Engagement	CEO				-	5,000	0%	
1100-2030-0000	Councillor Professional Dev Training	CEO				-	5,000	0%	
1100-2040-0000	Councillors Conferences & Deputation	CEO				3,200	25,000	13%	
1100-2050-0000	Election Expenses	CEO				-	-	0%	
1100-2060-0000	Meeting Expenses	CEO				788	12,600	6%	
1100-0002	COUNCILLORS EXPENSES		-	-	0%	20,069	528,316	4%	
1200-0002	GOVERNANCE EXPENSES								
1200-2200-0000	Governance Operating Expenses	MGC				41,155	395,500	10%	
1200-0002	GOVERNANCE EXPENSES		-	-	0%	41,155	395,500	10%	
1300-0003	MEDIA & COMMUNICATIONS								
1300-2200-0000	Media & Comms Operating Expenses					25,145	90,000	28%	
1300-0003	MEDIA & COMMUNICATIONS		-	-	0%	25,145	90,000	28%	
1000-0001	CORPORATE GOVERNANCE		-	-	0%	165,323	1,878,260	9%	
2100-0002	ADMINISTRATION & FINANCE								
2100-2220-0000	Shire Office Operating Expenses	MFA				18,169	215,400	8%	
2100-2020-0000	Consultants	MFA				-	-	0%	
2100-2230-0000	Insurance	MFA				21,344	96,120	22%	
2100-2280-0000	Postage	MFA				641	5,000	13%	
2100-2290-0000	Printing & Stationery	MFA				480	30,000	2%	
2100-2330-0000	Shire Office Repairs & Maintenance	MFA				298	15,000	2%	
2100-2600-0000	Depn General Admin	MFA				-	111,754	0%	
2100-0002	ADMINISTRATION & FINANCE		-	-	0%	40,932	473,274	9%	
2105-0002-0000	FINANCIAL SERVICES								
2105-2120-0000	Audit Fees	MFA				-	118,000	0%	
2105-2130-0000	Bank Charges	MFA				808	7,000	12%	
2105-2135-0000	Dishonoured Cheques	MFA				-	-	0%	
2105-2185-0000	Fringe Benefits Tax	MFA				2,596	13,000	20%	
2105-2220-0000	Financial Services Operating Expenses	MFA				51,213	1,160,062	4%	
2105-2260-0000	Bad Debts Expense	MFA				-	3,415,871	0%	
2105-2500-0000	Valuation of Assets	MFA				-	40,000	0%	
2105-2510-0000	Asset Management Expenses	MFA				-	10,000	0%	
2105-2991-0000	Odd Cents Rounding Expense	MFA				-	-	0%	
2105-0002-0000	FINANCIAL SERVICES		-	-	0%	54,617	4,763,933	1%	
2110-0002	STORES								
2110-1550-0000	Auction Sales	MFA	-	-	0%		-	0%	
2110-2220-0000	Stores and Procurement Operating Expenses	MFA				7,329	275,000	3%	

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Year Elapsed 8%

Resp. Off	Actual			EXPENSE			COMMENTS
	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
2110-2225-0000 Stores Write-Offs				995	-	11%	
2110-2250-0000 Auction Expenses				-	-	11%	
2110-2815-0000 Stores Oncosts Recoveries				(5,412)	(122,000)	4%	
2110-0002 STORES	-	-	0%	2,912	153,000	2%	
2120-0002 INFORMATION TECHNOLOGY							
2120-2220-0000 IT Operating Expenses				44,397	506,448	9%	
2120-0002 INFORMATION TECHNOLOGY	-	-	0%	44,397	506,448	9%	
2130-0002 RECORDS MANAGEMENT							
2130-2220-0000 Records Management Operating Expenses				6,799	126,032	5%	
2130-0002 RECORDS MANAGEMENT	-	-	0%	6,799	126,032	5%	
2140-0002 CUSTOMER SERVICE							
2140-2220-0000 Customer Service Operating Expenses				3,488	133,000	0%	
2140-0002 CUSTOMER SERVICE	-	-	0%	3,488	133,000	0%	
2200-0002 RATES & CHARGES							
2210-0003 General Rates - Residential Categories							
2210-1000-0000 Rates - Residential		197,414	0%				
2210-1005-0000 Interest on Rates		3,000	0%				
2210-1080-0000 Discount - Residential		-	0%				
2210-1085-0000 Pensioner Rebates		(6,000)	0%				
2210-1090-0000 Writeoffs and Refunds		(1,000)	0%				
2210-1095-0000 Charge on Land		-	0%				
2210-0003 General Rates - Residential Categories	-	193,414	0%	-	-	0%	
2220-0003 General Rates - Commercial							
2220-1000-0000 Rates - Commercial		74,800	0%				
2220-1080-0000 Discount - Commercial		-	0%				
2220-1090-0000 Write Off & Refund - Commercial		(500)	0%				
2220-1105-0000 Interest on Rates - Commercial		500	0%				
2220-0003 General Rates - Commercial	-	74,800	0%				
2230-0003 General Rates - Rural Categories							
2230-1000-0000 Rates - Rural Categories		1,939,532	0%				
2230-1005-0000 Interest on Rates - Rural		13,000	0%				
2230-1080-0000 Discount - Rural Categories		-	0%				
2230-0003 General Rates - Rural Categories	-	1,952,532	0%	-	-	0%	
2235-0003 General Rates - Oil and Gas Activity							
2235-1000-0000 Rates - Oil and Gas Activities		5,970,885	0%				
2235-1001-0000 Adjustment - Rates Oil & Gas Activity		-	0%				
2235-1005-0000 Interest on Rates - Oil and Gas		1,420,000	0%				
2235-1080-0000 Discount - Oil and Gas Activities		-	0%				
2235-1090-0000 Write-offs and Refunds - Oil and Gas		(3,000)	1%				
2235-0003 General Rates - Oil and Gas Activity	(228)	7,387,885	0%	-	-	0%	
2240-0003 Rates & Charges Administration							
2240-2000-0000 Rates & Charges Operating Expense				6,752	150,000	5%	
2240-0003 Rates & Charges Administration	-	-	0%	6,752	150,000	5%	
2200-0002 RATES & CHARGES	(228)	9,608,631	0%	6,752	150,000	5%	
2295-0002 GRANTS							
2295-1100-0000 FA Grant - General Component		7,747,900	0%				

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Year Elapsed 8%

	Actual	Actual YTD	ORIGINAL BUDGET 26/27	%	EXPENSE			COMMENTS
					Actual YTD	ORIGINAL BUDGET 26/27	%	
2295-1130-0000	FA Grant - Identified Road Component	MFA	-	2,205,377	0%			
2296-1100-0000	Grant - Roads to Recovery	DES	-	-	0%			
2296-1120-0000	Grant - Scheme Supply Fund	CEO	-	50,000	0%			
2296-1110-0000	Grant - Housing Support Program	CEO	-	-	0%			
2296-1140-0000	Grant - Active Transport Program 26/27	DIS	-	37,500	0%			
2297-1000-0000	SWQ Water and Sewerage Alliance Revenue	DES	-	-	0%			
2297-2000-0000	SWQ Water and Sewerage Alliance Costs	DES	-	-	0%	-	-	
2298-1200-0000	Capital Grant - SES Donation	MFA	-	-	0%			
2298-1204-0000	Capital Grant - SES Support Grant	MFA	-	-	0%			
2298-1205-0000	Cap Grant - LRCIP Programme Round 3	MFA	-	-	0%			
2298-1206-0000	Capital Grant - LRCIP Programme Round 4 Part A	MFA	-	-	0%			
2298-1207-0000	Capital Grant - LRCIP Programme Round 4 Part B	MFA	-	-	0%			
2298-1208-0000	Capital Grant - ENHM Stage 3	MFA	-	14,800,000	0%			
2298-1209-0000	Capital Grant - Energy Funding		-	77,081	0%			
2298-1210-0000	Capital Grant - RAUP Toompine	MFA	-	-	0%			
2298-1211-0000	Capital Grant - QRA	DIS	-	1,270,640	0%			
2298-1212-0000	Capital Grant - Eromanga Bore	DIS	-	1,380,000	0%			
2298-1220-0000	Capital Grant - LGGSP - Townhouses	MFA	-	-	0%			
2298-1270-0000	Cap Grant - R2R Revenue	MFA	-	1,352,401	0%			
2298-1275-0000	Capital Grant - BOR Quilpie STP Design	MFA	-	-	0%			
2298-1280-0000	Cap Grant - LGGSP - Quilpie Airport Upgrade Design	MFA	-	-	0%			
2298-1285-0000	Cap Grant - Gyrica Gardens Extension (Design)	DIS	-	250,000	0%			
2298-1288-0000	Cap Grant - W4Q 24-27	MFA	-	710,000	0%			
2298-1289-0000	Capital Grant - LGGSP - Quilpie Sewerage Treatment Plant (Subject to funding)	MFA	-	11,861,194	0%			
2298-1290-0000	Cap Grant - Quilpie Aerodrome DSUP	DIS	41,250	75,000	54%			
2298-1291-0000	Capital Grant - SLRIP	DIS	-	1,840,000	0%			
2298-1292-0000	Capital Grant - Res Activation Fund	MFA	-	8,630,261	0%			
2298-1293-0000	Capital Grant - Quilpie Airport Upgra	MFA	-	11,607,375	0%			
2298-1294-0000	Capital Grant - Disaster Ready Fund	MFA	-	-	0%			
2298-1296-0000	Capital Grant - Country Roads Connec	MFA	-	-	0%			
2298-1298-0000	Capital Grant - Battery Collection Project	DIS	-	37,099	0%			
2298-1299-0000	Capital Grant - Childcare centre	CEO	-	3,000,000	0%			
2295-0002	GRANTS		41,250	66,931,828	0%	-	-	0%
2300-0002	OTHER REVENUE							
2300-1500-0000	Administration Fees (GST Applies)	MFA	19	5,000	0%			
2300-1510-0000	Admin Fees (GST Exempt)	MFA	2,039	5,000	41%			
2300-1601-0000	Fire Levy Commission	MFA	-	4,000	0%			
2300-1800-0000	Bank Interest Received	MFA	2,532	15,000	17%			
2300-1810-0000	Investment Interest	MFA	272,750	1,560,000	18%			
2300-1990-0000	Miscellaneous Income	MFA	35,056	2,000	1775%			
2300-1995-0000	Misc Income GST Free	MFA	1,411	2,000	70%			
2300-2130-0000	Investment Admin Fees	MFA	-	0%	3,238	28,000	12%	
2310-1300-0000	Quilpie Club Rent		-	500	0%			
2310-2300-0000	Quilpie Club Expenses	MFA	-	-	-	500	0%	
2300-0002	OTHER REVENUE		313,806	1,593,500	20%	3,238	28,500	11%
2400-0002	EMPLOYEE ONCOSTS							
2400-2010-0000	Expense Annual Leave	MFA	-	50,167	680,000	7%		
2400-2011-0000	Expense Long Service Leave	MFA	-	9,079	151,000	6%		
2400-2012-0000	Expense Sick Leave	MFA	-	10,258	230,000	4%		
2400-2013-0000	Expense Public Holiday	MFA	-	676	220,000	0%		
2400-2015-0000	Expense Bereavement Leave	MFA	-	-	4,000	100%		
2400-2016-0000	Expense Domestic Violence Leave	MFA	-	-	2,000	100%		
2400-2020-0000	Expense Maternity Leave	MFA	-	-	7,000	0%		
2400-2025-0000	Expense - iPhone Allowance	MFA	-	114	15,000	1%		
2400-2065-0000	Expense Super Contributions	MFA	-	57,474	720,000	8%		

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	Actual	Actual YTD	ORIGINAL BUDGET 26/27	%	EXPENSE	Actual YTD	ORIGINAL BUDGET 26/27	%	COMMENTS
2400-2230-0000	Expense Workers Compensation	MFA	-		106,000	0%			
2400-2315-0000	Expense Employee Relocation	MFA	-		10,000	0%			
2400-2410-0000	Expense WH&S	MFA	16,456		298,500	2%			
2400-2821-0000	Recovery Annual Leave	MFA	(28,092)		(680,000)	0%			
2400-2822-0000	Recovery Sick Leave	MFA	(7,283)		(230,000)	2%			
2400-2823-0000	Recovery LSL	MFA	(6,242)		(151,000)	0%			
2400-2824-0000	Recovery Public Holidays	MFA	(9,573)		(220,000)	0%			
2400-2825-0000	Recovery Superannuation	MFA	(29,856)		(720,000)	0%			
2400-2826-0000	Recovery Workers Comp	MFA	(4,392)		(106,000)	0%			
2400-2827-0000	Recovery Training	MFA	(10,405)		(238,000)	0%			
2400-2828-0000	Recovery WH&S	MFA	(13,109)		(310,000)	0%			
2400-2829-0000	Recovery Contractors	MFA	(14,942)		(240,000)	0%			
2400-2830-0000	Recovery Office Equipment	MFA	(3,426)		(80,000)	0%			
2400-2831-0000	Recovery Administration	MFA	(5,786)		(110,000)	0%			
2400-0002	EMPLOYEE ONCOSTS		-	0%	19,157	(641,500)	-3%		
2000-0001	ADMINISTRATION AND FINANCE		354,829	78.13%	182,292	5,892,637	1%		
3000-0001	INFRASTRUCTURE								
3000-0002	ENGINEERING ADMIN & SUPERVISION								
3000-1100-0000	Apprentice Incentive Payments	DIS	-	0%					
3000-1101-0000	Grant - R2R	DIS	-	0%					
3000-1500-0000	Contributions - Infrastructure	DIS	-						
3000-2029-0000	Engineering O/C Recover Supervision	DIS			(12,767)	(230,000)	5%		
3000-2030-0000	Engineering O/C Recover Plant	DIS			(1,045)	(20,000)	5%		
3000-2040-0000	Engineering O/C Recover FP & LT	DIS			(2,908)	(50,000)	6%		
3000-2050-0000	Engineering O/C Recover Wet Weather	DIS			(1,741)	(30,000)	6%		
3000-2060-0000	Wet Weather Wages Expense	DIS	-		-	30,000	0%		
3000-2080-0000	Floating Plant / Loose Tools	DIS	2,390		-	-	0%		
3000-2220-0000	Engineering Management Expenses	DIS	2,311		199,000	1%			
3000-2420-0000	Quality Assurance Expenses	DIS	3,849		71,000	1%			
3000-2985-0000	Engineering Consultants	DIS	-		80,000	0%			
3000-2990-0000	Works Supervision	DIS	38,539		1,141,482	2%			
3000-0002	ENGINEERING ADMIN & SUPERVISION		-	0%	28,629	1,171,482	2%		
3100-0002	WATER								
3100-0003	WATER - QUILPIE								
3100-1000-0000	Quilpie Water Charges	MFA	-	461,034	0%				
3100-1005-0000	Quilpie Water Charges Interest	MFA	-	2,575	0%				
3100-1020-0000	Quilpie Other Water Revenue	MFA	-	-	0%				
3100-1080-0000	Quilpie Water Discount	MFA	-	-	0%				
3100-1085-0000	Quilpie Water Pensioner Rebate	MFA	-	(4,750)	0%				
3100-1090-0000	Quilpie Water Writeoff and Refund	MFA	-	(500)	0%				
3100-1500-0000	Quilpie Water Connections	DIS	-	525	0%				
3100-2200-0000	Drinking Water Quality Plan	DIS	-	-	6,485	0%			
3100-2230-0000	Quilpie Water Operations	DIS	13,730	296,500	-50%				
3100-2600-0000	Depn Quilpie Water	DIS	-	-	111,869	0%			
3100-0003	WATER - QUILPIE		-	458,884	0%	13,730	414,854	3%	
3110-0003	WATER - EROMANGA								
3110-1000-0000	Eromanga Water Charges	MFA	-	45,510	0%				
3110-1005-0000	Eromanga Water Charges Interest	MFA	-	500	0%				
3110-1020-0000	Eromanga Other Water Revenue	MFA	-	-	0%				
3110-1080-0000	Eromanga Water Discount	MFA	-	-	0%				
3110-1085-0000	Eromanga Water Pensioner Rebate	MFA	-	(1,250)	0%				
3110-1090-0000	Eromanga Water Writeoff and Refund	MFA	-	-	0%				

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Resp. Off		Actual			EXPENSE			COMMENTS
		ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
3110-2220-0000	Eromanga Water Operations-Wages	DIS			3,465	72,000	5%	
3110-2230-0000	Eromanga Water Operations-Expenses	DIS			20,606	297,500	7%	
3110-2600-0000	Depn Eromanga Water	DIS			-	116,442	10%	
3110-0003	WATER - EROMANGA		47,760	0%	24,071	485,942	5%	
3120-0003	WATER - ADAVALE							
3120-1000-0000	Adavale Water Charges	MFA	33,264	0%				
3120-1005-0000	Adavale Water Charges Interest	MFA	500	0%				
3120-1080-0000	Adavale Water Discount	MFA	-	0%				
3120-1085-0000	Adavale Water Pensioner Remissions	MFA	(1,300)	0%				
3120-1090-0000	Adavale Water Chgs Writeoff & Refund	MFA	-	0%				
3120-2220-0000	Adavale Water Operations	DIS			903	50,000	2%	
3120-2600-0000	Depn Adavale Water	DIS			-	19,196	0%	
3120-0003	WATER - ADAVALE		32,464	0%	903	69,196	1%	
3130-0003	WATER - CHEEPIE							
3130-1000-0000	Cheepie Water Charges	DIS	3,024	0%				
3130-2220-0000	Cheepie Water Operations	DIS			-	1,000	0%	
3130-2600-0000	Depn Cheepie Water	DIS			-	265	0%	
3130-0003	WATER - CHEEPIE		3,024	0%	-	1,265	0%	
3140-0003	WATER - TOOMPINE							
3140-1000-0000	Toompine Water Charges	MFA	12,096	0%				
3140-1005-0000	Toompine Water Charges Interest	MFA	-	0%				
3140-1080-0000	Toompine Water Discount	MFA	-	0%				
3140-2220-0000	Toompine Water Operations-Wages	DIS			279	5,000	6%	
3140-2230-0000	Toompine Water Operations	DIS			76	15,000	1%	
3140-2600-0000	Water Depreciation-Toompine	DIS			-	20,487	0%	
3140-0003	WATER - TOOMPINE		12,096	0%	355	40,487	1%	
3100-0002	WATER		554,228	0%	39,059	1,011,744	4%	
3200-0002	SEWERAGE							
3200-0003	SEWERAGE QUILPIE							
3200-1000-0000	Quilpie Sewerage Charges	MFA	307,818	0%				
3200-1005-0000	Quilpie Sewerage Interest	MFA	2,000	0%				
3200-1080-0000	Quilpie Sewerage Discount	MFA	-	0%				
3200-1085-0000	Quilpie Sewerage Pensioner Remission	MFA	(700)	0%				
3200-1090-0000	Quilpie Sewerage Writeoff & Refunds	MFA	(100)	0%				
3200-1500-0000	Quilpie Sewerage Waste Charge	MFA	-	0%				
3200-1510-0000	Quilpie Sewerage Connection	DIS	1,000	0%				
3200-2230-0000	Quilpie Sewerage Operations	DIS			9,994	260,000	4%	
3200-2600-0000	Depn Quilpie Sewerage	DIS			-	110,748	0%	
3200-0003	SEWERAGE QUILPIE		310,018	0%	9,994	370,748	3%	
3210-0003	SEWERAGE EROMANGA							
3210-1000-0000	Eromanga Sewerage Charges	MFA	29,211	0%				
3210-1005-0000	Eromanga Sewerage Charges Interest	MFA	500	0%				
3210-1080-0000	Eromanga Sewerage Discount	MFA	-	0%				
3210-1085-0000	Eromanga Sewerage Pensioner Remissions	MFA	(100)	0%				
3210-1090-0000	Eromanga Sewerage Writeoff & Refunds	MFA	-	0%				
3210-2230-0000	Eromanga Sewerage Operations	DIS			4,082	42,000	5%	
3210-2600-0000	Depn Eromanga Sewer	DIS			-	37,622	0%	
3210-0003	SEWERAGE EROMANGA		29,611	0%	4,082	79,622	5%	
3212-0003	SEWERAGE ADAVALE							
3212-2600-0000	Depn Adavale Septic System	DIS			-	73	0%	

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Resp. Off		Actual			EXPENSE			COMMENTS
		ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
3212-0003	SEWERAGE ADAVALE	-	-	0%	-	73	0%	
3214-0003	SEWERAGE TOOMPINE							
3214-2600-0000	Depn Toompine Hall Septic System	DIS	-	-	-	204	0%	
3214-0003	SEWERAGE TOOMPINE	-	-	0%	-	204	0%	
3200-0002	SEWERAGE	-	339,629	0%	14,076	450,647	3%	
3300-0002	INFRASTRUCTURE MAINTENANCE							
3300-0003	SHIRE ROADS MAINTENANCE							
3300-1000-0000	Special Rate - Keeroongooloo road seal	DIS	-	295,500	0%			
3300-2220-0000	Shire Roads & Drainage - Wages	DIS			1,805	231,605	0%	
3300-2230-0000	Shire Roads & Drainage Expenses	DIS			62,122	542,788	0%	
3300-2600-0000	Depn Roads & Streets	DIS			-	4,030,749	0%	
3300-0003	SHIRE ROADS MAINTENANCE	-	295,500	0%	63,927	4,805,142	1%	
3305-0003	SHIRE ROADS - FLOOD DAMAGE							
3302-1160-0000	FD MAR 2025 Restoration Works	DIS	72,309	49,200,000	0%			
3308-1170-0000	FD 2024 Restoration Works	DIS	-	-				
3302-2240-0000	FD MAR 2025 Restoration Works	DIS			72,309	49,200,000	0%	
3308-2400-0000	FD 2021 Restoration	DIS			-	-	0%	
3305-0003	SHIRE ROADS - FLOOD DAMAGE	72,309	49,200,000	0%	72,309	49,200,000	0%	
3310-0003	TOWN STREET & DRAINAGE MAINTENANCE							
3310-2220-0000	Town Street & Drainage Maintenance	DIS			17,564	700,000	0%	
3310-2230-0000	Street Lighting	DIS			2,435	37,500	0%	
3310-2240-0000	Street Cleaning Operations	DIS			-	5,000	0%	
3310-0003	TOWN STREET & DRAINAGE MAINTENANCE	-	-	0%	19,999	742,500	3%	
3330-0003	DEPOTS & CAMPS							
3330-1510-0000	Camp Accommodation Rent	DIS	-	10,000	0%			
3330-2220-0000	Camps Operations	DIS			1,262	54,075	0%	
3330-2330-0000	Depots Operations	DIS			17,883	227,850	0%	
3330-2600-0000	Depn Depot & Camp	DIS			-	277,912	0%	
3330-0003	DEPOTS & CAMPS	-	10,000	0%	19,165	559,837	3%	
3340-0003	WORKSHOP							
3340-2220-0000	Workshop Operations	DDIS			23,214	10,500	0%	
3340-2230-0000	Workshop Maintenance & Repairs	DDIS			3,156	286,500	0%	
3340-0003	WORKSHOP	-	-	0%	26,370	297,000	9%	
3350-0003	PLANT & MACHINERY							
3350-1500-0000	Insurance Claims	DDIS	500,000	-				
3350-1510-0000	Gain/Loss on Sale/Disposal of Plant	DDIS	-	-				
3350-1570-0000	Diesel Rebate - ATO	DDIS	22,957	180,000	13%			
3350-2145-0000	Small Plant Repairs	DDIS			194	17,000	0%	
3350-2225-0000	Small Plant Purchases	DDIS			1,330	20,000	0%	
3350-2229-0000	Plant Operations	DDIS			49,937	915,188	0%	
3350-2330-0000	Plant Repairs & Maintenance	DDIS			35,710	645,000	0%	
3350-2331-0000	Plant Registration and Insurance	DDIS			-	184,458	0%	
3350-2585-0000	Plant Recoveries	DDIS			(237,743)	(3,600,000)	0%	
3350-2600-0000	Depn Plant	DDIS			-	1,216,100	0%	
3350-0003	PLANT & MACHINERY	522,957	180,000	291%	(150,572)	(401,255)	38%	
3360-0003	AERODROME							
3360-1200-0000	Quilpie Aerodrome Fees	DDIS	157	40,000	0%			

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Resp. Off	Actual			EXPENSE			COMMENTS
	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
3360-2325-0000	Quilpie Aerodrome Operations			DDIS	1,347	41,200	3%
3360-2330-0000	Quilpie Aerodrome Repairs & Maint			DDIS	1,300	97,020	1%
3360-2340-0000	Eromanga Aerodrome Repairs & Maint			DDIS	-	15,000	0%
3360-2350-0000	Adavale Aerodrome Repairs & Maint			DDIS	-	6,500	0%
3360-2360-0000	Toompine Aerodrome Repairs & Maint			DDIS	-	2,163	0%
3360-2370-0000	Cheepie Aerodrome Repairs & Maint			DDIS	-	2,271	0%
3360-2600-0000	Depn - Quilpie Aerodrome			DDIS	-	260,679	0%
3361-2600-0000	Depn - Adavale Aerodrome			DDIS	-	35,207	0%
3362-2600-0000	Depn - Toompine Aerodrome			DDIS	-	16,204	0%
3363-2600-0000	Depn - Cheepie Aerodrome			DDIS	-	64	0%
3365-2600-0000	Depn - Eromanga Aerodrome			DDIS	-	138,883	0%
3360-0003	AERODROME				2,646	615,191	0%
3366-0003	QUILPIE REFUELLING FACILITY						
3366-1310-0000	Quilpie Refuelling Revenue			DDIS	23,000	350,000	7%
3366-2310-0000	Quilpie Refuelling Operation and R&M			DDIS	155	315,000	0%
3366-2600-0000	Depn - Quilpie Refuelling Facility			DDIS	-	20,798	0%
3365-0003	QUILPIE REFUELLING FACILITY				23,000	335,798	0%
3370-0003	BULLOO PARK						
3370-1500-0000	Bulloo Park Fees			DCCS	205	2,000	10%
3370-2220-0000	Bulloo Park Operations			DCCS	1,766	122,000	1%
3370-2600-0000	Depn Bulloo Park			DCCS	-	121,351	0%
3370-0003	BULLOO PARK				205	2,000	10%
3371-0003	BULLOO RIVER WALKWAY						
3371-2220-0000	Bulloo River Walkway Operations			MED	-	2,000	0%
3371-0003	BULLOO RIVER WALKWAY				-	2,000	0%
3374-0003	TOOMPINE PLAY AREA						
3374-2220-0000	Toompine Play Area Operations				124	2,000	6%
3374-2600-0000	Depn - Toompine Play Area				-	11,803	0%
3374-0003	TOOMPINE PLAY AREA				124	13,803	1%
3375-0003	JOHN WAUGH PARK						
3375-2220-0000	John Waugh Park Operations			DCCS	3,740	190,000	2%
3375-2600-0000	Depn John Waugh Park			DCCS	-	45,805	0%
3375-0003	JOHN WAUGH PARK				3,740	235,805	2%
3376-0003	BICENTENNIAL PARK						
3376-2220-0000	Bicentennial Park Operations			DCCS	1,941	26,000	0%
3376-2600-0000	Depn Bicentennial Park			DCCS	-	55,549	0%
3376-0003	BICENTENNIAL PARK				1,941	81,549	2%
3377-0003	BALDY TOP RECREATION AREA						
3377-2220-0000	Baldy Top Operations			DCCS	115	5,250	2%
3377-2600-0000	Depn - Baldy Top			DCCS	-	4,157	0%
3377-0003	BALDY TOP RECREATION AREA				115	9,407	1%
3378-0003	OPALOPOLIS PARK						
3378-2220-0000	Opalopolis Park Operations			DCCS	295	5,250	0%
3378-2600-0000	Depn - Opalopolis Park			DCCS	-	1,321	0%
3378-0003	OPALOPOLIS PARK				295	6,571	4%
3379-0003	KNOT-O-SAURUS PARK						
3379-2220-0000	Knot-o-saurus Park Operations			DCCS	-	5,250	0%
3379-2600-0000	Depn - Knot-o-saurus Park			DCCS	-	7,753	0%
3379-0003	KNOT-O-SAURUS PARK				-	13,003	0%
3380-0003	COUNCIL LAND & BUILDINGS						

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Resp. Off		Actual			EXPENSE			COMMENTS
		ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
3380-1500-0000	Gain / Loss on Land & Buildings for Resale	DCCS	-	-	0%			
3380-1501-0000	Profit / (Loss) on Sale of Assets	DCCS	-	-	0%			
3380-2100-0000	Land Sale Costs	DCCS	-	-	0%	2,000	0%	
3380-2330-0000	Council Properties Operating Exp	DCCS	-	-	0%	536	32,550	0%
3380-2600-0000	Depn Council Buildings Other	DCCS	-	-	0%	-	99,829	0%
3380-0003	COUNCIL LAND & BUILDINGS		-	-	0%	536	134,379	0%
3385-0003	PARKS & GARDENS							
3385-2220-0000	Parks & Gardens Operating Expenses	DES	-	-	0%	5,742	170,000	5%
3385-2600-0000	Depn Parks Building	DES	-	-	0%	-	38,166	0%
3385-0003	PARKS & GARDENS		-	-	0%	5,742	208,166	3%
3390-0003	PUBLIC TOILETS							
3390-2220-0000	Public Toilets Operations	DES	-	-	0%	5,743	52,500	11%
3390-0003	PUBLIC TOILETS		-	-	0%	5,743	52,500	11%
3300-0002	INFRASTRUCTURE MAINTENANCE		618,472	50,077,500	1%	74,002	57,154,747	0%
3400-0002	BUSINESS OPPORTUNITIES							
3400-0003	DMR WORKS							
3402-1258-0000	RMPC Contract	DIS	-	1,733,714	0%			
3402-1260-0000	RMPC Contract Variations	DIS	-	-	0%			
3402-2230-0000	RMPC Contract	DIS	-	-	0%	72,320	1,560,342	0%
3403-1275-0000	Quilpie-Adavale Rd (TIDS) Revenue	DIS	-	-	0%	-	-	
3403-2200-0000	Quilpie-Adavale Rd Road (TIDS) Exps	DIS	-	-	0%	-	-	
3403-1276-0000	Adavale-Blackall Rd (TIDS)	DIS	-	530,863		-	530,863	0%
3403-2201-0000	Adavale-Blackall Rd (TIDS)	DIS	-	-	0%	-	-	
3404-1280-0000	TIDS Adavale Blackall Rd Revenue	DIS	-	-	0%	-	-	
3404-2200-0000	TIDS Adavale Blackall Rd Expenses	DIS	-	-	0%	576	-	0%
3406-1281-0000	CN25602 250 Event DRFA Recon Program	DIS	580,099	3,770,139		-	-	
3406-2301-0000	CN25602 250 Event DRFA Recon Program	DIS	-	-	0%	137,779	3,770,139	0%
3400-0003	DMR WORKS		580,099	6,034,716	10%	210,675	5,861,344	4%
3410-0003	PRIVATE WORKS							
3410-1280-0000	MAR 2025 Event - TMR Works	DIS	-	-	0%			
3410-1550-0000	Private Works Revenue	DIS	1,626	27,000	6%	3,765	20,000	18%
3410-2230-0000	Private Works Expenditure	DIS	-	-	0%	176	-	0%
3410-2300-0000	MAR 2025 Event - TMR Works	DIS	-	-	0%	-	-	
3411-1280-0000	CN23526 Grid Removals	DIS	-	-	0%	-	-	
3411-2300-0000	CN23526 Grid Removals	DIS	-	-	0%	8,252	-	0%
3410-0003	PRIVATE WORKS		1,626	27,000	6%	12,193	20,000	61%
3420-0003	CAR HIRE LEASE							
3421-1201-0000	Car Hire Lease Revenue	DDCBO	1,334	16,000	8%	-	6,367	0%
3421-2301-0000	Car Hire Lease Expenditure	DDCBO	-	-	0%	-	6,367	0%
3400-0002	BUSINESS OPPORTUNITIES		583,059	6,077,716	10%	222,868	5,887,711	4%
3800-0001	INFRASTRUCTURE		1,201,631	67,049,073	2%	378,835	65,676,131	1%
4000-0001	ENVIRONMENT & HEALTH							
4100-0002	PLANNING & DEVELOPMENT							
4100-0003	TOWN PLANNING - LAND USE & SURVEY							
4100-1500-0000	Town Planning Fees	CEO	1,210	5,000	24%			

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Res. Off		Actual			EXPENSE			COMMENTS
		ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
4100-2220-0000	Town Planning Expenses							
4100-0003	TOWN PLANNING - LAND USE & SURVEY							
		1,210	5,000	24%	0	10,000	0%	Planning consultancy
4150-0003	BUILDING CONTROLS							
4150-1500-0000	Building Fees No GST	626	1,000	63%				
4150-1501-0000	Building Fees - GST Applies	1,824	30,000	6%				
4150-2220-0000	Building Expenses					60,000	0%	Certification services
4151-1505-0000	Swimming Pool Inspection Fees						0%	
4151-2225-0000	Swimming Pool Inspection Costs						0%	
4150-0003	BUILDING CONTROLS	2,450	31,000	8%		60,000	0%	
4100-0002	PLANNING & DEVELOPMENT	3,660	36,000	10%	0	70,000	0%	
4200-0002	WASTE MANAGEMENT							
4200-0003	GARBAGE COLLECTION							
4200-1000-0000	Garbage Charges	-	475,230	0%				
4200-1005-0000	Garbage Charges - Interest	-	4,200	0%				
4200-1080-0000	Garbage Charges Discount	-	-	0%				
4200-1085-0000	Garbage Pensioner Remission	-	-	0%				
4200-1090-0000	Garbage Charges Writeoff and Refund	-	(100)	0%				
4200-2220-0000	Garbage Operations				7,433	176,000	4%	
4220-2225-0000	Annual Kerbside Collection				662	6,000	11%	
4200-0003	GARBAGE COLLECTION	-	479,330	0%	8,095	182,000	4%	
4250-0003	LANDFILL OPERATIONS							
4250-1500-0000	Landfill Fees Revenue	-	1,000	0%				
4250-2235-0000	Landfill Operations				7,318	315,500	2%	
4250-2800-0000	Depn Landfill				-	52,941	0%	
4250-0003	LANDFILL OPERATIONS	-	1,000	0%	7,318	368,441	2%	
4200-0002	WASTE MANAGEMENT	-	480,330	0%	15,413	550,441	3%	
4300-0002	PEST MANAGEMENT & ANIMAL CONTROL							
4300-0003	PLANT PEST CONTROL							
4300-2250-0000	Com. Combating Drought-Pest Weed Exp				-	-	0%	
4300-2290-0000	Plant Pest Control Expenses				-	30,000	0%	
4300-0003	PLANT PEST CONTROL	-	-	0%	-	30,000	0%	
4310-0003	ANIMAL PEST CONTROL							
4310-1000-0000	Wild Dog Special Levy	-	242,405	0%				
4310-2235-0000	Wild Dog Coordinator Expenditure				11,239	201,075	6%	
4310-2250-0000	Wild Dog Bonus Payments				-	5,000	0%	
4310-2280-0000	DNR Precept - Barrier Fence				-	-	0%	
4312-1000-0000	Baiting Fee Reimbursements	-	-	0%				
4312-2260-0000	Syndicate Baiting Expense				42,109	244,712	17%	
4313-1170-0000	Grant - QLD Feral Pest Initiative	-	-	0%				
4313-2250-0000	QLD Feral Pest Initiative						0%	
4313-2290-0000	2022 Council Exclusion Fence Subsidy				-	-	0%	
4313-2300-0000	2023 Council Exclusion Fence Subsidy				-	-	0%	
4310-0003	ANIMAL PEST CONTROL	-	242,405	0%	53,348	450,787	12%	
4320-0003	STOCK ROUTES & RESERVES MANAGEMENT							
4320-1500-0000	Common Application Fees	(63)	2,000	3%				
4320-1800-0000	Mustering / Supplement Fees	(691)	2,500	28%				
4320-1800-0000	Reserve Fees	-	-	0%				
4320-2200-0000	Common Fence Repairs & Firebreaks				-	16,000	0%	

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Resp. Off	Actual			EXPENSE			COMMENTS
	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
4320-2220-0000 Stock Routes & Reserves Expenses							
4320-0003 STOCK ROUTES & RESERVES MANAGEMENT							
4330-0003 DOMESTIC ANIMAL CONTROL							
4330-1300-0000 Animal Write-Off							
4330-1400-0000 Animal Discounts							
4330-1500-0000 Animal Control Fees							
4330-1700-0000 Animal Control Fines & Penalties							
4330-2220-0000 Animal Control Expenses							
4330-0003 DOMESTIC ANIMAL CONTROL							
4350-0003 PRECEPT BARRIER FENCE							
4350-1000-0000 Precept Barrier Fence Special Levv							
4350-2200-0000 Precept Barrier Fence Expenditure							
4300-0002 PEST MANAGEMENT & ANIMAL CONTROL	(2)	404,294	0%	53,685	673,273	8%	
4500-0002 ENVIRONMENT & HEALTH							
4510-0003 ENVIRONMENTAL PROTECTION							
4510-2220-0000 Environmental Protection Expenses							
4510-0003 ENVIRONMENTAL PROTECTION							
4520-0003 HEALTH AUDITING & INSPECTION							
4520-1400-0000 Health Licenses & Permits Revenue							
4520-2230 Health Operations							
4500-0002 ENVIRONMENT & HEALTH	3,809	3,500	109%	-	28,000	0%	
4000-0001 ENVIRONMENT & HEALTH	7,467	124,124	1%	59,698	1,321,714	3%	
5000-0001 COMMUNITY SERVICES							
5100-0002 COMMUNITY DEVELOPMENT							
5120-0003 COMMUNITY FACILITIES SWIMMING POOLS							
5120-2220-0000 Quilpie Swimming Pool Operations							
5120-2330-0000 Quilpie Swimming Pool Repairs & Mtc							
5120-2600-0000 Depn Swimming Pool Structures							
5125-2220-0000 Eromanga Swimming Pool Opt & Maint							
5125-2230-0000 Eromanga Swimming Pool Repairs & Mtc							
5125-2600-0000 Depn Eromanga Swimming Pool							
5120-0003 COMMUNITY FACILITIES SWIMMING POOLS							
5150-0003 COMMUNITY FACILITIES - SHIRE HALLS							
5150-1500-0000 Shire Halls - Revenue							
5150-2220-0000 Shire Hall Operations							
5150-2330-0000 Shire Halls Repairs & Maintenance							
5150-2600-0000 Depn Shire Halls							
5150-0003 COMMUNITY FACILITIES - SHIRE HALLS							
5160-2500-0000 CHILD CARE CENTRE							
Council Grant							
5170-0003 RECREATION FACILITIES							
5170-2220-0000 Recreational Facilities Operating Expenses							
5170-2230-0000 Recreational Facilities Repairs & Maintenance							

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Actual				EXPENSE			COMMENTS	
Resp. Off	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%		
5170-2250-0000	All Sports Building	DCCS		182	4,000	0%		
5170-2330-0000	Adavale Sport & Rec Grounds	DCCS		227	20,000	1%		
5170-2340-0000	Eromanga Rodeo & Race Grounds	DCCS		227	25,000	1%		
5170-2350-0000	Toompine Shooting Facility	DCCS		-	4,400	0%		
5170-2600-0000	Deprn Recreational Facilities	DCCS		-	232,726	0%		
5170-0003	RECREATION FACILITIES		-	4,724	303,626	2%		
5190-0003	COMMUNITY DEVELOPMENT							
5190-1140-0000	Sundry Income	DCCS	182	-	0%			
5190-1150-0000	Community Bus Income	DCCS	-	7,500	0%			
5190-1160-0000	Community Event - Ticket Sales	DCCS	-	-	0%			
5190-1210-0000	Grants - National Australia Day Council	DCCS	-	15,000	0%			
5190-1220-0000	Grant - NAIDOC Week	DCCS	-	-	0%			
5190-1221-0000	NAIDOC Week Contribution	DCCS	-	-	0%			
5190-1230-0000	Grant - Celebrating Multicultural Qld	DCCS	-	-	0%			
5190-2100-0000	Community Support Activities & Event	DCCS		32	47,700	0%		
5190-2150-0000	Buses - Community Support	DCCS		-	-	0%		
5190-2320-0000	Community Celebrations	DCCS		8,854	60,000	1%		
5190-2500-0000	Council Community Grants	DCCS		5,379	53,000	0%		
5190-2840-0000	Quilpie Street Development	DCCS		-	-	0%		
5190-0003	COMMUNITY DEVELOPMENT		182	22,500	1%	14,265	160,700	9%
5100-0002	COMMUNITY DEVELOPMENT		942	25,500	4%	87,628	1,691,969	5%
5200-0002	AGED SERVICES							
5220-1200-0000	Aged Peoples Accommodation Rent	DCCS	8,400	132,600	6%			
5220-2220-0000	Aged Peoples Accommodation O&M	DCCS			6,348	121,500	5%	
5220-2240-0000	Gyrica Gardens Rec-Centre - O&M	DCCS			174	18,500	0%	
5220-2600-0000	Deprn Aged Accom Building	DCCS			-	152,386	0%	
5200-0002	AGED SERVICES		8,400	132,600	6%	6,522	292,386	2%
5225-0002	HOUSING							
5225-1200-0000	Rent - Housing	DCCS	71,140	691,218	10%			
5225-2220-0000	Housing Operating Expenses	DCCS			-	65,000	0%	
5225-2230-0000	Housing - Repairs & Maintenance	DCCS			14,956	354,711	4%	
5225-2600-0000	Deprn Housing	DCCS			-	473,525	0%	
5225-0002	HOUSING		67,881	691,218	10%	14,956	893,296	2%
5200-0002	AGED SERVICES & HOUSING		76,281	823,818	9%	21,478	1,185,682	2%
5300-0003	COMMUNITY HEALTH PROMOTIONS							
5300-1100-0000	Health Promotions Officer Grant Rev	DCCS	-	75,000	0%			
5300-1150-0000	SW Primary Care Pilot Funding	DCCS	-	67,480	0%			
5300-2000-0000	Health Promotions Officer Wages	DCCS			-	-	0%	
5300-2020-0000	National Dis. Ins. Scheme Officer	DCCS			5,060	112,000	5%	
5300-2200-0000	Heart of Australia Bus Visit	DCCS			-	30,000	0%	
5300-2240-0000	Health Promotions Officer Activities	DCCS			3,569	229,875	0%	
5300-2800-0000	SW Primary Health Care Pilot Expenses	DCCS			2,869	67,480	0%	
5300-0003	COMMUNITY HEALTH PROMOTIONS		-	142,480	0%	11,498	439,355	3%
5300-0003	COMMUNITY HEALTH		-	142,480	0%	11,498	439,355	3%
5400-0003	COMMUNITY SERVICES ADMINISTRATION							
5400-2220-0000	Community Services Admin Operating Expenses	DCCS			29,849	559,512	5%	
5400-0003	COMMUNITY SERVICES ADMINISTRATION		-	-	29,849	559,512	5%	
5400-0003	COMMUNITY SERVICES SUPPORT		-	-	29,849	559,512	5%	

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Resp. Off	Actual	ORIGINAL BUDGET 26/27	%	EXPENSE			COMMENTS
				ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
5600-0002	ARTS & CULTURE						
5610-0003	MUSEUMS						
5610-2220-0000	Eromanga Living History Centre O&M			530	13,000	4%	
5610-2230-0000	Museum Operations & Maintenance			108	5,000	2%	
5610-2240-0000	Powerhouse Museum Operations			315	4,500	7%	
5610-2250-0000	Railway / Local History			356	10,000	4%	
5610-2260-0000	Eromanga Natural Hist. Museum			26,648	80,900	33%	
5610-2290-0000	ENHM COVID-19 Operating Support			-	-	0%	
5610-2600-0000	Depn Museum			-	303,897	0%	
5610-0003	MUSEUMS			27,957	417,297	7%	
5630-0003	REGIONAL ARTS DEVELOPMENT FUNDING						
5630-1100-0000	RADF Grant Revenue	26,250	100%				
5630-1400-0000	RADF Earnback and Refunds	-	0%				
5630-2190-0000	RADF Grant Expenditure	-			30,000	0%	
5630-5000-0000	REGIONAL ARTS DEVELOPMENT FUNDING	26,250	100%	-	30,000	0%	
5600-0002	ARTS & CULTURE	26,250	100%	27,957	447,297	6%	
5700-0002	LIBRARY SERVICES						
5710-1100-0000	Libraries Operating Grant Revenue	3,000	0%				
5710-1110-0000	Strategic Priorities Grant	-	0%				
5710-1120-0000	First Five Grant - Library	3,000	0%				
5710-1130-0000	Grant - Library Resourcing	20,000	0%				
5710-1140-0000	Grant - Empowering Rural Australia	-	0%				
5710-1150-0000	Grant - Community Cohesion Program	4,000	0%				
5710-1160-0000	Grant - SLQ Library Champions Bursary	-	0%				
5710-1170-0000	Grant - LitUp program	-	0%				
5710-1600-0000	Library Fees & Charges Revenue	500	0%				
5710-2110-0000	Strategic Priorities Grant Expenditure	-			-	0%	
5710-2120-0000	First Five Grant - Library Exp	-			3,000	0%	
5710-2220-0000	Library Operating Expenses			8,166	203,840	4%	
5710-2330-0000	Library Repairs & Maintenance Expens			10	6,000	0%	
5710-2600-0000	Depn Library				22,355	0%	
5711-1130-0000	Grant Centrelink Access Point	610	10%				
5711-1131-0000	Grant - Regional Tech Hub	-			-	0%	
5711-2115-0000	Grant - Regional Tech Hub expenses	-			-	0%	
5700-0002	LIBRARY SERVICES	4,810	14%	8,176	235,195	3%	
5750-0002	DISASTER MANAGEMENT SERVICES						
5750-1100-0000	Grant - Get Ready Queensland	6,780	0%				
5750-1120-0000	CDO Category A - ORA Funding	-	0%				
5750-1130-0000	CDO Category B - ORA Funding	-	0%				
5750-1135-0000	Category C - Community Recovery Fund	-	0%				
5750-1136-0000	Cat C - Community Health & Wellbeing Package	-					
5750-1140-0000	Coordinated Emergency Fodder Support	-	0%				
5750-1150-0000	Emerg Fencing Restitution Program	27,800,000	0%				
5750-2020-0000	Get Ready Old Exp	-			6,780	0%	
5750-2220-0000	Disaster Management Operations	-		6,940	-	0%	
5750-2300-0000	CDO Cat A Emergency Assistance Individuals	-		-	-	0%	
5750-2400-0000	CDO Cat B Protection of General Public	-		-	-	0%	
5750-2450-0000	Cat C - Community Relief Fund Exp	-		-	-	0%	
5750-2451-0000	Cat C - Community Health & Wellbeing Package	-		12,515	-	0%	
5750-2500-0000	Coordinated Emergency Fodder Support	-		-	-	0%	
5750-2550-0000	Emerg Fencing Restitution Program	-		-	27,800,000	0%	
5761-1500-0000	Program Administration Reimbursement	317,850	0%				

Maintenance of rain gauges

Revenue and Expenditure Report

For the month ending 31 July 2026

Year Elapsed 8%

Res. Off		Actual			EXPENSE			COMMENTS
		ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
5761-2300-0000	Program Administration Expenses							
5750-0002	DISASTER MANAGEMENT SERVICES							
5800-0002	PUBLIC SERVICES							
5810-0003	STATE EMERGENCY SERVICES							
5810-1140-0000	QLD Emergency Services Grant Revenue							
5810-2220-0000	Emergency Services Operations							
5810-2600-0000	Depn S.E.S							
5810-0003	STATE EMERGENCY SERVICES							
5820-0003	TELEVISION							
5820-2230-0000	TV Maintenance & Repairs							
5820-2600-0000	Depn Satellite TV							
5820-0003	TELEVISION							
5830-0003	CEMETERIES							
5830-1500-0000	Burial Fees							
5830-1510-0000	Grave Reservation Fee							
5830-2220-0000	Cemeteries Operations							
5830-2230-0000	Cemeteries Maintenance							
5830-2600-0000	Depn Cemeteries Building							
5830-0003	CEMETERIES							
5840-0003	EROMANGA STATE SCHOOL FACILITY							
5840-2500-0000	Eromanga State School Operating Expe							
5840-2600-0000	Depn - Eromanga State School Facility							
5840-0003	EROMANGA STATE SCHOOL FACILITY							
5800-0002	PUBLIC SERVICES	5,084	28,182,940	0%	73,220	28,495,236	0%	
6000-0001	COMMUNITY SERVICES	104,537	29,290,938	0%	731,629	32,319,631	1%	
6000-0001	HUMAN RESOURCES							
6100-0002-0000	PAYROLL SERVICES							
6100-2200-0000	Payroll Operating Expenses							
6100-0002-0000	PAYROLL SERVICES							
6200-0002-0000	HUMAN RESOURCES							
6200-1100-0000	Staff Deductions - Wellbeing Checks							
6200-1200-0000	Staff Deductions - Staff Functions							
6200-2040-0000	Human Resource Expenses							
6200-2090-0000	Council Gym Membership Program - 20%							
6200-0002-0000	HUMAN RESOURCES							
6300-0002-0000	TRAINING & DEVELOPMENT							
6300-2000-0000	Staff Training & Development Wages							
6300-2070-0000	Staff Training & Development							
6300-2300-0000	Training & Development Operating Costs							
6300-0002-0000	TRAINING & DEVELOPMENT							
6000-0001	HUMAN RESOURCES	1,500	1%		86,221	1,018,663	9%	
7100-0001	ECONOMIC DEVELOPMENT & TOURISM							
7100-0002	ECONOMIC DEVELOPMENT & PROMOTION							

Revenue and Expenditure Report

For the month ending 31 July 2026
Year Elapsed 8%

	Resp. Off	Actual			EXPENSE			COMMENTS
		ACTUAL YTD	ORIGINAL BUDGET 26/27	%	ACTUAL YTD	ORIGINAL BUDGET 26/27	%	
7100-2100-0000 Economic Development	MED	-	-	-	1,006	341,587	0%	
7100-2120-0000 Economic Dev Training and Conferences	MED	-	-	-	-	5,000	0%	
7100-2130-0000 Opal Fossilicking Area	MED	-	-	-	-	5,000	0%	
7100-2140-0000 Subscriptions and Memberships	MED	-	-	-	-	15,000	0%	Outback Old Tourism
7100-2150-0000 SWRED-Tourism Development	MED	-	-	-	-	-	0%	
7100-0002 ECONOMIC DEVELOPMENT & PROMOTION		-	-	0%	1,006	366,587	0%	
7200-0002 VISITOR INFORMATION CENTRE								
7200-1100-0000 Grant - Accessible Tourism Elevate F	MED	-	-	0%	-	-	-	
7200-1150-0000 Grant - Building Bush Tourism	MED	-	-	0%	-	-	-	
7200-1500-0000 Visitors Info Centre Sales	MED	8,002	32,000	25%	-	-	-	
7200-1505-0000 VIC - Quilpeta Sales	MED	4,150	26,000	16%	-	-	-	
7200-1510-0000 VIC Gallery Sales (GST Free)	MED	4,866	10,000	49%	-	-	-	
7200-1515-0000 VIC Gallery Sales (GST)	MED	-	-	0%	-	-	-	
7200-1520-0000 Visitors Information Centre Donation	MED	-	1,500	0%	-	-	-	
7200-1530-0000 Bus Tour Fees	MED	1,800	3,000	60%	-	-	-	
7200-2000-0000 VIC - Wages	MED	-	-	-	12,224	250,500	5%	
7200-2110-0000 VIC - Exhibitions and Events	MED	-	-	-	245	10,000	2%	
7200-2120-0000 VIC - Tourism Promotion	MED	-	-	-	-	80,000	0%	
7200-2130-0000 VIC - Bus Tour	MED	-	-	-	-	-	0%	
7200-2220-0000 VIC Operating Expenses	MED	-	-	-	2,753	83,500	3%	
7200-2230-0000 VIC - Repairs & Maintenance	MED	-	-	-	1,388	47,250	3%	
7200-2510-0000 Artist Payments - Sales (GST Excl)	MED	-	-	-	4,199	8,000	52%	
7200-2515-0000 Artist Payments - Sales (GST Incl)	MED	-	-	-	-	2,000	0%	
7200-2600-0000 Depn - VIC	MED	-	-	-	-	52,760	0%	
7200-2710-0000 Grant - Accessible Tourism Elevate Fund Exp	MED	-	-	-	-	-	0%	
7200-2720-0000 Grant - Building Bush Tourism Expenses	MED	-	-	-	-	-	0%	
7201-1500-0000 VIC Outback Mates to NP Camping Perm	MED	68	100	68%	-	-	-	
7200-0002 VISITOR INFORMATION CENTRE		18,880	72,600	26%	20,810	514,010	4%	
7300-0002 TOURISM EVENTS & ATTRACTIONS								
7300-1200-0000 Event Revenue	MED	-	-	0%	-	-	-	
7300-2100-0000 EVENT - Major Events Promotion	MED	-	-	-	-	15,000	0%	
7300-2150-0000 Tourism Development	MED	-	-	-	-	59,000	0%	
7300-2200-0000 EVENTS - Tourism Events	MED	-	-	-	-	99,250	0%	
7300-0002 TOURISM EVENTS & ATTRACTIONS		-	-	0%	-	173,250	0%	
7100-0001 ECONOMIC DEVELOPMENT & TOURISM		18,880	72,600	26%	20,810	1,023,847	2%	
TOTAL REVENUE AND EXPENDITURE		1,191,292	1,013,243.70	1%	1,157,977	1,023,468.76	1%	
PROFIT / (LOSS)		666,321	55,923,483	1%				

CAPITAL EXPENDITURE REPORT

For the month ending 31 July 2026

PROJECT DETAILS										
Project Description	Type	RO	WIP at 30 June 2026	Current Year [Actual]	Current Year [Committed]	Total Year to Date	Total Project Cost	Project Budget 2026/27	Project Budget 2027/28	Total Project Budget
Land										
Multi year project - Rural Residential Estate	N	CEO	224,875	433,375	6,096	439,471	664,347	4,124,215		4,124,215
Carry over project - Strategic Land purchases	N	CEO	-	-	-	-	-	174,270		174,270
Industrial land subdivision	N	CEO		-	-			250,000		250,000
Sale of Industrial Blocks	N	CEO								-
Sale of Council Housing	N	CEO								-
			224,875	433,375	6,096	439,471	664,347	\$ 4,548,485	\$ -	\$ 4,548,485
Buildings & Structures										
Adavale Hall Grounds Upgrade	R	DIS	8,606	-	-	-	8,606	-	-	-
Multi year project - Eromanga Natural History Museum (ENHM) - Stage 3	N	CEO	1,690	-	1,793,160	1,793,160	1,794,850	17,799,000	-	17,799,000
Carry-over project - Gyrica Housing Refurbishment Unit 3	R	DIS	1,578	-	560	560	2,138	124,612		124,612
Carry-over project - Gyrica Housing Refurbishment Unit 4	R	DIS		-	-	-	-	123,637		123,637
Carry-over project - Eromanga Pool Refurbishment	R	DDIS	291,486	-	23,000			38,579		38,579
Council Housing Refurbishments	R	DIS	-	4,211	41,641	45,852	45,852	294,000		294,000
Gyrica Housing Refurbishments	R	DIS	-	6,249	8,890	15,139	15,139	100,000		100,000
Garage, carport & fencing - 14 Donald Street, Eromanga (Carry-over project)	DIS	DIS	108,743	2,374	5,622					
Garage, carport & fencing - 16 Donald Street, Eromanga (Carry-over project)	DIS	DIS	3,683	2,000	-					
Multi year project - Child Care Centre	N	CEO	-	-	-	-	-	3,150,000		3,150,000
Carry-over project - Toilet at Cemetery	N	DDIS	-	-	-	-	-	30,000		30,000
Carry-over project - Community Services Storage	R	DDIS	8,804	-	2,866	2,866	11,670	31,196		31,196
Carry-over project - Depot Office redesign	N	CEO	9,678	30,205	11,061	41,266	50,944	79,323		79,323
Redesign Administration Building	R	DDIS	930	-	-					
Carry-over project - Quilpie Community Energy Upgrade Project	N	CEO	-	2,978	-	2,978	2,978	154,163		154,163
Multi year project - Powerhouse House Development	N	CEO		-	-			6,387,944		6,387,944
Gyrica Gardens extension	N	CEO		-	-			250,000		250,000
Quilpie Pool Shade	R	DIS		-	-			180,000		180,000
Cricket Pitch cover	R	DIS		-	-			15,000		15,000
Quilpie Pool Roof	R	DIS		-	-			50,000		50,000
			435,199	\$ 48,018	\$ 1,886,800	\$ 1,901,821	\$ 1,923,571	\$ 28,807,454	\$ -	\$ 28,807,454
Other Infrastructure										
Boompine Airstrip – Secure and Safer Runway with Perimeter Fencing	N	DIS	-	434	-	434	434			-
Carry-over project - Entrance to Bulloo Park	N	DDIS	-	-	-	-	-	30,000		30,000
Carry-over project - Baldy Top Walking Path	U	CEO	402,100	-	-	-	402,100	102,661		102,661
Carry-over project - Bob Young Memorial Park Upgrade	R	DIS	31,355	-	-	-	31,355	679,963		679,963
Carry-over project - Administration Building - External Paint	R	DIS	6,000	-	20,680	20,680	26,680	19,000		19,000
Carry-over project - Administration Building - Stage 2 - Front Office Garden	N	DIS	9,860	200	20	220	10,080	75,000		75,000

CAPITAL EXPENDITURE REPORT

For the month ending 31 July 2026

PROJECT DETAILS										
Project Description	Type	RQ	WIP at 30 June 2026	Current Year (Actual)	Current Year (Committed)	Total Year to Date	Total Project Cost	Project Budget 2026/27	Project Budget 2027/28	Total Project Budget
Carry-over project - Knot-a-Saurus Park footpath	N	DDIS	-	-	-	-	-	12,000		12,000
Carry-over project - Install Automatic Watering Systems - Various Locations	N	DDIS	-	-	-	-	-	65,000		65,000
Carry-over project - Quilpie Cemetery Improvements	N	DIS	-	-	700	700	700	110,000		110,000
Carry-over project - Install playground at Adavale	N	DDIS	-	-	-	-	-	30,000		30,000
Carry-over project - Sealing wash bay approach and install silt trap	N	DIS	-	-	-	-	-	190,000		190,000
Carry-over project - Install fireproof battery collection boxes	N	DIS	58,391	7,240	1,499	8,739	67,130	46,375		46,375
Multi year project - Rest Area - Diamantina Development Road	N	DDIS		-	-			2,300,000		2,300,000
Stand pipe at Wash Bay	N	DDIS		-	-			90,000		90,000
			507,706	7,874	22,899	30,773	538,479	\$ 3,749,999	\$ -	\$ 3,749,999
Plant & Equipment										
Carry-over project - Replace plant 1122 - Toyota Prado	PR	DDIS		577	77,274	77,851	77,851	90,000		90,000
Carry-over project - Replace Unit 1113 Toyota Prado GX Wagon	PR	DDIS		577	-	577	577	90,000		90,000
Carry-over project - Replace Unit 1116 Toyota Prado GX Wagon	PR	DDIS		577	77,606	78,183	78,183	90,000		90,000
Carry-over project - Replace Unit 1141 Nissan Xtrail Wagon (second-hand)	PR	DDIS		2,273	37,990	40,263	40,263	60,000		60,000
Carry-over project - 2x 2 Bed Sleeper with ensuite, 1x Driller Kitchen /Crib/Bathroom/Laundry unit and 1x Crib/Bathroom/Office	PR	DDIS			-	-	-	500,000		500,000
Replace plant 1127 - Toyota Hilux	PR	DDIS			-	-	-	70,000		70,000
Replace plant 1128 - Toyota Hilux - Xtra Cab ute	PR	DDIS						80,000		80,000
Replace plant 1136 - Ford Ranger - Dual Cab ute	PR	DDIS						90,000		90,000
Replace plant 1139 - Ford Ranger - Dual Cab ute	PR	DDIS						90,000		90,000
Replace plant 1155 - Triton 2wd Single cab (Second Hand)	PR	DDIS						80,000		80,000
NEW - WH&S/ Stores Ute	PN	DDIS						50,000		50,000
Replace plant 1122 - Toyota Prado GXL Wagon	PR	DDIS						120,000		120,000
Replace plant 1131 - Ford Everst Trend Wagon	PR	DDIS						90,000		90,000
Replace plant 1132 - Ford Everst Trend Wagon	PR	DDIS						90,000		90,000
Replace plant 1138 - Toyota Prado GXL Wagon	PR	DDIS				-	-	120,000		120,000
Replace plant 2200 - Mack Agitator	PR	DDIS				-	-	20,000		20,000
Replace plant 3402 - Komatsu WA320PZ loader	PR	DDIS				-	-	400,000		400,000
Replace plant 3804 - Caterpillar 301.5 Excavator	PR	DDIS				-	-	50,000		50,000
Replace plant 4005 - EGO Electric Zero turn mower	PR	DDIS			-	-	-	15,000		15,000
Replace plant 181 - Bitumen Sprayer Tank	PR	DDIS			-	-	-	30,000		30,000
NEW - Trailers	PN	DDIS			-	-	-	10,000		10,000
Replace plant 316 -Profiler (Hydropower)	PR	DDIS			-	-	-	50,000		50,000
Hook Truck Tipper Body	PN	DDIS			-	-	-	35,000		35,000
Water Tank for Hook Truck	PN	DDIS			-	-	-	60,000		60,000
Sundry plant	PR	DDIS			-	-	-	15,000		15,000
Sale of Plant	PR	DDIS			-	-	-			
			-	\$ 4,004	\$ 192,870	\$ 196,874	\$ 196,874	\$ 2,395,000	\$ -	\$ 2,395,000

CAPITAL EXPENDITURE REPORT

For the month ending 31 July 2026

PROJECT DETAILS										
Project Description	Type	RQ	WIP at 30 June 2026	Current Year (Actual)	Current Year (Committed)	Total Year to Date	Total Project Cost	Project Budget 2026/27	Project Budget 2027/28	Total Project Budget
Road Infrastructure										
Quilpie Aerodrome Pavement Reconstruction	R	DIS	762,909	-		-	762,909	12,000,179		12,000,179
<i>Carry-over project</i> - Brolga Street - reseal carparking lanes	R	DIS	320			-	320	235,950		235,950
<i>Carry-over project</i> - Dukamurra St Widen (Eastern)	R	DIS				-	-	20,000		20,000
<i>Carry-over project</i> - Quarrion Street - spoon drain	N	DIS				-	-	50,000		50,000
<i>Carry-over project</i> - Footpaths - remaining stage 1 at the caravan park, including upgrade to caravan park driveway	N	DIS	3,230		-	-	3,230	70,000		70,000
Footpath - missing section in Chulungra Street (from the State School crossing to Quarrion Street)	N	DIS	36,194							
Footpath - Stage 2 Gyrica Street	N	DIS	82,950							
Footpath - St Finbarrs	N	DIS	41,475							
<i>Deferred from FY26</i> - Adavale Charleville Road Sealing	N	DIS	194			-	194	244,845		244,845
<i>Carry-over project</i> - Keeroongooloo Road Seal	N	DIS	-			-	-	1,182,000		1,182,000
<i>Carry-over project</i> - Keeroongooloo Road - Heavy Formation Grade	R	DIS	2,575			-	2,575	386,250		386,250
Ingeberry Road (Ch 53.76 to 53.78; Ch 54.68 to 53.70; Ch 55.80 to 55.82; Ch 54.39 to 54.41) 4 locations	R	DIS	-			-	-	14,000		14,000
Tobermory Road (Ch 18.66 to 18.68; Ch 18.70 to 18.72; Ch 18.760 to 18.785; Ch 44.16 to 47.18; Ch 44.50 to 44.52) 5 locations	R	DIS	-			-	-	15,000		15,000
Tobermory Road (Ch.76.81 on Bowalli Creek) 1 location	R	DIS	-	15,749	441	16,190	16,190	120,000		120,000
Congie Road (Ch 23.420 to 23.455; Ch 27.96 to 28.00 and Ch 32.58 to 32.62) 3 locations	R	DIS	-			-	-	22,000		22,000
Arronfield Road (Ch 24.60 to 24.90 and Ch 38.80 to Ch 39.25) 2 locations	R	DIS	-			-	-	15,000		15,000
Ray Road (Ch 8.03 to 8.04; 8.05 to 8.06; Ch 12.86 to 12.89; Ch 12.89 to 12.95) 4 locations	R	DIS	-			-	-	22,000		22,000
Cheepie Adavale Road (Ch 53.11 to 53.14; Ch 53.32 to 53.35 and Ch 53.56 to 53.59) 3 locations	R	DIS	-			-	-	100,000		100,000
Big Creek Road (Ch 5.82 to 5.94; Ch 26.85 to 26.87 and Ch 26.92 to 26.94) 3 locations	R	DIS	-			-	-	100,000		100,000
Coonaberry Creek Road (3 locations TBC)	R	DIS	-			-	-	100,000		100,000
Mulianna Road (3 locations TBC)	R	DIS	-			-	-	100,000		100,000
Napoleon Road (Ch 8.60 to 8.63) 1 location	R	DIS	-			-	-	7,000		7,000
Old Thargomindah Road (Ch 8.58 to 8.60; 13.565 to 13.600; Ch 16.82 to 16.84 and Ch 43.80 to 44.00) 4 locations	R	DIS	-			-	-	120,000		120,000
Trinidad Road (2 locations TBC)	R	DIS	-					70,000		70,000
Wareo Road (Ch 0.47 to 0.50; Ch 11.260 to Ch 11.285) 2 locations	R	DIS	-			-	-	70,000		70,000
Adavale Black Road (Ch 62.640 to 62.680)	R	DIS						80,000		80,000
Adavale Black Road (Ch 63.050 to 63.080)	R	DIS						80,000		80,000
Adavale Black Road (Ch 64.110 to 64.130)	R	DIS						80,000		80,000
Humburn Road (Ch 10.160 to 10.185)	R	DIS			666			80,000		80,000
Humburn Road (Ch 37.589 to 37.614)	R	DIS						80,000		80,000

CAPITAL EXPENDITURE REPORT

For the month ending 31 July 2026

PROJECT DETAILS										
Project Description	Type	RO	WIP at 30 June 2026	Current Year (Actual)	Current Year (Committed)	Total Year to Date	Total Project Cost	Project Budget 2026/27	Project Budget 2027/28	Total Project Budget
Humeburn Road (Ch 46.570 to 46.610)	R	DIS						80,000		80,000
Gyrica Street (West) - Broilga st to Boonkai Street 120m	N	DIS						67,200		67,200
Gyrica Street (West) - Boonkai St to Quarrion St 120m	N	DIS						67,200		67,200
Chulungra Street (East) - Jabiru St to Winchu St 120m	N	DIS						67,200		67,200
Chulungra Street (West) - Winchu St to Bulloo Park St 150m	N	DIS						84,000		84,000
BulnBuln Street(East) - Boonkai St to Quarrion St 120m	N	DIS						67,200		67,200
Boonkai Street (North)- Chipu Street to Dukamura Street 230m	N	DIS						128,800		128,800
Boonkai Street (North) - Dukamura Street to Bulnbuln Street 230m	N	DIS						128,800		128,800
Bulnbuln Street (East) - Quarrion Street to Jabiru Street 71m	N	DIS						39,760		39,760
Broilga Street (North) - Bob Memorial Park to Chulungra St 71m	R	DIS						48,792		48,792
Winchu Street (South) - Corner footpath (40 m) and new pram crossing in front of Quilpie Hardware Shop	R	DIS						30,600		30,600
Kyabra Road Reseal	R	DIS						200,000		200,000
Mt Margaret Road Reseal	R	DIS						100,000		100,000
Chipu Street Reseal	R	DIS	-			-	-	75,000		75,000
Galah Street Reseal	R	DIS	-			-	-	75,000		75,000
Anzac Drive Reseal	R	DIS	-			-	-	100,000		100,000
Kookaburra Street Reseal	R	DIS	-			-	-	50,000		50,000
Broilga St Reseal	R	DIS	-			-	-	200,000		200,000
Bulloo Park Reseal	R	DIS	-			-	-	100,000		100,000
Adavale-Charleville Road	R	DIS	-			-	-	800,000		800,000
Quilpie Aerodrome - Accessibility and Compliance Project	N	DIS	-		14,970	14,970	14,970	150,000		150,000
			929,845	\$ 15,749	\$ 16,077	\$ 31,160	\$ 800,387	\$ 18,123,776	\$ -	\$ 18,123,776
WIP Mar 2025 Impairment			945,522	0		-	945,522			
Water Infrastructure										
Sommerfield Road Water Main Upgrade (Carry-over Project)	R	DDIS	331,457			-	331,457	-		-
Boonkai Street	R	DDIS				-	-	120,000		120,000
Carry-over project - Gyrica Street	R	DDIS		1,636		1,636	1,636	180,000		180,000
Carry-over project - Winchu Street	R	DDIS				-	-	170,000		170,000
Quilpie - Town bore upgrade	U	DDIS				-	-	25,000		25,000
Eromanga Bore	N	DDIS						1,500,000		1,500,000
			331,457	1,636	-	1,636	333,094	\$ 1,995,000	\$ -	\$ 1,995,000
									0	
Sewerage Infrastructure										
Quilpie Sewerage Treatment Plant	R	DIS	742,027			-	742,027	13,911,374		13,911,374
Sewer Pump Station at Quarrion Street, Quilpie (SPS002) (Carry-over Project)	R	DIS	308,469							
Carry-over project - Eromanga Sewerage	R	DDIS						100,000		
Quilpie - Rising Main	R	DDIS						30,000		
Quilpie - SPS 3 (Curlew Estate)	R	DDIS				-	-	15,000		15,000
Quilpie - SPS 3 (Curlew Estate)	R	DDIS				-	-	5,000		5,000
Eromanga - Supervisory Control and Data Acquisition system	R	DDIS				-	-	50,000		50,000

CAPITAL EXPENDITURE REPORT
For the month ending 31 July 2026

PROJECT DETAILS										
Project Description	Type	RO	WIP at 30 June 2026	Current Year (Actual)	Current Year (Committed)	Total Year to Date	Total Project Cost	Project Budget 2026/27	Project Budget 2027/28	Total Project Budget
Quilpie - Bulloo Park Pump Station	R	DDIS				-	-	10,000		10,000
			1,050,495	\$ -	\$ -	\$ -	\$ 742,027	\$ 14,121,374	\$ -	\$ 13,991,374
TOTAL			4,425,100	\$ 510,655	\$ 2,124,743	\$ 2,601,735	\$ 5,198,777	\$ 73,741,088	\$ -	\$ 73,611,088

14 OFFICE OF THE CEO**14.1 APPLICATION FOR A FULL POSTAL BALLOT - 2028 LOCAL GOVERNMENT QUADRENNIAL ELECTION****IX:** 278536**Author:** Callie Dabovich, Executive Officer**Authorisers:** Justin Hancock, Chief Executive Officer**Attachments:** Nil**KEY OUTCOME****Key Outcome:** 8. Teamwork**Key Initiative:** 8.2 Team effectiveness and good governance**Key Outcome:** 10. Effective Leadership**Key Initiative:** 10.3 Community engagement and leadership**EXECUTIVE SUMMARY**

Council must decide, ahead of the 2028 local government quadrennial election on 25 March 2028, whether to apply for the election to be conducted by full postal ballot. Quilpie Shire Council has been approved for a full postal ballot at every quadrennial election since 2012, most recently in 2024.

The application process changed on 1 July 2026, when amendments made by the *Local Government (Empowering Councils) and Other Legislation Amendment Act 2026* (Qld) commenced. Council now applies directly to the electoral commissioner for a written recommendation, rather than applying to the Minister for Local Government and Water in the first instance. The electoral commissioner assesses the application against criteria set out in the *Local Government Electoral Act 2011* (Qld) and refers a recommendation to the Minister, who makes the final decision.

This report recommends Council resolve to apply to the electoral commissioner for the 2028 election to be conducted by full postal ballot, and delegate authority to the Chief Executive Officer to lodge the application and respond to any further information request from the electoral commissioner, before the statutory deadline of 1 May 2027.

RECOMMENDATION

1. That Council:
 - (a) resolve to apply to the electoral commissioner, under section 45AA of the *Local Government Electoral Act 2011* (Qld), for a recommendation that the 2028 quadrennial election for Quilpie Shire Council be conducted by full postal ballot; and
 - (b) delegate authority to the Chief Executive Officer to lodge the application and provide any further information the electoral commissioner reasonably requires under section 45AB(2), before the statutory deadline of 1 May 2027.

BACKGROUND

Council has applied for, and been approved to conduct, every quadrennial election by full postal ballot since 2012 — in 2012, 2016, 2020 and 2024. No election in Quilpie Shire has been delivered by attendance ballot in more than a decade.

Table 1 sets out Council's postal ballot participation history.

Election	Enrolment	Turnout	Source
2012	649	87.52%	Council's 2023 postal ballot report
2016	620	85.16%	ECQ results, 2016 Quilpie Shire Council election
2020	541	85.77%	ECQ 2020 Local Government Elections: Report on the Elections, Appendix B
2024	597	83.08%	ECQ Report on the 2024 Local Government Elections, Appendix G, p.117

The application pathway changed on 1 July 2026, when the *Local Government (Empowering Councils) and Other Legislation Amendment Act 2026* (Qld) took effect. Before that date, Council applied to the Minister for Local Government and Water directly, with the ECQ giving the Minister advice. Council now applies to the electoral commissioner, who assesses the application and gives the Minister a written recommendation. This is the first application Council will lodge under the new process; its four earlier applications, in 2012, 2016, 2020 and 2023, were all made and decided under the old one.

The deadline for lodging the 2028 application is 1 May 2027, unless the electoral commissioner approves a later date.

REPORT

Council meets each criterion in section 45AB(3) of the *Local Government Electoral Act 2011* (Qld).

Council's stated reasons (section 45AB(3)(a))

Council applies because attendance delivery is not an efficient use of public funds for an electorate of this size and spread. The following sections verify this against the remaining criteria.

Comparative cost (section 45AB(3)(b))

Council meets this criterion. The 2024 cost of full postal delivery was \$12,556.00, against 597 electors, approximately \$21.03 per elector. An attendance ballot requires venue hire, staffing, security and ballot distribution costs that a postal ballot does not incur, and these fixed costs do not fall in proportion to a small roll. Full postal delivery is the lower-cost method for an electorate of this size.

Number of enrolled electors (section 45AB(3)(c))

Council meets this criterion. At 597 electors, Quilpie Shire's roll is among the smallest in Queensland. An attendance booth carries fixed costs — venue hire, staffing, security, ballot distribution — that do not fall with a small roll and are not justified by the in-person demand it would generate.

Population density and distribution (section 45AB(3)(d))

Council meets this criterion. Quilpie Shire covers 67,415 square kilometres with 597 electors. Many electors live on grazing properties well outside Quilpie township, where an attendance booth would normally be located. Postal delivery removes that travel burden.

Prior use of postal ballot (section 45AB(3)(e))

Council meets this criterion. Every quadrennial election since 2012 has been conducted by full postal ballot, most recently in 2024.

If Council's application is successful, section 67(2) of the *Local Government Electoral Act 2011* (Qld) requires every elector in the postal ballot area to cast a postal vote; attendance voting is not available.

OPTIONS

Option 1 (Recommended)

Council resolves to apply to the electoral commissioner for the 2028 quadrennial election to be conducted by full postal ballot, and delegates authority to the Chief Executive Officer to lodge the application. This option continues Council's unbroken postal ballot history since 2012 and is supported by the evidence addressed against each section 45AB(3) criterion in the Report section above. It avoids the establishment and staffing of attendance polling booths across a shire of 67,415 square kilometres.

Option 2

Council does not apply for a full postal ballot. The 2028 election would then default to an attendance ballot, requiring the ECQ to establish polling booths and engage local polling staff across the shire, with early and postal voting available as supplementary channels only. This option reverses a delivery method that has served the shire without incident for four consecutive elections and is likely to increase the cost passed through to Council. It is not recommended, and no operational or governance benefit of attendance voting for Quilpie Shire has been identified in preparing this report.

CONSULTATION (Internal/External)

Chief Executive Officer

Director Corporate Services

Electoral Commission of Queensland — Local Government Election Services

INTERESTED PARTIES

Electoral Commission of Queensland; Minister for Local Government and Water; Quilpie Shire electors.

Note: The identification of interested parties is provided on a best endeavours basis by Council Officers and may not be exhaustive.

LEGISLATION / LEGAL IMPLICATIONS

This application relies on sections 44, 45AA, 45AB, 45 and 67 of the *Local Government Electoral Act 2011* (Qld), as amended with effect from 1 July 2026 by the *Local Government (Empowering Councils) and Other Legislation Amendment Act 2026* (Qld). The operation of each provision, and Council's compliance with the assessment criteria in section 45AB(3), is addressed in the Report section above.

Section 45A of the *Local Government Electoral Act 2011* (Qld) provides that a decision of the Minister or the electoral commissioner about a postal ballot application is not subject to appeal. There is no internal review or appeal pathway once the electoral commissioner's recommendation and the Minister's decision are made. This report addresses each matter the electoral commissioner is required to consider under section 45AB(3), so that Council's application is complete and defensible at the point of lodgement, when that finality takes effect.

Section 67(2) of the *Local Government Electoral Act 2011* (Qld) requires every elector in a postal ballot area to cast a postal vote if Council's application is approved; attendance voting would not be available to any elector in the postal ballot area.

No unmanaged legal risks arise from this report.

POLICY IMPLICATIONS

Recommendation 1(b) delegates authority to the Chief Executive Officer to lodge the application and respond to further information requests from the electoral commissioner. Council's power to make this delegation arises under section 257(1)(b) of the *Local Government Act 2009* (Qld). Under section 257(5) of that Act, the delegation must be reviewed annually. Under section 260, Council must record the delegation in its local government delegations register. This delegation is consistent with the nature of delegations Council has approved for equivalent statutory and administrative matters.

No other adopted Council policy is engaged by this decision.

FINANCIAL AND RESOURCE IMPLICATIONS

There is no direct cost to Council in applying for a full postal ballot; the application is a written submission to the electoral commissioner under section 45AA. The cost relevant to section 45AB(3)(b) is the cost of delivering the election itself, set out in Table 2.

Election	Electors enrolled	Cost invoiced	Cost per elector
2020	541	\$9,059	\$16.75
2024	597	\$12,556	\$21.03

ASSET MANAGEMENT IMPLICATIONS

No Council asset is created, modified or disposed of by the recommended option. A full postal ballot requires no use of Council-owned facilities as polling booths. Should Council not obtain approval for a full postal ballot, the ECQ would need to establish attendance polling booths in the shire, which would likely require the use of Council-owned community facilities, with associated booking, access and wear implications for those facilities during the election period.

RISK MANAGEMENT IMPLICATIONS

Council will manage risks in accordance with G.11 Enterprise Risk Management Policy and G.11-A Risk Management Framework.

Risk name and description	Current controls	Impacts	Risk rating	Risk treatment
Application not lodged before the 1 May 2027 deadline	Recommendation 1(b) delegates authority to the Chief Executive Officer now, more than eight months ahead of the deadline	Election defaults to attendance ballot; Council must resource polling infrastructure across the shire at short notice, at greater cost	E - Rare 4 - Major H - High	Delegation effected by this recommendation; Chief Executive Officer to lodge well ahead of the deadline
Application does not adequately address the section 45AB(3) assessment criteria	This report addresses each criterion directly, using verified 2024 election data from the ECQ's statutory report	Electoral commissioner requests further information under section 45AB(2), extending the assessment timeframe	D - Unlikely 2 - Minor L - Low	Chief Executive Officer to confirm current cost figures with the ECQ before lodgement (see Financial and Resource Implications)
Electoral commissioner or Minister does not approve a full postal ballot despite Council's application	Unbroken approval history since 2012; section 45AB(3)(e) criterion directly favours Council	Election defaults to attendance ballot	E - Rare 4 - Major H - High	None available; the decision is not subject to appeal under section 45A. Early lodgement maximises time to respond to any request for further information

If the electoral commissioner or Minister does not approve a full postal ballot for the 2028 election, the residual risk to Council remains High, reflected in the third risk above. This risk cannot be further treated once the application is lodged, as the decision is not subject to appeal.

HUMAN RIGHTS CONSIDERATION

Section 58 of the *Human Rights Act 2019* (Qld) requires Council to act compatibly with human rights and to give proper consideration to human rights in decision-making. The recommendation in this report engages the right to take part in public life (section 23): applying for a full postal ballot supports the right of Quilpie Shire electors to vote by removing the practical barrier of long travel distances to an attendance polling booth across a shire of more than 67,000 square kilometres.

The action recommended in this report is compatible with human rights. No adverse human rights impacts arise.

14.2 2026 CHRISTMAS SHUTDOWN PERIOD**IX: 278380****Author: Maree Radnedge, Executive Manager People and Safety****Authorisers: Justin Hancock, Chief Executive Officer****Attachments: Nil****KEY OUTCOME**

Key Outcome: 4. Strong Governance

Key Initiative: 4.3 Maintain good corporate governance

EXECUTIVE SUMMARY

This report recommends Council implement a two-week organisation-wide shutdown, excluding essential and critical services, from close of business Friday, 18 December 2026, with normal operations resuming on Monday, 4 January 2027. This report also presents two alternative shutdown options for Council's consideration.

RECOMMENDATION

1. That Council implement an organisation-wide shutdown (excluding essential critical services) from close of business Friday, 18 December 2026, with normal operations resuming on Monday, 4 January 2027.

BACKGROUND

Council has traditionally observed an annual shutdown between Christmas and New Year, during which employees utilise accrued leave entitlements. A limited number of staff continue working or remain on-call to ensure essential services are maintained throughout this period.

REPORT

Since 2023, the shutdown duration has been for a period of two weeks with the option for staff to request additional leave in conjunction with the shutdown period, subject to approval by their Deputy Director, Director, and the Chief Executive Officer.

In 2026:

- Christmas Day (Friday, 25 December) is a public holiday
- Boxing Day falls on Saturday 26 December, and a public holiday is observed on Monday 28 December
- New Year's Day (Friday, 1 January 2027) is a public holiday

Employee Feedback

Council sought staff input on proposed shutdown options, receiving 25 survey responses (representing 36% of the workforce).

Key Considerations

Council determined the recommended shutdown period based on:

- Council's ability to maintain community services
- operational requirements across departments
- employees' accrued leave balances
- staff feedback.

Recommendation

Council proposes a two-week shutdown period for all Council departments.

Extended Leave Requests

Where operational requirements permit, staff may discuss extended leave arrangements with their Deputy Director. Such requests must account for:

- impacts on colleagues
- Council's ability to maintain appropriate service levels.

OPTIONSOption 1 (Recommended)

1. That Council:
 - (a) Implement an organisation-wide shutdown (excluding essential critical services) from close of business Friday, 18 December 2026, with normal operations resuming on Monday, 4 January 2027.

Option 2

1. That Council:
 - (a) Implement an extended three-week organisation-wide shutdown (excluding essential critical services) from close of business Friday, 11 December 2026, with normal operations resuming on Monday, 4 January 2027.

Option 3

1. That Council:
 - (a) Implement an extended three-week organisation-wide shutdown (excluding essential critical services) from close of business Friday, 18 December 2026, with normal operations resuming on Monday, 11 January 2027.

CONSULTATION (Internal/External)

Chief Executive Officer

Executive Leadership Team

Council employees

INTERESTED PARTIES

Council employees.

Note: The identification of interested parties is provided on a best endeavours basis by Council Officers and may not be exhaustive.

LEGISLATION / LEGAL IMPLICATIONS

Under the applicable Industrial Awards, Council is legally required to provide employees with a minimum of 90 days' written notice regarding any proposed shutdown period. This notification

requirement ensures compliance with employment regulations and allows staff adequate time to plan their leave arrangements.

POLICY IMPLICATIONS

Nil

FINANCIAL AND RESOURCE IMPLICATIONS

Council has accounted for the proposed shutdown period within its current operational budget and incorporated employee leave entitlements into existing financial provisions. This planned closure will not require additional budgetary allocations as Council has anticipated and accommodated all associated costs in current fiscal planning.

ASSET MANAGEMENT IMPLICATIONS

Nil

RISK MANAGEMENT IMPLICATIONS

Council will manage risks in accordance with G.11 Enterprise risk management policy and G.11-A Risk Management Framework.

Risk Name & Description <i>What could happen and why?</i>	Current Controls <i>Are there current controls for the risk</i>	Impacts <i>Impact if the risk eventuates</i>	Risk Assessment			Risk Treatment <i>Depending on risk rating - implement additional controls / mitigation strategy (to reduce risk rating)</i>
			Likelihood	Consequence	Risk Rating	
			Risk calculator provided for measures			
Award notice non-compliance Council does not provide affected employees with the minimum written notice period required under the applicable Queensland Local Government Industry Award before the shutdown takes effect.	Shutdown communication timeline drafted for CEO approval following Council resolution.	Non-compliant notice exposes Council to industrial relations risk and potential underpayment or dispute claims.	D. Unlikely	3. Moderate	Medium	HR to confirm the exact notice period under the applicable award clause and issue written notice to all affected employees immediately following Council's resolution.
Reduced service continuity Reduced staffing during the shutdown period affects Council's capacity to maintain services to the community.	Essential and critical services excluded from the shutdown. On-call arrangements maintained for critical functions.	Delays or reduced availability of non-essential community services, and possible complaints.	C. Possible	2. Minor	Medium	Publish shutdown dates and essential service contact details in advance via Council's website and local media.
Insufficient accrued leave Employees without sufficient accrued annual leave to cover the full shutdown period are required to take leave without pay.	Extended leave requests require Deputy Director approval. Leave balances reviewed before the shutdown notice is issued.	Financial hardship for affected employees and potential industrial relations concern.	C. Possible	2. Minor	Medium	HR to identify employees with insufficient leave balances before the shutdown notice is issued and discuss options individually.

Council assessed these risks using operational experience and current shutdown procedures. Existing controls are effective. Residual risks are rated Medium and are manageable within normal operations.

HUMAN RIGHTS CONSIDERATION

Section 9 of the *Human Rights Act 2019* (Qld) confirms Council is a public entity for the purposes of the Act. Under section 58(1), Council must not act or make a decision in a way that is not compatible with human rights, and must give proper consideration to any human right relevant to the decision. Under section 8(b), a decision is compatible with human rights if it does not limit a human right, or limits a human right only to the extent that is reasonable and demonstrably justifiable in accordance with section 13.

Recognition and equality before the law (s 15)

A reduced service footprint over the shutdown period could disproportionately affect community members who rely on in-person access to Council services, including elderly residents and residents without reliable internet access. Excluding essential and critical services from the shutdown, and keeping staff on call for those services, mitigates this risk. This right is not limited by the decision.

Taking part in public life (s 27)

Reduced availability of non-essential Council services over the shutdown period may temporarily limit the community's ability to engage with Council. This limitation is minor and temporary and is consistent with Council's practice in previous years. The operational need for a defined shutdown period, balanced against employees' accrued leave entitlements and award notice requirements, justifies this. Council will publish the shutdown dates and essential service contact arrangements in advance to minimise impact on the community.

Council has given proper consideration to the human rights engaged by this decision. The decision is compatible with the *Human Rights Act 2019* (Qld).

14.3 BUSINESS CONTINUITY PLAN - PAYROLL**IX: 278401****Author: Maree Radnedge, Executive Manager People and Safety****Authorisers: Justin Hancock, Chief Executive Officer****Attachments: 1. Payroll Business Continuity Plan****KEY OUTCOME**

Key Outcome: 8. Teamwork

Key Initiative: 8.2 Team effectiveness and good governance

EXECUTIVE SUMMARY

The Payroll Business Continuity Plan (BCP) is presented to Council for adoption, to ensure payroll continues during disruptions such as system failures, communication outages, cyber incidents, power outages, loss of facilities and personnel unavailability.

Payroll is a critical business function that must continue under all circumstances to ensure employees and Councillors receive accurate and timely pay. Disruptions to payroll can affect staff wellbeing, statutory obligations, financial governance and Council's reputation.

The plan applies the Prevention, Preparedness, Response and Recovery (PPRR) framework, incorporates lessons learned from previous disruptive events and supports the ongoing maturity of Council's broader business continuity arrangements. It establishes governance arrangements, recovery time objectives, activation triggers, scenario-based response actions and emergency payment procedures to ensure employees continue to receive income when normal payroll processing cannot occur. The plan also formalises backup payroll support arrangements with Murweh Shire Council and introduces controls for the temporary establishment of emergency cash reserves during elevated-risk periods.

The BCP strengthens Council's organisational resilience and supports implementation of improvement actions arising from the Queensland Audit Office's 2025 Closing Report, which identified limited evidence of business continuity plan testing. Adoption of the plan will provide a documented and testable framework for managing payroll disruptions while supporting Council's governance, audit and compliance obligations.

RECOMMENDATION

1. That Council:
 - (a) adopts the Payroll Business Continuity Plan as presented; and
 - (b) authorises the Chief Executive Officer to make minor administrative amendments to the plan that do not materially alter its intent or operation.

BACKGROUND

Payroll continuity is essential to Council's ability to meet its legal, industrial and financial obligations. Any inability to process payroll can directly impact employee wellbeing, compliance obligations, organisational reputation and operational continuity.

Council's experience during previous disaster events highlighted the need for a dedicated payroll continuity plan that addresses both operational disruptions and employee financial security. While broader disaster management and business continuity arrangements exist, a payroll-specific plan has not previously been documented.

The need for documented and tested business continuity arrangements was further reinforced through the Queensland Audit Office (QAO) 2025 Closing Report. Reference 21IR-3 identified limited evidence that Council's business continuity planning arrangements had been tested. While this finding related to Council's broader business continuity framework, the development and implementation of a dedicated Payroll Business Continuity Plan supports Council's response by establishing a documented, operationally focused continuity framework that includes annual testing and review requirements. This will strengthen organisational resilience and demonstrate a proactive approach to continuity planning and preparedness.

In response, the proposed Payroll Business Continuity Plan has been developed to provide clear governance, decision-making pathways and response arrangements during payroll disruptions. The plan establishes prevention, preparedness, response and recovery measures to ensure payroll obligations can continue to be met during foreseeable disruption scenarios. It also introduces emergency payment arrangements designed to protect employee financial wellbeing when normal payroll processing cannot occur. The plan has also incorporated lessons learned from previous operational disruptions experienced by Council.

REPORT

What the plan delivers

The proposed BCP establishes:

- defined roles, responsibilities and escalation pathways
- recovery time objectives for critical payroll activities
- Prevention, Preparedness, Response and Recovery (PPRR) strategies
- activation triggers and response procedures
- scenario-based responses for seven key disruption events
- an emergency standard payment procedure
- temporary emergency cash reserve arrangements during elevated disaster risk periods.
- annual testing and review requirements.
- backup payroll processing support through the Murweh Shire Council Memorandum of Understanding (MOU).

Emergency standard payment procedure

Where preparedness and response measures cannot maintain a scheduled pay run, the plan enables Council to issue a standard interim payment to employees. Once systems are restored, Council reconciles payroll and deducts the interim payment from the employee's final entitlement.

The procedure also provides for Council to access emergency cash reserves during periods of elevated risk where disruptions may affect communications, internet connectivity or banking access. Council does not routinely maintain cash reserves for payroll purposes.

Scenario coverage

The BCP addresses:

- payroll system failure
- loss of facilities
- communications and internet outages

- loss of payroll personnel
- power outages
- cybersecurity incidents
- NAB Connect outages.

These scenarios reflect the most significant risks to Council's ability to meet payroll obligations.

OPTIONS

Table 1 sets out the options available to Council.

Table 1 Options available to Council

Option	Description	Advantages	Disadvantages
Option 1 (Recommended)	Adopt the Payroll Business Continuity Plan.	Improves organisational resilience, protects employee wellbeing, strengthens governance, provides clear response actions, and reduces payroll disruption risk.	Annual review, testing and staff awareness activities required.
Option 2 (Not recommended)	Do not adopt the plan.	No immediate implementation requirements.	Payroll continuity risks remain unmanaged and Council lacks documented response procedures for significant disruptions.
Option 3	Request amendments before adoption.	Allows further refinement of the document.	Delays implementation of payroll continuity arrangements and identified controls.

CONSULTATION (Internal/External)

The development of the Payroll Business Continuity Plan involved consultation with:

- Corporate Services
- Information and Communications Technology
- payroll personnel
- Infrastructure Services
- Murweh Shire Council in relation to the payroll support MOU

INTERESTED PARTIES

The following stakeholders have a direct interest in the adoption and implementation of the plan:

- employees
- councillors
- Executive Leadership Team
- Corporate Services
- Information and Communications Technology
- Murweh Shire Council
- Civica.
- NAB.

Note: The identification of interested parties is provided on a best endeavours basis by Council Officers and may not be exhaustive.

LEGISLATION / LEGAL IMPLICATIONS

Payroll continuity engages several legal obligations that apply regardless of disruption.

Section 104 of the *Local Government Act 2009* (Qld) requires Council to maintain financial management systems, including internal control and risk management. The BCP forms part of that system by documenting how Council maintains payroll during a disruption.

Council's employees are covered by the *Industrial Relations Act 2016* (Qld). The BCP supports Council's obligation to pay wages under industrial instruments made under the Queensland Act.

The *Superannuation Guarantee (Administration) Act 1992* (Cth) requires Council to make timely superannuation contributions for eligible employees. Division 389 of Schedule 1 to the *Taxation Administration Act 1953* (Cth) requires Council to report payroll and superannuation information through Single Touch Payroll. The BCP's emergency payment and reconciliation arrangements keep these obligations current during a disruption.

The *Information Privacy Act 2009* (Qld) requires Council to protect personal information, including payroll data, from unauthorised access, loss or misuse. The BCP's requirements for secure handling of payroll data during a disruption, including under the Murweh Shire Council MOU, support this obligation.

Adoption of the BCP reduces Council's legal risk exposure against each of these obligations and provides a documented, defensible basis for decisions made during a payroll disruption.

POLICY IMPLICATIONS

Adoption of the BCP establishes Council's first dedicated payroll continuity framework and formalises:

- payroll disruption response arrangements
- emergency payment procedures
- disaster-related payroll contingencies
- roles and responsibilities
- testing and review requirements

The plan supports Council's broader governance, risk management and business continuity objectives.

FINANCIAL AND RESOURCE IMPLICATIONS

Existing operational resources and budgets can accommodate implementation of the Payroll BCP. The plan formalises processes, responsibilities and response arrangements based largely on existing systems, personnel and business continuity practices.

While the BCP does not create a significant ongoing financial commitment, it introduces preparedness and response measures that may require temporary resource allocation during disruptive events. These measures aim to minimise the financial and operational impacts associated with payroll interruptions.

Table 2 sets out the potential financial and resource implications.

Table 2 Financial and resource implications

Area	Implication	Impact
Emergency standard payments	Temporary funding may be required to provide emergency standard payments	Supports employee financial wellbeing and reduces the risk of

Area	Implication	Impact
	to employees when payroll cannot be processed through normal systems.	hardship during extended disruptions.
Emergency cash reserves	Temporary withdrawal of cash may be required during periods of elevated disaster risk where communications or banking access could be impacted.	Enables Council to issue emergency cash payments where electronic payment methods become unavailable.
Testing and training	Annual testing, reviews and staff awareness activities will require time and coordination.	Improves organisational preparedness and confidence in the effectiveness of the BCP.
System support	Existing ICT, Civica and communications support arrangements will continue to be maintained.	Supports timely restoration of payroll functionality during disruptions.
Staff Resources	Activation of the BCP may require additional effort from People & Safety, Corporate Services, ICT and leadership personnel during a disruption.	Ensures payroll continuity and coordinated response activities can be maintained during incidents.
Murweh Shire Council MOU	The MOU provides access to external payroll support when internal capacity is unavailable.	Improves business resilience and reduces the risk of payroll delays due to staff unavailability.

Council expects the plan to reduce organisational risk and the potential financial, operational and reputational impacts associated with payroll disruptions by ensuring continuity arrangements are documented, tested and ready for implementation when required.

ASSET MANAGEMENT IMPLICATIONS

The Payroll BCP does not create any significant new asset management obligations. However, successful implementation of the plan relies on the availability, maintenance and functionality of key information technology, communications and backup infrastructure assets. These include the Civica Practical Plus payroll system, computer hardware, mobile devices, network infrastructure, backup power systems, and satellite internet connectivity.

The plan reinforces the importance of maintaining these assets in operational condition and ensuring appropriate backup and redundancy arrangements are in place to support payroll continuity during disruptive events. This includes maintaining generator capability, UPS protection, remote access functionality, alternate internet connectivity, and access to alternate work locations where required.

Table 3 Asset management implications

Asset Area	Implication	Benefit
Information Technology Systems	Ongoing maintenance and support of Civica Practical Plus, network infrastructure and supporting hardware.	Supports continuity of payroll processing and timely system restoration following disruptions.
Communications Infrastructure	Maintenance of primary and backup internet connectivity, including satellite services.	Improves resilience during telecommunications outages.
Backup Power Systems	Continued availability and maintenance of generators and UPS equipment.	Supports payroll operations during power interruptions.
Mobile Computing Equipment	Availability of laptops, mobile devices and remote access technology.	Enables payroll processing from alternate locations when required.

Asset Area	Implication	Benefit
Alternate Work Locations	Readiness of the Depot and other identified alternate locations.	Supports continuity of payroll services during facility closures.
Data Backup Infrastructure	Ongoing management and testing of payroll data backup and recovery arrangements.	Protects payroll data integrity and enables recovery following system failures or cyber incidents.

The plan strengthens Council's ability to utilise existing assets effectively during disruptions and supports the resilience of critical systems required to meet payroll obligations.

RISK MANAGEMENT IMPLICATIONS

Council assessed risks under Policy G.11 Enterprise Risk Management and Procedure G.11-A Risk Management Framework.

Table 4 Risk assessment

Risk	Current controls	Impact if risk eventuates	Likelihood	Consequence	Rating	Treatment
Failure to process payroll on time	Payroll BCP, scenario response plans, emergency standard payment procedure, backup payroll support through Murweh Shire Council MOU.	Employees and Councillors not paid on time, financial hardship, reputational damage, reduced staff morale.	Possible	Major	High	Adopt and maintain the BCP, annual testing, emergency payment arrangements, MOU activation if required.
System failure or loss of payroll access	Civica backups, ICT support, remote access capability, vendor support arrangements, disaster recovery processes.	Inability to process payroll, delayed reporting obligations, operational disruption.	Possible	Major	High	Maintain backups, annual testing, system support agreements and emergency payment arrangements.
Communications or banking outage	Dual internet services, NAB Connect emergency payment template, emergency cash reserve procedures, emergency standard payment process.	Inability to distribute payroll electronically, delays to employee payments.	Possible	Major	High	Maintain alternative communication methods, activate emergency payment arrangements and temporary cash reserves when required.
Loss of key payroll personnel	Cross-training, backup Payroll Officer, documented procedures, Murweh Shire Council payroll MOU.	Delays in payroll processing, increased risk of errors, reduced organisational capability.	Unlikely	Major	Moderate	Maintain staff capability, regularly review succession arrangements and test MOU activation processes.
Cybersecurity incident or data breach	ICT security controls, multi-factor authentication, backups, staff awareness training and incident response procedures.	Loss of system access, compromised payroll data, regulatory and reputational impacts.	Possible	Major	High	Continue cybersecurity controls, periodic testing, backup validation and staff training.

Risk	Current controls	Impact if risk eventuates	Likelihood	Consequence	Rating	Treatment
Legislative or compliance failure	Defined payroll procedures, STP reporting processes, superannuation obligations, documented governance arrangements.	Audit findings, regulatory non-compliance, reputational damage.	Unlikely	Major	Moderate	Regular review of payroll procedures, legislative monitoring, training and compliance audits.
Emergency payment mismanagement	Emergency Standard Payment Procedure, approval processes, payment registers, reconciliation requirements and audit controls.	Incorrect payments, financial loss, audit findings, employee dissatisfaction.	Unlikely	Moderate	Moderate	Maintain documented controls, segregation of duties, reconciliations and post-incident reviews.

This plan addresses the inability to process payroll during a disruptive event as its critical risk, rated High. Adoption of the Payroll BCP is the primary treatment, providing documented response procedures, emergency payment arrangements and recovery processes that substantially reduce Council's exposure. The plan also strengthens Council's preparedness for system failures, communications outages, staffing shortages and cybersecurity incidents. Council considers residual risks manageable provided it maintains, tests annually and reviews the plan following significant events.

HUMAN RIGHTS CONSIDERATION

Section 58 of the *Human Rights Act 2019* (Qld) makes it unlawful for a public entity to act or decide in a way that is not compatible with human rights, or to fail to properly consider relevant human rights. Council is a public entity under section 9(1)(d).

Council considered all 23 human rights protected under the Act. Four rights are directly relevant:

- **Recognition and equality before the law (s 15):** the plan applies the same continuity and emergency payment arrangements to all employees.
- **Property (s 24):** the plan protects employees' right to continue receiving income during a disruption.
- **Privacy and reputation (s 25):** the plan requires secure handling of payroll and personal information during a disruption.
- **Protection of families and children (s 26):** maintaining employee income during a disaster reduces financial hardship for families.

The decision does not limit any human right. It promotes and protects employees' rights to income, privacy and equal treatment during a disruption. This decision is compatible with human rights under section 8(a) of the *Human Rights Act 2019* (Qld).



BUSINESS CONTINUITY

Payroll



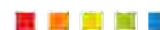


Plan type	Business Continuity Plan
Function	Governance
Plan owner	Executive Manager People and Safety
Plan contact	Executive Manager People and Safety
Version	1.0
Approved by	
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Next review date	Click or tap to enter a date.



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1. Introduction

Payroll is a critical business function that must continue under all circumstances to ensure employees and Councillors are paid accurately and on time. Disruptions to payroll can impact staff wellbeing, statutory obligations and Council's financial governance.

This Payroll Business Continuity Plan (BCP) outlines how Council will maintain payroll operations during events such as system failures, loss of facilities, power outages, communication disruptions, cyber incidents or staffing shortages. The plan follows the Prevention, Preparedness, Response and Recovery (PPRR) framework and includes procedures for issuing emergency standard payments when normal payroll processing cannot occur. It also incorporates offline readiness, training and annual testing requirements, as well as access to backup payroll support through the Murweh Shire Council payroll Memorandum Of Understanding (MOU).

1.1 Scope

This BCP applies to all payroll activities delivered by People & Safety, including scheduled payroll processing, special and emergency pays, ABA file creation and transfer, dual-authoriser approvals in NAB Connect, Single Touch Payroll (STP) submissions, superannuation processing and payroll record administration. It also covers activation of emergency standard payments when systems or communications prevent normal payroll processing, and the use of the Murweh Shire Council MOU where internal payroll capacity is unavailable.

1.2 Objectives

The objectives of this BCP are to:

- Ensure payroll continuity during and after disruptions.
- Provide clear, scenario-specific actions to guide staff.
- Enable emergency standard payments when systems cannot be used.
- Maintain compliance with statutory obligations including STP and superannuation.
- Support continuity during staffing shortages.
- Uphold dual-authoriser banking requirements.
- Safeguard payroll data integrity and security.
- Facilitate timely recovery and post-incident improvement.



2. Roles and Responsibilities

Role	Responsibility
People and Culture Officer	Activates the Payroll BCP; processes payroll under normal and disrupted conditions; coordinates ABA file transfers with Corporate Services; ensures secure handling of payroll data; escalates issues to the Executive Manager People & Safety.
Backup Payroll Officer (Training and Housing Officer)	Acts in place of the People and Culture Officer when required; maintains current payroll knowledge and system access.
Executive Manager People and Safety	Approves activation of the Payroll BCP; coordinates with the CEO, ELT and SLT; authorises activation of the Murweh Shire Council MOU; oversees communication with staff and stakeholders; ensures appropriate resourcing for payroll continuity, maintains Emergency Standard Payment Template in NAB Connect.
Corporate Services / Strategic Leadership Team	Uploads ABA files to NAB Connect; ensures sufficient funds and two authorised officers approve all payroll payments; maintains contact with NAB to support banking continuity, maintains Emergency Standard Payment Template in NAB Connect in absence of the Executive Manager People and Safety.
Information and Communications Technology (ICT)	Restores access to Civica, VPN and network systems; supports remote and alternate-site access; leads cybersecurity incident responses; manages systems, backups and recovery activities.
CEO	Provides high-level approval for BCP activation; supports resource allocation and organisation-wide communication; endorses extraordinary payroll measures during major disruptions.
Murweh Shire Council Payroll Officer	Processes payroll on behalf of QSC when internal resources are unavailable; accesses required information securely in line with the MOU; confirms completion of payroll processing.
Shire Networks	Assists with maintaining network connections and functionality.
Civica	Assists with maintaining the Practical Plus payroll system.
Workshop	Maintain and deploy backup generator when required.



3. Recovery Time Objectives

Payroll activities have been assessed and prioritised using Recovery Time Objectives (RTO):

Activity	Criticality	RTO	Notes
Payroll processing & payments	5	Immediate	Legal and industrial obligations
STP reporting	5	Immediate	Mandatory ATO requirement
Bank file creation and authorisation	5	Immediate	Required to release payments
Payroll system access	4	Less than 48hrs	Required for accuracy
Superannuation processing	4	2 – 3 days	Compliance deadline for Payday Super
Special Pays	3	2 – 3 days	Important for staff welfare
Payroll adjustments	3	2 – 3 days	Important
Employee record updates	2	1 week	Can be delayed
Leave reconciliation	2	1 week	Important but adjustments can be processed
Internal payroll reporting	1	When practical	Low operational impact

4. PPRR Framework

PPRR Stage	Description
Prevention	Maintaining dual internet redundancy (fixed and satellite systems), maintain backup generator, ensuring secure Civica backups, UPS protection, cybersecurity controls including Multi-Factor Authentication and training.
Preparedness	Ensuring access to laptops, VPN, mobile hotspots; maintaining Depot readiness; conducting annual continuity exercises; updating contact lists; maintaining readiness of backup staff and MOU partners; maintain NAB Connect template for Emergency Standard Payment, and identifying periods of elevated risk (e.g. severe weather warnings, network instability) to allow Council to temporarily access and securely hold a short-term cash reserve for potential emergency staff payments. Encourage staff to schedule routine direct debits to occur several days after pays are scheduled and encourage staff to retain additional funds for use during disaster situations.
Response	Activating the Payroll BCP; notifying Executive Manager People & Safety and ELT; prioritising scheduled payments; maintaining SMS/email communication; issuing emergency standard bank or cash payments.
Recovery	Restoring system access; processing the accurate pay run; deducting emergency payments; completing STP/super; confirming data integrity; returning any unused cash reserve; and conducting a post-incident debrief.

5. Activation Process

5.1 Activation Triggers

The Payroll BCP should be activated when any event is likely to disrupt timely or accurate payroll processing, including:

- Civica system failure
- Power outage



- Internet or communications loss
- Administration Office becomes inaccessible
- Unavailability of the People and Culture Officer, the Training and Housing Officer, and the Executive Manager People and Safety
- Cybersecurity incident affects payroll systems or data
- NAB Connect outage preventing file upload or dual-authoriser approval

5.2 Activation Steps

1. Identify the issue and assess its impact on the scheduled payroll.
2. Notify the Executive Manager People & Safety.
3. Confirm the need to activate the Payroll BCP.
4. Implement the relevant scenario-specific actions in Section 6.
 - Where severe weather, network instability or infrastructure failure is anticipated, initiate a request through Corporate Services to access a short-term cash reserve for potential emergency staff payments. Cash is held only for the duration of the risk event and returned immediately once the situation stabilises.
5. Activate the emergency standard payment process when payroll cannot be processed through the payroll system:
 - Standard bank transfers (when banking access exists), or
 - Standard cash payments (when banking is inaccessible or the internet and mobile networks are down).
6. Notify the SLT and staff regarding the disruption, interim payment arrangements and expected timeframes for reconciliation.
7. Record any emergency payments issued and any temporary cash holdings.
8. Once systems are restored, reconcile and process the accurate pay run deducting emergency payments and returning unused cash reserves to the bank.



6. Scenario Response Plans

Scenario	Preparedness	Response	Recovery
System Failure Civica is unavailable due to outage or malfunction, preventing payroll processing.	- Maintain Civica backups and remote access capability. - Maintain NAB Connect Emergency Standard Payment Template.	Activate BCP; notify ICT; issue emergency standard bank payment to all employees if the scheduled pay run cannot be processed; communicate with staff.	Restore Civica; process correct payroll run; deduct emergency payments; complete STP/reporting.
Loss of Facilities Admin Office inaccessible due to flooding, fire or other issues.	Maintain Depot readiness and portable payroll equipment (e.g. Laptop with Remote Desktop VPN access).	Activate BCP; relocate to Depot; restore payroll backup, process payroll normally if systems accessible; if not, issue emergency standard bank payment.	Restore access; reconcile and process accurate payroll; deduct emergency payments.
Communications / Internet Outage Internet/mobile networks unavailable, blocking system access and banking.	- Maintain dual internet and SMS/Email communication. - Maintain backup generator.	Set up satellite internet to restore internet and/or communications; issue emergency standard bank payment to all employees if the scheduled pay run cannot be processed; communicate with staff.	Restore connectivity; process accurate payroll; deduct emergency payments.
Loss of Payroll Personnel People & Culture Officer and backups unavailable.	- Maintain trained backups and MOU readiness. - Maintain up to date QSC contact list	- Activate Murweh Shire Council MOU; if MOU activation is delayed or systems unavailable, issue emergency standard payment. - Issue Murweh with up-to-date contact list of QSC employees.	Resume internal processing; reconcile all payments; deduct emergency payments.
Power Outage Local or widespread power failure preventing payroll processing.	Maintain generator; UPS capacity; internet connectivity; and Depot readiness.	- Utilise backup generator to process scheduled pays. - If digital banking is available, issue the emergency standard bank payment; if no electronic access is possible, issue emergency cash payments.	Restore power; process accurate payroll; deduct emergency payments.
Cyber Security Incident Ransomware/malware prevents access to payroll systems or banking.	Maintain cybersecurity controls, backups, and training.	Isolate systems; notify ICT/ELT; if banking accessible, issue bank emergency payment; if not, issue emergency cash payment.	Restore clean systems; process accurate payroll; deduct emergency payments.
NAB Connect Outage ABA upload and/or dual authorisation unavailable.	- Maintain NAB contact info and emergency payment register. - Maintain sufficient authorised officers.	- If banking cannot be accessed, issue emergency cash payments using any pre-positioned cash reserve. - If a cash reserve was not previously obtained, initiate emergency cash withdrawal procedures.	Upload ABA when restored; confirm no duplication; process accurate payroll; deduct emergency payments.

7. Emergency Standard Payment Procedure

7.1 Purpose

The Emergency Standard Payment Procedure ensures employees receive an essential interim lump-sum payment when normal payroll processing cannot be completed. This procedure maintains financial continuity for employees and outlines the actions required to reconcile payments once payroll systems are restored.



7.2 When the procedure applies

Emergency Standard Payments are only activated when all available preparedness and response measures have been exhausted, and normal payroll processing still cannot occur. This ensures the procedure is used strictly as a last-resort continuity measure when disruptions prevent Council from completing payroll through standard systems or banking channels.

This procedure must be activated when a scheduled pay run is unable to be processed on time despite efforts to restore access through contingency tools, alternate locations, and available system recovery processes.

7.3 Activation Steps

1. Confirm that the scheduled pay run cannot be completed due to a disruption despite all available preparedness and response measures.
2. Notify the Executive Manager People & Safety and activate the Payroll BCP.
3. Determine whether banking access is available:
 - If online banking access exists: issue the standard bank payment using the NAB Connect template.
 - If no online banking access or communications exist: issue cheques or the standard cash payment if emergency cash reserves are available.
4. If emergency cash is required, request Corporate Services to obtain funds immediately if it is safe to do so.
5. Communicate with staff and SLT regarding the disruption, emergency payment method and expected restoration timeframe.
6. Record all payments and obtain employee acknowledgements (for cash payments).
7. Store all records securely in accordance with payroll governance requirements.

7.4 Securing Emergency Cash Reserves During Elevated Risk

Council does not routinely hold cash for payroll purposes. However, when there is a credible risk that may impact electronic banking or communications (e.g., severe weather warnings, network instability, flooding risk, regional outages):

- The Executive Manager People & Safety may request Corporate Services to withdraw a temporary emergency cash reserve.
- This cash is held only for the duration of the identified risk and must be stored securely in accordance with Council's financial control procedures.
- Any unused cash must be returned to the bank immediately once the risk subsides.

This ensures that cash payments can be issued promptly if electronic systems fail unexpectedly.

7.5 Reconciliation of Emergency Standard Payments

Once payroll systems and communications are restored:

1. Process the correct payroll through Civica.
2. Deduct the emergency standard payment from each employee's net pay.
3. Confirm no duplicate payments or omissions have occurred.



4. Provide a reconciliation summary to the Executive Manager People & Safety.
5. Return any unused cash reserve to Council's bank.

7.6 Record Keeping and Audit Requirements

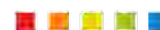
All documentation related to emergency payments must be retained for audit, including:

- Cash Payment Acknowledgement Forms
- Reconciliation Log
- Communications issued to staff
- Any approvals or authorisations

Records must be stored securely and in accordance with Council's financial governance and payroll record-keeping requirements.

8. Recovery Procedures

Recovery activities include restoring payroll systems and confirming access, entering and reconciling any manual payroll data in Civica, and completing outstanding STP and superannuation obligations. The ABA file must be verified against manual payments to ensure no duplicate or missed transactions. Once normal operations are restored, a post-incident debrief is to be conducted and any required updates made to the BCP, procedures and training materials.



9. Appendices

Appendix 1: Definitions

This appendix explains terms and phrases used in this Business Continuity Plan. It provides clear definitions of technical and operational language related to business continuity, disaster management, and payroll processes. Refer to this glossary whenever unfamiliar terminology arises while reading or implementing this plan.

BCP (Business Continuity Plan)	Document outlining how payroll operations will continue during disruptions.
Critical Function	A process that must continue or be restored quickly to avoid significant impact.
ELT (Executive Leadership Team)	Consists: • CEO • Director Infrastructure Services • Director Corporate Services • Director Community and Business Development
Payday Super	Organisations must pay employees their super guarantee on payday, at the same time as their salary and wages.
SLT (Strategic Leadership Team)	Consists of: • CEO • Director Infrastructure Services • Deputy Director Infrastructure Services • Director Corporate Services • Deputy Director Corporate Services • Director Community and Business Development • Deputy Director Community and Business Development • Executive Manager People and Safety
STP (Single Touch Payroll)	Mandatory ATO payroll reporting.
Dual Authoriser	NAB Connect requirement for two authorised officers to approve payroll payments.
MOU	Memorandum of Understanding with Murweh Shire Council for backup payroll processing.
Disruption	Any event that impacts normal payroll operations (e.g., power outage, cyber incident, system failure).



Appendix 2: Key contacts

Contact lists should be updated regularly and reflect current personnel.

Internal

	Name	Contact Number	Email
People and Culture Officer	Tegan McDonald		teganm@quilpie.qld.gov.au
Training and Housing Officer	Lizette Waldron		lizettew@quilpie.qld.gov.au
Executive Manager People and Safety	Maree Radnedge	0448 178 267	mareer@quilpie.qld.gov.au
Corporate Services	Hannah Tully		hannaht@quilpie.qld.gov.au
	Mwewa Chisenga	0406 656 905	mwewac@quilpie.qld.gov.au
	Sharon Frank	0438 927 278	sharonf@quilpie.qld.gov.au
ICT Support	Anthony Mann		anthonym@quilpie.qld.gov.au
	Alisha Moody		alisham@quilpie.qld.gov.au
CEO and ELT	Justin Hancock	0448 816 827	justinh@quilpie.qld.gov.au
	Eng Lim	0427 486 817	engl@quilpie.qld.gov.au
	Sharon Frank	0438 927 278	sharonf@quilpie.qld.gov.au
	Lisa Hamlyn	0427 861 133	dceo@quilpie.qld.gov.au
Workshop	Alistair McKnulty	0484 814 801	alistairm@quilpie.qld.gov.au

**External**

	Name	Contact Number	Email
Civica Practical Plus Support	Anthony Timms Wayne Gray	1800 643 436	atimms@civica.com wgray@civica.com
Shire Networks		07 4642 0008	helpdesk@shirenetworks.com.au
NAB Business Banking Support / Relationship Manager			
ATO – STP support		13 28 66	
Murweh Shire Council Payroll Contact	Millee Smith	07 4656 8342	millee_smith@murweh.qld.gov.au



Appendix 3: Exercise and Debrief Template

Used for annual testing and post-incident review.

Debrief Topics:

- What worked well
- Issues or challenges faced
- Accuracy and completeness of manual processing
- Communication effectiveness
- NAB dual-authoriser capability during disruption
- Effectiveness of MOU activation (if used)
- Improvements required
- Agreed corrective actions and responsible officers
- Timeframes for implementation

14.4 SUBMISSION TO THE NATIONAL EMERGENCY MANAGEMENT AGENCY ON THE DISASTER MANAGEMENT REFORM DISCUSSION PAPER**IX: 278514****Author: Callie Dabovich, Executive Officer****Authorisers: Justin Hancock, Chief Executive Officer****Attachments: 1. 2026_08_Submission_QSC_NEMA_Disaster Management Reform Discussion Paper****KEY OUTCOME****Key Outcome:** 3. Transport**Key Initiative:** 3.2 Disaster response and recovery (for road assets)**Key Outcome:** 10. Effective Leadership**Key Initiative:** 10.4 Disaster planning, risk management, response and recovery
10.1 Advocacy**EXECUTIVE SUMMARY**

Council is asked to endorse the submission at Attachment 1 to the National Emergency Management Agency (NEMA) on the Disaster Management Reform Discussion Paper, and to authorise the Chief Executive Officer to lodge it by the 19 August 2026 deadline.

The submission applies the proposed 50:50 Commonwealth cost-sharing model to Council's actual disaster recovery history since 2018-19. It would have cost Council and the State \$21,396,748 more, or 22 per cent. In 2024-25 alone, the shortfall exceeded Council's entire annual rates revenue. By the end of the ten-year period, the cumulative shortfall equalled 2.67 years of that revenue.

The submission also identifies that the proposed 15 per cent betterment cap would have covered only \$13,218 of the \$734,534 Council actually required on its last two betterment projects, a 98 per cent shortfall, and that the eligibility of \$1,255,161 in Counter Disaster Operations funding remains unresolved under the proposed reforms. Without adequate betterment funding, Council's unsealed road network, comprising over 90 per cent of its approximately 2,054 kilometre road asset, remains exposed to repeated damage at increasing cost over time.

Council resolved on 16 June 2026, under resolution QSC118-06-26, to oppose the proposed changes to the Disaster Recovery Funding Arrangements (DRFA) and authorise preparation of this submission for endorsement prior to lodgement.

RECOMMENDATION

1. That Council:
 - (a) notes the submission prepared in response to Council resolution QSC118-06-26;

- (b) endorses the submission to the National Emergency Management Agency on the Disaster Management Reform Discussion Paper, as set out in Attachment 1; and
- (c) authorises the Chief Executive Officer to lodge the submission with the National Emergency Management Agency by 19 August 2026, including any minor administrative amendments required prior to lodgement.

BACKGROUND

Council resolved on 16 June 2026, under resolution QSC118-06-26 (5/0), to oppose the proposed changes to the DRFA. Item (d) of that resolution authorised a formal submission to NEMA, for endorsement prior to lodgement. This report addresses that item.

REPORT

Overview of the submission

The submission addresses the proposed Disaster Recovery Funding Framework (DRFF) across all fourteen sections of the discussion paper. Key areas include the proposed 50:50 Commonwealth cost-sharing model, new event-based activation trigger points, standardised assistance packages, the resilient infrastructure scheme, exceptional circumstances assistance, and streamlined data and reporting arrangements.

Key findings

The submission's financial modelling applies the proposed 50:50 cost-sharing rate to Council's actual disaster recovery funding history since 2018-19, using Council's own finalised program data across ten declared events, not projection, and shows that:

- the proposed model would have cost Council and the State \$21,396,748 more, or 22 per cent, across ten declared events since 2018-19;
- by 2022-23, the cumulative shortfall under the proposed model already exceeds one full year of Council's entire general rates revenue;
- in 2024-25 alone, the shortfall from that year's two events, \$11,844,287, is 148 per cent of Council's entire annual rates income; and
- by the end of the ten-year period, the cumulative shortfall equals 2.67 years of Council's total rates revenue.

The submission also identifies two further gaps. The proposed 15 per cent betterment cap would have covered only \$13,218 of the \$734,534 Council actually required on its last two betterment projects, a 98 per cent shortfall. The eligibility of Counter Disaster Operations funding, \$1,255,161 of Council's claims since 2018-19, remains unresolved under the proposed reforms.

OPTIONS

Option 1 (Recommended)

Endorse the submission at Attachment 1 and authorise the Chief Executive Officer to lodge it with NEMA by 19 August 2026.

This option gives effect to Council's resolution of 16 June 2026. It places Council's position on record with the Commonwealth within the consultation period. It also ensures NEMA considers Council's submission alongside those of other Queensland councils and the Local Government Association of Queensland.

Option 2

Do not endorse the submission in its current form and require further amendment before lodgement.

This option is not recommended. The consultation period closes on 19 August 2026. Further substantive amendment risks Council missing the lodgement deadline and forgoing the opportunity to have its position on record with the Commonwealth during the consultation period.

CONSULTATION (Internal/External)

Chief Executive Officer

Director of Community and Business Development

Director of Infrastructure Services

Director of Corporate Services

Community Recovery Rebuild Support Officer

INTERESTED PARTIES

National Emergency Management Agency; Queensland Government; Local Government Association of Queensland; Quilpie Shire community.

Note: The identification of interested parties is provided on a best endeavours basis by Council Officers and may not be exhaustive.

LEGISLATION / LEGAL IMPLICATIONS

Section 4 of the *Local Government Act 2009* (Qld) provides that a local government must pursue the well-being of the local government area and its present and future residents. Advocacy on matters that directly affect the financial sustainability and disaster resilience of Quilpie Shire is consistent with this obligation.

The *Disaster Management Act 2003* (Qld) establishes the legislative framework for disaster management in Queensland. Section 4A(c) of the Act provides that local governments are primarily responsible for managing disaster events in their local government area. The proposed DRFA changes directly affect Council's capacity to meet these legislative obligations. The submission addresses this directly in response to the discussion paper's questions on Council's core recovery functions.

The *Queensland Reconstruction Authority Act 2011* (Qld) establishes the Queensland Reconstruction Authority as the lead agency for disaster recovery and resilience policy in Queensland, which administers the DRFA.

No unmanaged legal risks arise from this report.

POLICY IMPLICATIONS

Council's Local Disaster Management Plan is the overarching policy framework governing Council's obligations to prepare for, respond to and recover from disaster events in Quilpie Shire, supported by the Local Recovery and Resilience Plan and the Local Resilience Action Plan (LRAP). The submission's position is consistent with, and directly supports, the objectives of these plans, including by seeking to retain the betterment and Counter Disaster Operations funding on which their delivery depends.

FINANCIAL AND RESOURCE IMPLICATIONS

There is no direct financial cost to Council in endorsing and lodging the submission. However, the matter addressed by the submission carries significant financial implications for Council should the proposed reforms proceed unamended. As set out in the submission, applying the proposed 50:50 cost-sharing model to Council's actual disaster recovery history since 2018-19 would have cost Council and the State \$21,396,748 more, and a single event year, 2024-25, would on its own have exceeded Council's entire annual rates revenue of approximately eight million dollars.

ASSET MANAGEMENT IMPLICATIONS

The proposed removal of Category D betterment funding replaces it with a flat 15 per cent Resilient Infrastructure Scheme. This would materially reduce Council's capacity to rebuild disaster-damaged infrastructure to a more resilient standard. The submission demonstrates this using Council's own betterment history. The proposed 15 per cent cap would have covered only \$13,218 of the \$734,534 Council actually required on its Cooma Road and Old Charleville Road betterment projects, a 98 per cent shortfall. Without adequate betterment funding, Council's unsealed road network, comprising over 90 per cent of its approximately 2,054 kilometre road asset, remains exposed to repeated damage at increasing cost over time.

RISK MANAGEMENT IMPLICATIONS

Council will manage risks in accordance with G.11 Enterprise risk management policy and G.11-A Risk Management Framework.

The proposed changes to the DRFA represent a material and emerging risk. They threaten Council's financial sustainability and its capacity to fulfil its statutory disaster management obligations. This risk is external in origin, and Council's internal controls alone cannot mitigate it. Endorsement and lodgement of the submission represents Council's principal remaining risk treatment within the consultation period, which closes on 19 August 2026.

If the Commonwealth implements the proposed changes without amendment, the residual risk to Council remains extreme.

Risk name and description	Current controls	Impacts	Risk rating	Risk treatment
Reduced Commonwealth disaster recovery funding: proposed 50:50 DRFA cost-sharing model increases Council's financial exposure following a declared disaster event	Council resolution QSC118-06-26; LGAQ advocacy; Council participation in the consultation process	Council unable to fully fund recovery of essential services following a disaster event; depletion of reserves to unsustainable levels; unrestored infrastructure with ongoing community impact	B - Likely 4 - Major E - Extreme	Endorse and lodge the submission to NEMA by 19 August 2026; monitor consultation outcomes and continue to advocate through the LGAQ
Removal of betterment funding: cancellation of Category D betterment and DRFA efficiencies programs increases vulnerability of Council assets to repeated disaster damage	Nil, programs proposed for cancellation	Repeated damage to infrastructure in successive disaster events at increasing cost; LRAP projects reliant on betterment funding unable to proceed; reduced asset standard over time	B - Likely 4 - Major E - Extreme	Retention of betterment programs included as a specific ground of opposition in the submission; continue to advocate through the LGAQ

HUMAN RIGHTS CONSIDERATION

Section 58 of the *Human Rights Act 2019* (Qld) requires Council to act compatibly with human rights and to give proper consideration to human rights in decision-making. The submission directly engages the following rights under the Act:

- the right to recognition and equality before the law (s 15): the proposed 50:50 cost-sharing model imposes a disproportionate burden on remote and regional communities with constrained financial capacity, raising equity concerns in the distribution of Commonwealth disaster recovery support, which the submission directly addresses;
- the right to property (s 24): the proposed changes reduce Council's capacity to restore infrastructure and assets following disaster events, with direct consequences for residents whose property, livelihoods and access to essential services depend on that infrastructure; and

- the right to take part in public life (s 23): endorsing and lodging a formal submission supports the right of Quilpie Shire residents to participate, through Council, in a Commonwealth consultation process that directly affects their community.

The actions recommended in this report are compatible with human rights. No adverse human rights impacts arise.



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SUBMISSION

Disaster Management Reform Discussion Paper (6 July 2026)

Response to the National Emergency Management Agency on the proposed Disaster Recovery Funding Framework (DRFF)

Quilpie Shire Council | 10 August 2026

1. Quilpie Shire Council welcomes the opportunity to respond to the Disaster Management Reform Discussion Paper (6 July 2026) and the Australian Government's proposed Disaster Recovery Funding Framework (DRFF).
2. This submission is made under the authority of Council resolution QSC118-06-26, carried at the ordinary meeting of Council on 16 June 2026, by which Council *formally opposes the proposed changes to the Disaster Recovery Funding Arrangements (DRFA) on the grounds that the shift to a 50:50 cost-sharing model is unsustainable for small and remote councils and would critically undermine Council's ability to recover essential infrastructure and services following a disaster event*, and authorises this formal submission to the National Emergency Management Agency (NEMA).
3. Council's position is that, as proposed, the DRFF would leave Quilpie Shire Council unable to recover from a major flood or other disaster event. Council's annual rate revenue is approximately eight million dollars. Since 2018-19, Council has received \$152,833,916 in disaster recovery funding across ten declared events, at an historical Commonwealth contribution rate of 64 per cent, a figure calculated from Commonwealth data presented in the Independent Review of Commonwealth Disaster Funding (the Colvin Review), on which the DRFF reforms are themselves based.
4. Of this program, \$150,886,177 (98.7 per cent) relates to Category B essential public infrastructure funding, underscoring Council's near-total financial reliance on infrastructure reconstruction support and its direct exposure to any change in the infrastructure cost-sharing rate. Under the proposed 50:50 model, the Commonwealth's contribution over that period would have been \$21,396,748 (22 per cent) lower. Council does not have the reserves, alternative revenue or borrowing capacity to absorb a gap of this scale and asks the Australian Government to reconsider the design of the reforms addressed below, question by question, in the order they appear in the discussion paper.
5. Council's capacity to absorb any reduction in Commonwealth support is also under separate and compounding pressure. Approximately 71 per cent of Council's general rates revenue is derived from the oil and gas sector. In December 2023, the Queensland Government announced regulatory changes preventing new oil and gas production in the rivers and floodplains of the Queensland Lake Eyre Basin and ruling out unconventional

gas extraction across the region entirely. This decision has not been reversed. The Queensland Resources Council (QRC) stated publicly at the time that this decision would have a profound impact on communities including Quilpie Shire, which rely heavily on the jobs, business opportunities and economic contributions of resource companies operating in the region.

6. This sits alongside broader net zero emissions policy settings at the Commonwealth and State level, which industry bodies have identified as contributing to reduced investment confidence in new conventional gas and oil development nationally. Because these policy settings constrain new resource exploration, production and associated infrastructure investment within the shire, they directly and negatively affect the value and extent of resource sector activity that Council's general rates are levied against, materially reducing Council's capacity to raise the approximately eight million dollars in annual rate revenue it currently relies on. As general rates are the primary source of Council's own funds for disaster recovery, this constraint directly and further reduces Council's already-limited ability to fund its share of recovery from any future disaster event, compounding the exposure created by the DRFF reforms addressed in this submission.
7. The South West Queensland Future Economy Strategy, prepared by the South West Queensland Regional Organisation of Councils (SWQROC) in partnership with The Next Economy, found no ready alternative industry capable of replacing the region's existing resources and agriculture sectors. Council's already limited capacity to fund disaster recovery is therefore expected to come under further pressure over time, independent of the reforms addressed in this submission.

Executive summary

8. Quilpie Shire Council opposes the proposed Disaster Recovery Funding Framework. Four facts summarise why.
 - **The proposed 50:50 model would have cost Council and the State \$21,396,748 more (22 per cent) over Council's actual disaster recovery history since 2018-19**, applied retrospectively to ten real, already-finalised events. This is not a projection; it is what would already have happened under the rule the Commonwealth is now proposing.
 - **A single event year would have exceeded Council's entire annual rates revenue.** In 2024-25 alone, the shortfall from that year's two events was \$11,844,287 (148 per cent of the approximately eight million dollars Council raises in rates each year, its entire own-source income). By the end of the ten-year period, the cumulative shortfall equals 2.67 years of that revenue.
 - **Council's capacity to absorb any of this is itself shrinking.** Around 71 per cent of Council's general rates come from the oil and gas sector, which has faced a Queensland Government ban on new production in the Lake Eyre Basin since December 2023, a decision the QRC named Quilpie Shire as directly affected by, on top of broader net zero policy pressure on new gas investment nationally.
 - **The two funding mechanisms proposed to soften this do not hold up against Council's own record.** The proposed 15 per cent betterment cap would have covered only \$13,218 of the \$734,534 Council actually needed on its last two betterment projects, a 98 per cent shortfall. Counter Disaster Operations (CDO)

funding, \$1,255,161 of Council's claims since 2018-19, remains 'subject to consultation' with no resolution date.

9. Council's full response to all fourteen sections of the discussion paper follows this summary.

Hypothetical modelling: the proposed 50:50 model applied to Council's actual disaster history

10. To illustrate the practical effect of the proposed reforms, Council has applied the proposed 50:50 Commonwealth cost-sharing rate to its own actual disaster recovery funding history since 2018-19, in place of the historical 64 per cent rate. This is not a projection or a worst-case scenario. Every figure below reflects funding Council has already received, for disaster events that have already occurred and been finalised through the Queensland Reconstruction Authority (QRA), recalculated at the rate the Commonwealth is now proposing to apply going forward. Table 1 sets out the result event by event.

Year	Disaster event	Total program	At 64% (actual)	At 50:50	Shortfall
2018-19	Severe Tropical Cyclone Trevor and associated low pressure system	\$3,190,026	\$2,041,617	\$1,595,013	\$446,604
2019-20	South West Queensland Flooding, 20–26 February 2020	\$16,860,809	\$10,790,917	\$8,430,404	\$2,360,513
2020-21	Southern Queensland Severe Weather, 20–31 March 2021	\$11,872,002	\$7,598,081	\$5,936,001	\$1,662,080
2021-22	Western Queensland Low Pressure Trough, 19 January – 4 February 2022	\$9,528,992	\$6,098,555	\$4,764,496	\$1,334,059
2022-23	South West Queensland Trough and Flooding (Sep 2022); Southwest Qld Flooding (Jun–Jul 2023) — two events	\$19,582,852	\$12,533,025	\$9,791,426	\$2,741,599
2023-24	South West Queensland Flooding, 6–23 January 2024	\$6,819,946	\$4,364,765	\$3,409,973	\$954,792
2024-25	Southwest Qld Flooding/Rainfall (Nov–Dec 2024); Western Qld Surface Trough (Mar–May 2025, the April 2025 flood) — two events	\$84,602,050	\$54,145,312	\$42,301,025	\$11,844,287
2025-26	Queensland Monsoon Trough, Cyclone Koji, Cyclone Narelle and Severe Weather	\$377,240	\$241,434	\$188,620	\$52,814
Total	10 events	\$152,833,916	\$97,813,707	\$76,416,958	\$21,396,748

11. Table 2 shows the cumulative effect of that shortfall year on year, set against Council's approximately eight million dollar annual general rates revenue, the whole of Council's own-source income, not a discretionary component of it.

Year	Cumulative shortfall	Equivalent in years of Council's total rates revenue
2018-19	\$446,604	0.06
2019-20	\$2,807,117	0.35
2020-21	\$4,469,197	0.56
2021-22	\$5,803,256	0.73
2022-23	\$8,544,855	1.07
2023-24	\$9,499,647	1.19
2024-25	\$21,343,934	2.67
2025-26	\$21,396,748	2.67



12. The effect on Council is unambiguous. By 2022-23, the fifth reporting year of the ten, the cumulative shortfall under a 50:50 model already exceeds one full year of Council's entire general rates revenue. In 2024-25 alone, the shortfall from that year's two events, \$11,844,287, is 148 per cent of Council's entire annual rates income on its own: even if Council had directed the whole of that year's rates revenue solely to this gap, with nothing left for wages, other roads, water, waste or any other service, it would still have been unable to close it. By the end of the ten-year period, the cumulative shortfall equals 2.67 years of Council's total rates revenue, an average of roughly one third of a full year's rates income diverted annually, on top of every other cost Council carries.
13. Council notes that its own program data describes this figure as a cost-shift to the State or Council, and that the State currently absorbs a share of this gap. This keeps Council's own direct exposure lower than these totals suggest. Council's point in presenting this modelling is not that it would have borne the entire \$21,396,748 shortfall alone under the current system. It shows the true scale of what a 50:50 split removes from the system that currently protects councils like Quilpie. Council is a small regional council, and the State's disaster

recovery budget must stretch across every remote Queensland council facing the same exposure. Neither can be assumed to absorb a gap of this size indefinitely, particularly in a year on the scale of 2024-25.

1. Purpose

Question 1: *How would the proposed DRFF reform affect Council's jurisdiction, to help guide further policy development and implementation?*

14. Council's overarching position is that the proposed reforms, principally the 50:50 cost-sharing model and the removal of betterment and efficiencies funding, would leave Council unable to fund its share of recovery from a major disaster event. This is addressed in detail throughout this submission.
15. Council supports simplifying DRFF arrangements to reduce the administrative burden on delivering recovery programs, so that impacted communities can be supported as quickly as possible and local governments and state agencies can repair and reconstruct critical infrastructure. Simplification must not come at the cost of losing services communities still need, and equity must not be lost as national consistency increases: every community presents unique needs, and Queensland communities uniquely face compounding disaster events. Quilpie Shire has experienced a DRFA-activating event every year for the past ten years, and this recurring exposure carries a toll that is not only financial. It also affects mental health, community connection and wellbeing, and this cumulative impact must be recognised in the design of the DRFF. Queensland's investment in betterment and resilience-building, discussed further in response to Question 2 below, depends on continued Commonwealth and State co-investment.

Question 2: *How would Council prioritise proactive risk reduction activities to efficiently address natural hazard risk facing its most exposed communities, to help inform a future risk reduction program following the Disaster Ready Fund?*

16. For over a decade, Council has undertaken natural hazard risk assessments to better understand the risks facing the region. Council prioritises resilience upgrades for critical transport infrastructure, including floodways and key regional road connections that provide access to townships within Quilpie Shire and surrounding communities during flood events. Priority projects also target flood mitigation works in existing flood-prone areas, informed by updated flood studies, catchment modelling and disaster risk assessments, alongside expanded flood warning systems and improved digital telecommunications to support evacuation notices and community safety.
17. Council has worked with the QRA to identify priority mitigation projects and funding opportunities through the Local Resilience Action Plan (LRAP) program. QRA describes an LRAP as a strategic tool that captures and prioritises resilience-building projects based on local needs, aligns them with broader strategies, and provides a pathway to secure resilience funding.¹ Council recommends the Commonwealth consider adopting a similar model nationally, to give all levels of government clear visibility of the risks communities face and the projects needed to mitigate them.

¹ Queensland Reconstruction Authority, Local Resilience Action Plans, <https://www.qra.qld.gov.au/resilience/local-resilience-action-plans-lraps>

2. Australian Government role and priorities for disaster recovery funding

18. This section of the discussion paper does not pose specific numbered questions. It sets out the Australian Government's intended role as an equal 50:50 funding partner and its stated priorities for recovery funding. Council's response to the substance of this section is as follows.
19. The DRFF's proposed 50:50 cost-sharing model draws directly on the Independent Review of Commonwealth Disaster Funding (the Colvin Review), led by Andrew Colvin AO APM and released publicly on 25 October 2024 following extensive consultation, including 194 public submissions. The Colvin Review made 47 recommendations across five themes, and its findings are the stated basis for the DRFF's core features, including the 50:50 partnership model, the simplified activation threshold, and the Resilient Infrastructure Scheme.
20. Council notes that the Colvin Review itself highlighted the increasing emergency management pressures facing local government, emphasised the financial risks local governments face during disaster recovery, and recommended that the Commonwealth, State and Territory Governments build local government capability through targeted investment in preparedness, risk reduction and resilience. Council does not consider a uniform, capacity-blind 50:50 cost-sharing split consistent with this finding. A council of Quilpie's size and disaster exposure is precisely the kind of local government the Colvin Review identified as carrying disproportionate financial risk, and a flat national cost-sharing rate does nothing to build the capability the Review recommended investing in.
21. Council does not support the embedding of a uniform 50:50 cost-sharing partnership as proposed. Queensland's historical Commonwealth contribution rate of approximately 64 per cent, itself calculated from Commonwealth data presented in the Colvin Review, reflects the state's disproportionate share of national disaster activity. A flat 50:50 split does not recognise that a small number of high-risk, high-frequency jurisdictions, including Quilpie Shire, carry a structurally larger share of national disaster cost than their population or rate base would suggest. Council asks that any final cost-sharing model retain sensitivity to jurisdictional disaster risk and financial capacity, consistent with the Colvin Review's own findings on local government financial risk, rather than a uniform rate applied nationally.

3. New event-based activation trigger points

Question 1: *How would the new event-based activation trigger points work with relevant Queensland legislation and requirements for declaring disaster events?*

22. Disaster events in Queensland are declared and managed under the *Disaster Management Act 2003* (Qld), including the role of Local Disaster Management Groups under section 30. Council does not anticipate a fundamental conflict between the proposed Commonwealth trigger and Queensland's own declaration processes.
23. Under section 69 of the *Disaster Management Act 2003* (Qld), the Minister for Police and Emergency Services or the Premier, or with ministerial approval a District Disaster Coordinator, may declare a disaster situation where satisfied a disaster has happened, is happening or is likely to happen, and that declared disaster powers are necessary to prevent or minimise loss of life, injury, property loss or damage, or environmental damage. This declaration grants emergency services personnel extraordinary powers, including to direct people, enter property and evacuate residents. DRFA activation in Queensland is a separate process, independent of any disaster declaration: the Minister responsible for the

QRA activates the DRFA in response to a disaster assessed as eligible under the Australian Government Disaster Recovery Funding Arrangements 2018, which requires a coordinated multi-agency response and eligible expenditure exceeding the Small Disaster Criterion of \$240,000, in addition to any local government-specific trigger points. The QRA supports local and state governments to determine and apply this eligibility criteria.

24. Following a disaster, Council identifies disaster-related damage and provides an initial damage cost assessment to the QRA against the relevant local government trigger points, so that emergency and immediate works to make infrastructure safe can begin promptly. A full costed restoration program then follows through the standard QRA approval process, in coordination with NEMA.
25. Council's main concern with the transition to the DRFF is timing: introducing a new event-based Commonwealth trigger point, layered over Queensland's existing state-based activation process, risks delaying funding approval unless a clear, streamlined transition pathway is developed. This is particularly important for large geographic events affecting multiple local government areas, where the state-level trigger is likely to be reached quickly and local governments need early funding access to progress community recovery. Council recommends the Commonwealth consider Queensland's model, in place since 2011, for national adoption in determining DRFA activation and funding eligibility.

Question 2: *How could disaster recovery costs transition from state or territory-only funding arrangements to the DRFF once the new event-based trigger points are exceeded?*

26. The QRA has confirmed that Queensland currently funds DRFA-eligible costs up front, so councils do not experience the payment delays reported in other states. Council asks that this practice continue under the DRFF and seeks confirmation that the transition mechanism for costs crossing the new trigger point will not interrupt this up-front funding arrangement for Queensland councils.

Question 3: *What are the advantages and/or limitations of the proposed event-based activation trigger point model?*

27. The proposed trigger point for Queensland is \$2.70 million in eligible costs across all local government areas affected by the same disaster, replacing the current \$240,000 Small Disaster Criterion. The trigger point operates at the state level, not the local government level. For a shire the size of Quilpie, the benefit of an earlier trigger is determined by the scale of a disaster's impact across the whole of Queensland, not the severity of its impact on Quilpie Shire itself. A geographically isolated but locally catastrophic event in Quilpie Shire could fail to move the state-wide dial, leaving Council to fund recovery costs without Commonwealth support even where those costs are unmanageable for Council alone. Council asks that the design work on activation triggers give explicit consideration to geographically isolated and remote-community impacts, not only state-wide cost aggregation.

Question 4: *How could this model work alongside audit and assurance requirements to streamline claiming while still providing appropriate accountability for the use of significant public resources?*

28. As a small remote council, Quilpie Shire Council's administrative and audit capacity is limited relative to larger regional and metropolitan councils. Any streamlined claiming process introduced alongside the new trigger points should be proportionate to the size and resourcing of the claiming council.
29. Council considers Queensland's model, in which the QRA supports local and state government to determine and apply DRFA activation criteria, worth national adoption to

help other local governments and state agencies apply eligibility consistently and operate within funding parameters, while maintaining accountability for significant public funds.

Question 5: *What alternative models, such as a per capita model, could be explored for event-based activation trigger points, and what is the underpinning policy rationale for such alternatives?*

30. Council does not support a pure per capita model, as this would further disadvantage low-population, high-disaster-risk shires such as Quilpie. Council supports a model weighted by demonstrated disaster risk and frequency, and by a jurisdiction's genuine financial capacity to fund recovery, rather than population alone.
31. Sharing hazard and risk data across local, state and Commonwealth levels of government, including through programs such as Local Resilience Action Planning, would support the allocation of appropriate resources to each community under any alternative model.

4. Standardised packages: Introduction

Question 1: *How does Council's jurisdiction define its core recovery functions?*

32. Council's current core recovery functions, as defined in Council's Local Disaster Management Plan, are: leading and coordinating local recovery operations, forming and operating the Local Recovery Group (LRG), and implementing local recovery and resilience plans in consultation with the community. This role reflects councils' position as the primary managers of local disaster recovery under the *Disaster Management Act 2003 (Qld)* and the Queensland Recovery Plan, and the priority Queensland's arrangements give to the impacted community and to the lead role of Local Disaster Management Groups and LRGs. Where a State Recovery Coordinator is appointed, they facilitate information-sharing between impacted councils, Local Disaster Management Groups, District Disaster Management Groups, the State Recovery Policy and Planning Coordinator, and the Queensland Government's state-level Functional Recovery and Resilience Groups.

Question 2: *Would packages based on functional descriptions assist with the administration and communication of recovery packages?*

33. Council supports simplification of the current category structure in principle, on the basis that no current eligible activity is lost in the transition to functional categories.
34. Queensland is well versed in applying the current, complex DRFA arrangements, supported by the QRA, and Council supports funding packages that remain flexible enough to meet emergent, context-specific needs and reach communities quickly when support is needed most.

Question 3: *What support do states, territories and local government currently provide that is funded by the DRFA and not addressed by the proposed functional categories, how are these issues currently managed, and what are the implications if further funding is not provided in future arrangements?*

35. Based on Council's own DRFA program data since 2018-19, Council has not been approved for any Category C funding and has not been approved for any Category C or D funding other than the two betterment projects addressed in section 9 of this submission. Council's data records \$1,255,161 under Category A, received in the 2024-25 event year, which QRA's own impact analysis links to CDO. The implications of this funding not continuing under the DRFF are addressed in section 6, question 6 of this submission.

Question 4: *What implementation or stakeholder issues does the proposed functional approach create?*

36. Council's disaster recovery administration is managed by a small establishment without a dedicated, specialist DRFA claims team. Any transition to new categories will require staff retraining and updated internal processes, at a time when the same staff are also managing day-to-day recovery works. Council asks that transition support and clear guidance materials be made available well ahead of any changeover.
37. Council also asks that the QRA's Regional Liaison Officer (RLO) model be maintained to support councils in managing this process.

5. Standardised packages: Individuals and families — nationally consistent hardship payments

Question 1: *What types and levels of personal hardship assistance does Council's jurisdiction currently offer under the DRFA?*

38. Personal hardship assistance, including Individual Hardship Assistance, Structural Assistance and similar payments, is currently paid to Quilpie Shire residents directly by the State Department of Families, Seniors, Disability Services and Child Safety, through the Community Recovery Grants Portal and Community Recovery Hotline and is not administered through Council or captured within Council's own DRFA program data. The current types and levels of this state-delivered assistance are published by the Queensland Government². Local government authorities, such as Quilpie Shire Council, do not have the capacity or financial sustainability to carry out this function on behalf of the State.

Question 2: *How is DRFA personal hardship assistance activated and delivered in Council's jurisdiction?*

39. Councils, as the level of government closest to the community, play a key role in identifying the impacts of a disaster locally and informing decisions about when personal hardship assistance should be activated. Council's advice and recommendations should continue to be sought and considered to ensure the right assistance reaches residents at the right time.

Question 3: *How should the appropriate level of financial assistance for each form of payment be determined, and should a loading reflecting remoteness apply to support people in remote and regional communities, and if so, at what level?*

40. Council supports a remoteness or regional loading for hardship payments. Quilpie Shire is approximately 1,065 kilometres from Brisbane, and the cost of replacing essential goods, arranging emergency accommodation and reconnecting services is materially higher than in metropolitan or coastal Queensland due to freight distances and limited local supply. Council asks that any loading be modelled using verified cost-of-living data for remote Queensland communities.
41. Council also asks that consideration be given to communities that experience disasters frequently, since the cumulative financial and wellbeing impact of repeated events on an individual's ability to recover should not be underestimated.

Question 4: *How should eligibility criteria for each form of payment be determined, and what could a proposed nationally consistent means test, including income and assets, look like?*

42. Council cautions against a means test that disadvantages primary producers, who are frequently asset-rich but cash-poor, particularly following consecutive disaster events that

² Queensland Government, Types of disaster assistance, <https://www.qld.gov.au/community/disasters-emergencies/disasters/money-finance/types-grants>

have already reduced their income over multiple growing seasons. Any means test should account for the demonstrated income volatility of primary production in disaster-prone areas such as Quilpie Shire.

43. Council is also concerned about the practical timeframes required to complete means testing, and the difficulty disaster-affected individuals can face producing the necessary documentation while simultaneously navigating other recovery and assistance processes.

Question 5: *How can application and assessment processes ensure assistance can be accessed with minimal burden on disaster-affected individuals and families, and in a timely manner?*

44. Council asks that application processes not assume reliable mobile or internet connectivity, or ready access to in-person Services Australia or Centrelink facilities, given the shire's remoteness. Streamlined delivery models should include phone-based and outreach options as standard.
45. Application processes should also account for individuals experiencing trauma in the aftermath of a disaster, who may have lost access to identification, information or personal records while navigating complex funding arrangements.

Question 6: *What would be required to ensure that existing state and territory systems are capable of supporting standardised payments?*

46. Personal hardship assistance is currently paid to Quilpie Shire residents directly by the Queensland Department of Families, Seniors, Disability Services and Child Safety, and is not administered through Council or captured within Council's own DRFA program data. As a local government authority, Council does not have the capacity or financial sustainability to take on this function on the State's behalf. Any national or state system to support standardised payments should continue to be managed at the state level.

Question 7: *What would the impacts, risks, costs and benefits be for Council's jurisdiction of introducing standardised personal hardship payments?*

47. Council's limited capacity to administer such funding directly, and the risk that standardisation removes the local and cumulative-disaster context currently able to be considered under state-administered arrangements, potentially limiting a resident's ability to recover. Councils are best placed to identify the local impacts of a disaster and inform decisions about when personal hardship assistance should be activated, and this role should be preserved under any standardised model.

6. Standardised packages: Community recovery

Question 1: *Do the proposed packages appropriately cover the core community recovery functions currently provided by Council's jurisdiction following disasters? If not, what other forms of community recovery assistance should be covered under the DRFF?*

48. The functions outlined in the discussion paper capture, at a high level, the human-social, critical community infrastructure and environmental recovery work Council already undertakes following a disaster. Council has identified the following additional gaps worth considering under the DRFF:
- Funding for longer-term community recovery coordination beyond two years, recognising that remote communities often face prolonged recovery periods due to distance, workforce shortages and limited service availability.

- Support for volunteer organisations that play a critical role in disaster response and recovery, including replacement of equipment, facilities and operational capability.
 - Additional support for community facilities that act as informal recovery hubs, including halls, recreation centres and multipurpose community buildings.
 - Support to address workforce capacity constraints experienced by small rural councils during major recovery operations, including temporary specialist staff and project management support.
49. Queensland's model of recovery subcommittees reporting to the State Recovery Group allows local intelligence to inform state-level resourcing decisions, and Council considers this a useful model for national consideration.

Question 2: *What disaster-related recovery supports do people with disability need that are not currently provided through existing arrangements, including the DRFA?*

50. Council has not identified a current unmet need in disability-related recovery support but is concerned about maintaining existing effective support under a reduced funding model. Through the Queensland Government's Flexible Funding Grants, the Person-Centred Emergency Preparedness and Planning (P-CEP) program has supported vulnerable people to build readiness and resilience, giving individuals a lead role in their own preparedness.
51. This program, co-designed with Queensland councils and now adopted nationally, depends on continued State and Commonwealth resourcing. A 50:50 DRFF funding model would reduce the funding available to the State to continue delivering programs such as P-CEP.

Question 3: *What, if any, requirements or conditions should be placed on the activation of certain community recovery packages — for example, is the proposed two-year timeframe for engaging a community recovery officer appropriate?*

52. Council supports the community recovery officer package in principle. However, Quilpie Shire has activated the DRFA on ten occasions since 2018-19, and recovery needs in a shire with this frequency of disaster activation can extend beyond two years, particularly where successive events occur during a single recovery period. Council asks that the community recovery officer engagement period be extended, or made renewable, where a further eligible disaster event occurs within the original two-year window.
53. Council also supports the Australian Local Government Association's proposal for a nationally Commonwealth-supported program of resilience officers embedded in council regions. This model would cost a fraction of reactive recovery initiatives, avoid lengthy recruitment barriers, sustain organisational and community knowledge through long-term embedding, and deliver stronger value for public money than the current two-year, per-event community recovery officer funding.

Question 4: *How do current jurisdictional delivery methods differ, and what level of national consistency should apply to the standardised community recovery packages?*

54. Queensland's current delivery model, discussed elsewhere in this submission, is well practised and mature, having been tested through consecutive disaster impacts over previous decades, and Council recommends it be considered for national adoption. Council's own experience is that this locally led approach, supported by the State, works well for both communities and councils: close coordination between Council officers and the QRA's RLOs has provided the effective and efficient support Council needs for community recovery.

55. While Council supports a nationally consistent framework that establishes clear principles, minimum service standards, eligibility criteria and funding arrangements for community recovery assistance, each jurisdiction should retain flexibility in how services are delivered. There are significant differences in geography, population, community needs, service availability and organisational capacity, particularly in rural, remote and regional areas of Queensland, and for remote councils' community recovery often relies on a limited workforce, strong local partnerships and practical solutions that may differ from metropolitan delivery models. Existing local recovery arrangements should be able to continue where they are effective and aligned with the objectives of the DRFF, and standardisation must be approached with caution so that community complexities and emergent needs are not missed due to inflexibility in new packages.

Question 5: *What implementation challenges would jurisdictions face in transitioning to nationally standardised community recovery assistance?*

56. Council has managed numerous compounding disaster events year after year and is well versed in existing arrangements. Council's disaster recovery administration is managed by a small establishment without dedicated specialist capacity. Transition to new standardised packages will require training and process change delivered without disrupting active recovery works.

Question 6: *What recovery elements of Counter Disaster Operations are most important to states, territories, local government and communities, and how could these be delivered in the future to ensure support is provided seamlessly and for communities most in need?*

57. Council considers CDO funding essential. CDO costs are the immediate operational costs of responding to a disaster. They fall on Council in the earliest and most resource-constrained days of any event, well before essential public asset reconstruction funding is even assessed. Since the introduction of the DRFA in 2018-19, Council's own data records \$1,255,161 under Category A, all in the 2024-25 event year, which QRA's own impact analysis links to CDO. The eligibility of these costs under the DRFF remains unclear and 'subject to consultation'. Council asks that CDO funding be retained under the DRFF on at least the same basis as under the current DRFA, and that this uncertainty be resolved as a priority given the direct financial exposure it already represents based on Council's own recent experience.
58. Under the *Disaster Management Act 2003 (Qld)*, local government is responsible for coordinating disaster management, and small, regional and remote councils already face significant challenges recruiting and retaining staff due to isolation and geography. The Local Government Association of Queensland has noted that councils receive just three cents in every dollar of taxation revenue, compared with roughly 80 cents for the Commonwealth and 17 cents for the State Government, a financial imbalance that makes continued CDO eligibility even more important for councils coordinating essential services in extraordinary circumstances.

7. Standardised packages: Local economic recovery

59. Quilpie Shire's local economy is small, and disaster impacts are amplified accordingly. In the June 2025 quarter, the Shire's unemployment rate was 3.8 per cent, slightly below the Queensland (4.0 per cent) and national (4.1 per cent) averages, though this belies significant volatility: unemployment peaked above 10 per cent in 2019, and small changes in resident employment can produce large swings in the unemployment rate given the size

of the Shire's labour force.³ Agriculture dominates the local business base, comprising 110 of the Shire's 213 registered businesses in 2024, or 51.6 per cent, against a Queensland average of 8.1 per cent, with construction and transport, postal and warehousing the next largest sectors.⁴ Agricultural output was valued at \$58 million in 2020–21, with livestock production accounting for 91.1 per cent of that total.⁵ A disaster event capable of disrupting this concentrated economic base has a disproportionate effect on Quilpie Shire relative to more economically diverse regions.

Question 1: *Would these standardised packages help create clear, easy to navigate arrangements?*

60. Council supports simplification of local economic recovery packages in principle, on the basis that current levels of support to affected small businesses and primary producers in Quilpie Shire are maintained, not reduced, under the standardised model. Council notes that existing grants to primary producers, small businesses and not-for-profit organisations in Quilpie Shire are currently paid through the State rather than administered by Council and are not reflected in Council's own DRFA program data. Any change to these arrangements under the DRFF would affect shire residents and businesses directly, even though Council does not administer the payments itself.

Question 2: *How could risk reduction be incorporated effectively into standard local economic recovery packages?*

61. Council supports incorporating resilience upgrades into recovery grants, for example, funding to replace damaged equipment with relocatable or flood-resilient alternatives, consistent with the shire's grazing-based economy.
62. Local economic recovery packages must also reflect that businesses face compounding effects from disaster events occurring year after year. Queensland's State Resilience and Recovery Subgroup supports the identification of affected local businesses and helps prioritise effective recovery strategies. State-supported tourism campaigns reassure visitors that the region remains open after a disaster, and the State-administered Flexible Funding Grant supports initiatives such as business continuity planning; these forms of support should remain eligible under local economic recovery packages.

Question 3: *Are there any suggestions for changes to the current definitions of primary producer and small business that should be considered?*

63. Council supports reconsidering the requirement that 50 per cent of income be derived from primary production for eligibility. Many primary producers in Quilpie Shire diversify income across grazing, opal mining and tourism-related activity, and this diversification can increase following consecutive disaster events that reduce primary production income. Diversification should be encouraged and supported to help businesses withstand disruptions such as drought and disaster. Tourism is a growing part of this diversification: in 2023–24, tourism generated \$8.7 million in sales and \$4.1 million in value added for the Shire, and Council's Quilpie Visitor Information Centre has received state-level recognition, including a Gold award in the Queensland Tourism Awards.⁶

³ Economy.id, *Quilpie Shire – Unemployment*, <https://economy.id.com.au/quilpie/unemployment>

⁴ Australian Bureau of Statistics, *Counts of Australian Businesses, Including Entries and Exits* (2024)

⁵ Economy.id, *Quilpie Shire – Value of Agriculture*, <https://economy.id.com.au/quilpie/value-of-agriculture>

⁶ Economy.id, *Quilpie Shire, Value of Tourism*, <https://economy.id.com.au/quilpie/tourism-value>

Question 4: *What level of administrative change would need to be undertaken by state or territory delivery agencies to support program delivery with nationally consistent criteria?*

64. Queensland state agencies, departments and local governments have a strong existing understanding of the DRFA, built through consecutive disaster impacts over previous decades, and the State has established mature frameworks and supporting IT systems to manage DRFA funding programs through the QRA. Council's experience is that Queensland's current delivery model, underpinned by close coordination between local government officers and QRA RLOs, provides timely advice, practical problem-solving and a strong understanding of local recovery needs, particularly in remote and regional communities.
65. Any national reform will still require change to be reflected at the State and local level, through training, updated guidance and new IT systems and their rollout to end users. This transition should not create unnecessary administrative burden or divert resources from frontline recovery activities, and its impact is likely to fall hardest on rural and remote councils, where disaster recovery is often managed by a small workforce without dedicated specialist staff.
66. While a nationally consistent framework could improve equity, transparency and public understanding of available assistance, it should build on the strength of Queensland's existing, mature arrangements rather than replace them. Council's view is that the optimal approach combines national consistency in policy settings, funding arrangements and minimum recovery standards with local flexibility in delivery, preserving the value of QRA's RLO model while ensuring equitable, easily understood assistance nationally.

8. Standardised packages: Environmental recovery

Question 1: *What types of environmental recovery activities should be eligible under a DRFF standardised environmental recovery category?*

67. Following a disaster, essential environmental recovery activities Council considers relevant to Quilpie Shire include investigation of environmental impacts sustained, debris clean-up, landscape and habitat restoration, pest and weed management programs, and biodiversity conservation.
68. Council asks that engaging contractors, consultants and environmental non-government organisations remain eligible under this category, since many of these specialisations sit outside council capability.

Question 2: *How should the framework distinguish between disaster-caused environmental damage, ongoing environmental management, and broader resilience or conservation activities?*

69. Council supports a clear, evidence-based nexus test that ties eligible environmental recovery funding directly to demonstrated disaster impact and does not extend to pre-existing environmental degradation or routine conservation management.
70. Council recognises the practical difficulty in distinguishing disaster impact from pre-existing maintenance needs. Queensland's State Resilience and Recovery Environmental Sub Group already supports members, including councils, to collect and coordinate damage assessment data, and Council considers this a useful model for addressing this distinction. Investment in broader environmental resilience and conservation is better addressed through dedicated resilience-building programs than through disaster recovery funding.

Question 3: *How can First Nations knowledge, cultural heritage considerations and local environmental expertise be incorporated into the assessment, prioritisation and delivery of environmental recovery activities?*

71. Local government, as the level of government closest to the community, is best placed to work with community members to identify and understand their needs. Quilpie Shire partners with Traditional Owners to prioritise environmental recovery and programs of cultural significance.

Question 4: *What delivery timeframes, reporting requirements and evaluation measures would be practical for environmental recovery activities?*

72. Council asks that reporting and evaluation requirements for environmental recovery funding be proportionate to a small council's administrative capacity. Delivery timeframes must recognise that Quilpie Shire is approximately 1,065 kilometres from Brisbane, creating additional challenges in identifying and engaging specialists that can delay implementation of required programs.

9. Standardised packages: Resilient infrastructure

Question 1: *What types of assets should be eligible for funding? Are there currently eligible asset types or classifications that should be excluded, and should community, recreational and cultural assets such as parks and playgrounds be included?*

73. Council supports the inclusion of community and recreational assets, such as parks and playgrounds, as eligible for resilient infrastructure funding. In a remote shire such as Quilpie, these assets typically have no alternative funding source. Parks, playgrounds, sporting fields and other community assets create spaces for the community to connect and are critical to community wellbeing and to communities' ability to thrive. Their value should not be underestimated, and their restoration should be prioritised following a disaster event so that community life can resume as quickly as possible.
74. Council also notes that its road network, approximately 2,054 kilometres, of which around 1,854 kilometres (over 90 per cent) is unsealed, means eligibility settings for resilient infrastructure funding must work for unsealed rural roads, not only principal sealed corridors, as unsealed roads make up the overwhelming majority of Council's asset base and are inherently more vulnerable to flood damage.

Question 2: *Should the scheme use a cost estimation methodology to determine eligible claimable costs, move back to actuals, or use a combination of both?*

75. Council prefers a model based on actual reconstruction costs, or a defensible hybrid, over pure cost estimation. Under the current DRFA Efficiencies Framework, the State funds 100 per cent of eligible actual costs even where a council's actual cost exceeds its Recommended Estimate of Project Amount, because project overspends can be funded from efficiencies realised elsewhere across the state's reconstruction program for that event year. Queensland has allocated over \$700 million of DRFA efficiencies to strategic disaster mitigation and risk reduction activities statewide under this framework, including the \$450 million Queensland Resilience and Risk Reduction Program.
76. The QRA's analysis confirms this framework would be removed under the DRFF, with any difference between estimated and actual project costs returned to the Commonwealth. This means a legitimate cost overrun on a Quilpie Shire project could become fully the responsibility of Council or the State, with no offsetting mechanism. Given the volatility of actual reconstruction costs in remote areas due to freight distances and contractor mobilisation costs, Council considers this change a material financial risk, and asks that a

pooled efficiencies-style mechanism, or an equivalent safeguard against genuine cost overruns, be retained under the DRFF.

Question 3: *What level of resilience or betterment can be achieved with the 15 per cent additional funding? Should there be minimum resilience standards linked to disaster risk, such as a requirement to rebuild to withstand a 1-in-100-year event, and what level of resilience or betterment funding could Council's jurisdiction manage or deliver within its existing capacity?*

77. The Colvin Review, whose findings underpin the DRFF, itself highlighted the cost-benefits of investing in betterment. Council's own data shows the proposed 15 per cent cap runs contrary to that finding and is materially insufficient. Since 2013, Council has delivered two betterment projects: Cooma Road (Eromanga) and Old Charleville Road (Quilpie). Together they were approved for a combined \$734,534 in Category D betterment funding, against combined Category B reconstruction costs of \$88,118 for the same two projects. Betterment approved for these projects was 1,735 per cent and 451 per cent of their respective base reconstruction cost, reflecting the scale of investment genuinely required to make these assets resilient rather than simply rebuild them as they were. Applying the proposed DRFF methodology of 15 per cent of an asset's estimated reconstruction cost to these same two projects would have made only \$13,218 combined available, a shortfall of \$721,316, or 98 per cent, against the betterment funding actually approved, and neither project would have met the DRFF's 15 per cent eligibility criteria. Council does not have capacity to fund the difference itself, given its approximately eight million dollar annual rate revenue, and asks that the resilient infrastructure scheme allow a higher contribution rate assessed against an asset's demonstrated risk, rather than a flat 15 per cent of reconstruction cost applied nationally.
78. This is not a marginal concern for Council: of Council's approximately 2,054 kilometre road network, around 1,854 kilometres is unsealed and directly exposed to washout and flood damage. Council's own program data shows how quickly a single severe event can dominate its disaster recovery costs: of the \$152,833,916 Council has received since 2018-19, \$84,602,050, or 55 per cent, was incurred in the 2024-25 event year alone. Should Council experience another disaster event of this scale affecting a significant portion of its unsealed network, as occurred in the April 2025 flood, Council does not have the financial capacity to restore it within a reasonable timeframe under the proposed 50:50 cost-sharing rate and 15 per cent betterment cap combined. A council with an approximately eight million dollar annual rate base cannot self-fund the resilience uplift needed to prevent the same unsealed roads being damaged again in the next event and would be left facing the same repeat-damage cycle indefinitely, at increasing cost to Council, the State and the Commonwealth over time.
79. This risk is compounded by the industries that depend on this unsealed network. Approximately 71 per cent of Council's general rates revenue is derived from the oil and gas sector, which has faced increasing constraint following the Queensland Government's December 2023 decision to prevent new oil and gas production in the Lake Eyre Basin's rivers and floodplains and rule out unconventional gas extraction in the region. This decision has not been reversed. The QRC stated at the time this decision would profoundly impact communities including Quilpie Shire, alongside broader net zero emissions policy settings that industry bodies have identified as reducing investment confidence in new conventional gas and oil development nationally. These policy settings directly and negatively affect the value and extent of resource sector activity within the shire that Council's general rates are levied against, materially constraining the approximately eight million dollars in annual rate revenue Council relies on. Because this same rate revenue is Council's primary source of funds for disaster recovery, this constraint further reduces

Council's already-limited ability to fund its own recovery, on top of the direct exposure created by the proposed DRFF cost-sharing and betterment settings addressed above.

80. The South West Queensland Future Economy Strategy, prepared by the SWQROC in partnership with The Next Economy, found no ready alternative industry to replace the region's existing resources and agriculture base. Both of these industries rely directly on the unsealed road network for freight access. Without adequate resilient infrastructure funding, a disaster event capable of cutting this network for an extended period would affect the same industries Council's rate base already depends on, further eroding Council's capacity to fund its own recovery in future events.

Question 4: *How could disaster risk information be used to inform resilient infrastructure investment?*

81. As discussed in response to Section 1, Question 2, Council has undertaken disaster risk assessments, flood studies and bushfire mapping and analysis, alongside risk assessments undertaken by State agencies. Council maintains historical disaster impact records, asset condition data and asset management information that provide a valuable evidence base for identifying infrastructure most vulnerable to natural hazards, allowing Council to assess exposure, consequence and likelihood of damage across its road network and other assets, particularly in relation to flooding.
82. This information is increasingly used to prioritise resilient infrastructure investment, by identifying critical assets that experience repeated damage with a high consequence of failure, particularly where alternative access or services are limited. Council has begun a forward-looking investment program for resilient floodways, informed by historical event data, asset condition assessments, treatment options, cost estimates and local operational knowledge from the community. This approach directs Council's limited complementary funding toward the investments that will deliver the greatest reduction in future damage, service disruption and recovery cost.
83. Council supports the use of disaster risk information to direct DRFF funding toward pre-identifying high-priority assets for resilient reconstruction, pre-assessing potential resilience treatments and betterment opportunities, building business cases that demonstrate avoided future damage and whole-of-life cost benefits, and aligning disaster recovery investment with asset management planning and long-term capital works programs. Council also considers that local government data and local knowledge should carry significant weight in investment decisions, since smaller rural councils often hold a detailed understanding of asset performance and community impact that broader state or national datasets may not capture. Shared risk assessment data across all levels of government would help identify gaps and prioritise investment in mitigation and betterment.

Question 5: *How could the new resilient infrastructure scheme align with normal state and territory infrastructure arrangements to create efficiencies?*

84. Council supports a resilient infrastructure scheme closely aligned with good asset management, infrastructure planning and capital works practice. Aligning disaster recovery funding with established planning frameworks would improve efficiency, reduce duplication, and embed resilience considerations into normal infrastructure decision-making. Efficiencies could be achieved by using existing asset management plans, long-term financial plans and capital works programs to identify priority infrastructure for resilient reconstruction; recognising existing condition assessments, risk assessments and engineering design standards as part of project eligibility and approval; enabling resilience treatments to be pre-identified and pre-approved for betterment funding ahead of a disaster

event; integrating resilient infrastructure funding with existing state and local government infrastructure investment programs; and adopting streamlined approval processes, consistent with Council's existing procurement practices, for assets with a history of repeat disaster damage.

85. This alignment matters particularly for rural and remote councils, given their limited technical and project delivery resources. Any new scheme should minimise additional administrative requirements and avoid duplicating planning, reporting or assessment processes where equivalent information already exists within Council's asset management systems. Resilience funding should complement rather than compete with existing infrastructure programs, enabling a coordinated approach to investment, maximising value for money, and ensuring disaster recovery funding contributes to long-term resilience rather than short-term like-for-like replacement.

Question 6: *Could pre-identification processes be used to speed up decision making — for example, by pre-identifying key assets for resilience funding, pre-identifying at-risk or repeatedly damaged assets, pre-identifying potential resilience treatments, or pre-assessing value for money?*

86. Council supports pre-identification of high-risk, repeatedly-damaged assets as a way to speed decision-making. Given Council's history of ten DRFA-eligible events since 2018-19 affecting recurring infrastructure, and a network of approximately 2,054 kilometres of which around 1,854 kilometres is unsealed, Council does not consider it feasible to assess resilience treatments asset-by-asset after each event. Pre-identifying the highest-risk sections of the unsealed network in advance would allow limited betterment funding to be directed where it will most reduce future damage, rather than spread thinly and reactively across the network. Council notes it is already engaging with the QRA through the LRAP program on related risk-identification work. Council would welcome working directly with the QRA to pre-identify Quilpie Shire's highest-risk assets ahead of the next event.

10. Exceptional circumstances assistance

Question 1: *Under what criteria should exceptional circumstances assistance be available?*

87. Council asks that eligibility criteria explicitly include frequency and repeat exposure as a factor and should also have regard to a council's financial status and resourcing, recognising that a one-size-fits-all approach is not appropriate, and not solely the severity of a single event. A shire that has activated the DRFA ten times since 2018-19 faces a cumulative and compounding recovery burden that single-event severity criteria alone would not capture.

Question 2: *What types of assistance should be funded under the new exceptional circumstances category?*

88. Queensland's experience of DRFA Category C and D shows these categories have delivered targeted, localised support for severely affected communities, flexible enough to meet the specific needs of each event. Council recommends that assistance under the DRFF be no less extensive than what was available under the DRFA. In particular, environmental and infrastructure betterment projects, emergency fodder and fencing support for primary producers, community relief funds, dedicated community wellbeing and relief activities, and business and tourism support have all been essential to successful recovery and should continue to be available.

Question 3: *What indicators are likely to be available in a timely manner to support an impact assessment in exceptional circumstances?*

89. Damage assessments commence as soon as it is safe to do so, supported by Queensland's fire and emergency services and the QRA, providing early indications of damage and recovery needs. Local and state agencies report regularly to the State Resilience and Recovery Subgroups to share intelligence as damage becomes understood, allowing timely and accurate transfer of knowledge and a continued understanding of impacts and needs as recovery progresses. Council recommends this model for further national adoption.

Question 4: *What requirements or conditions should be placed on exceptional circumstances assistance — for example, the development of a detailed recovery plan, pre-identification of recovery or resilience projects, or specific timeframes and reporting obligations?*

90. Council supports a recovery plan requirement in principle, provided its scale and documentation burden are calibrated to a small council's resourcing capacity. The QRA already supports the development of local recovery and resilience action plans, which Council considers a useful foundation for this requirement.

Question 5: *What timeframes should apply to requests for exceptional circumstances assistance — that is, how long after a disaster has occurred should requests be able to be made?*

91. Council notes that damage assessment in remote areas can take significantly longer than in accessible urban areas, as flooded roads and isolated properties may be inaccessible for extended periods after an event. Council asks that request timeframes explicitly accommodate delayed access and assessment in remote and geographically isolated shires.

11. Impact of disaster on First Nations People

92. At the 2021 Census, Aboriginal and Torres Strait Islander people made up 12.3 per cent of Quilpie Shire's population, substantially higher than the Queensland (4.6 per cent) and national (3.2 per cent) averages. The median age of Aboriginal and Torres Strait Islander residents in the Shire was 28 years, reflecting a younger population with distinct service, housing, education and workforce needs.

Question 1: *How are the recovery needs of disaster-impacted First Nations communities currently identified and prioritised in Council's jurisdiction?*

93. Local government, as the level of government closest to the community, is best placed to work with community members to identify and understand their needs. This is a proportionally significant task in Quilpie Shire, where Aboriginal and Torres Strait Islander people make up more than double the Queensland average share of the population. Quilpie Shire partners with Traditional Owners to understand impacts and priorities and works with the Quilpie Shire Local Recovery Group and State Resilience and Recovery subgroups to identify recovery needs.

Question 2: *What gaps exist in current governance, funding and delivery arrangements for supporting recovery in First Nations communities?*

94. In remote communities such as those in Quilpie Shire, governance arrangements and policy must recognise the barriers created by isolation and distance, including disaster-related road closures that can cut access to essential supplies, health services, and connection to community and Country. These barriers are compounded by the age profile of the Shire's First Nations population: with a median age of 28, arrangements need to

reflect the service, housing, education and workforce needs of a comparatively young population.

Question 3: *What opportunities, risks and implementation challenges should be considered when designing tailored recovery support for First Nations people?*

95. Opportunities exist to design tailored recovery support using place-based approaches that reflect the people, context and specific needs of each community. Given Quilpie's younger First Nations population and the Shire's unemployment rate of 3.8 per cent, broadly in line with state and national levels, tailored recovery support should have specific regard to maintaining workforce, education and training participation following a disaster event, not only immediate relief and housing needs.

12. Streamlining data and reporting

Question 1: *What alternative models to the current two-step audit approach should be considered — for example, a single Commonwealth-led audit, an enhanced state audit model with greater reliance, or a hybrid approach — and what are the advantages, risks and limitations of these models?*

96. Council would support a single Commonwealth-led or hybrid audit model with greater reliance on state audit, to reduce the duplicated audit burden currently placed on Council's small finance team, which must service both state-appointed audit and separate Commonwealth assurance requirements for the same claims.
97. Queensland has built mature frameworks and supporting IT systems to manage DRFA funding programs, with the State providing support in delivering and acquitting programs through the QRA. This model reduces duplication for Queensland councils while creating consistency across the state.

Question 2: *How could roles and responsibilities be structured under different models to reduce duplication while maintaining clear accountability, for example through risk-based assurance?*

98. Council supports risk-based assurance scaled to claim size, so that smaller councils with small individual claim values but frequent activation are not subject to testing disproportionate to the scale of their claims.

Question 3: *What changes would be required to data, systems and evidentiary practices in Council's jurisdiction to support alternative audit and assurance models?*

99. Queensland has built mature frameworks and supporting IT systems to manage DRFA funding programs, with the State providing delivery support through the QRA. Potential improvements Council has identified for continuous improvement include better digital record management systems to support more consistent, accessible storage of recovery documentation; standardising disaster evidence requirements across all recovery programs and funding categories; and better integration between asset management, financial strategic planning and disaster recovery reporting systems. A local government's ability to support alternative audit and assurance models will depend heavily on its size, workforce capability and available technology. Smaller rural and remote councils such as Quilpie often operate with limited administrative and specialist resources and may not have the same system maturity as larger councils or state agencies.
100. Council's disaster recovery administration is managed by a small establishment without a dedicated, specialist DRFA claims team, and any transition to alternative practices will require staff retraining, updated internal processes and pre-season training, delivered at the same time staff are managing day-to-day recovery works. Council asks that transition

support and clear guidance be made available well ahead of any changeover, and that the QRA's RLO model be maintained to support councils through what has historically been a highly administrative and complex process. Council already relies on established Queensland arrangements and works closely with QRA RLOs to ensure claims, evidence and documentation meet program requirements, and any new model should build on these existing arrangements rather than add further layers of reporting or compliance.

Question 4: *What would be the key implementation challenges, transition considerations and impacts on delivery agencies under a revised audit and assurance model, and how could these be managed?*

101. Council's administrative capacity is limited relative to larger councils. Any transition to a new audit and assurance model should be supported with direct implementation assistance for small councils, not general guidance materials alone.

Question 5: *What would be the benefits, risks or practical challenges of evaluating recovery outcomes at the event level, rather than by individual funded measures?*

102. Council supports event-level evaluation as more meaningful than program-by-program evaluation, provided it does not create an additional standalone compliance burden.

Question 6: *What implementation support, guidance, templates or capability-building might jurisdictions need to transition to the proposed event-level evaluation approach?*

103. Council would need templates, clear guidance and direct support from the QRA or NEMA, rather than an expectation that a small council can independently build new evaluation capability.

Question 7: *Are there any evaluation requirements under current DRFA arrangements that should be retained, removed or amended under the DRFF?*

104. Council has advocated to the QRA over many years for reporting systems that provide accountability without becoming an administrative burden. With QRA's support, incremental improvements have continually been made in response to this advocacy, and Council's officers are now well versed in the resulting guidelines, software and reporting requirements. Council does not propose removing any current evaluation requirement outright, but asks that any requirement be assessed against this same test before being carried over into the DRFF: does it provide genuine accountability, and is that accountability proportionate to the administrative burden it places on a small council?

13. Risk reduction funding

Question 1: *How does Council currently evaluate or measure the impact of its existing investments in natural hazard risk reduction?*

105. Council currently measures the impact of its risk reduction investments through annual local disaster management reviews, reviews of natural hazard risk assessments, and the LRAP program discussed in response to Section 1, Question 2.

Question 2: *How would Council prioritise proactive risk reduction activities in its jurisdiction to efficiently reduce natural hazard risks for its most exposed communities, and does Council have existing processes to do this?*

106. Council's approach to prioritising risk reduction activities is set out in response to Section 1, Question 2 above. In summary, Council has undertaken more than a decade of natural hazard risk assessment work, and uses the LRAP program, developed with the QRA, to identify and progress priority mitigation projects and funding opportunities. Council considers this a model worth the Commonwealth's consideration for national adoption and

supports greater sharing of risk assessment data across all levels of government to identify gaps and prioritise mitigation and betterment investment.

Question 3: *What are Council's views on specific areas of investment or cohorts which could be prioritised in a future funding approach, and what types of funding processes would be most appropriate?*

107. Council prefers a non-competitive, needs-based allocation model for future risk reduction funding, for example, a funding formula tied to demonstrated disaster risk and financial capacity, over a purely competitive grants model. Competitive grant application processes place a resourcing burden on a small council establishment that better-resourced councils do not face to the same degree. Council notes that the Commonwealth's own Disaster Ready Fund allocates up to \$142.5 million nationally across Australia's eight jurisdictions in 2026-27 via competitive application, a pool smaller than the \$21,396,748 shortfall Council alone would face under the proposed 50:50 cost-sharing model. Council does not consider a competitive, nationally-pooled grants model capable of addressing risk reduction needs at the scale required by high-risk, low-capacity councils such as Quilpie Shire.

14. Implementation timeline

Question 1: *What practical considerations will be important to factor into implementation timelines and transitional arrangements for both the DRFF and any potential future risk reduction fund?*

108. Council asks for adequate lead time to update internal systems and train its staff ahead of any changeover, and for clear grandfathering arrangements confirming that events occurring before the DRFF commences continue to be assessed under the current DRFA.

Question 2: *What timeframes do you estimate may be required — for example, for system changes, training or legislation — to support the implementation of these reforms?*

109. Significant training will be required, both for State agency and department staff and for local government officers, alongside access to appropriate software and the establishment of new reporting systems. Council estimates an 18-month to two-year transition period would be needed to support councils that are already operating at capacity delivering business-as-usual activities.

Question 3: *Do you have any suggestions from a jurisdictional perspective on sequencing implementation or managing transition risk?*

110. Council suggests audit and assurance simplification be implemented first, as it reduces administrative burden without financial risk to councils, while changes to the cost-sharing rate for small and remote councils be delayed until jurisdiction-sensitive modelling has been completed and shared with affected councils.

Summary and requests

111. Taken together, the proposed 50:50 cost-sharing model, the removal of betterment and efficiencies funding, and the unresolved status of CDO and exceptional circumstances assistance do not represent a manageable funding shortfall for Council. Council's entire annual rate revenue is approximately eight million dollars. This is the whole of Council's own-source income, not a discretionary or supplementary component of it. A funding gap of the scale identified in this submission, arising from a single major disaster event, would exceed Council's capacity to meet its financial obligations. This is not a question of Council

recovering more slowly or to a lower standard than it would like; it is a threat to Council's fundamental financial viability as a functioning local government.

112. Council asks the Australian Government to:

- retain a cost-sharing rate for remote and highly disaster-exposed councils that reflects their actual capacity to fund recovery, rather than applying a uniform 50:50 split;
- confirm CDO funding eligibility under the DRFF on at least the current basis, and do so as a priority;
- replace the proposed flat 15 per cent resilient infrastructure cap with a needs-based approach tied to an asset's demonstrated disaster risk and repeat-damage history;
- finalise and publish exceptional circumstances assistance criteria and processes before the DRFF commences, with direct engagement with small and remote councils in that design work; and
- ensure any streamlined audit, assurance, reporting and evaluation model is proportionate to the resourcing of small council establishments.

113. Council would welcome the opportunity to discuss this submission further, and to contribute Quilpie Shire's disaster recovery data to inform the ongoing design of the DRFF.

Contact for this submission

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15 CONFIDENTIAL ITEMS

Nil

16 LATE ITEMS

17 GENERAL BUSINESS

18 MEETING DATES