

QUILPIE SHIRE COUNCIL

ECONOMIC DEVELOPMENT STRATEGY

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VERSION	DATE	DETAILS
1	11 June 2013	Adopted By Council
2	30 March 2016	Action Plan updated

1. Introduction

Quilpie Shire Council has recognized the need to develop a documented and planned strategy to increase the economic capacity of the region, thereby improving the economic future and quality of life for residents.

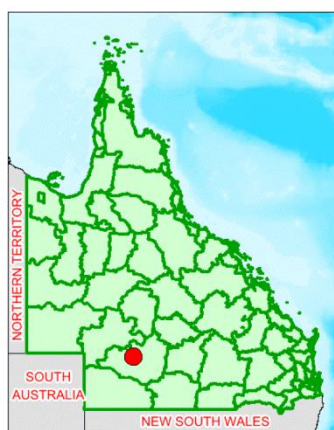
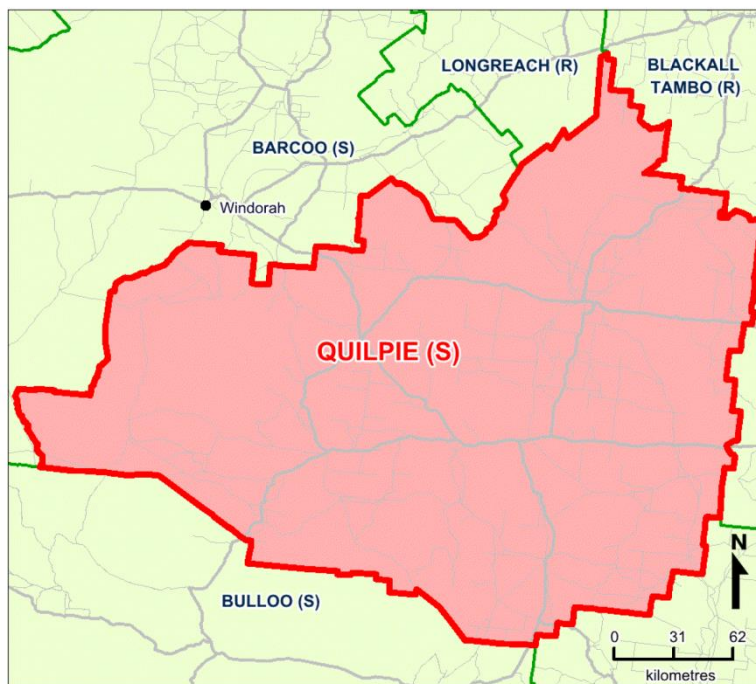
This Economic Development Strategy has been prepared using Council's Community Plan, Corporate Plan and targeted workshops. One of these workshops was a 2 day program facilitated by members of Economic Development Australia under the "Regional and Remote Area Economic Development Training Program".

This strategy will be reviewed each year in conjunction with other Council strategic documents to ensure the various strategies and actions are progressed and funded.

2. Background

2.1 Overview

Quilpie Shire Council covers an area of 67,547 km², or 3.9 percent of the total area of Queensland. The region has an average daily temperature range of 15.3 degree C to 29.5 degree C and on average receives 340mm of rainfall each year.



2.2 Demography

As at 30 June 2011, the estimated resident population of the region was 1,022 persons, compared with 4,474,098 persons in Queensland.

As at 30 June 2011, 23.5 percent of persons in the region were aged 0 to 14 years, 63.4 percent were aged 15 to 64 years and 13.1 percent were aged 65 years and over.

2.3 Economy

At the time of the 2011 census, the region had 244 persons aged 15 years and over who stated that their total personal income was less than \$400, representing 31.5 percent of all persons aged 15 years and over.

The number of unemployed persons aged 15 years and over in the region in September quarter 2012 was 8. This represents an unemployment rate of 1.1 percent.

At the time of the 2011 census, agriculture, forestry and fishing was the largest industry of employment for usual residents of the region, with 158 persons or 28.9 percent of the employed labour force.

At the time of the 2011 census, managers was the largest occupation group of employment for usual residents in the region, with 174 persons or 32.0 percent of the employed labour force.

Industry and Development

In the 12 months ending 31 December 2012, there were 7 dwelling units in new residential buildings approved in the region, with a total value of \$1.1 million. The total value on non-residential building approvals in Quilpie Shire in the 12 months ending 31 December 2012 was \$0.2 million.

In the 12 months ending 30 June 2012, there were a total of 21 residential dwelling sales in the region. The median sale price was \$97,000.

At the time of the 2011 census, the region had 38 occupied private dwellings with no motor vehicles, or 10.0 percent of all occupied private dwellings.

3. SWOT Analysis

Strengths	Weaknesses
Arts community (silversmithing, quilting etc)	Populations and skills attraction and retention
Flora and fauna (bird watching, national parks, opal fossicking, natural sciences etc)	Mechanics are needed if town is to establish a truck service centre
Natural Sciences Loop (ie tourism numbers/potential)	Lack of existing housing
Opals	Lack of investment in housing
Community strengths (safety, history, cleanliness, friendliness)	Distance
ADSL2 connectivity/communications	
Amenity – good standard range of community services	
River systems – carp free and more sustainable for other fish	Mobile phone and internet coverage- limited between towns and smaller towns
Community identity/engagement	Rail – under utilizations/threat of closure
	Freight costs
	Limited tourism season

Opportunities	Threats
Organic cattle	Reduced government funding
Transport hub	Constricting government services
Mining – ie jobs, procurement	Local opposition to growth (loss of community identity, social problems, lack of services to support etc)
Casino in the Mulga	Volunteer “burnout”
Clay (art)	Mining - social impacts
Aviation (FIFO)	
Tourist accommodation	
Dinosaurs / megafauna	
Wifi in Quilpie	

4. Regional Context

4.1 Office of Economic and Statistical Research¹

ESTIMATED RESIDENT POPULATION

As at 30 June 2011, the estimated resident population of Quilpie Shire Local Government Area (LGA) was 1,022 persons, compared with 4,474,098 persons in Queensland. The population of Quilpie Shire LGA decreased by 4 persons between 30 June 2010 and 2011, which was a population decline rate of 0.4 per cent, compared with 1.1 per cent increase for Queensland.

Table 1 Estimated resident population by local government area, Quilpie Shire LGA, 2006, 2010pr and 2011pr

Local government area	Estimated resident population as at 30 June			Average annual growth rate	
	2006	2010pr	2011pr	2006–2011pr	2010pr–2011pr
	— number —			— % —	
Quilpie (S)	1,049	1,026	1,022	-0.5	-0.4
Queensland	4,090,908	4,424,158	4,474,098	1.8	1.1
Quilpie (S) LGA as % of Queensland	0.0	0.0	0.0

pr = preliminary rebased .. = not applicable
S = Shire

POPULATION BY AGE AND SEX

As at 30 June 2011 in Quilpie Shire Local Government Area (LGA), 23.5 per cent of persons were aged 0 to 14 years, 63.4 per cent were aged 15 to 64 years and 13.1 per cent were aged 65 years and over.

Table 2 Estimated resident population by age by local government area, Quilpie Shire LGA, 30 June 2011pr

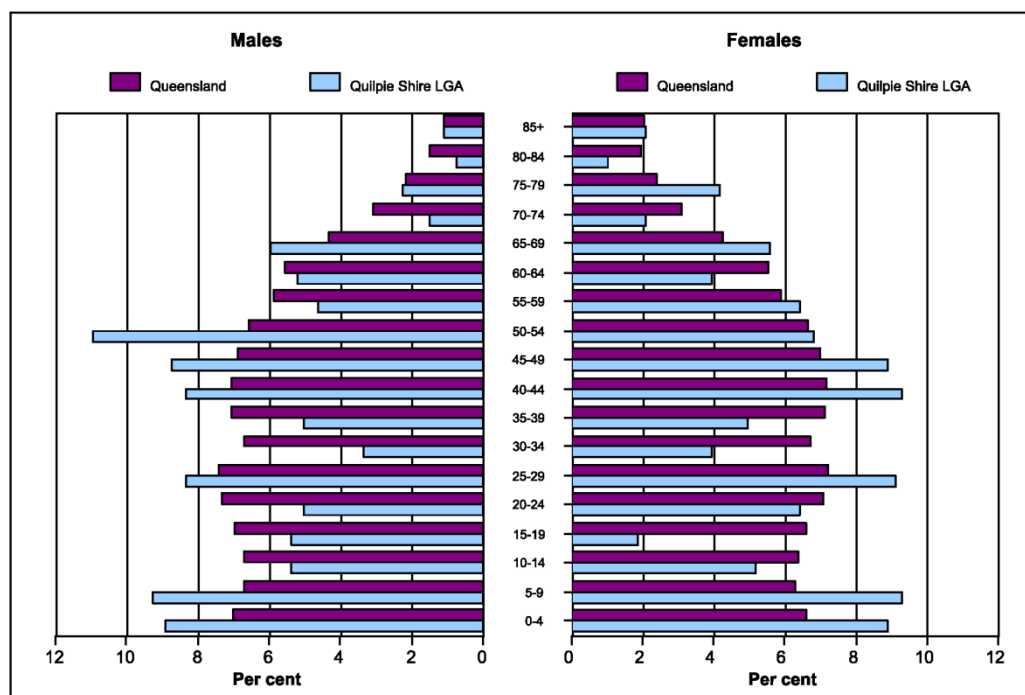
Local government area	Population by age									
	0–14		15–24		25–44		45–64		65+	
	number	%	number	%	number	%	number	%	number	%
Quilpie (S)	240	23.5	96	9.4	267	26.1	285	27.9	134	13.1
Queensland	887,487	19.8	625,429	14.0	1,264,341	28.3	1,119,056	25.0	577,785	12.9
Quilpie (S) LGA as % of Queensland	0.0	..	0.0	..	0.0	..	0.0	..	0.0	..

pr = preliminary rebased .. = not applicable
S = Shire

¹ Data downloaded from the Queensland Government website Feb 2013

The following figure highlights the differences in age groups between Quilpie Shire Local Government Area (LGA) and Queensland as at 30 June 2011.

Figure 2 Population by age group and sex, Quilpie Shire LGA and Queensland, 30 June 2011pr



POPULATION PROJECTIONS

As at 30 June 2031, the population for Quilpie Shire Local Government Area (LGA) is projected to be 979 persons. The population for the region is projected to decrease by an average annual rate of 0.1 per cent over the 20-year period between 2011 and 2031. In comparison, the population for Queensland is projected to increase by an average annual growth rate of 1.8 per cent over the same period.

Table 3 Projected population (a) by local government area, Quilpie Shire LGA, 2011 to 2031

Local government area	Projected population as at 30 June					Average annual growth rate
	2011	2016	2021	2026	2031	2011 to 2031
	— number —					%
Quilpie (S)	998	993	990	982	979	-0.1
Queensland	4,611,491	5,092,858	5,588,617	6,090,548	6,592,857	1.8
Quilpie (S) LGA as % of Queensland	0.0	0.0	0.0	0.0	0.0	..

TOTAL PERSONAL INCOME

At the time of the 2011 Census, Quilpie Shire Local Government Area (LGA) had 244 persons aged 15 years and over who stated that their total personal weekly income was less than \$400 (31.5 per cent of all persons aged 15 years and over). This was lower than the 34.6 per cent recorded in Queensland.

Table 4 Number of persons by total personal weekly income by local government area (a), Quilpie Shire LGA, 2011

Local government area	Less than \$400 per week		\$400 to \$999 per week		\$1,000 to \$1,999 per week		\$2,000 or more per week		Total (b)
	number	%	number	%	number	%	number	%	
Quilpie (S)	244	31.5	287	37.0	142	18.3	31	4.0	775
Queensland	1,195,059	34.6	1,095,509	31.7	689,495	19.9	191,236	5.5	3,456,877
Quilpie (S) LGA as % of Queensland	0.0	..	0.0	..	0.0	..	0.0	..	0.0

UNEMPLOYMENT AND LABOUR FORCE

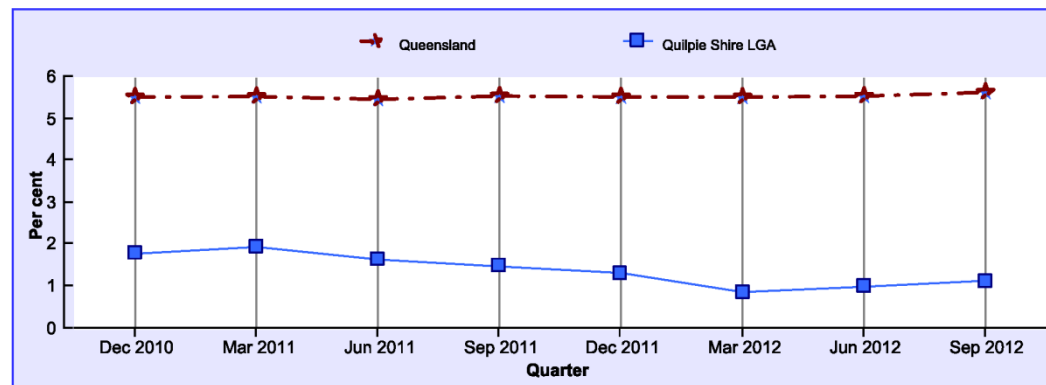
The number of unemployed persons aged 15 years and over (based on a smoothed series) in Quilpie Shire Local Government Area (LGA) in September quarter 2012 was 8. This represented an unemployment rate of 1.1 per cent. In comparison, Queensland had a smoothed unemployment rate of 5.6 per cent.

Table 5 Unemployment and labour force (a) by local government area, Quilpie Shire LGA, September quarter 2012

Local government area	Unemployed	Labour force	Unemployment rate
	— number —		%
Quilpie (S)	8	708	1.1
Queensland	139,800	2,480,000	5.6
Quilpie (S) LGA as % of Queensland	0.0	0.0	...

The unemployment rate in Quilpie Shire Local Government Area (LGA) for the September quarter 2012 was 1.1 per cent, compared with 5.6 per cent in Queensland. Between the December quarter 2010 and the September quarter 2012, the unemployment rate in the region ranged between 0.9 per cent (March quarter 2012) and 1.9 per cent (March quarter 2011).

Figure 3 Unemployment rate (a), Quilpie Shire LGA and Queensland, December quarter 2010 to September quarter 2012



EMPLOYMENT BY INDUSTRY

At the time of the 2011 Census, Agriculture, Forestry and Fishing was the largest industry of employment for Quilpie Shire Local Government Area (LGA) usual residents, with 158 persons or 28.9 per cent of the employed labour force. Other industries with relatively large numbers of employed persons included Public Administration and Safety (66 persons or 12.1 per cent) and Transport, Postal and Warehousing (49 persons or 9.0 per cent).

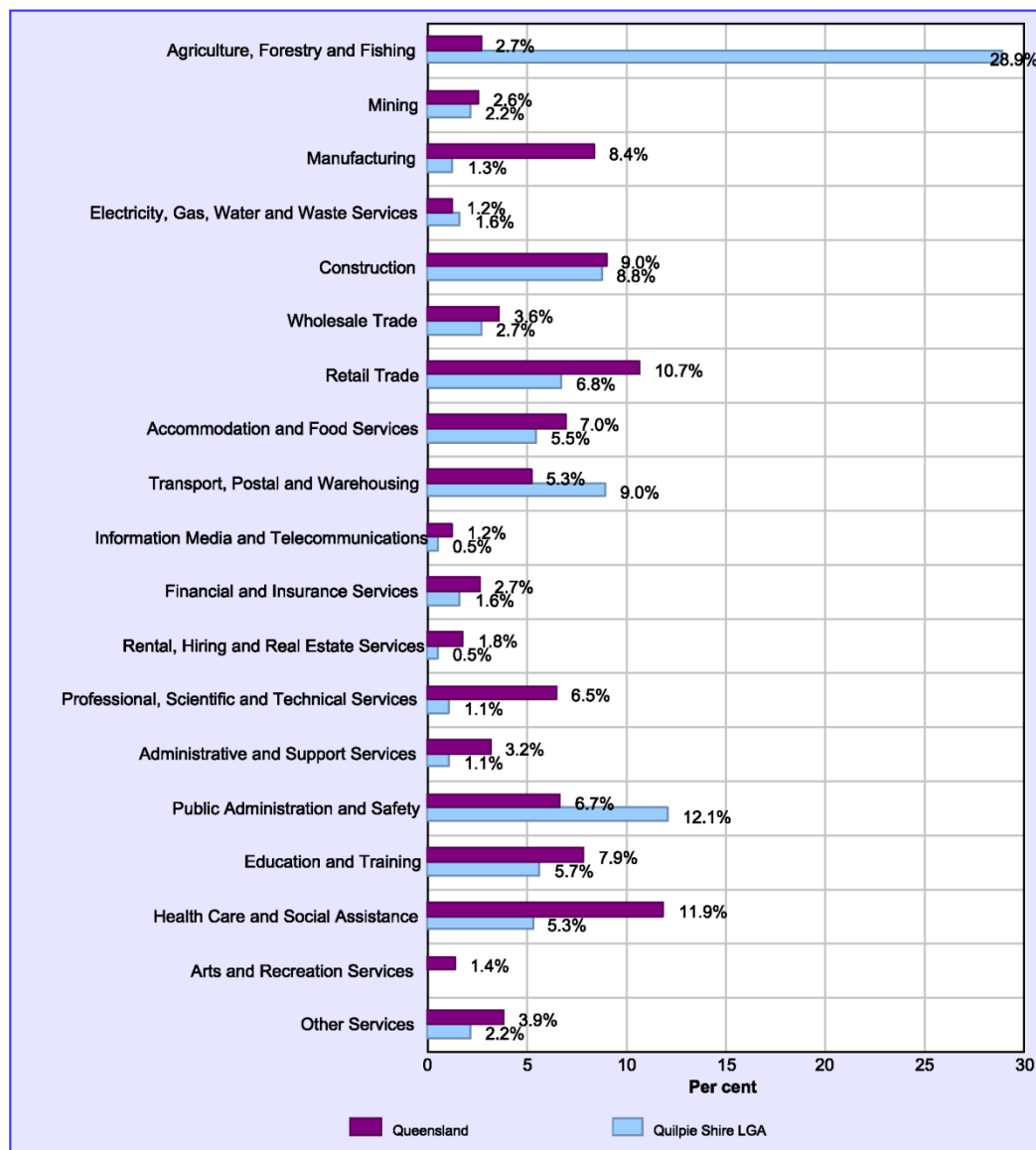
A specialisation ratio measures the representation of an industry's share within the Quilpie Shire LGA, relative to Queensland's industry share. The highest specialisation ratios in the region occurred in the industries of Agriculture, Forestry and Fishing (10.65), Public Administration and Safety (1.80) and Transport, Postal and Warehousing (1.71).

Table 6 Employment by industry (a)(b), Quilpie Shire LGA, 2011

Industry	Quilpie Shire LGA		Queensland		Specialisation ratio (c)
	number	%	number	%	number
Agriculture, Forestry and Fishing	158	28.9	55,416	2.7	10.65
Mining	12	2.2	52,955	2.6	0.85
Manufacturing	7	1.3	171,669	8.4	0.15
Electricity, Gas, Water and Waste Services	9	1.6	24,828	1.2	1.35
Construction	48	8.8	183,780	9.0	0.98
Wholesale Trade	15	2.7	74,288	3.6	0.75
Retail Trade	37	6.8	217,610	10.7	0.64
Accommodation and Food Services	30	5.5	141,855	7.0	0.79
Transport, Postal and Warehousing	49	9.0	107,072	5.3	1.71
Information Media and Telecommunications	3	0.5	25,358	1.2	0.44
Financial and Insurance Services	9	1.6	54,153	2.7	0.62
Rental, Hiring and Real Estate Services	3	0.5	37,007	1.8	0.30
Professional, Scientific and Technical Services	6	1.1	132,754	6.5	0.17
Administrative and Support Services	6	1.1	65,015	3.2	0.34
Public Administration and Safety	66	12.1	136,818	6.7	1.80
Education and Training	31	5.7	160,921	7.9	0.72
Health Care and Social Assistance	29	5.3	242,559	11.9	0.45
Arts and Recreation Services	0	0.0	28,444	1.4	0.00
Other Services	12	2.2	78,713	3.9	0.57
Total (d)	546	100.0	2,039,275	100.0	1.00

The following figure highlights the differences in employment by industry groups between Quilpie Shire LGA and Queensland as at 2011

Figure 4 Proportion of employment by industry (a), Quilpie Shire LGA and Queensland, 2011



(a) Industry of employment was coded to the ABS 2006 Australian and New Zealand Standard Industrial Classification (ANZSIC). This has replaced the 1993 ANZSIC edition.

EMPLOYMENT BY OCCUPATION

At the time of the 2011 Census, Managers was the largest occupation group of employment for Quilpie Shire Local Government Area (LGA) usual residents, with 174 persons or 32.0 per cent of the employed labour force. Other occupation groups with relatively large numbers of employed persons included Labourers (86 persons or 15.8 per cent) and Machinery operators & drivers (62 persons or 11.4 per cent).

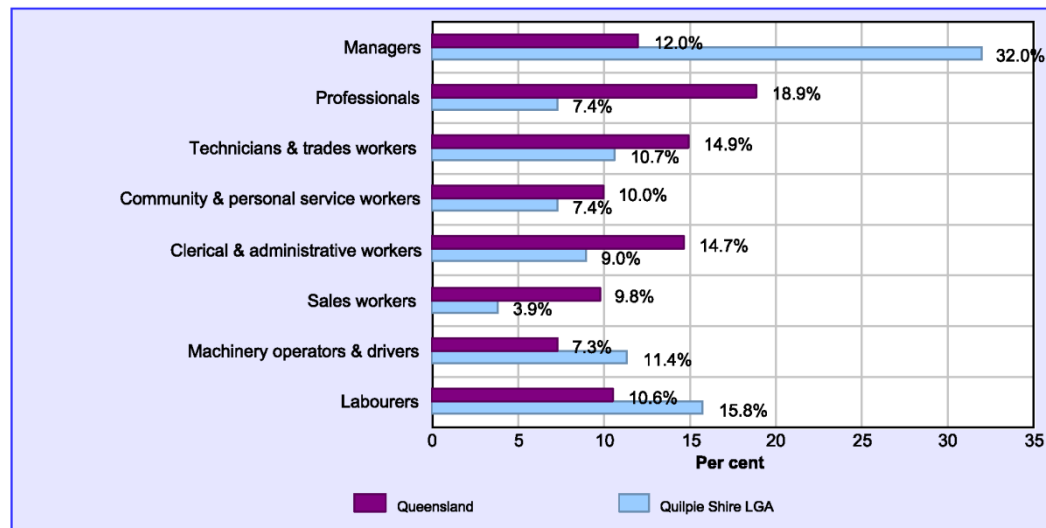
A specialisation ratio measures the representation of an occupation group's share within the Quilpie Shire LGA, relative to Queensland's occupation group share. The highest specialisation ratios in the region occurred in the occupation groups of Managers (2.66) and Machinery operators & drivers (1.56).

Table 7 Employment by occupation (a)(b), Quilpie Shire LGA, 2011

Industry	Quilpie Shire LGA		Queensland		Specialisation ratio (c)
	number	%	number	%	number
Managers	174	32.0	245,605	12.0	2.66
Professionals	40	7.4	385,583	18.9	0.39
Technicians & trades workers	58	10.7	304,564	14.9	0.71
Community & personal service workers	40	7.4	202,979	10.0	0.74
Clerical & administrative workers	49	9.0	299,326	14.7	0.61
Sales workers	21	3.9	199,633	9.8	0.39
Machinery operators & drivers	62	11.4	149,322	7.3	1.56
Labourers	86	15.8	215,236	10.6	1.50
Total (d)	544	100.0	2,039,278	100.0	1.00

The following figure highlights the differences in the proportion of employment by occupation between the Quilpie Shire LGA and Queensland as at 2011

Figure 5 Proportion of employment by occupation (a), Quilpie Shire LGA and Queensland, 2011



(a) Occupation was coded to the ABS 2006 Australian and New Zealand Standard Classification of Occupations (ANZSCO). This has replaced the 1997 Australian Standard Classification of Occupations (ASCO) Second Edition.

PLACE OF WORK BY INDUSTRY OF EMPLOYMENT

Place of work data provides information on people who are employed in a particular geographic area. Persons are counted based on place of employment as opposed to place of usual residence.

At the time of the 2011 Census, Agriculture, Forestry and Fishing was the largest industry of employment for employed persons working in Quilpie Shire Local Government Area (LGA), with 144 persons or 25.7 per cent of the employed labour force. Other industries with relatively large numbers of employed persons included Construction (76 persons or 13.6 per cent) and Public Administration and Safety (70 persons or 12.5 per cent).

A specialisation ratio measures the representation of an industry's share within the Quilpie Shire LGA, relative to Queensland's industry share. The highest specialisation ratios in the region occurred in the industries of Agriculture, Forestry and Fishing (9.39), Mining (2.00) and Public Administration and Safety (1.84).

Table 8 Place of work (a) by industry of employment (b)(c), Quilpie Shire LGA, 2011

Industry	Quilpie Shire LGA		Queensland		Specialisation ratio (d)
	number	%	number	%	number
Agriculture, Forestry and Fishing	144	25.7	54,563	2.7	9.39
Mining	29	5.2	51,656	2.6	2.00
Manufacturing	13	2.3	169,025	8.5	0.27
Electricity, Gas, Water and Waste Services	7	1.3	24,764	1.2	1.01
Construction	76	13.6	179,947	9.0	1.50
Wholesale Trade	14	2.5	73,377	3.7	0.68
Retail Trade	39	7.0	214,617	10.8	0.65
Accommodation and Food Services	34	6.1	140,036	7.0	0.86
Transport, Postal and Warehousing	50	8.9	104,924	5.3	1.69
Information Media and Telecommunications	0	0.0	25,282	1.3	0.00
Financial and Insurance Services	3	0.5	53,833	2.7	0.20
Rental, Hiring and Real Estate Services	3	0.5	36,875	1.9	0.29
Professional, Scientific and Technical Services	3	0.5	131,921	6.6	0.08
Administrative and Support Services	3	0.5	64,185	3.2	0.17
Public Administration and Safety	70	12.5	135,586	6.8	1.84
Education and Training	29	5.2	160,241	8.0	0.64
Health Care and Social Assistance	31	5.5	240,017	12.1	0.46
Arts and Recreation Services	0	0.0	28,418	1.4	0.00
Other Services	3	0.5	78,157	3.9	0.14
Total (e)	560	100.0	1,991,753	100.0	1.00

PLACE OF WORK BY OCCUPATION OF EMPLOYMENT

Place of work data provides information on people who are employed in a particular geographic area. Persons are counted based on place of employment as opposed to place of usual residence.

At the time of the 2011 Census, Managers was the largest occupation group of employment for employed persons working in Quilpie Shire Local Government Area (LGA), with 144 persons or 25.7 per cent of the employed labour force. Other occupation groups with relatively large numbers of employed persons included Technicians & trades workers (95 persons or 16.9 per cent) and Machinery operators & drivers (85 persons or 15.2 per cent).

A specialisation ratio measures the representation of an occupation group's share within the Quilpie Shire LGA, relative to Queensland's occupation group share. The highest specialisation ratios in the region occurred in the occupation groups of Managers (2.11) and Machinery operators & drivers (2.07).

Table 9 Place of work (a) by occupation of employment (b)(c), Quilpie Shire LGA, 2011

Occupation	Quilpie Shire LGA		Queensland		Specialisation ratio (d)
	number	%	number	%	number
Managers	144	25.7	241,978	12.1	2.11
Professionals	35	6.2	381,982	19.2	0.33
Technicians & trades workers	95	16.9	297,822	15.0	1.13
Community & personal service workers	39	7.0	199,647	10.0	0.69
Clerical & administrative workers	53	9.4	296,176	14.9	0.64
Sales workers	19	3.4	196,709	9.9	0.34
Machinery operators & drivers	85	15.2	145,597	7.3	2.07
Labourers	84	15.0	209,315	10.5	1.42
Total (e)	561	100.0	1,991,753	100.0	1.00

BUILDING APPROVALS

In the 12 months ending 31 December 2012, there were 7 dwelling units in new residential buildings approved in Quilpie Shire Local Government Area (LGA), with a total value of \$1.1 million. In comparison, the value of new residential building approvals in Queensland was \$6,845.4 million.

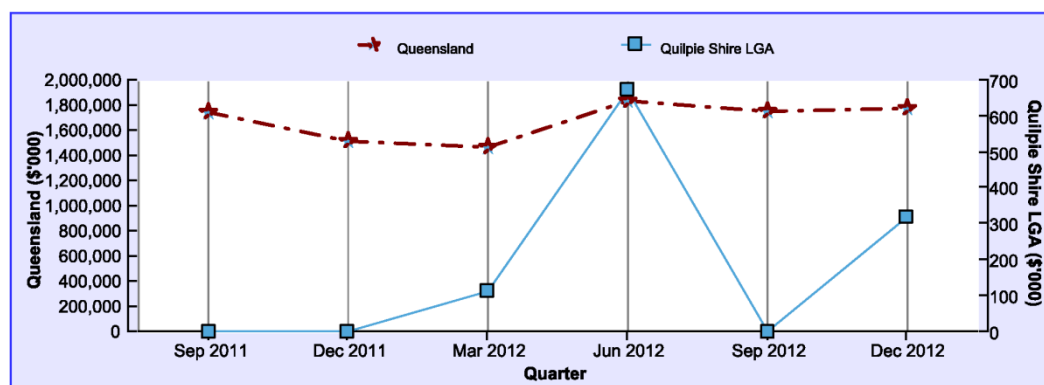
The total value of non-residential building approvals in Quilpie Shire LGA in the 12 months ending 31 December 2012 was \$0.2 million.

Table 10 Residential and non-residential building approvals by local government area, Quilpie Shire LGA, 12 months ending 31 December 2012

Local government area	Dwelling units in new residential buildings (a) number	New residential building value (a) — \$'000 —	Total residential building value (b) — \$'000 —	Total non-residential building value (b) — \$'000 —	Total building value (b) — \$'000 —	Proportion of total value that is residential (c) %
Quilpie (S)	7	1,105	1,239	203	1,442	85.9
Queensland	27,589	6,845,434	7,981,176	5,713,358	13,694,534	58.3
Quilpie (S) LGA as % of Queensland	0.0	0.0	0.0	0.0	0.0	

The value of new residential building approvals in the Quilpie Shire Local Government Area (LGA) for the December quarter 2012 was \$0.3 million, compared with \$1,779.9 million in Queensland. Between the September quarter 2011 and the December quarter 2012, the value of new residential building approvals in the region ranged between \$0.0 million (September quarter 2011) and \$0.7 million (June quarter 2012).

Figure 6 Value of residential building approvals (a), Quilpie Shire LGA and Queensland, September quarter 2011 to December quarter 2012



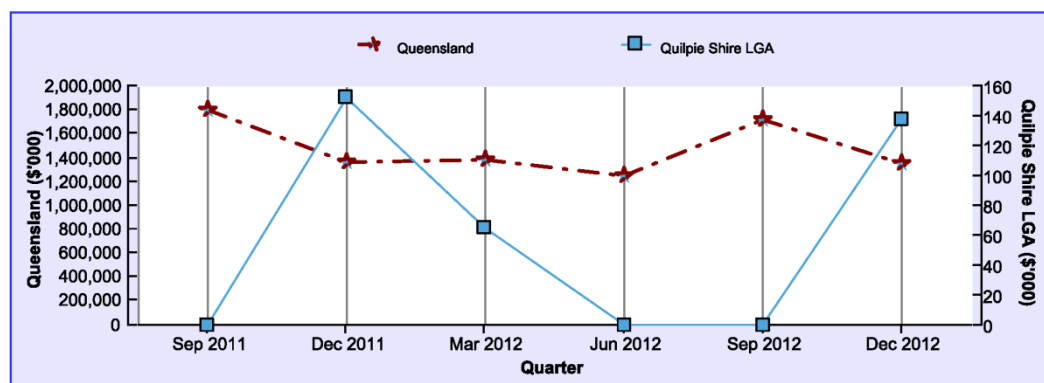
(a) Excludes alterations, additions and conversions.

Note: Based on Australian Bureau of Statistics, Australian Statistical Geography Standard (ASGS), July 2011.

Source: Australian Bureau of Statistics, *Building Approvals, Australia*, December 2012, cat. no. 8731.0

The value of non-residential building approvals in the Quilpie Shire Local Government Area (LGA) for the December quarter 2012 was \$0.1 million, compared with \$1,354.5 million in Queensland. Between the September quarter 2011 and the December quarter 2012, the value of non-residential building approvals in the region ranged between \$0.0 million (September quarter 2011) and \$0.2 million (December quarter 2011).

Figure 7 Value of non-residential building approvals (a), Quilpie Shire LGA and Queensland, September quarter 2011 to December quarter 2012



(a) Includes alterations, additions and conversions.

RESIDENTIAL DWELLING SALES

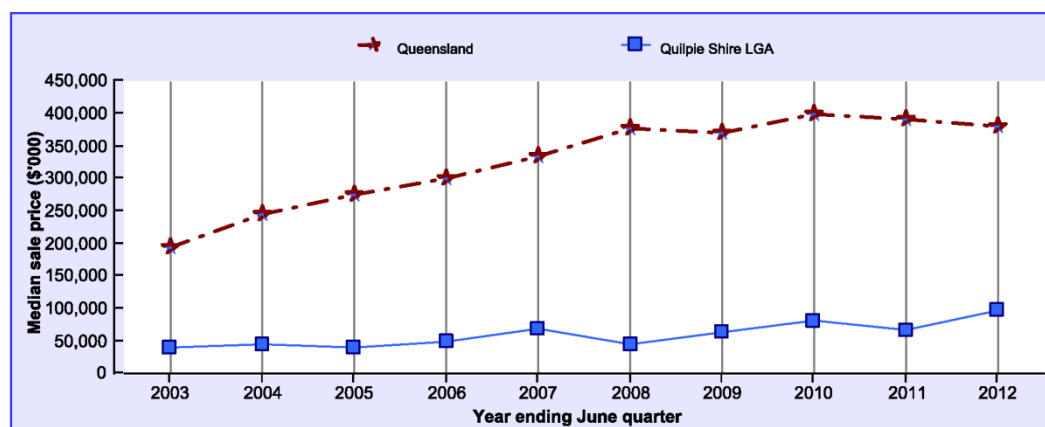
In the 12 months ending 30 June 2012, there were a total of 21 residential dwelling sales in Quilpie Shire Local Government Area (LGA), comprising 100.0 per cent detached residential dwellings and 0.0 per cent attached residential dwellings. The total number of residential dwelling sales in Quilpie Shire LGA made up 0.0 per cent of total residential dwelling sales in Queensland. Of the 21 residential dwelling sales in Quilpie Shire LGA, the median sale price was \$97,000.

Table 11 Residential dwelling sales (a) by local government area, Quilpie Shire LGA, 12 months ending 30 June 2012

Local government area	Number of sales			Median sale price		
	Detached dwellings (b)	Attached dwellings (c)	Total dwellings	Detached dwellings (b)	Attached dwellings (c)	Total dwellings
	— number —			— \$ —		
Quilpie (S)	21	0	21	97,000	n.a.	97,000
Queensland	61,994	26,051	88,045	392,000	345,000	380,000
Quilpie (S) LGA as % of Queensland	0.0	0.0	0.0			

The median value of residential dwelling sales in the Quilpie Shire Local Government Area (LGA) increased by 44.8 per cent to \$97,000 from 12 months ending 30 June 2011 to 12 months ending 30 June 2012. In comparison, the median value of residential dwelling sales in Queensland decreased by 2.8 per cent over the same period.

Figure 8 Median value of residential dwelling sales (a), Quilpie Shire LGA and Queensland, 12 months ending 30 June 2003 to 12 months ending 30 June 2012



(a) Includes both new and established dwellings.

NUMBER OF MOTOR VEHICLES PER DWELLING

At the time of the 2011 Census, Quilpie Shire Local Government Area (LGA) had 38 occupied private dwellings with no motor vehicles, or 10.0 per cent of all occupied private dwellings in the region. In comparison, 7.2 per cent of occupied private dwellings in Queensland had no motor vehicles.

Table 12 Number of motor vehicles per occupied private dwelling (a)(b) by local government area, Quilpie Shire LGA, 2011

Local government area	No motor vehicles		1 motor vehicle		2 motor vehicles		3 or more motor vehicles		Total dwellings
	number	%	number	%	number	%	number	%	
Quilpie (S)	38	10.0	117	30.8	129	33.9	83	21.8	380
Queensland	110,842	7.2	547,575	35.4	575,736	37.2	267,083	17.3	1,547,306
Quilpie (S) LGA as % of Queensland	0.0		0.0		0.0		0.0		0.0

4.2 DD&SW RDA DATA²

Jobs - Darling Downs and South West

Jobs	Darling Downs and South West		Quilpie	
	2006	2011	2006	2011
Agriculture, Forestry & Fishing	14,012	11,937 -14.8% ↓	190	146 -23.2% ↓
Mining	1,011	2,590 156.2% ↑	77	32 -58.4% ↓
Manufacturing	10,409	8,430 -19.0% ↓	19	6 -68.4% ↓
Electricity, Gas, Water & Waste Services	1,039	1,544 48.6% ↑	14	11 -21.4% ↓
Construction	5,915	6,699 13.3% ↑	39	68 74.4% ↑
Wholesale Trade	3,741	3,660 -2.2% ↓	9	12 33.3% ↑
Retail Trade	12,373	11,967 -3.3% ↓	37	42 13.5% ↑
Accommodation & Food Services	5,726	6,355 11.0% ↑	33	40 21.2% ↑
Transport, Postal & Warehousing	4,423	4,666 5.5% ↑	44	48 9.1% ↑
Information Media & Telecommunications	961	828 -13.8% ↓	0	0 .0% ↓
Financial & Insurance Services	2,622	2,516 -4.0% ↓	7	4 -42.9% ↓
Rental, Hiring & Real Estate Services	1,327	1,257 -5.3% ↓	3	4 33.3% ↑
Professional, Scientific & Technical Services	3,473	4,074 17.3% ↑	3	0 -100.0% ↓
Administrative & Support Services	1,551	1,692 9.1% ↑	12	0 -100.0% ↓
Public Administration & Safety	7,139	6,967 -2.4% ↓	53	69 26.4% ↑
Education & Training	9,329	9,845 5.5% ↑	37	29 -21.6% ↓
Health Care & Social Assistance	11,444	13,275 16.0% ↑	30	34 13.3% ↑
Arts & Recreation Services	721	773 7.2% ↑	0	0 .0% ↓
Other Services	3,930	3,963 .8% ↑	13	7 -46.2% ↓
Total	101,146	103,038	620	550

² Data downloaded from the DD&SW RDA website Feb 2013

Employment by Industry - Darling Downs and South West

► All Industries - All Zones

Industry	Darling Downs and South West	Quilpie
Health Care & Social Assistance	13,275	34
Retail Trade	11,967	42
Agriculture, Forestry & Fishing	11,937	146
Education & Training	9,845	29
Manufacturing	8,430	6
Public Administration & Safety	6,967	67
Construction	6,699	68
Accommodation & Food Services	6,355	40
Transport, Postal & Warehousing	4,666	48
Professional, Scientific & Technical Services	4,074	0
Other Services	3,963	7
Wholesale Trade	3,660	12
Mining	2,590	32
Financial & Insurance Services	2,516	4
Administrative & Support Services	1,692	0
Electricity, Gas, Water & Waste Services	1,544	11
Rental, Hiring & Real Estate Services	1,257	4
Information Media & Telecommunications	828	0
Arts & Recreation Services	773	0
Total	103,038	550

Wages & Salaries by Industry - Darling Downs and South West

► All Industries - All Zones

Industry	Darling Downs and South West	Quilpie
Health Care & Social Assistance	\$751.572 M	\$1.842 M
Education & Training	\$623.548 M	\$1.837 M
Manufacturing	\$571.953 M	\$0.360 M
Public Administration & Safety	\$545.338 M	\$5.374 M
Construction	\$464.478 M	\$10.995 M
Retail Trade	\$411.722 M	\$1.445 M
Financial & Insurance Services	\$403.096 M	\$0.507 M
Mining	\$378.599 M	\$5.476 M
Wholesale Trade	\$345.995 M	\$1.134 M
Professional, Scientific & Technical Services	\$270.683 M	\$0.000 M
Transport, Postal & Warehousing	\$260.171 M	\$2.459 M
Agriculture, Forestry & Fishing	\$214.784 M	\$2.214 M
Accommodation & Food Services	\$192.660 M	\$1.242 M
Other Services	\$155.622 M	\$0.633 M
Electricity, Gas, Water & Waste Services	\$147.981 M	\$0.811 M
Administrative & Support Services	\$136.075 M	\$0.000 M
Rental, Hiring & Real Estate Services	\$88.876 M	\$0.281 M
Information Media & Telecommunications	\$58.931 M	\$0.000 M
Arts & Recreation Services	\$24.702 M	\$0.000 M
Total	\$6,046.786 M	\$36.610 M

Regional Exports by Industry - Darling Downs and South West

► All Industries - All Zones

Industry	Darling Downs and South West	Quilpie
Mining	\$5,076.689 M	\$104.462 M
Manufacturing	\$1,981.961 M	\$1.559 M
Agriculture, Forestry & Fishing	\$1,536.774 M	\$24.453 M
Construction	\$613.325 M	\$51.211 M
Electricity, Gas, Water & Waste Services	\$292.970 M	\$2.966 M
Transport, Postal & Warehousing	\$292.255 M	\$6.566 M
Accommodation & Food Services	\$173.599 M	\$2.250 M
Education & Training	\$172.554 M	\$0.268 M
Wholesale Trade	\$102.480 M	\$0.336 M
Health Care & Social Assistance	\$98.936 M	\$0.228 M
Financial & Insurance Services	\$82.729 M	\$0.026 M
Public Administration & Safety	\$64.113 M	\$7.071 M
Retail Trade	\$47.308 M	\$0.102 M
Other Services	\$39.342 M	\$0.503 M
Professional, Scientific & Technical Services	\$38.671 M	\$0.000 M
Rental, Hiring & Real Estate Services	\$23.482 M	\$0.665 M
Administrative & Support Services	\$18.368 M	\$0.000 M
Information Media & Telecommunications	\$9.228 M	\$0.000 M
Arts & Recreation Services	\$3.479 M	\$0.000 M
Total	\$10,668.262 M	\$202.665 M

Regional Imports by Industry - Darling Downs and South West

► All Industries - All Zones

Industry	Darling Downs and South West	Quilpie
Manufacturing	\$2,230.071 M	\$0.582 M
Mining	\$1,513.720 M	\$38.926 M
Construction	\$644.242 M	\$32.364 M
Agriculture, Forestry & Fishing	\$446.587 M	\$11.048 M
Rental, Hiring & Real Estate Services	\$261.943 M	\$2.106 M
Transport, Postal & Warehousing	\$247.774 M	\$4.888 M
Accommodation & Food Services	\$217.799 M	\$2.621 M
Professional, Scientific & Technical Services	\$215.229 M	\$0.000 M
Public Administration & Safety	\$211.331 M	\$4.011 M
Wholesale Trade	\$204.586 M	\$1.468 M
Health Care & Social Assistance	\$159.657 M	\$0.994 M
Financial & Insurance Services	\$146.157 M	\$0.423 M
Retail Trade	\$128.785 M	\$1.145 M
Education & Training	\$114.297 M	\$0.660 M
Electricity, Gas, Water & Waste Services	\$94.820 M	\$1.390 M
Information Media & Telecommunications	\$89.352 M	\$0.000 M
Other Services	\$79.669 M	\$0.168 M
Administrative & Support Services	\$62.705 M	\$0.000 M
Arts & Recreation Services	\$24.013 M	\$0.000 M
Total	\$7,092.739 M	\$102.792 M

Tourism Employment - Darling Downs and South West

► All Industries

Industry	Darling Downs and South West	Quilpie
Health Care & Social Assistance	13,178	34
Agriculture, Forestry & Fishing	11,885	146
Retail Trade	10,885	38
Education & Training	9,518	29
Manufacturing	8,326	6
Public Administration & Safety	6,967	67
Construction	6,699	68
Tourism	5,961	36
Transport, Postal & Warehousing	4,260	46
Professional, Scientific & Technical Services	4,074	0
Other Services	3,904	7
Wholesale Trade	3,601	12
Accommodation & Food Services	2,845	10
Mining	2,590	32
Financial & Insurance Services	2,516	4
Administrative & Support Services	1,617	0
Electricity, Gas, Water & Waste Services	1,544	11
Rental, Hiring & Real Estate Services	1,183	4
Information Media & Telecommunications	814	0
Arts & Recreation Services	638	0
Ownership of Dwellings	31	0
Total	103,038	550

Tourism Expenditure Per Dollar - Darling Downs and South West

► All Industries

Industry	Darling Downs and South West	Quilpie
Accommodation & Food Services	\$0.48	\$0.70
Transport, Postal & Warehousing	\$0.12	\$0.10
Retail Trade	\$0.11	\$0.06
Ownership of Dwellings	\$0.07	\$0.11
Manufacturing	\$0.07	\$0.00
Education & Training	\$0.04	\$0.00
Arts & Recreation Services	\$0.02	\$0.00
Wholesale Trade	\$0.02	\$0.01
Rental, Hiring & Real Estate Services	\$0.02	\$0.01
Administrative & Support Services	\$0.02	\$0.00
Agriculture, Forestry & Fishing	\$0.01	\$0.00
Health Care & Social Assistance	\$0.01	\$0.01
Other Services	\$0.01	\$0.00
Information Media & Telecommunications	\$0.01	\$0.00
Mining	\$0.00	\$0.00
Electricity, Gas, Water & Waste Services	\$0.00	\$0.00
Construction	\$0.00	\$0.00
Financial & Insurance Services	\$0.00	\$0.00
Professional, Scientific & Technical Services	\$0.00	\$0.00
Public Administration & Safety	\$0.00	\$0.00
Total	\$1.00	\$1.00

Tourism Value-Added - Darling Downs and South West

► All Industries

Industry	Darling Downs and South West	Quilpie
Mining	\$3,231.133 M	\$59.505 M
Ownership of Dwellings	\$1,152.682 M	\$4.865 M
Agriculture, Forestry & Fishing	\$1,035.123 M	\$11.690 M
Manufacturing	\$948.862 M	\$0.541 M
Health Care & Social Assistance	\$899.270 M	\$2.281 M
Construction	\$882.359 M	\$20.017 M
Financial & Insurance Services	\$877.471 M	\$1.633 M
Public Administration & Safety	\$707.448 M	\$6.494 M
Education & Training	\$706.430 M	\$2.152 M
Retail Trade	\$565.709 M	\$1.985 M
Wholesale Trade	\$534.726 M	\$1.753 M
Transport, Postal & Warehousing	\$471.693 M	\$4.547 M
Electricity, Gas, Water & Waste Services	\$445.407 M	\$2.628 M
Professional, Scientific & Technical Services	\$406.123 M	\$0.000 M
Tourism	\$403.925 M	\$2.471 M
Other Services	\$229.512 M	\$0.796 M
Rental, Hiring & Real Estate Services	\$172.096 M	\$0.567 M
Information Media & Telecommunications	\$164.308 M	\$0.000 M
Administrative & Support Services	\$154.593 M	\$0.000 M
Accommodation & Food Services	\$139.134 M	\$0.536 M
Arts & Recreation Services	\$38.473 M	\$0.000 M
Total	\$14,166.477 M	\$124.462 M

Tourism Output - Darling Downs and South West

► All Industries

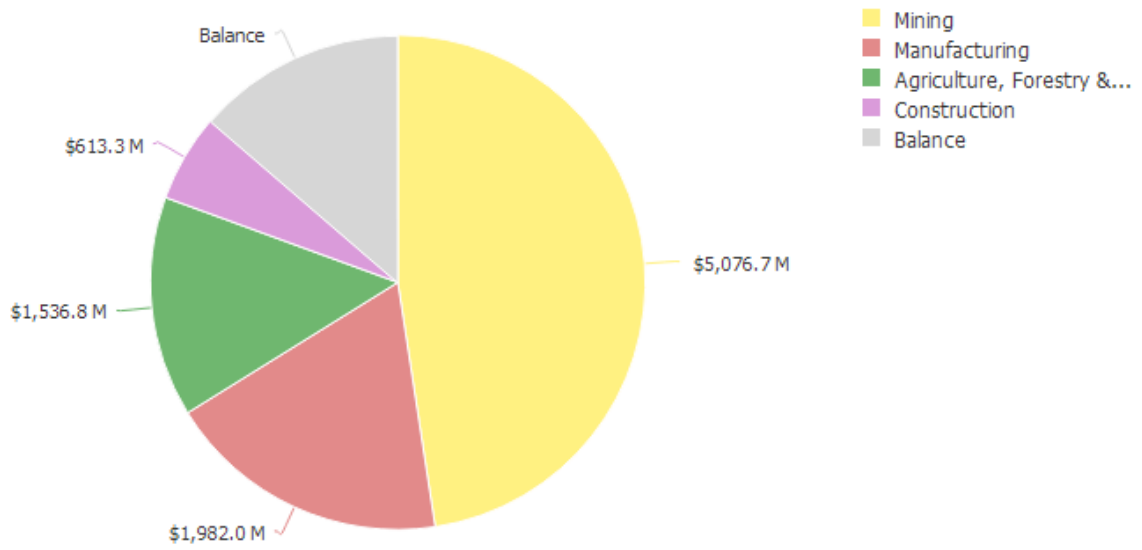
Industry	Darling Downs and South West	Quilpie
Mining	\$5,550.920 M	\$105.735 M
Manufacturing	\$4,749.803 M	\$2.296 M
Construction	\$2,830.751 M	\$56.901 M
Agriculture, Forestry & Fishing	\$2,471.379 M	\$28.680 M
Ownership of Dwellings	\$1,522.417 M	\$6.425 M
Health Care & Social Assistance	\$1,331.880 M	\$3.486 M
Public Administration & Safety	\$1,300.248 M	\$11.887 M
Financial & Insurance Services	\$1,255.949 M	\$2.167 M
Wholesale Trade	\$1,100.890 M	\$3.609 M
Transport, Postal & Warehousing	\$1,059.572 M	\$10.556 M
Education & Training	\$982.895 M	\$2.995 M
Electricity, Gas, Water & Waste Services	\$981.911 M	\$5.839 M
Professional, Scientific & Technical Services	\$960.853 M	\$0.000 M
Retail Trade	\$945.623 M	\$3.319 M
Tourism	\$871.667 M	\$5.420 M
Rental, Hiring & Real Estate Services	\$479.650 M	\$1.447 M
Other Services	\$461.567 M	\$1.005 M
Information Media & Telecommunications	\$350.412 M	\$0.000 M
Accommodation & Food Services	\$339.189 M	\$1.338 M
Administrative & Support Services	\$319.668 M	\$0.000 M
Arts & Recreation Services	\$91.653 M	\$0.000 M
Total	\$29,958.898 M	\$253.105 M

Gross Regional Product - Darling Downs and South West

GRP Expenditure Method	Darling Downs and South West	Quilpie
Household Consumption	\$8,967.075 M	\$34.530 M
Government Consumption	\$2,769.475 M	\$12.612 M
Private Gross Fixed Capital Expenditure	\$3,388.827 M	\$11.988 M
Public Gross Fixed Capital Expenditure	\$842.856 M	\$3.838 M
Gross Regional Expenses	\$15,968.232 M	\$62.968 M
plus Exports	\$10,778.065 M	\$203.894 M
minus Domestic Imports	-\$8,539.475 M	-\$104.811 M
minus Overseas Imports	-\$3,116.444 M	-\$34.002 M
Gross Regional Product	\$15,090.379 M	\$128.050 M
Population	252,938	974
Per Capita GRP	\$59,660	\$131,468
Per Worker GRP	\$146,454	\$232,817

Regional Exports by Industry - Darling Downs and South West

► All Industries - All Zones

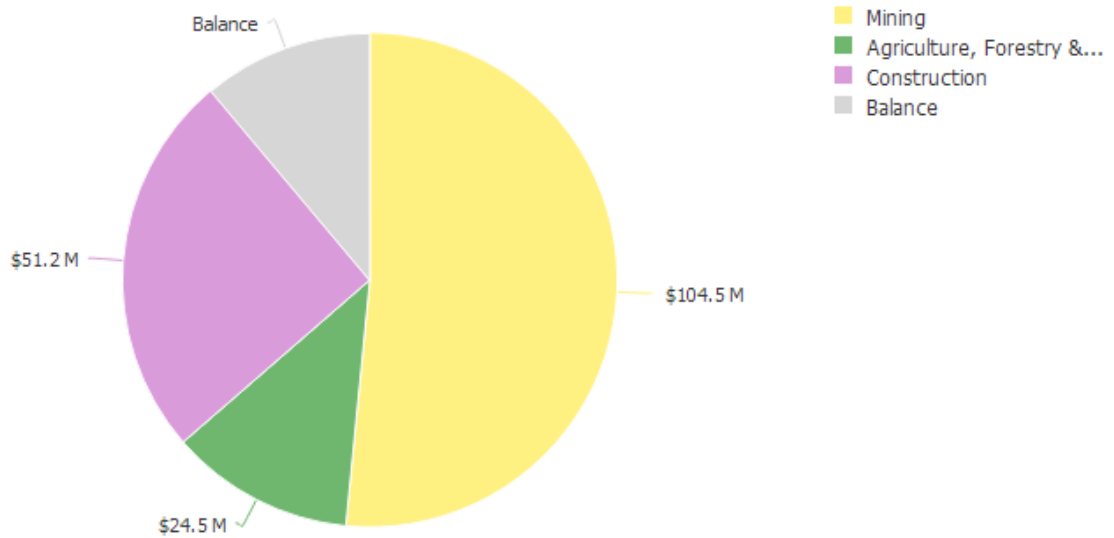


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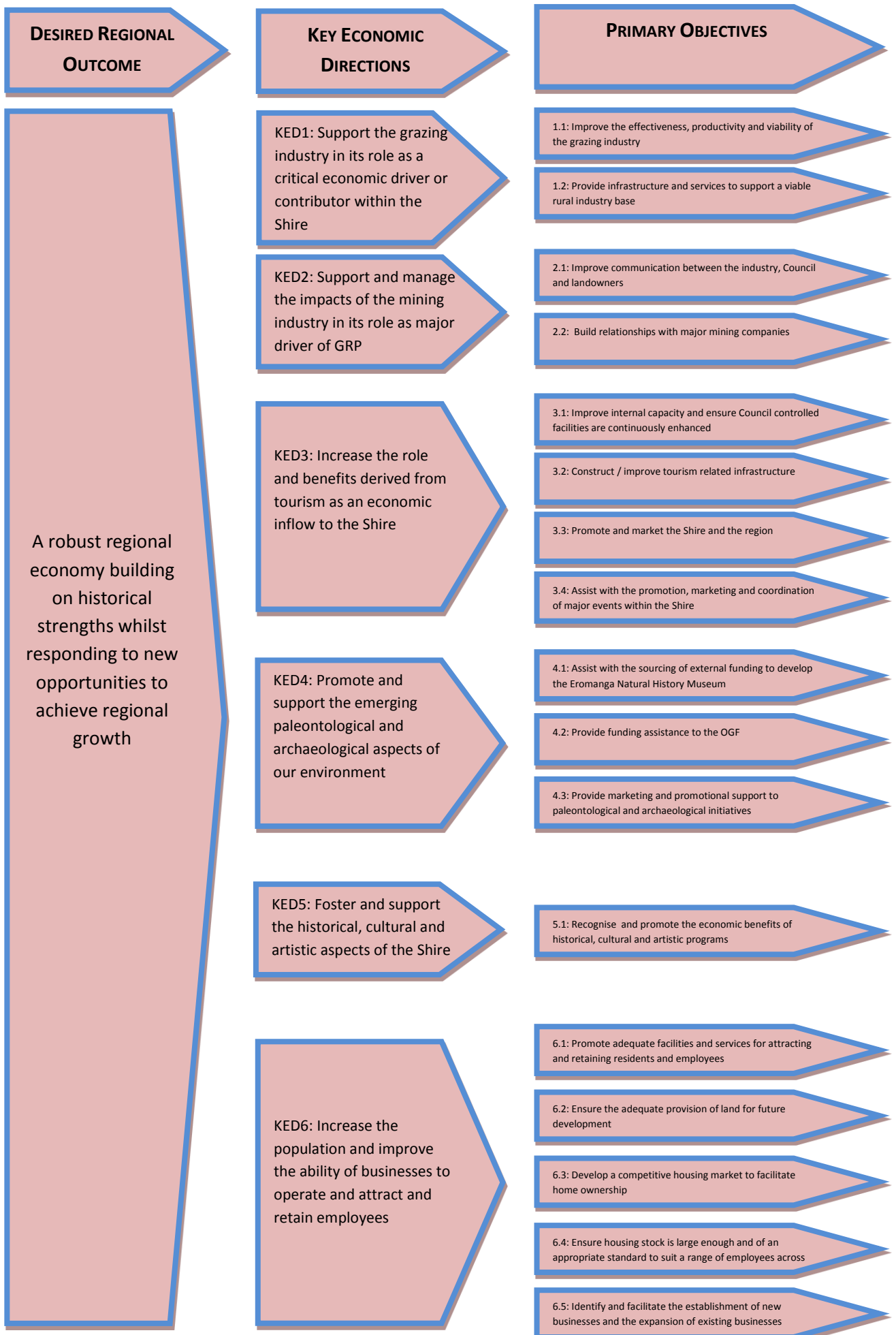
Regional Exports by Industry - Quilpie

► All Industries - All Zones

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5. Strategy Structure



No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
KED 1: Support the grazing industry in its role as a critical economic driver/contributor within the Shire							
1.1	<i>Improve the effectiveness, productivity and viability of the grazing industry</i>						
1.1.1	Facilitate the subdivision and sale of land for the viable and long term operation of the stock yards at Quilpie	CEO	N/A	June 2013	1	Op	Ministerial approval obtained. Negotiations finalised and land sold.
1.1.2	Investigate the feasibility of on-going livestock transport via rail	CEO	SWRED	June 2013	1	Op	SWRED are undertaking a body of work on this matter. Project on-going.
1.1.3	Investigate the feasibility of a weigh station at the Quilpie stock yards	CEO	N/A	Dec 2013	2	Op	Not investigated to date.
1.1.4	Investigate the feasibility of a "carcass kill" facility in Quilpie	CEO	N/A	June 2014	2	Op	Not investigated to date.
1.1.5	Lobby for additional funding for pest animal and pest weed control	MCCS	SWNRM	June 2014	1	Op	Various grant applications have been successful. Work is on-going.
1.1.6	Fund additional wild dog control measures and work proactively with the Quilpie Wild Dog Advisory Committee	CEO	QWDAC	June 2014	1	Op	Trapper and additional financial assistance provided for in the 2012-13, 2013-14, 2014-15 and 2015-16 budgets.
1.1.7	Work with SWLGA, LGAQ and DAFF to promote a regional response to pest management	CEO	LGAQ, DAFF	Dec 2013	2	Op	Not investigated to date.
1.2	<i>Provide infrastructure and services to support a viable rural industry base</i>						
1.2.1	Ensure Shire roads are adequately maintained and upgraded to provide for access and freight services	Crs & CEO		Yearly budget	1		On-going. Maintenance budget increased in 2015-16.
1.2.2	Lobby the state and federal governments for improved state controlled roads	Crs & CEO	LGAQ		1	Op	On-going. Western Roads package announced in the 2015 state budget. IQRAP Progressing
1.2.3	Work with and support the livestock transport industry to ensure the industry remains strong and viable	Crs & CEO			2	Op	Not investigated to date.

No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
KED 2: Support and manage the impacts of the mining industry in its role as a major driver of GRP							
2.1	<i>Improve communication between the industry, Council and landowners</i>						
2.1.1	Track mining lease activity at the exploration stage and make information available to landowners	CEO	DNRM		2	Op	Lease data tracked periodically.
2.1.2	Facilitate the implementation of exploration activities and ensure damage to public infrastructure is minimized and repaired	CEO	Resource companies		1	Op	Better liaison with mining companies undertaking rig moves.
2.1.3	Lobby to have greater influence and involvement in decision making and planning for resource sector proposals	Crs & CEO	LGAQ		1	Op	Mayor on Resource Communities LGAQ advisory committee
2.1.4	Support and work with the local opal mining industry to reduce regulation and improve their viability	Crs & CEO	Opal miners		1	Op	Limited success to date. Fire levy is still a concern.
2.2	<i>Build relationships with major mining companies</i>						
2.2.1	Facilitate regular meetings to coordinate any assistance to groups within the region	CEO	Resource companies		3	Op	Periodic meetings held with representatives from major companies including Santos, Beach and IoR.
2.2.2	Maintain a dialogue regarding rating and charges	Crs & CEO			1	Op	Most issues appear to have been resolved when setting the 2015-16 budget.
2.2.3	Investigate future airport infrastructure	CEO		June 2015	3		Terminal upgrade identified in 10 year capital works program 2021
KED 3: Increase the role and benefits derived from tourism as an economic inflow to the Shire							
3.1	<i>Improve internal capacity and ensure Council controlled facilities are continuously enhanced</i>						
3.1.1	Undertake famil tours to surrounding shire tourism sites	TDO		Yearly	1	Op	Undertaken annually.
3.1.2	Undertake famil tours to local key sites and attractions including the outback natural history museum	TDO		Yearly	1	Op	Undertaken early 2016.
3.1.3	Restock opal fossicking area with larger quantities and implement a regular	TDO		Yearly	1	\$5K	On-going. Plans in progress to improve the

CEO	Chief Executive Officer	MCCS	Manager Corp & Comm Services	MES	Manager Engineering Services	TDO	Tourism Development Officer
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No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
	restocking program throughout the tourist season						visitor experience.
3.1.4	Update interactive stories at the Quilpie Museum	TDO			1	Op	Completed. May need to be revisited
3.1.5	Install touch screens and load material (history and heritage) at the Quilpie Museum	TDO		June 2013	1	\$10k	Completed. May need to be revisited
3.1.6	Install new exhibits and regularly rotate and review exhibits at the Quilpie Museum	TDO			1	Op	Exhibits reviewed annually.
3.1.7	Install A/C to the viewing area of the Eromanga Living History Centre	MES		Mar 2013	1	\$2K	Complete
3.1.8	Investigate options for updating / rotating displays at the Eromanga Living History Centre	TDO			2	Op	Exhibits reviewed annually.
3.1.9	Ensure adequate support from QSC staff to review and update the displays at the Eromanga Living History Centre	TDO			2	Op	Support provided.
3.1.10	Co ordinate with EDCA assistance for future displays and information at the Eromanga Living History Centre	TDO	EDCA		2	Op	On-going annually.
3.1.11	Promote a coordinated action plan for the natural sciences loop		SWRED				SWRED are looking at this project.
3.2	<i>Construct / improve tourism related infrastructure</i>						
3.2.1	Roadside signage – lobby for the installation of facility signage to Eromanga and Toompine	CEO		Jun 2013	1	Op	Initial request complete from 2013-14. Further signage being arranged.
3.2.2	Construct shaded rest areas at Eromanga turnoff, Charleville jump up, Shire boundary Eromanga to Thargomindah, Kyabra turnoff, Corona Creek and Baldy Top	MES	EDCA	June 2014	1	\$TBA	Not budgeted for to date.
3.2.3	Replace the Bulloo River walking track signage	MES		Mar 2013	1	\$25K	Completed
3.2.4	Improve access and signage to Baldy Top (highway signage and internal directional signage)	MES		June 2014	1	\$TBA	Major works not budgeted for to date. Access Road improvements undertaken as required.
3.2.5	Construct a photo opportunity mock up at the opal fossicking area	TDO			2	Op	Not commenced.
3.2.6	Design and install incentive / encouragement signage at the opal fossicking	MCS			2	Op	Signage installed.

CEO	Chief Executive Officer	MCCS	Manager Corp & Comm Services	MES	Manager Engineering Services	TDO	Tourism Development Officer
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No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
	area						
3.2.7	Implement relevant actions from the proposed natural sciences loop action plan	CEO			1	\$TBA	SWRED are looking at this project.
3.2.8	Investigate the cost and feasibility of an “End of Line” rail museum in Quilpie	CEO / TDO	QR		2	Op	Budgeted for, deferred and now on again. Quotes being called to relocate the Cheepie station building.
3.2.9	Construct a botanic garden / bird sanctuary at the Westside park	-		2018	3		Consultation to be undertaken in 2016.
3.2.10	Undertake a business case for constructing an access road to Hell Hole NP	CEO	NP	Jun 2013	1	Op	Road constructed. Signage to be installed soon.
3.3	Promote and market the Shire and the region						
3.3.1	Attend 1 significant trade and travel show as regional rep	TDO		Yearly		\$5K	Events attended in conjunction with OQTA since 2013.
3.3.2	Attend tourism regional conferences and seminars	TDO		Yearly		Op	Attended annually.
3.3.3	Continue OQTA membership	TDO	OQTA	Yearly	1	\$	Membership current.
3.3.4	Partner with OQTA on major promotional programs and contestable funding opportunities	TDO	OQTA	yearly	1	\$10K	Partnering on-going.
3.3.5	Use the following promotional outlets: <ul style="list-style-type: none"> ▪ Caravan & Camping Magazine ▪ OQTA Travelers Guide ▪ Matilda Magazine ▪ Skytrans magazine ▪ Outback magazine ▪ RACQ / RACV / NRMA ▪ Council website ▪ ATDQ website ▪ Quilpie booklet / brochure ▪ Quilpie flyer brochure ▪ Tracks and Facts 	TDO	OQTA	Yearly	1	\$	General advertising of Shire Some publications included in OQTA marketing strategy

No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
3.3.6	Regular (monthly) radio “what’s on” promotional interview	TDO			3	Op	Sporadic implementation only at this stage.
3.3.7	Develop and maintain a tourism / visitor website	TDO			1	\$	Complete but requires additional improvements.
3.3.8	Develop and operate a QSC facebook site	CEO			2	\$	Complete and operational.
3.4	<i>Assist with the promotion, marketing and coordination of major events within the Shire</i>						
3.4.1	Provide marketing support, incentives and advice for the following events: <ul style="list-style-type: none"> ▪ Quilpie Races ▪ Kangaranga Do ▪ Pride of the West ▪ Eromanga Rodeo ▪ Adavale Rodeo ▪ B&S ▪ Quilpie Show ▪ Golf Open ▪ Polocrosse Championships ▪ Toompine Gun Shoot ▪ Toompine Quick Shears 	TDO		Yearly	1	\$10K	Various marketing mechanisms in place including radio advertising (4VL and 4ZR), regional mail outs, facebook, press releases, websites, radio interviews, Imparja, OQTA Marketing Strategy \$15,000
3.4.2	Support and assist with Kangaranga Do as a Principal Tourism Festival	TDO		Annually	1	Op	Undertaken annually.
KED 4: Promote and support the emerging paleontological and archeological aspects of our environment							
4.1	<i>Assist with the sourcing of external funding to develop the OGF Natural History Museum project</i>						
4.1.1	Submit funding applications under the Regional Development Australia program and other relevant opportunities	CEO	OGF		1	Op	Funding applications made and on-going.
4.1.2	Lobby for a disaster evacuation centre to be incorporated into the project site	Crs & CEO	EMQ		1	Op	Completed.
4.2	<i>Provide funding assistance to OGF</i>						

No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
4.2.1	Consider requests for funding assistance for the establishment of facilities related to the Outback research facility	CEO	OGF		1	\$	Budget consideration annually. Various community grants and larger grants obtained.
4.3	<i>Provide marketing and promotional support to paleontological and archeological initiatives</i>						
4.3.1	Provide web links on all Council websites	TDO			1	Op	Further work to be done on this.
4.3.2	Support and promote the “Natural Sciences Loop” tourism program	TDO			1	Op	Supported through various mechanisms. Currently a SWRED project.
4.3.3	Include information on the various shire promotional activities and publication	TDO			1	Op	Undertaken as required.
KED 5: Foster and support the historical, cultural and artistic aspects of the Shire							
5.1	<i>Recognise and support the economic benefits of historical, cultural and artistic programs</i>						
5.1.1	Manage the disbursement and acquittal of RADF funds	CEO	Arts Qld		1	Op	Undertaken annually.
5.1.2	Undertake 8 exhibitions per year in the Quilpie Gallery to promote art, culture and tourism	TDO		Yearly	1	Op	Currently reduced to 6
5.1.3	Coordinate the collation and recording of historical information	MCCS			1	Op	Ongoing work in library.
5.1.4	Support the economic opportunities in the Arts by funding a part-time Arts Development Officer	CEO		Yearly	1	\$20K	Trialed and deemed not particularly successful. Funds now used for business development.
5.1.5	Investigate funding opportunities for public art projects and a ANZAC / war memorial monument	CEO		Dec 2013	2	Op	Unsuccessful with funding application
KED 6: Increase the population and improve the ability of businesses to operate and attract and retain employees							
6.1	<i>Promote adequate facilities and services for attracting and retaining residents and employees</i>						

No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
6.1.1	Support the Quilpie Kindergarten and Day Care by the provisions of funds and assistance with accessing external funding	MCCS		Dec 2013	1	\$40,000	Various levels of support provided in annual budgets.
6.1.2	Lobby government for realistic and achievable early childhood legislative requirements in rural and remote areas	Crs & CEO			1	Op	Limited success. No further work undertaken since 2014-15.
6.1.3	Lobby for a permanent doctor in Quilpie and assist by the provision of appropriate housing	Crs & CEO	QH		1	Op	Now satisfied with regular rostering arrangement.
6.1.4	Lobby for adequate health care facilities and services including allied health services	Crs & CEO			1	Op	Ongoing through MPHS etc.
6.1.5	Support the primary and secondary education facilities in Quilpie and Eromanga and other government education assistance programs	CEO			1	Op	Ongoing. Community grants and other grant funding provided as resources permit.
6.1.6	Maintain and improve the various sporting and recreational facilities within the shire	CEO			1	Annual budget	Numerous improvement works undertaken or planned. Various projects included in the 10 year capital works program.
6.1.7	Lobby to ensure mobile phone and internet services remain comparable to services provided in major regional areas	Crs & CEO			1	Op	Royalties for the Regions funding successful for Eromanga and this is now operational. Funding approved for Adavale.
6.1.8	Lobby and investigate options for improved public transport services particularly more frequent and affordable air and bus services	Crs & CEO			1	Op	Ongoing but with little success to date.
6.2	<i>Ensure the adequate provision of land for future development</i>						
6.2.1	Complete the residential subdivision in Quilpie and put the land on the market	CEO		Jan 2013	1		Completed. Discount allotments offered in January 2016 with 4 sales resulting.
6.2.2	Construct a rural residential subdivision in Quilpie	CEO/MES		June 2014	1	\$TBA	Design complete. Included in 10 year capital works program. Construction planned for 2020.
6.2.3	Construct a industrial subdivision in Quilpie	CEO/MES		June 2014	1	\$TBA	Complete.
6.2.4	Construct a light industrial / mixed use subdivision in Quilpie	CEO/MES		2017	2	\$TBA	Included in 10 year capital works program for 2026.

No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
6.3	<i>Develop a competitive housing market to facilitate home ownership</i>						
6.3.1	Review Council's housing stock and prepare a housing strategy	CEO/MCCS		Apr 2013	1	Op	Review undertaken annually. 3 houses being tendered for sale in March 2016.
6.3.2	Regularly review rentals with the aim of improving home ownership viability	CEO		Yearly	1	Op	Council housing rents increased over several years. Reviewed annually when setting the budget.
6.4	<i>Ensure housing stock is large enough and of an appropriate quality to suit a range of employees across industries</i>						
6.4.1	Construct the following houses: <ul style="list-style-type: none"> 2 new houses in Eromanga 2 new houses in Quilpie 2 new duplexes in Quilpie 	CEO		Dec 2013	1	\$1.6M	Completed.
6.4.2	Review and if required construct the following houses: <ul style="list-style-type: none"> 2 new houses in Eromanga 2 new houses in Quilpie 	CEO		2017	2	\$TBA	Not budgeted for at this stage. Needs in Eromanga to be reviewed due to poor rental returns. Option of single mens quarters to be considered.
6.5	<i>Identify and facilitate the establishment of new businesses and the expansion of existing businesses</i>						
6.5.1	Facilitate the identification and securing of land for future expansion of the hospitality industry (motel / accommodation) and the service industry (roadhouse)	CEO			2	Op	Various options considered. Meetings held with FKG Group. Concept planning scheduled for 2016.
6.5.2	Investigate the feasibility of a truck servicing centre in Quilpie, possibly in conjunction with a new Council depot development	CEO			1	Op	Investigated and not implemented. High level report provided to Council.
6.5.3	Lobby for less regulation and red tape on the opal industry operations	CEO			1	Op	In progress
6.5.4	Develop a Shire "Prospectus" that details: <ul style="list-style-type: none"> Land and building availability and pricing; A step-by-step guide to undertaking development within the Shire; 	CEO			2	Op	Quilpie prospectus developed to assist in marketing the new industrial subdivision.

No	Task	Responsibility	Partners	Timing	Priority	Budget	Status @ 2016-03-30
	▪ Details of facilities, services and attractions within the region;						
6.5.5	Develop a marketing strategy for the “Prospectus” and make it available to local businesses to utilise	CEO			2	Op	Prospectus marketing undertaken.
6.5.6	Promote the viability and retention of a manned “full service” fuel supply business in Quilpie	CEO	Local industry		1	Op	On-going.
6.5.7	Lobby for improved NBN / IT / Fibre services to ensure businesses can remain viable and competitive in the “information age”	CEO	State Gov Fed Gov Other Shires		1	Op	On-going.
6.5.8	Investigate ways to work with digital infrastructure providers to map and enhance provision and take up of mobile and internet services	CEO	Broadband Today Alliance		2	Op	Considerable work done with Telstra for new mobile services to Eromanga and Adavale.
6.5.9	Facilitate cluster group of transport/trucking operators to tackle common issues such as employing/attracting mechanic and future growth of industry	CEO	Local industry		2	Op	Business Development Group formed but little representation from the local trucking industry.